

FY 2015-2016 ANNUAL OPERATING BUDGET

WITH 2016-2020 CAPITAL INVESTMENT PLANS

CITY OF DOVER, DELAWARE

$\label{eq:fy2015-2016} \text{ BUDGET}$ WITH 2016 - 2020 Capital Investment Plans

SECTION	PAGE
INTRODUCTORY SECTION	
City Manager's Letter	4
City of Dover Vision	6
City Organizational Chart	7
BUDGET SUMMARY	
Highlights of Overall Budget	8
Sample Electric Bills	30
Rate & Fee Trends	41
Fund Summaries & Reserve Accounts	
All Funds Summary	43
General Fund	
Cash Receipt Summary	44
Expense Summary	45
Governmental Capital Projects	50
Water/Wastewater	51
Electric	56
Charter Article IV, Sec44 & Financial Policies	
Sec. 44 - Annual Budget	62
Financial Policies	63
Budget Administration Guidelines	72
PERSONNEL INFORMATION	
Personnel Table	76
Personnel Budget - Total City By Fund	77
Personnel Changes - 5 Year Forecast	78
Overtime Trends	
FY13 through FY16 Comparison	80
FIVE YEAR FORECAST SUMMARY	
General Fund	83
Water/Wastewater Fund	92
Electric Revenue Fund	105

Five Year Forecast Summary -Continued	PAGE
Capital Investment Plan	
Total City Summary	121
General	
Funding Source Summary FY16-FY20	124
Projects by Department FY16-FY20	125
Water/Wastewater(Water/WW)	
Funding Source Summary FY16-FY20	137
Projects by Department FY16-FY20	138
Electric	
Funding Source Summary FY16-FY20	158
Projects by Department FY16-FY20	159
Vehicle Replacements	
General FY16-FY20	201
Water/WW FY16-FY20	205
Electric FY16-FY20	208
DEBT SERVICE	
Debt Limit	
Legal Debt Margin	211
Debt Service Schedules	
Projected Debt Service	212
Water/WW Revenue Bonds	213
Electric Revenue Fund	214
GENERAL	
FY 2016 Annual Operating Budget	
Mayor	218
Economic Development	219
City Council	221
City Manager	223
City Clerk	225
Customer Services	227
Finance	229
Procurement & Inventory	230
Fire	232
Human Resources	234
Information Technology	236
Parks & Recreation	238
Library	240
Police	242
Tax Assessor	245

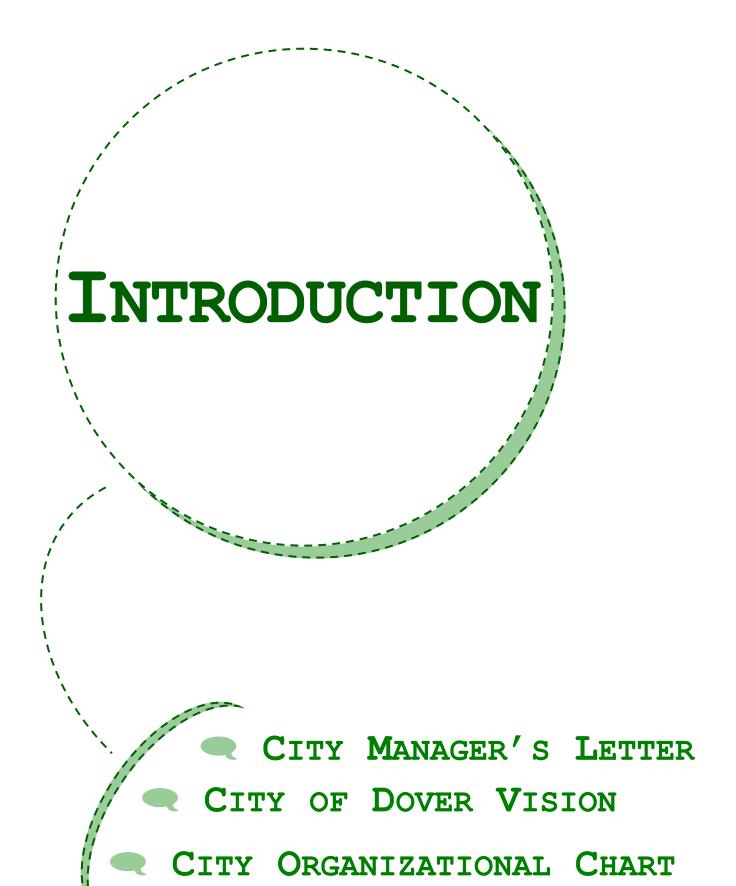
FY 2015 – 2016 Budget for the City of Dover, Delaware Table of Contents

GENERAL - CONTINUED	PAGE
Planning & Inspections	
Planning/CDBG	247
Line Safety	248
Code Enforcement	249
Inspections	250
Public Works	
Administration	252
Engineering	253
Facilities Management	254
Fleet Maintenance	255
Grounds	256
Sanitation	257
Street	258
PUBLIC UTILITIES	
Water/Wastewater Fund	
Water/WW Engineering	262
Water Construction	263
Water Management	264
Wastewater Management	265
Water Treatment Plant	266
Electric Fund	
Power Plant Operations	269
Power Supply	270
Transmission & Distribution	271
Engineering	272
Administration	273
Meter Reading	274
System Operations	275
OTHER FUNDS	
Municipal Street Aid	277
Realty Transfer Tax	278
Workers Compensation	279
Community Transportation	280
Library Grants	281
Police Grants	282
Electric Red Light Program	283
Community Development Block Grant (CDBG)	284
Substance Abuse Prevention Program	285

ANNUAL OPERATING BUDGET FOR FISCAL YEAR

JULY 1,2015
JUNE 30,2016







August 13, 2015

Honorable Mayor and Members of City Council City of Dover Dover, DE 19901

Dear Mayor and Members of City Council:

I am presenting the Fiscal Year 2015-2016 City of Dover Final Budget as approved by City Council on Monday, June 22, 2015. The Fiscal Year 2015-2016 budget is balanced as required by City and State Code. The final budget reflects our continued commitment to providing basic municipal services for our citizens, businesses and visitors.

The property revaluation completed in Fiscal Year 2014-2015 resulted in an overall decrease in real property values 4.5%. In order to maintain revenue neutrality in accordance with State and City codes, the property tax rate was increased \$0.0121 or 3.6%. The original budget proposal included an additional \$0.0701 tax increase to balance the General Fund. In addition, an increase in the electric rates of approximately 3.0% on average was proposed in the Electric Fund. After more than fifteen (15) hours of discussion, the proposed tax increase was reduced from the draft budget proposal and replaced with an increase of \$0.0551. The total property tax increase was 19.9% on average.

The final budget estimates total expenditures for operations and capital of \$137.23 million city-wide (excluding intrafund transfers and current year balances). The amount represents an increase of \$1.0 million or 0.01% over the Fiscal Year 2014-2015 budget. The largest driving factors in the increased budget program was the inclusion of ten (10) additional police officers attributed to increased public safety concerns, an additional four (4) full-time and fifteen (15) part-time employees, health care rate increases of approximately 16.8%, and a decreased capital investment program. This capital investment decrease is attributed to the significant completion of the infrastructure improvements associated with the Garrison Oak Technology Park in Fiscal Year 2014-2015.

Budget Overview

TOTA		- Property - Committee
	Fiscal Year 2014-2015	Fiscal Year 2015-2016
Operating Budget	\$120,765,500	\$124,464,900
Percent Change		+3.1%
Capital Investments	\$15,512,700	\$12,768,300
Percent Change		-17.7%
Total Financial Program	\$136,278,200	\$137,233,200
Percent Change		+.01%

Honorable Mayor Members of City Council August 13, 2015 Page 2

The completion of this budget was not accomplished without the hard work, commitment and dedication of many people. Special thanks are extended to the other members of the "Budget Team". Mrs. Donna Mitchell, Controller, spent many hours on presentations of financial information, budget alternatives and financial forecasts. In addition, our department heads deserve thanks for managing under the constraints of tight budgets and maintaining our service level standards.

Our City Council deserves acknowledgement for the substantial hours they dedicated to reviewing and scrutinizing the proposed budget program. The budget package they adopted is indicative of their strong commitment to Dover's future.

Lastly, my sincere thanks are extended to our City employees. They continue to work hard and remain committed to providing the exceptional and quality services worthy of these funds. If you have any further questions or concerns, please contact my office at your earliest convenience.

Sincerely.

Scott D. Koenig, P.E.

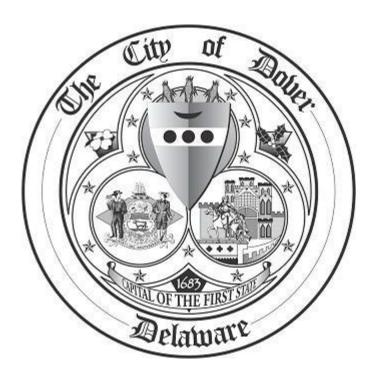
City Manager

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(302) 736-7005

SDK/ymm

P. O. Box 475 Dover, DE 19903 Community Excellence Through Quality Service



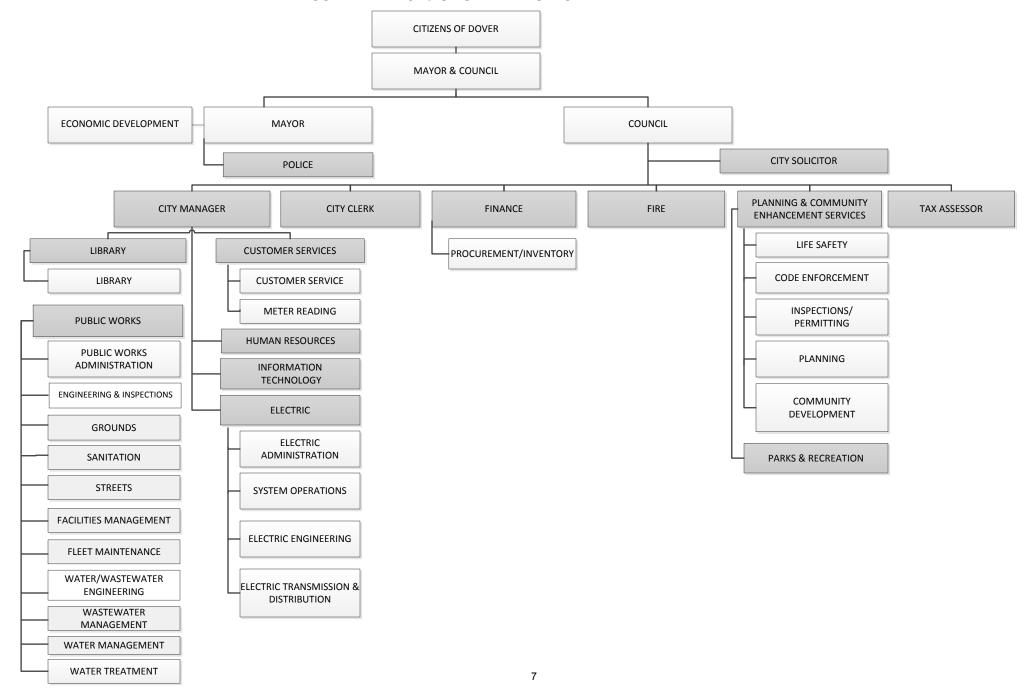
VISION

The City of Dover is a place where people want to live! Through the team effort of its elected officials, employees, and citizens, Dover is a clean and safe community, with a future of balanced growth and opportunity where all citizens are heard, enjoy a high quality of life, and diversity is valued.

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

CITY OF DOVER

FISCAL YEAR 2016 ORGANIZATION CHART



City of Dover Fiscal Year 2016 Approved Budget

Highlights of Overall Budget
June 2015

General Fund Services

Police*Fire*Life Safety*Code Enforcement*Planning
Public Inspections*Library*Recreation*Streets
Sanitation*Grounds*Facilities Management
Fleet Maintenance*Public Works Administration
Public Works Engineering*Mayor*Customer Service
Procurement & Inventory*City Council*City Manager
City Clerk*Economic Development*Tax Assessor
Finance*Information Technology*Human Resources

Water/Wastewater Utility

Engineering & Inspection
Water Distribution & Well Maintenance
Wastewater Distribution & Pump Station Maintenance
Water Treatment Plant
Capital Project Management

Electric Utility

Administration
Engineering & Inspection
Transmission & Distribution Maintenance
System Operations
Metering
Capital Project Management

Policy Compliance

Revenue Policy

• #7 – The City will project current revenues on a conservative basis so the actual revenues will consistently meet or exceed budgeted revenues. Revenues greater or less than the original budget will flow through to the audited Ending Budget Balance.

Expenditure Policy

 #2 – The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures. The Beginning Budget Balance will not be considered a revenue source.

Budget Balance Policy – General Fund

 #1 – The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance. (8.33% = 1 month, 12% = 45 days)

Budget Balance Policy – Water & Wastewater Fund

 #1 – The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 17% of the current year operating revenues for the General Fund, excluding the carry forward balance. (17% = 2 months)

Budget Balance Policy – Electric Fund

 #1 – The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance.

Policy Compliance (continued)

	General	Water	Wastewater	Water/Wastewater	Electric
	Fund	Utility	Utility	Fund	Fund
Revenus	\$41,327,100	\$6,824,900	\$8,902,800	\$15,727,700	\$83,536,000
Expenses	(41,201,300)	(6,637,900)	(8,613,100)	(15,251,000)	(80,568,700)
Surplus/(Deficit)	\$125,800	\$187,000	\$289,700	\$476,700	\$2,967,300
Ending Budget Balance	\$4,103,300	\$1,048,600	\$583,100	\$1,631,700	\$9,144,900
% of Revenue	9.9%	15.4%	6.5%	10.4%	10.9%
Beginning Budget Balance	\$3,977,500	\$861,600	\$293,400	\$1,155,000	\$6,177,600

Property Taxes

Current Property Tax Rate \$.3378

City Revaluation of Properties

Property Values Before \$3,159,244,860

Property Values After \$3,050,321,691

Revaluation Property Tax Rate \$.3499 (revenue neutral)

Rate & Percentage increase \$.0121 & 3.6%

Additional increase to balance General Fund Budget

 Revenue increase of \$1,680,700 or additional 4.2% of General Fund revenue required, major factors are public safety (police protection) and health care premiums

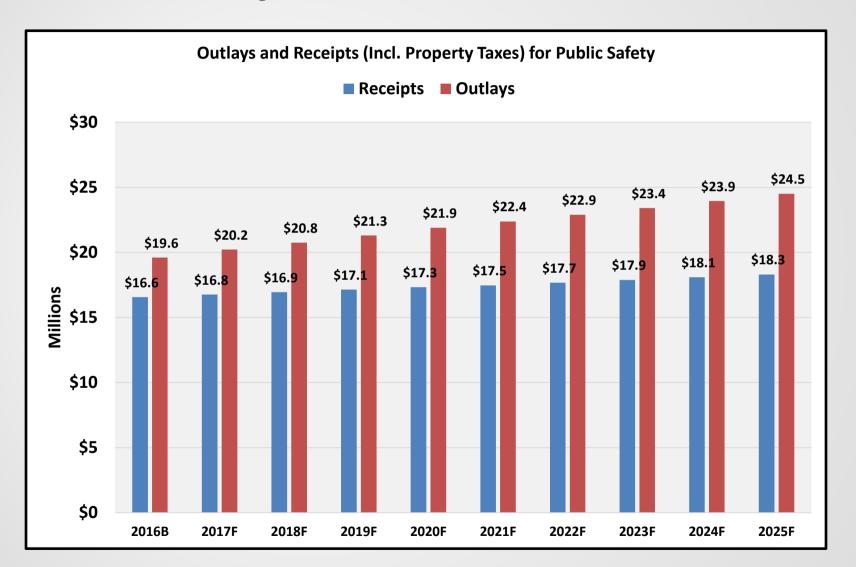
Proposed Property Tax Rate
 \$.4050

Rate & Percentage increase \$.0551 & 15.7%

Total Property Tax Rate Change

Cumulative Rate & Percentage increase \$.0672 & 19.9%

Public Safety – 10 Year Forecast



City Revenue – Rates & Fees

General Fund

- ✓ Proposed tax increase \$.0551 or 15.7% increase over the rolledup rate (after adjusting for revaluation)
- ✓ PILOT increase for State due to revaluation \$30,000
- ✓ Milford Housing PILOT agreement \$7,500
- ✓ Proposed increase in Water/Wastewater Transfers
- √ No proposed changes for Planning & Inspection fees
- √ No proposed business license increase
- ✓ No proposed permit fee increase
- ✓ No proposed sanitation fee increase
- √ No proposed fine increases

City Revenue – Rates & Fees

- Water/Wastewater Fund
 - ✓ No proposed water fee increases
 - ✓ No proposed sewer fee increases
 - ✓ No proposed impact fee increase
- Electric Fund
 - ✓ Average Rate increase of 3.0%
 - ✓ Use of rate stabilization reserve for FY16 to cover increase in cash requirements due to monthly power supply fluctuations
 - ✓ Effective FY17 power cost adjustment to cover increase in power supply and generation cost

All Major Operating Funds <u>Personnel – FY15 Original Budget vs. FY16 Proposed</u>

- Pay increases in accordance with collective bargaining agreements
 - (321 full-time and 88 part-time employees)
- Non-Bargaining employees approved to receive a 3% pay increase if salary is less than \$75,000, a 2% bonus if salary is > \$75,000
 - (40 full-time and 5 part-time employees)
- Total Headcount Added 14 full-time and 15 part-time positions
 - (See Personnel Section and individual Division pages for details)
- Personnel Cost Increases \$2,053,700 over the original FY15 budget
 - Salary and wages increased \$1,048,700 (see Personnel Section for five year forecast of all positions)
 - Police Civilian and Law Enforcement \$460,600 (new officers @10 months)
 - Public Works Operation Manager \$78,200 (@10 months) (in lieu of Field Supervisor)
 - Water Treatment Plant \$114,700 related to staffing for Garrison Energy Center
 - Electric \$142,900 for Generation Manager/Engineer (@6 months) and additional Field Service Representative (Meter Reading)
 - Employer's benefits cost increased \$1,005,000 as follows
 - Health Care Premiums \$817,700
 - Worker's Compensation \$151,600 (Phasing in new rates over 3 years)
 - Other Post Employment Benefits (retirement medical) \$89,500
 - Pension & FICA net (\$53,800)
- Aggregates all vacation sell-back, retirement payouts, and education assistance in Other Employment Expenses

Medical & Pension – 3 Year Trend

Employer Contributions - Medical

	FY 2014	FY 2015	FY 2016
Active Employee Medical	\$3,504,200	\$3,382,200	\$4,199,900
Retiree's Medical	2,349,800	2,349,800	2,612,000
OPEB - Payroll Based OPEB - Electric Transfer	1,831,500 975,700	2,034,600 1,009,800	2,135,100 1,030,000
er EB Electric Harister	373,730	1,000,000	1,000,000
Total Medical Benefits % Change	\$8,661,200	\$8,776,400 1.31%	\$9,977,000 12.03%

Employer Contributions - Pensions

	FY 2014	FY 2015	FY 2016
Active Employee Pension Police Pension - General Fund	\$4,377,400 339,400	\$4,360,400 655,000	\$4,232,900 570,000
Total Pension Benefits % Change	\$4,716,800	\$5,015,400 5.95%	\$4,802,900 -4.42%

Total Medical & Pension

	FY 2014	FY 2015	FY 2016
Total	\$13,378,000	\$13,791,800	\$14,779,900
Operating Budget	\$131,278,300	\$132,717,800	\$137,233,200
Percentage of Operating Budget	10.19%	10.39%	10.77%

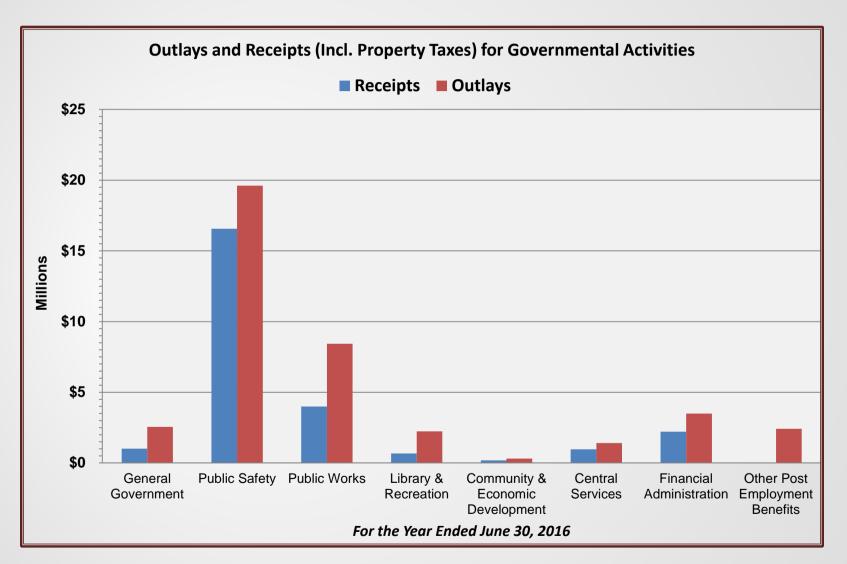
General Fund Revenues

- Revenue increase over FY15 original Budget \$2,476,200 or 6.4%
- Major increases/(decreases) affecting revenues
 - Property Taxes \$1,680,700 or 16.2%
 (includes PILOT increase \$37,500)
 - Internal Service Allocations \$368,200
 - Water/Wastewater Transfer \$350,000
 - Transfer Taxes \$90,000
 - Planning/Inspections Permits & Fees \$82,100
 - Fines & Police Revenue \$73,000
 - Extra Duty Revenue (\$126,500)
 - Municipal Street Aid (\$99,700)

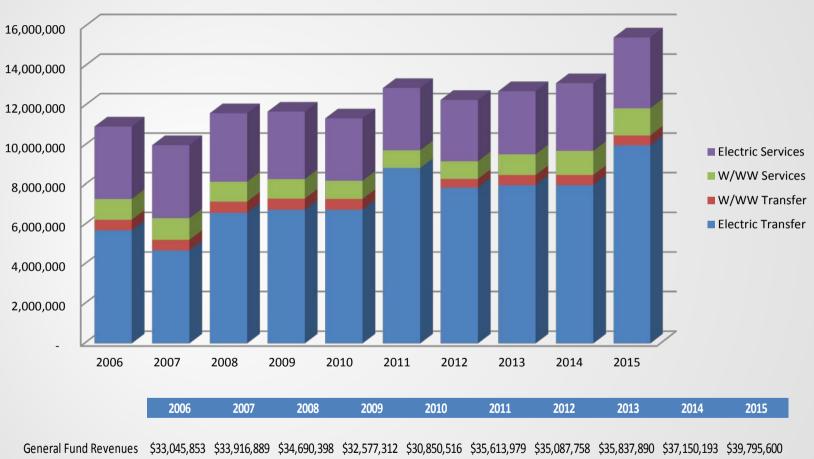
General Fund Expenditures

- Expenditure increase over FY15 Original Budget \$2,357,400 or 6.1%
- Major increases/(decreases) affecting expenditures (see Division summaries for details)
 - Health Insurance Premiums 16.84% increase
 - Law Enforcement Officers & Civilian employees 12 FTE's \$460,600
 - Law Enforcement Materials, Supplies & Administrative expenses \$215,800
 - City Manager \$157,800
 - Library \$116,900
 - Planning \$89,900
 - Public Works Administration \$112,000
 - Retiree Health Care Premiums \$259,100
 - Capital Projects \$429,400
 - Police Extra Duty (\$110,100)

General Fund Program Receipts & Expenditures

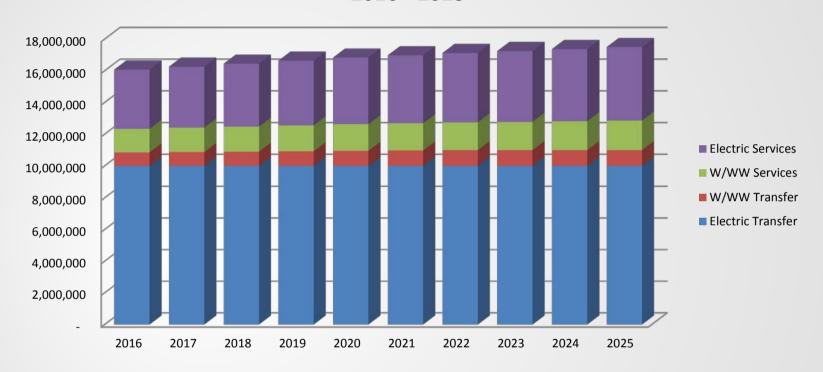


General Fund - Contributions from Utilities 2006 - 2015



General Fund Revenues	\$33,045,853	\$33,916,889	\$34,690,398	\$32,577,312	\$30,850,516	\$35,613,979	\$35,087,758	\$35,837,890	\$37,150,193	\$39,795,600
Transfers % of Revenue	18.9%	15.4%	20.7%	22.5%	23.7%	24.9%	23.7%	23.7%	22.9%	26.4%
Services % of Revenue	14.2%	14.1%	12.8%	13.5%	13.2%	11.4%	11.4%	11.8%	12.5%	12.5%

General Fund - Contributions from Utilities 2016 - 2025



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General Fund Revenues	\$41,830,100	\$43,587,700	\$44,076,600	\$44,574,400	\$45,081,300	\$45,447,200	\$45,906,000	\$46,346,000	\$46,792,900	\$47,246,400
Transfers % of Revenue	25.9%	24.9%	24.7%	24.5%	24.3%	24.1%	24.0%	23.7%	23.5%	23.3%
Services % of Revenue	12.6%	12.5%	12.7%	12.9%	13.2%	13.3%	13.5%	13.6%	13.7%	13.9%

Property Taxes

CITY OF DOVER PROPERTY ASSESSMENT PROJECTION 2015 BASE YEAR

TOTAL ASSESSED VALUE AS OF MARCH 31, 2015 Filed Tax Exemption Requests (scheduled for Annual Ap	opeda)		\$3,103,526,891
Supplemental Billing (April) (ALREADY INCLUDED IN TA	. ,	Estimate Only	(1,372,500)
	AVABLE VALUE)	Estimate Only	(4.4.022.700)
Sheraton Hotel to DSU (Possible Exemption)	(increased because of revel console)	Fatimata Only	(14,832,700)
Annual Appeals	(increased because of reval appeals)	Estimate Only	(15,000,000)
Senior Citizen/Disability Exemption (approx 425 approve	ed; revenue loss \$74,316)	Estimate Only	(22,000,000)
TAXABLE ASSESSED VALUE			\$3,050,321,691

CITY OF DOVER PROJECTED PROPERTY TAX RECEIPTS 7/01/15 - 6/30/16

Per \$100 of assessment, the estimated gross 7/01/15 billing will be Penalties Estimated Quarterly Billing	Valuation Adjusted Rate \$0.3499 \$10,673,100 70,000 22,000	Proposed Rate \$0.4050 \$12,353,800 70,000 22,000
PROJECTED PROPERTY TAX RECEIPT SUBTOTAL	\$10,765,100	\$12,445,800
BID 1 - Using a rate of \$0.06244 per \$100 of assessment, the estimated gross 7/01/14 billing will be BID 2 - Using a rate of \$0.03353 per \$100 of assessment, the estimated gross 7/01/14 billing will be BID 3 - Using a rate of \$0.01324 per \$100 of assessment, the estimated gross 7/01/14 billing will be PROJECTED BID RECEIPT TOTAL	\$24,000 20,500 5,200 \$49,700	\$24,000 20,500 5,200 \$49,700
Pay In Lieu of Taxes Luther Towers \$27,227; State of Delaware \$309,858; Delaware State Housing Authority \$4,049.52; Dover Housing Authority \$50,000 Walker Woods \$7,500; Farmland Roll Back Taxes	\$398,700	\$398,700
PROJECTED PROPERTY TAX RECEIPTS FOR FY 2015 \$0.01 of tax rate equates to: \$305,032.17	\$11,213,500	\$12,894,200

City of Dover, Delaware Computation of Legal Debt Margin General Obligation Bonds (amounts expressed in thousands)

	Estimated 2016	Estimated 2015	2014	2013	2012	2011	2010	2009
Debt Limit	\$ 152,516	\$ 157,962	\$ 157,995	\$ 159,075	\$ 158,465	\$ 156,832	\$ 145,351	\$ 144,965
Net (Taxable) Assessed Value on Books	3,050,322	3,159,245	3,159,894	3,181,496	3,169,308	3,136,639	2,907,011	2,899,293
Total net debt applicable to limit	8,587	7,335	4,050	4,479	2,127	1,550	1,820	2,080
Legal Debt Margin	\$ 143,929	\$ 150,627	\$ 153,945	\$ 154,596	\$ 154,302	\$ 154,288	\$ 142,521	\$ 142,885
Total Net Debt applicable to limit as a percentage of debt limit	5.63%	4.64%	2.56%	2.82%	1.36%	1.00%	1.26%	1.44%
Legal Debt Margin Calculation for Fiscal Year 2015								
Net (Taxable) Assessed Value on Books	\$3,050,322	\$ 3,159,245	\$ 3,159,894	\$ 3,181,496	\$ 3,169,308	•		
Debt Limit - 5 Percent of Total Assessed Value	\$ 152,516	\$ 157,962	\$ 157,995	\$ 159,075	\$ 158,465			
DEBT (For which the City's full faith and credit has been pledged)								
Gross Bonded Debt	8,587	7,335	4,050	4,479	2,127	•//////////////////////////////////////		
LEGAL DEBT MARGIN	\$ 143,929	\$ 150,627	\$ 153,945	\$ 154,596	\$ 156,338	•		

IMPORTANT NOTE: The Total Net Debt applicable to the debt limit includes the remaining Series 2014 A & B Bonds (PNC) and the 2012 Bonds (PNC)

Source: City of Dover Financial Reports, City of Dover Charter, Section 50(b), and Tax Assessor's Office In July 2009 the Charter was amended and the debt limit was reduced from 25% of the total assessed value to 5%.

New Bonds without referendum cannot exceed 1/4 of 1% of taxable assessed value and shall not cause the total aggregate principal outstanding at any one time to exceed 1% of total taxable assessment for a general tax at the time of issue.

Water/Wastewater Fund

- Revenue increase over original FY15 Budget \$1,227,300 or 8.5% and expenses increased \$1,581,700 or 11.6%
- Major increases/(decreases) affecting revenues
 - Water Service fees \$1,583,600 (related to Garrison Energy Center)
 - Wastewater Treatment fees \$123,900
 - Water Impact Fees (\$222,700)
 - Wastewater Impact Fess (\$177,900)
- Major increases/(decreases) affecting expenses
 - Transfer to General Fund \$350,000
 - Kent County Treatment Fees \$475,000
 - Capital Project Appropriations \$300,000
 - Water Treatment Plant \$332,700 (related to Garrison Energy Center)
 - Water Department \$189,900
 - Internal Service allocations \$149,600
 - Eliminate Construction Division (\$252,500)

Electric Fund

- FY16 Projected customer kWh sales down by an estimated 8 million kwh versus the FY15 forecast for FY16
- Rate stabilization reserve transfer of \$3 million is planned to cover significant fluctuations in the power supply bills as experienced the past two years
- Average 3% rate increase is proposed to cover the lower sales and all non-power supply increases over the five year forecast
- A Power Cost Adjustment (PCA) is being forecasted for FY18
 based on projected power supply cost. (See Forecast Model for further
 details)

Electric Fund

- Revenue increase over original FY15 Budget \$1,229,500 or 1.5% and expenses decreased by (\$1,731,700) or 2.1%
- Major contributing factors to revenues
 - Transfer from Rate Stabilization Reserve \$1,000,000 over FY15 original budget
 - Customer sales \$236,200 (effects of rate increase offset by reduction in kwh consumption)
- Major contributing factors to expenses
 - Power Supply
 - Net of Generation Revenue (\$1,293,200) under FY15 Budget
 - Net of Generation Revenue \$1,254,500 over last year's forecast presentation for FY16
 - Lower power supply cost than anticipated has been mitigated by lower kwh sales
 - Plant Operations \$293,500
 - Division expenses \$307,200
 - Utility Bank & Credit Card Fees transferred from Customer Service \$242,300
 - Internal service allocations \$265,200
 - Legal & Consulting fees for power supply contracts and RFP's moved to Electric Administration \$100,000 in FY16 (\$246,800 in FY15)
 - Inventory write off expense (\$175,000), reserve level currently sufficient

Proposed Rates as Approved 6/22/15 Burns & McDonnell Cost of Service Analysis

	Avg. Monthly	Avg. Billable		Custome	er C	harge	Energy	arge	Demand Charge			arge	
	Energy	Demand		Current		Proposed	Current		Proposed		Current		Proposed
Customer Class	- \$/kWh -	- \$/kWh -	-	\$/Month -		- \$/Month -	- \$/kWh -		- \$/kWh -	- \$	/kW-mo	- 9	S/kW-mo
Transmission													
Dover Air Force Base	4,519,600	8,523	\$	-	\$	-	\$ 0.06090	\$	0.06370	\$	10.50	\$	10.50
First State Power Mgmt. (NRG)	262,158	2,004	\$	3,680.00	\$	3,680.00	\$ 0.06090	\$	0.06370	\$	10.50	\$	10.50
Kraft	3,477,350	6,410	\$	-	\$	· -	\$ 0.06090	\$	0.06370	\$	10.50	\$	10.50
White Oak Solar	18,208	463	\$	-	\$	-	\$ 0.06090	\$	0.06370	\$	10.50	\$	10.50
Procter & Gamble	1,151,067	2,050	\$	-	\$	-	\$ 0.06090	\$	0.06370	\$	10.50	\$	10.50
Small Commercial													
Small Commercial-1 Phase	825	-	\$	5.00	\$	7.50	\$ 0.10010	\$	0.10040	\$	-	\$	-
Small Commercial-3 Phase	1,252	-	\$	15.00	\$	22.50	\$ 0.10010	\$	0.10040	\$	-	\$	-
Medium Commercial													
Medium Commercial-1 Phase	4,708	18	\$	5.00	\$	7.50	\$ 0.06470	\$	0.06770	\$	13.95	\$	13.95
Medium Commercial-3 Phase	6,891	23	\$	15.00	\$	22.50	\$ 0.06470	\$	0.06770	\$	13.95	\$	13.95
Large Commercial	30,125	89	\$	15.00	\$	22.50	\$ 0.06470	\$	0.06770	\$	13.90	\$	13.90
Primary	385,015	976	\$	10.00	\$	15.00	\$ 0.06450	\$	0.06760	\$	11.25	\$	11.25
Residential	853	-	\$	5.00	\$	7.50	\$ 0.12040	\$	0.12030	\$	-	\$	-
Utility Tax Rate - Small Customers [2]	4.25%	4.25%											
Utility Tax Rate - Industrial Customers [2]	2.00%	2.00%											
PPA (FY 2015 Current, FY2016 Proposed)							\$ -	\$	-				
FY 2015 Delaware Green Energy Fund Charge							\$ 0.000178	\$	0.000178				

^[1] Large Commercial, Primary and Transmission customer classes have power factor requirement/adjustment.

^[2] Delaware utility tax rates accessed March 20, 2015. http://www.revenue.delaware.gov/services/current_bt/utilities.shtml http://www.revenue.delaware.gov/services/current_bt/taxtips/utility.pdf

Sample Electric Bills

Effective July 1, 2015

Revised Electric Tariffs will be presented for approval with Budget Ordinances

Dover Air Force Base

		Proposed							
	Units	Cı	urrent Billing		Billing Adjustment Adjust		Adjustment	Adjustment	
Dover Air Force Base			- \$ -		- \$ -		- \$ -	- % -	
Customer Charge	- \$/mo	\$	-	\$	-	\$		0.00%	
Energy Charge	- \$/kWh -	\$	0.06090	\$	0.06370	\$	0.00280	4.60%	
Demand Charge	- \$/kW-mo	\$	10.50	\$	10.50	\$	-	0.00%	
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$	-	0.00%	
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%	
Utility Tax Rate	- % -		0.00%		0.00%				
Average Monthly Energy	- kWh -		4,519,600		4,519,600				
Average Monthly Billing Demand	- kW -		8,523		8,523				
Average Monthly Load Factor	- % -		73.65%		73.65%				
Customer Charge	- \$ -	\$	-	\$	-	\$	-	0.00%	
Energy Charges	- \$ -	\$	275,243.64	\$	287,898.52	\$	12,654.88	4.60%	
Demand Charges	- \$ -	\$	89,491.50	\$	89,491.50	\$	<u>-</u>	0.00%	
Subtotal - Base Rates		\$	364,735.14	\$	377,390.02	\$	12,654.88	3.47%	3.329
Purchased Power Adjustment	-\$-	\$	4/-	\$		\$	_//	0.00%	
Green Energy Fund Charges	- \$ -	\$	804.49		804.49	\$	_	0.00%	
Utility Tax	- \$ -	\$	/_/-	\$	-	\$	//-/	0.00%	
Fotal Bill		\$	365,539.63	\$	378,194.51	\$	12,654.88	3.46%	

Kraft

		Proposed								
	Units	Cı	ırrent Billing		Billing	Adjustment		Adjustment	Adjustment	
Kraft			- \$ -		-\$-		- \$ -	- % -		
Customer Charge	- \$/mo	\$		\$	-	\$	-	0.00%		
Energy Charge	- \$/kWh -	\$	0.06090	\$	0.06370	\$	0.00280	4.60%		
Demand Charge	- \$/kW-mo	\$	10.50	\$	10.50	\$	-	0.00%		
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$	-	0.00%		
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%		
Utility Tax Rate	- % -		2.00%		2.00%					
Average Monthly Energy	- kWh -		3,477,350		3,477,350					
Average Monthly Billing Demand	- kW -		6,410		6,410					
Average Monthly Load Factor	- % -		75.35%		75.35%					
Customer Charge	-\$-	\$	_	\$	_	\$	-	0.00%		
Energy Charges	- \$ -	\$	211,770.62	\$	221,507.20	\$	9,736.58	4.60%		
Demand Charges	- \$ -	\$	67,305.00	\$	67,305.00	\$		0.00%		
Subtotal - Base Rates		\$	279,075.62	\$	288,812.20	\$	9,736.58	3.49%	3.32%	
Purchased Power Adjustment	-\$-	\$	Z /•	\$		\$	-/	0.00%		
Green Energy Fund Charges	- \$ -	\$	618.97	\$	618.97	\$	-	0.00%		
Utility Tax	-\$-	\$	5,593.89	\$	5,788.62		194.73	3.48%		
Fotal Bill		\$	285,288.47	\$	295,219.79	\$	9,931.31	3.48%		

Procter & Gamble

		Proposed								
	Units	Current Billing			Billing		djustment	Adjustment	Adjustment	
Procter & Gamble			- \$ -		-\$-		- \$ -	- % -		
Customer Charge	- \$/mo	\$	_	\$		\$		0.00%		
Energy Charge	- \$/kWh -	\$	0.06090		0.06370		0.00280	4.60%		
Demand Charge	- \$/kW-mo	\$	10.50	\$	10.50	\$	-	0.00%		
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$	_	0.00%		
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%		
Utility Tax Rate	- % -		2.00%		2.00%					
Average Monthly Energy	- kWh -		1,151,067		1,151,067					
Average Monthly Billing Demand	- kW -		2,050		2,050					
Average Monthly Load Factor	- % -		77.99%		77.99%					
Customer Charge	- \$ -	\$	-	\$	-	\$	-	0.00%		
Energy Charges	- \$ -	\$	70,099.98	\$	73,322.97	\$	3,222.99	4.60%		
Demand Charges	- \$ -	\$	21,525.00	\$	21,525.00	\$	-	0.00%		
Subtotal - Base Rates		\$	91,624.98	\$	94,847.97	\$	3,222.99	3.52%	3.32%	
Purchased Power Adjustment	-\$-	\$	= / -	\$		\$	_	0.00%		
Green Energy Fund Charges	- \$ -	\$	204.89	\$	204.89	\$	/- /-	0.00%		
Utility Tax	- \$ -	\$	1,836.60	\$	1,901.06	\$	64.46	3.51%		
Total Bill		\$	93,666.47	\$	96,953.91	\$	3,287.45	3.51%		

Small Commercial – 1 Phase

				Proposed				Proposed
	Units	Cur	rent Billing	Billing	A	djustment	Adjustment	Adjustment
Small Commercial-1 Phase			- \$ -	-\$-		-\$-	- % -	
oman commercial i nase			- ψ -	- ψ -		- ψ -	- /0 -	
Customer Charge	- \$/mo	\$	5.00	\$ 7.50	\$	2.50	50.00%	
Energy Charge	- \$/kWh -	\$	0.10010	\$ 0.10040	\$	0.00030	0.30%	
Purchased Power Adjustment	- \$/kWh -	\$	-	\$ -	\$	-	0.00%	
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$ 0.00018	\$	-	0.00%	
Utility Tax Rate	- % -		4.25%	4.25%				
Average Monthly Energy	- kWh -		825	825				
Customer Charge	-\$-	\$	5.00	\$ 7.50	\$	2.50	50.00%	
Energy Charges	- \$ -	\$	82.58	\$ 82.83	\$	0.25	0.30%	
Subtotal - Base Rates		\$	87.58	\$ 90.33	\$	2.75	3.14%	3.11%
Purchased Power Adjustment	-\$-	\$	/	\$ 	\$	/ / . /	0.00%	
Green Energy Fund Charges	- \$ -	\$	0.15	\$ 0.15	\$	-	0.00%	
Utility Tax	- \$ -	\$	3.73	\$ 3.85	\$	0.12	3.13%	
Total Bill		\$	91.46	\$ 94.32	\$	2.86	3.13%	

Small Commercial – 3 Phase

				Р	roposed					
	Units	Cur	rrent Billing		Billing	A	djustment	Adjustment	Adjustment	
Small Commercial-3 Phase			-\$-		-\$-		-\$-	- % -		
Customer Charge	- \$/mo	\$	15.00	\$	22.50	\$	7.50	50.00%		
Energy Charge	- \$/kWh -	\$	0.10010		0.10040		0.00030	0.30%		
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	_	\$	-	0.00%		
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%		
Utility Tax Rate	- % -		4.25%		4.25%					
Average Monthly Energy	- kWh -		1,252		1,252					
Customer Charge	-\$-	\$	15.00	\$	22.50	\$	7.50	50.00%		
Energy Charges	- \$ -	\$	125.33	\$	125.70	\$	0.38	0.30%		
Subtotal - Base Rates		\$	140.33	\$	148.20	\$	7.88	5.61%	3.11%	
Purchased Power Adjustment	-\$-	\$	_	\$		\$	-	0.00%		
Green Energy Fund Charges	- \$ -	\$	0.22	\$	0.22	\$	-	0.00%		
Utility Tax	-\$-	\$	5.97	\$	6.31	\$	0.33	5.60%		
Total Bill		\$	146.52	\$	154.73	\$	8.21	5.60%		

Medium Commercial – 1 Phase

					Proposed				Proposed
	Units	Cur	rrent Billing		Billing	Adjustment		Adjustment	Adjustment
Medium Commercial-1 Phase			- \$ -		- \$ -		- \$ -	- % -	
Customer Charge	- \$/mo	\$	5.00	\$	7.50	\$	2.50	50.00%	
Energy Charge	- \$/kWh -	\$	0.06470	\$	0.06770	\$	0.00300	4.64%	
Demand Charge	- \$/kW-mo	\$	13.95	\$	13.95	\$	-	0.00%	
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$	-	0.00%	
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%	
Utility Tax Rate	- % -		4.25%		4.25%				
Average Monthly Energy	- kWh -		4,708		4,708				
Average Monthly Billing Demand	- kW -		18		18				
Average Monthly Load Factor	- % -		36.33%		36.33%				
Customer Charge	- \$ -	\$	5.00	\$	7.50	\$	2.50	50.00%	
Energy Charges	- \$ -	\$	304.61	\$	318.73	\$	14.12	4.64%	
Demand Charges	- \$ -	\$	251.10	\$	251.10	\$	-	0.00%	
Subtotal - Base Rates		\$	560.71	\$	577.33	\$	16.62	2.96%	2.12%
Purchased Power Adjustment	- \$ -	\$	/ / . ,	\$	_	\$	_/	0.00%	
Green Energy Fund Charges	- \$ -	\$	0.84	\$	0.84	\$	/ <u>-</u>	0.00%	
Utility Tax	- \$ -	\$	23.87	\$	24.57	\$	0.71	2.96%	
Total Bill		\$	585.41	\$	602.74	\$	17.33	2.96%	

Medium Commercial – 3 Phase

		Proposed							Proposed
	Units	Cu	rrent Billing		Billing	A	djustment	Adjustment	Adjustment
Medium Commercial-3 Phase			- \$ -		- \$ -		- \$ -	- % -	
Customer Charge	- \$/mo	\$	15.00	\$	22.50	\$	7.50	50.00%	
Energy Charge	- \$/kWh -	\$	0.06470	\$	0.06770	\$	0.00300	4.64%	
Demand Charge	- \$/kW-mo	\$	13.95	\$	13.95	\$	-	0.00%	
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$	-	0.00%	
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%	
Utility Tax Rate	- % -		4.25%		4.25%				
Average Monthly Energy	- kWh -		6,891		6,891				
Average Monthly Billing Demand	- kW -		23		23				
Average Monthly Load Factor	- % -		41.61%		41.61%				
Customer Charge	- \$ -	\$	15.00	\$	22.50	\$	7.50	50.00%	
Energy Charges	- \$ -	\$	445.85	\$	466.52	\$	20.67	4.64%	
Demand Charges	- \$ -	\$	320.85	\$	320.85	\$	/ /-	0.00%	
Subtotal - Base Rates		\$	781.70	\$	809.87	\$	28.17	3.60%	2.12%
Purchased Power Adjustment	- \$ -	\$		\$	/	\$		0.00%	
Green Energy Fund Charges	- \$ -	\$	1.23	\$	1.23	\$	-/-	0.00%	
Utility Tax	- \$ -	\$	33.27	\$	34.47	\$	1.20	3.60%	
Total Bill		\$	816.20	\$	845.57	\$	29.37	3.60%	

Large Commercial

		Proposed							Proposed	
	Units	Cu	rrent Billing		Billing	A	djustment	Adjustment	Adjustment	
Large Commercial			- \$ -		- \$ -		- \$ -	- % -		
Customer Charge	- \$/mo	\$	15.00	\$	22.50	\$	7.50	50.00%		
Energy Charge	- \$/kWh -	\$	0.06470		0.06770		0.00300	4.64%		
Demand Charge	- \$/kW-mo	\$	13.90		13.90		-	0.00%		
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$	-	0.00%		
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%		
Utility Tax Rate	- % -		4.25%		4.25%					
Average Monthly Energy	- kWh -		30,125		30,125					
Average Monthly Billing Demand	- kW -		89		89					
Average Monthly Load Factor	- % -		47.01%		47.01%					
Customer Charge	- \$ -	\$	15.00	\$	22.50	\$	7.50	50.00%		
Energy Charges	- \$ -	\$	1,949.09	\$	2,039.46	\$	90.38	4.64%		
Demand Charges	- \$ -	\$	1,237.10	\$	1,237.10	\$	-	0.00%		
Subtotal - Base Rates		\$	3,201.19	\$	3,299.06	\$	97.87	3.06%	3.189	
Purchased Power Adjustment	- \$ -	\$	4/.	\$	/ -	\$	_//	0.00%		
Green Energy Fund Charges	- \$ -	\$	5.36	\$	5.36	\$	-	0.00%		
Utility Tax	- \$ -	\$	136.28	\$	140.44	\$	4.16	3.05%		
Total Bill		\$	3,342.83	\$	3,444.86	\$	102.03	3.05%		

Primary

				Proposed				Proposed
	Units	Cu	rrent Billing	Billing	A	djustment	Adjustment	Adjustment
Primary			- \$ -	- \$ -		- \$ -	- % -	
Customer Charge	- \$/mo	\$	10.00	\$ 15.00	\$	5.00	50.00%	
Energy Charge	- \$/kWh -	\$	0.06450	0.06760		0.00310	4.81%	
Demand Charge	- \$/kW-mo	\$	11.25	\$ 11.25	\$	-	0.00%	
Purchased Power Adjustment	- \$/kWh -	\$		\$	\$		0.00%	
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$ 0.00018	\$	-	0.00%	
Utility Tax Rate	- % -		2.00%	2.00%				
Average Monthly Energy	- kWh -		385,015	385,015				
Average Monthly Billing Demand	- kW -		976	976				
Average Monthly Load Factor	- % -		54.79%	54.79%				
Customer Charge	-\$-	\$	10.00	\$ 15.00	\$	5.00	50.00%	
Energy Charges	- \$ -	\$	24,833.47	\$ 26,027.01	\$	1,193.55	4.81%	
Demand Charges	- \$ -	\$	10,980.00	\$ 10,980.00	\$		0.00%	
Subtotal - Base Rates		\$	35,823.47	\$ 37,022.01	\$	1,198.55	3.35%	4.41%
Purchased Power Adjustment	-\$-	\$		\$ _//	\$	_/ ./	0.00%	
Green Energy Fund Charges	- \$ -	\$	68.53	\$ 68.53	\$	-	0.00%	
Utility Tax	-\$-	\$	717.84	\$ 741.81	\$	23.97	3.34%	
Total Bill		\$	36,609.84	\$ 37,832.36	\$	1,222.52	3.34%	

Residential

		Proposed								
	Units	Cur	rent Billing	Bi	lling	A	djustment	Adjustment	Adjustment	
Decidential			œ.		ŕ		¢	0/		
Residential			- \$ -	-	\$ -		- \$ -	- % -		
Customer Charge	- \$/mo	\$	5.00	\$	7.50	\$	2.50	50.00%		
Energy Charge	- \$/kWh -	\$	0.12040	\$	0.12030	\$	(0.00010)	-0.08%		
Purchased Power Adjustment	- \$/kWh -	\$	-	\$	-	\$		0.00%		
Green Energy Fund Charge	- \$/kWh -	\$	0.00018	\$	0.00018	\$	-	0.00%		
Utility Tax Rate	- % -		0.00%		0.00%					
Average Monthly Energy	- kWh -		853		853					
Customer Charge	-\$-	\$	5.00	\$	7.50	\$	2.50	50.00%		
Energy Charges	-\$-	\$	102.70	\$	102.62	\$	(0.09)	-0.08%		
Subtotal - Base Rates		\$	107.70	\$	110.12	\$	2.41	2.24%	2.10%	
Purchased Power Adjustment	-\$-	\$	//	\$		\$	/ /-	0.00%		
Green Energy Fund Charges	-\$-	\$	0.15	\$	0.15	\$	-/	0.00%		
Utility Tax	- \$ -	\$	-/-	\$		\$	-	0.00%		
Total Bill		\$	107.85	\$	110.27	\$	2.41	2.24%		

		Ci	ity of Dover							
		Rate	& Fee Tren	ds						
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Approved
GENERAL FUND	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Rolled Back/(Up) Property Tax Rate @ 100% value					\$0.3108					(\$0.3499)
Property Tax Rate Approved/Proposed	\$0.3300	\$0.3300	\$0.3300	\$0.3300	\$0.3378	\$0.3378	\$0.3378	\$0.3378	\$0.3378	\$0.4050
Property Tax Rate Increase Proposed for revenue requirement										\$0.0551
Property Tax Rate Increase/(Decrease) (excluding 100% rollbac	k/up)				\$0.0270					\$0.0121
Trash Fees (in City) - implemented FY2000	\$5.85	\$5.85	\$5.85	\$5.85	\$11.70	\$11.70	\$17.00	\$17.00	\$17.00	\$17.00
Trash Fees (outside City)	\$18.72	\$23.00	\$29.00	\$29.00	\$42.75	\$42.75	\$42.75	\$42.75	\$42.75	\$42.75
Transfer from Electric Utility	5.1% *	7.2%	6.6%	6.5%	8.0%	8.0%	\$8 million	\$8 million	\$10 million	\$10 million
% of Electric Fund Revenues							8.3%	9.6%	12.5%	12.4%
% of General Fund Revenues							22.3%	22.5%	25.7%	24.2%
Transfer from Water/Wastewater Utility	4.5%	4.6%	5.0%	4.5%	0.0%	4.5%	\$500,000	\$500,000	\$500,000	\$850,000
% of Water/Wastewater Fund Revenues							3.7%	3.6%	3.4%	5.4%
% of General Fund Revenues							1.4%	1.4%	1.3%	2.0%
WATER/WASTEWATER FUND										
Water per 1,000 gal	\$2.45	\$2.45	\$2.45	\$2.70	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Water per 1,000 gal (Outside City)	\$3.68	\$3.68	\$3.68	\$4.05	\$4.50	\$4.50	\$4.50	\$4.50	\$4.50	\$4.50
Water Flat Rate Charge (new source)	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$2.50	\$2.50
Wastewater per 1,000 gal. Charge	\$2.10	\$2.10	\$2.10	\$2.10	\$2.65	\$2.65	\$2.65	\$2.65	\$2.65	\$2.65
Wastewater per 1,000 gal (Outside City)	\$3.15	\$3.15	\$3.15	\$3.15	\$3.98	\$3.98	\$3.98	\$3.98	\$3.98	\$3.98
Wastewater Flat Rate Charge (new source)	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	\$2.50	\$2.50
Kent County Sewer Treatment Fee - Rate set by County	\$2.13	\$2.34	\$2.34	\$2.34	\$2.34	\$2.34	\$2.34	\$2.34	\$2.34	\$2.34
Kent County Sewer Adjustment (new source for I & I - City)					\$1.05	\$1.05	\$1.05	\$1.05	\$1.50	\$1.50
ELECTRIC FUND										
Residential Rate Changes (includes any PCA adj.)	Full Year at \$0.1218	\$0.1343	\$0.1450	\$0.1450	\$0.1407	\$0.1364	\$0.1316	\$0.1204	\$0.1204	\$0.1203
Increase %	28.9%	10.3%	8.0%	0.0%	-3.0%	-3.1%	-3.5%	-8.5%	0.0%	-0.1%
Cumulative % Change	35.3%	45.6%	53.5%	53.5%	50.6%	47.5%	44.0%	35.5%	35.5%	35.4%
Electric Fund Customer Charge	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$7.50
Reconnect Fees	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100	\$50 - \$100
Return Check Fees	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25



- ALL FUNDS SUMMARY
- GENERAL FUND
- WATER/WASTEWATER FUND
- ELECTRIC FUND
- CHARTER ARTICLE IV SEC44
 & FINANCIAL POLICIES

FY 2016 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover All Funds Summary Fiscal 2016 Final Budget

Fund or	4199900	Revenues/	Expenses/	Ending
Reserve Account	Balances	Transfers In	Transfers Out	Balances
General Fund				
Operating Fund	\$ 3,977,500	\$ 41,327,100	\$ (41,201,300)	\$ 4,103,300
Contingency Account	719,200	1,100	-	720,300
Capital Project Fund	154,800	2,650,700	(2,650,700)	154,800
Capital Asset Reserve	914,000	2,500	(=,===,===,	916,500
Parkland Reserve	295,700	1,000	-	296,700
Total General Fund	6,061,200	43,982,400	(43,852,000)	6,191,600
Water/Wastewater Fund				
Operating Fund	1,155,000	15,727,700	(15,251,000)	1,631,700
Contingency Account	294,600	34,200	-	328,800
I & E Fund	1,861,100	3,490,000	(3,850,700)	1,500,400
Capital Asset Reserve	1,025,900	7,800	-	1,033,700
Impact Fee Reserve	1,663,900	12,600	(165,000)	1,511,500
Total Water Fund	6,000,500	19,272,300	(19,266,700)	6,006,100
Electric Fund				
Operating Fund	6,177,600	83,536,000	(80,568,700)	9,144,900
Contingency Account	825,300	19,300	-	844,600
Insurance Reserve	743,100	15,600	-	758,700
Rate Stabilization Reserve	7,545,300	57,300	(3,000,000)	4,602,600
I & E Fund	3,623,600	5,426,700	(6,266,900)	2,783,400
Depreciation Reserve	9,990,500	75,900	-	10,066,400
Future Capacity Reserve	10,140,900	127,100	(50,000)	10,218,000
Total Electric Fund	39,046,300	89,257,900	(89,885,600)	38,418,600
Less:				
Interfund Operating Transfers		(10,850,000)	10,850,000	
Capital and Reserve Transfers		(12,603,600)	12,603,600	
Interfund Allocations		5,231,200	(5,231,200)	
Subtotal Major Operating Funds	51,108,000	134,290,200	(134,781,900)	50,616,300
Workers Compensation	1,052,600	653,100	(642,200)	1,063,500
Community Transportation Fund	144,000	500,500	(644,000)	500
Police Grants	125,000	527,300	(618,300)	34,000
Library Grants	17,300	281,400	(281,400)	17,300
CDBG		265,400	(265,400)	
Total All Funds & Reserves	\$ 52,446,900	\$136,517,900	\$(137,233,200)	\$ 51,731,600

Notes: Special Revenue Funds with receipts that pass over to the General Fund are not individually included. These are Municipal Street Aid, Civil Traffic Penalties, and Transfer Taxes.

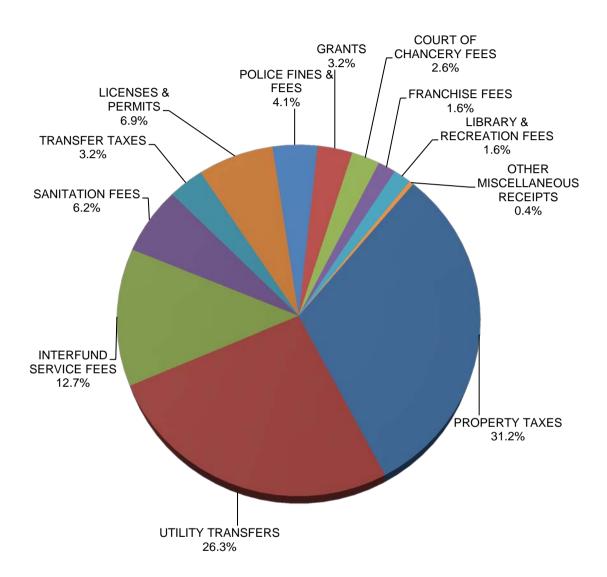
GENERAL FUND CASH RECEIPT SUMMARY

		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
1	RECEIPTS BEGINNING BALANCE	4,219,831	3,393,000	4,361,500	3,977,500	584,500	17.2%
2	FINES AND POLICE REVENUE	653,624	629,300	629,300	702,300	73,000	11.6%
3	INVESTMENT INCOME	28,950	40,000	40,000	35,000	(5,000)	-12.5%
4	LIBRARY REVENUES	68,190	71,600	71,600	72,000	400	0.6%
5	KENT COUNTY BOOK REIMBURSEMENT	430,363	450,000	490,000	450,000	-	0.0%
6	BUSINESS LICENSES	1,494,315	1,460,000	1,460,000	1,425,000	(35,000)	-2.4%
7	PERMITS AND OTHER FEES	1,597,262	1,354,200	1,354,200	1,436,300	82,100	6.1%
8	MISCELLANEOUS CHARGES	57,041	53,900	27,600	22,700	(31,200)	-57.9%
9	POLICE EXTRA DUTY	562,854	659,500	659,500	533,000	(126,500)	-19.2%
10	PROPERTY TAXES	11,044,429	11,049,200	11,086,800	12,844,500	1,795,300	16.2%
11	BID REVENUE	50,050	50,000	49,500	49,700	(300)	-0.6%
	RECREATION REVENUE	151,925	148,800	148,800	149,000	200	0.1%
13	FRANCHISE FEE	648,345	636,000	656,400	672,300	36,300	5.7%
14		2,595,648	2,595,600	2,580,000	2,580,000	(15,600)	-0.6%
15	RENT REVENUE - GARRISON FARM	92,956	101,400	92,300	93,700	(7,700)	-7.6%
16 17	COURT OF CHANCERY FEES RECEIPTS SUBTOTAL	1,034,460 20,510,412	1,023,000 20,322,500	1,074,400 20,420,400	1,065,100 22,130,600	42,100 1,808,100	4.1% 8.9%
17	RECEIPTS SUBTUTAL	20,510,412	20,322,500	20,420,400	22,130,000	1,000,100	0.9%
18	INTERFUND SERVICE RECEIPTS						
19	INTRAFUND SERVICE RECEIPTS W/WW	1,218,851	1,354,900	1,371,100	1,492,700	137,800	10.2%
20		3,427,308	3,508,100	3,588,200	3,738,500	230,400	6.6%
21	INTERFUND SERVICE RECEIPTS SUBTOTAL	4,646,159	4,863,000	4,959,300	5,231,200	368,200	7.6%
22	GRANTS:						
23	POLICE RELATED/EXTRA DUTY	80,212	124,000	124,000	74,400	(49,600)	-40.0%
24	POLICE PENSION GRANT	471,461	500,000	500,000	500,000	-	0.0%
25	GREEN ENERGY GRANT	98,500	98,500	98,500	98,500	-	0.0%
26	MISC GRANT REVENUE	1,000	25,000	25,000	25,000	-	0.0%
27	VERIZON RESERVE				50,000	50,000	0.0%
28	GRANTS SUBTOTAL	651,173	747,500	747,500	747,900	400	0.1%
29	TRANSFERS FROM:						
30	TRANSFER TAX	1,544,084	1,250,000	1,525,200	1,340,000	90,000	7.2%
31	MUNICIPAL STREET AID	664,866	663,900	664,200	564,200	(99,700)	-15.0%
32	CIVIL TRAFFIC PENALTIES	357,531	500,000	450,000	450,000	(50,000)	70.0%
33	WATER/WASTEWATER	500,000	500,000	500,000	850,000	350,000	0.0%
34	ELECTRIC	8,000,000	10,000,000	10,000,000	10,000,000	-	0.0%
35	OTHER RESERVES	4,968	4,000	4,000	13,200	9,200	230.0%
36	CONTINGENCY FUND	271,000	-	50,000	-	-	0.0%
37 38	BOND PROCEEDS - SERIES 2014 TRANSFERS FROM SUBTOTAL	- 11 242 440	-	475,000	- 12 247 400	200 500	0.0%
		11,342,449	12,917,900	13,668,400	13,217,400	299,500	2.3%
39	TOTAL REVENUES	37,150,193	38,850,900	39,795,600	41,327,100	2,476,200	6.4%
40	TOTAL BEGINNING BALANCE & REVENUE	41,370,024	42,243,900	44,157,100	45,304,600	3,060,700	7.2%

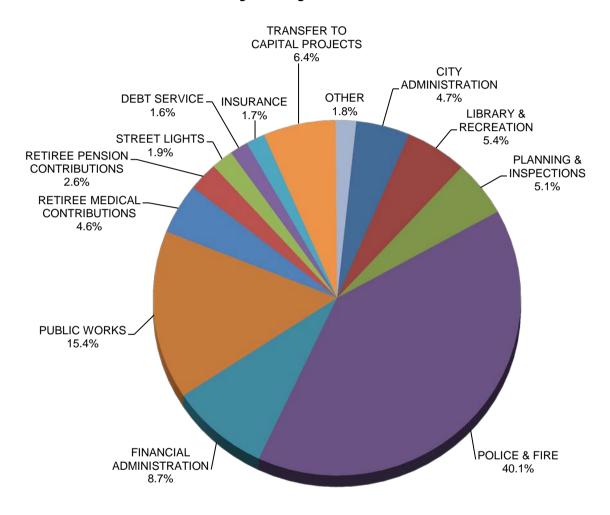
GENERAL FUND EXPENSE SUMMARY

		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
1	DEPARTMENT EXPENSES:						
2	CITY CLERK	367,809	383,200	386,700	383,400	200	0.1%
3	COUNCIL	99,829	106,600	106,600	118,100	11,500	10.8%
4	TAX ASSESSOR	209,395	309,500	319,100	234,800	(74,700)	-24.1%
5	FIRE	673,464	716,100	716,100	745,400	29,300	4.1%
6	GROUNDS MAINTENANCE	1,031,134	1,123,800	1,130,900	1,210,300	86,500	7.7%
7	LIBRARY	1,324,178	1,393,100	1,422,000	1,510,000	116,900	8.4%
8	RECREATION	677,534	706,400	710,800	729,500	23,100	3.3%
9	LIFE SAFETY	519,875	504,800	534,600	482,200	(22,600)	-4.5%
		412,830	418,400	420,500	419,400	1,000	0.2%
11	PLANNING INSPECTIONS	422,085	444,100	449,400	534,000	89,900	20.2%
13		660,580 213,889	602,100 223,000	614,400 223,000	664,700 238,000	62,600 15,000	10.4% 6.7%
	POLICE	14,247,926	13,986,100	14,338,900	15,159,000	1,172,900	8.4%
	POLICE EXTRA DUTY	659,757	712,500	712,500	602,400	(110,100)	-15.5%
	STREETS	641,167	665,100	676,200	674,500	9,400	1.4%
	SANITATION	2,156,228	2,248,000	2,224,800	2,157,900	(90,100)	-4.0%
	CITY MANAGER	533,336	592,500	595,900	750,300	157,800	26.6%
19	INFORMATION TECHNOLOGY	716,217	728,700	736,600	704,800	(23,900)	-3.3%
	FINANCE	910,724	947,100	970,000	978,500	31,400	3.3%
	PUBLIC WORKS - ADMINISTRATION	432,425	514,800	518,100	626,800	112,000	21.8%
	FACILITIES MANAGEMENT	634,315	677,800	690,400	707,500	29,700	4.4%
	PUBLIC WORKS - ENGINEERING	-	192,600	193,700	181,400	(11,200)	-5.8%
	PROCUREMENT & INVENTORY	521,148	535,600	542,800	560,200	24,600	4.6%
	FLEET MAINTENANCE	780,084	776,700	799,700	768,500	(8,200)	-1.1%
	CUSTOMER SERVICE	1,201,976	1,040,300	1,044,600	1,120,100	79,800	7.7%
	HUMAN RESOURCES	363,064	379,700	385,500	383,900	4,200	1.1%
	MAYOR	75,380	74,900	82,500	76,100	1,200	1.6%
29	DEPARTMENT SUBTOTALS	30,486,349	31,003,500	31,546,300	32,721,700	1,718,200	5.5%
20	OTHER EXPENDITURES:						
	DEBT SERVICE	552,051	708,600	948,400	660,800	(47,800)	-6.7%
	CONTRIBUTION TO DDP	162,400	70,000	70,000	70,000	(47,000)	0.0%
	MISCELLANEOUS GRANT RELATED EXP	-	25,000	25,000	25,000	-	0.0%
	INSURANCE	655,998	724,800	675,000	690,000	(34,800)	-4.8%
35	RETIREES HEALTH CARE	1,636,500	1,636,500	1,636,500	1,895,600	259,100	15.8%
36	OTHER EMPLOYMENT EXPENSES	-	500,000	74,900	520,100	20,100	4.0%
37	BANK & CREDIT CARD FEES	-	-	-	15,000	15,000	0.0%
	UNCOLLECTIBLES - TRASH AND OTHER	10,000	50,000	50,000	50,000	-	0.0%
	STREET LIGHTS	774,533	774,500	774,500	797,700	23,200	3.0%
40	OTHER EXPENSE SUBTOTAL	3,791,482	4,489,400	4,254,300	4,724,200	234,800	5.2%
41	TRANSFERS						
42	TRANSFER TO CAPITAL ASSET RESERVE	-	-	60,000	-	-	0.0%
43	TRANSFER TO CAPITAL FUND - PROJECTS	1,448,800	2,196,000	2,196,000	2,625,400	429,400	19.6%
44	APPROP. TO THE POLICE PENSION FUND	689,400	655,000	755,000	570,000	(85,000)	-13.0%
	APPROP. POLICE PENSION - STATE GRANT	471,461	500,000	500,000	500,000	-	0.0%
	APPROP. TO THE GENERAL PENSION FUND	121,000	-	543,000	-	-	0.0%
	TRANSFER TO CONTINGENCY RESERVE	-	-	300,000	-	-	0.0%
	TRANSFER TO PARKLAND RESERVE	-	-	25,000	-	-	0.0%
	TRANSFER TO VERIZON RESERVE TRANSFER TO INVENTORY WRITE-OFFS	-	-	-	50,000 10,000	50,000 10,000	0.0% 0.0%
	TRANSFERS SUBTOTAL	2,730,661	3,351,000	4,379,000	3,755,400	404,400	12.1%
01	TRANSIERO GOBTOTAL	2,730,001	3,331,000	4,575,000	3,133,400	404,400	12.170
52	TOTAL EXPENDITURES	37,008,492	38,843,900	40,179,600	41,201,300	2,357,400	6.1%
53	BUDGET BALANCE	4,361,532	3,400,000	3,977,500	4,103,300	703,300	20.7%
54		41,370,024	42,243,900	44,157,100	45,304,600	3,060,700	7.2%
55	EXCEEDS/(REMAINS)TO MEET REQUIREMENT	1,389,500	291,900	793,900	797,100		
				ı		\$ DIFFERENCE	
		2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	
56	RESERVE BALANCES	REVISED	BUDGET	REVISED	BUDGET	FY15 BUDGET	POLICY
	CONTINGENCY	467,269	467,900	719,200	720,300		2% OF REV

Fiscal Year 2015/2016 General Fund Revenue

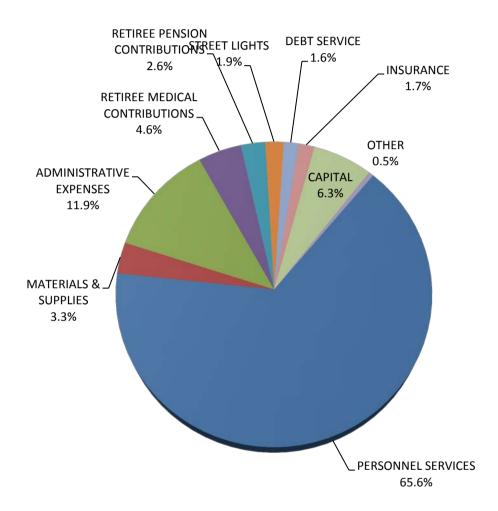


Fiscal Year 2015/2016 General Fund Expenditures By Major Function

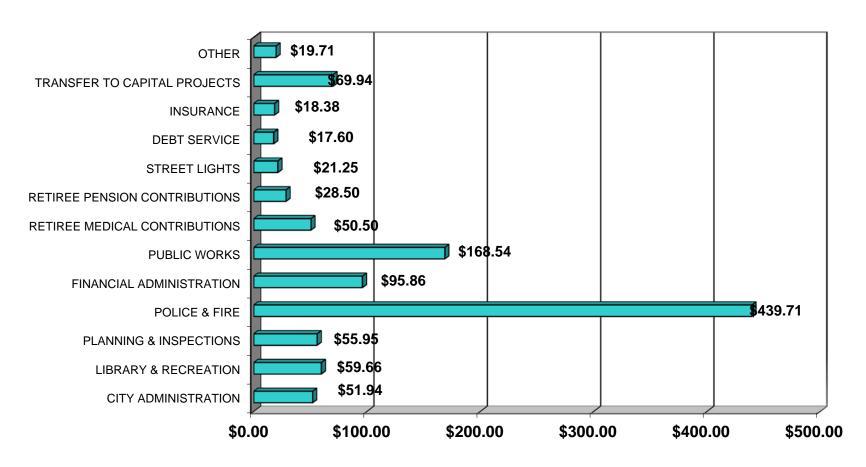


Several General Fund Departments service all City operations. The General Fund bills the utility funds services provided. The receipts are reported as revenue in the General Fund and not netted against the expenditures.

Fiscal Year 2015/2016 General Fund Expenditures By Expenditure Category



PROJECTED COST PER CAPITA BY FUNCTION Fiscal Year 2015-2016



Total per capita based on population estimate of 37,540 = \$1,114.15

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

GOVERNMENTAL CAPITAL PROJECTS FUND SUMMARY

		2013/14	2014/15	2014/15			% CHG FY16 VS
	-	ACTUAL	BUDGET	REVISED	BUDGET	FY15 BUDGET	FY15
1	BEGINNING BALANCE - PROJECTS	3,058,253	117,100	2,654,600	154,800	37,700	32.2%
2	REVENUES						
3	STATE GRANTS - Other	-	153,000	208,000	-	(153,000)	-100.0%
4	BUDGET BOND/BANK PROCEEDS - Street	-	2,661,100	2,675,000	-	(2,661,100)	-100.0%
5	LEASE PURCHASE OF FIRE AND POLICE EQUIPT	-	918,300	918,300	-	(918,300)	-100.0%
6	INCOME FROM SALE OF ASSETS	27,815	-	-	20,300	20,300	0.0%
7	MISCELLANEOUS RECEIPTS	279,282	-	-	-	-	0.0%
8 9	INTEREST EARNINGS	14,245	- 2.400.000	- 400,000	5,000	5,000	0.0%
10	TRANSFER FROM GENERAL FUND TRANSFER FROM COM TRANSP FUND	1,448,800	2,196,000	2,196,000	2,625,400	429,400	19.6% 0.0%
11	TRANSFER FROM COM TRANSP FUND TRANSFER FROM MUNICIPAL STREET AID - CAPITAL	60,500 251,252	-	-	-	-	0.0%
12	TRANSFER FROM PARKLAND RESERVE	251,252	_	104,000	_	_	0.0%
13	SUBTOTAL CAPITAL PROJECT FUNDING SOURCES	2,081,894	5,928,400	6,101,300	2,650,700	(3,277,700)	-55.3%
14	STATE GRANTS - Library	143,856	-	-	-	-	0.0%
15	LIBRARY CAPITAL PLEDGES	8,250	-	-	-	-	0.0%
16	SUBTOTAL LIBRARY PROJECT FUNDING SOURCES	152,106	-	-	-	-	0.0%
17	TOTAL FUNDING SOURCES	2,234,000	5,928,400	6,101,300	2,650,700	(3,277,700)	-55.3%
18	TOTAL BEGINNING BALANCE & FUNDING SOURCES	5,292,253	6,045,500	8,755,900	2,805,500	(3,240,000)	-53.6%
19	EXPENDITURES						
20	FIRE	238,515	827,300	827,300	145,600	(681,700)	-82.4%
21	GROUNDS MAINTENANCE	30,249	68,100	86,700	201,100	133,000	195.3%
22	LIBRARY	110,438	-	-	-	-	0.0%
23	RECREATION	5,829	146,000	284,400		(146,000)	-100.0%
24	LIFE SAFETY	-	-	-	55,700	55,700	0.0%
25 26	CODE ENFORCEMENT POLICE	30,840	400 400	- 004 700	-	(227,000)	0.0%
27	STREETS	342,125 1,449,193	499,100 1,370,300	601,700 470,300	262,100 1,428,500	(237,000) 58,200	-47.5% 4.2%
28	STREETS - GARRISON FARM INFRASTRUCTURE	1,449,193	2,586,100	5,447,600	1,420,300	(2,586,100)	-100.0%
29	SANITATION	387,504	256,500	256,500	449,000	192,500	75.0%
30	CITY MANAGER	-	-	-	24,700	24,700	0.0%
31	FACILITIES MANAGEMENT	17,795	-	-	-	-	0.0%
32	PROCUREMENT & INVENTORY	-	-	55,000	-	-	0.0%
33	FLEET MAINTENANCE	-	-	-	84,000	84,000	0.0%
34	DEPARTMENT SUBTOTAL	2,612,488	5,753,400	8,029,500	2,650,700	(3,102,700)	-53.9%
35	TRANSFERS & MISCELLANEOUS EXPENSES						
36	BOND/LOAN ISSUANCE COST	-	75,000	61,100	-	(75,000)	-100.0%
37	TRANSFER TO PARKLAND RESERVE	14,517	100,000	180,000	-	(100,000)	-100.0%
38	TRANSFER TO CAPITAL ASSET RESERVE	10,623	-	330,500	-	-	0.0%
40	TRANSFERS & MISCELLANEOUS SUBTOTAL	25,140	175,000	571,600	-	(175,000)	-100.0%
41	TOTAL EXPENDITURES	2,637,628	5,928,400	8,601,100	2,650,700	(3,277,700)	-55.3%
	BUDGET BALANCE - LIBRARY PROJECT	330,496	=	-	-	-	0.0%
42	BUDGET BALANCE	2,324,129	117,100	154,800	154,800	37,700	32.2%
43	TOTAL BUDGET BALANCE & EXPENDITURES	5,292,253	6,045,500	8,755,900	2,805,500	(3,240,000)	-53.6%

						\$ DIFFERENCE	
		2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	
	RESERVE BALANCES	ACTUAL	BUDGET	REVISED	BUDGET	FY15 BUDGET	POLICY
44	CAPITAL ASSET RESERVE	520,986	512,300	914,000	916,500	2,500	Min \$500K
45	PARKLAND/RECREATION	218,654	304,800	295,700	296,700	1,000	N/A

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

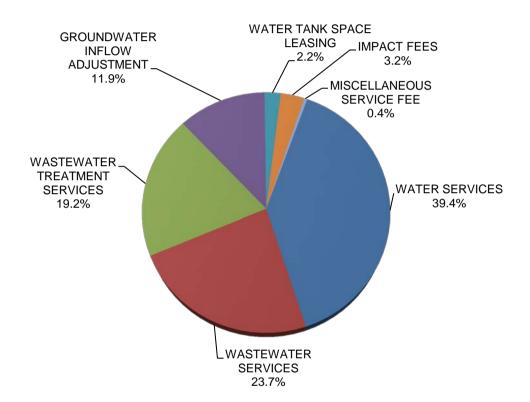
WATER/WASTEWATER FUND SUMMARY

		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
1	BEGINNING BALANCE - WATER	732,740	658,400	783,500	861,600	203,200	30.9%
2	BEGINNING BALANCE - WASTEWATER	441,414	(98,500)	19,900	293,400	391,900	-397.9%
3	BEGINNING BALANCE - KCSA	(17,267)	155,000	-	-	(155,000)	-100.0%
4	TOTAL BEGINNING BALANCES	1,156,887	714,900	803,400	1,155,000	440,100	61.6%
5	BASE REVENUE:						
6	WATER SERVICES	4,459,808	4,616,400	4,616,400	6,200,000	1,583,600	34.3%
7	WASTEWATER SERVICES	3,562,400	3,706,800	3,706,800	3,728,000	21,200	0.6%
8	WASTEWATER TREATMENT SERVICES	2,930,333	2,902,600	2,902,600	3,026,500	123,900	4.3%
9	GROUNDWATER INFLOW ADJUSTMENT	1,316,209	1,862,500	1,862,500	1,864,300	1,800	0.1%
10	WATER TANK SPACE LEASING	360,307	331,900	331,900	341,900	10,000	3.0%
11	BOND PROCEEDS - 2003 BOND REFUNDING	1,962,937	-	-	-	-	0.0%
12	SEWER IMPACT FEES	230,222	427,900	416,700	250,000	(177,900)	-41.6%
13	WATER IMPACT FEES	252,215	472,700	462,400	250,000	(222,700)	-47.1%
14	INTEREST - WATER	-	9,000	9,000	1,000	(8,000)	-88.9%
15	INTEREST - WASTEWATER		14,000	14,000	2,000	(12,000)	-85.7%
16	MISCELLANEOUS SERVICE FEE	65,502	156,600	64,000	64,000	(92,600)	-59.1%
17	TOTAL REVENUES	15,139,933	14,500,400	14,386,300	15,727,700	1,227,300	8.5%
18	TOTAL BEGINNING BALANCE & REVENUES	16,296,820	15,215,300	15,189,700	16,882,700	1,667,400	11.0%
19	DIRECT EXPENSES:						
20	ENGINEERING & INSPECTION	458,973	500,900	502,400	517,500	16,600	3.3%
21	WATER CONSTRUCTION	338,054	252,500	253,300	-	(252,500)	-100.0%
22	WATER DEPARTMENT	509,897	485,300	488,600	673,300	188,000	38.7%
23	WATER TREATMENT PLANT	1,489,465	1,576,900	1,582,200	1,910,000	333,100	21.1%
24	WASTEWATER DEPARTMENT	913,389	974,100	975,400	968,600	(5,500)	-0.6%
25	DIRECT EXPENDITURE SUBTOTAL	3,709,778	3,789,700	3,801,900	4,069,400	279,700	7.4%
26	OTHER EXPENSES:						
27	DEBT SERVICE - WATER	1,628,679	534,100	560,100	545,200	11,100	2.1%
28	DEBT SERVICE - WASTEWATER	1,412,417	617,900	591,900	586,900	(31,000)	-5.0%
29	RETIREES HEALTH CARE	200,000	200,000	200,000	178,600	(21,400)	-10.7%
30 31	OTHER EMPLOYMENT EXPENSES KENT COUNTY TREATMENT CHARGE	4,129,646	17,700 3,655,000	5,500	20,000	2,300 475,000	13.0% 13.0%
32	INTRAFUND SERVICE FEES	1,349,638	1,354,900	4,004,200 1,371,100	4,130,000 1,492,700	137,800	10.2%
33	BANK & CREDIT CARD FEES	1,349,030	1,354,900	1,371,100	46,200	46,200	0.0%
34	OTHER EXPENSES SUBTOTAL	8,720,380	6,379,600	6,732,800	6,999,600	620,000	9.7%
		0,720,300	0,373,000	0,732,000	0,333,000	020,000	3.1 /6
35 36	TRANSFER TO: GENERAL FUND FROM WATER	250,000	250,000	250,000	550,000	300,000	120.0%
37	GENERAL FUND FROM WASTEWATER	250,000	250,000	250,000	300,000	50,000	20.0%
38	WATER IMP AND EXT	1,233,200	1,200,000	1,200,000	1,800,000	600,000	50.0%
39	WASTEWATER IMP AND EXT	1,330,000	1,800,000	1,800,000	1,500,000	(300,000)	-16.7%
40	CONTINGENCY RESERVE WATER	-	-	- 1,000,000	32,000	32.000	0.0%
41	TRANSFER TO SUBTOTAL	3,063,200	3,500,000	3,500,000	4,182,000	682,000	19.5%
42	TOTAL EXPENSES	15,493,358	13,669,300	14,034,700	15,251,000	1,581,700	11.6%
43	BUDGET BALANCES						
44	BUDGET BALANCE WATER —	783,541	1,020,100	861,600	1,048,600	28,500	2.8%
45	BUDGET BALANCE WASTEWATER	(79,708)	(739,200)	293,400	583,100	1,322,300	-178.9%
46	BUDGET BALANCE KCSA	99,629	1,265,100	200, 100	-	(1,265,100)	-100.0%
47		803,462	1,546,000	1,155,000	1,631,700	85,700	5.5%
48	TOTAL BUDGET BALANCES & EXPENSES	16,296,820	15,215,300	15,189,700	16,882,700	1,667,400	11.0%
49	EXCEEDS/(REMAINS)TO MEET REQMNT	(250,738)	385,900	4,100	373,500	.,,	
						\$ DIFFERENCE	

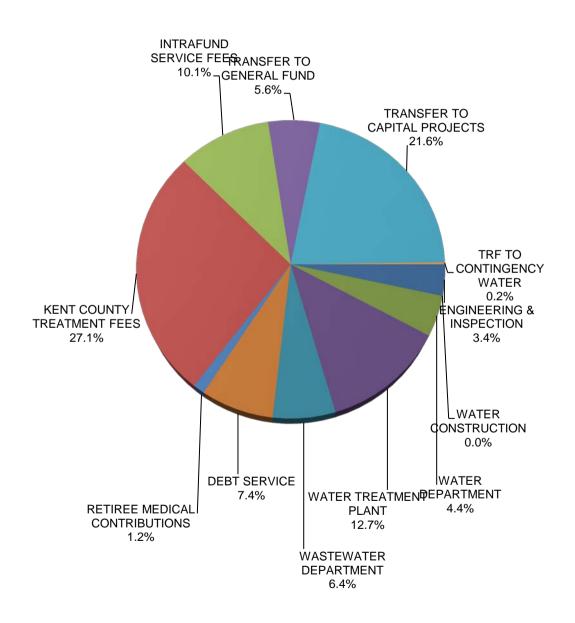
						\$ DIFFERENCE	
		2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	
50	RESERVE BALANCES	ACTUAL	BUDGET	REVISED	BUDGET	FY15 BUDGET	POLICY
51	CONTINGENCY - WATER	104,736	107,700	104,900	137,700	32,800	2% of Rev
52	CONTINGENCY - WATER/WASTEWATER	189.391	194.800	189.700	191.100	1.400	2% of Rev

Fiscal Year 2015/2016 Water/Wastewater Fund

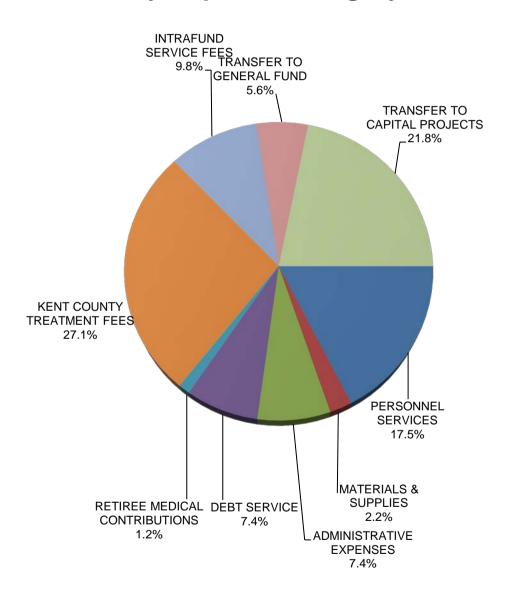
Revenue



2015/2016 Budget Water/Wastewater Fund Expenses By Major Function



2015/2016 Budget Water/Wastewater Fund Expenses By Expense Category



FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

WATER/WASTEWATER IMPROVEMENT & EXTENSION FUND SUMMARY

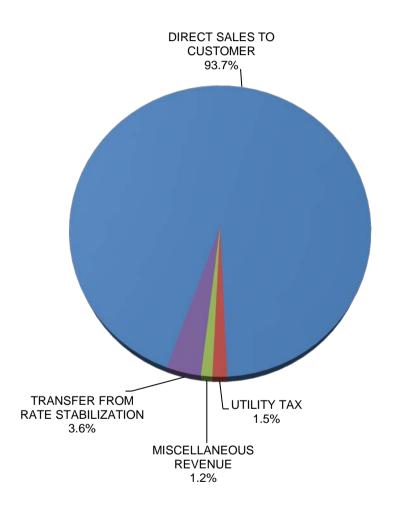
		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
1 2 3	BEGINNING BALANCE - WATER BEGINNING BALANCE - WASTEWATER TOTAL BEGINNING BALANCES	4,328,000 2,952,835 7,280,835	1,021,200 1,060,000 2,081,200	7,178,100 5,677,600 12,855,700	833,500 1,027,600 1,861,100	(187,700) (32,400) (5,199,635)	-18.4% -3.1% -10.6%
4 5 6 7 8 9 10 11 12 13	REVENUES BOND PROCEEDS - WATER BOND PROCEEDS - WASTEWATER STATE LOAN FUND - WATER TRANS FR OPERATING FUND - WATER TRANS FR OPERATING FUND - WASTEWATER TRANSFER FR WASTEWATER IMPACT FEE PROCEEDS FROM SALE OF ASSETS INTEREST INCOME MISCELLANEOUS RECEIPTS TOTAL REVENUES	3,103,651 1,037,582 62,000 1,233,200 1,330,000 1,000,000 4,343 26,561 88,314 7,885,651	1,200,000 1,800,000 1,315,600 25,000	1,200,000 1,800,000 1,315,600 40,000	1,800,000 1,500,000 165,000 - 25,000 - 3,490,000	- - 600,000 (300,000) (1,150,600) - - - (850,600)	0.0% 0.0% 0.0% 50.0% -16.7% -87.5% 0.0% 0.0%
15	TOTAL BEGINNING BALANCES & REVENUES	15,166,486	6,421,800	17,211,300	5,351,100	(1,070,700)	-16.7%
16 17 18 19 20 21 22	EXPENSES WATER WASTEWATER WATER TREATMENT PLANT WATER CONSTRUCTION BOND ISSUANCE COST TOTAL EXPENSES	1,368,759 735,039 - 89,500 117,517 2,310,815	1,336,900 3,277,200 38,100 - - 4,652,200	7,526,500 7,785,600 38,100 - - 15,350,200	2,028,600 1,822,100 - - - 3,850,700	691,700 (1,455,100) (38,100) - - (801,500)	51.7% -44.4% -100.0% 0.0% 0.0% -17.2%
23 24 25	BUDGET BALANCE - WATER BUDGET BALANCE - WASTEWATER TOTAL ENDING BUDGET BALANCES	7,178,064 5,677,607 12,855,671	858,700 910,900 1,769,600	833,500 1,027,600 1,861,100	617,400 883,000 1,500,400	(241,300) (27,900) (269,200)	-28.1% -3.1% -15.2%
26	TOTAL BUDGET BALANCES & EXPENSES	15,166,486	6,421,800	17,211,300	5,351,100	(1,070,700)	-16.7%
27 28	RESERVE BALANCES CAPITAL ASSET RESERVE-WATER	2013/14 ACTUAL 508,485	2014/15 BUDGET 522,700	2014/15 REVISED 514,600	2015/16 BUDGET 518,500	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	POLICY MIN \$500K
29 30 31	CAPITAL ASSET RESERVE-WASTEWATER IMPACT FEE RESERVE - WATER IMPACT FEE RESERVE - WASTEWATER	507,322 200,174 2,776,414	521,600 203,900 1,552,300	511,300 200,500 1,463,400	515,200 202,000 1,309,500	(6,400) (1,900)	MIN \$500K 20% of Rev. 20% of Rev.

ELECTRIC REVENUE FUND SUMMARY

		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
1	BEGINNING BALANCE	6,620,900	9,253,600	6,602,900	6,177,600	(3,076,000)	-33.2%
2	BASE REVENUE:						
3	DIRECT SALES TO CUSTOMER	76,928,295	78,043,000	76,543,700	78,279,200	236,200	0.3%
4	UTILITY TAX	1,258,957	1,296,900	1,258,300	1,281,100	(15,800)	-1.2%
5 6	MISCELLANEOUS REVENUE RENT REVENUE	619,442 159,109	624,600 200,000	624,000 200,000	597,200 202,600	(27,400) 2,600	-4.4% 1.3%
7	GREEN ENERGY	127,926	130,000	128,000	128,000	(2,000)	-1.5%
8	INTEREST EARNINGS	213,178	12,000	12,000	47,900	35,900	299.2%
9	TRANSFER FROM RATE STABILIZATION	7,000,000	2,000,000	3,000,000	3,000,000	1,000,000	50.0%
10 11	INTRAFUND SERVICE RECEIPTS W/WW TOTAL REVENUES	130,787 86,437,694	82,306,500	81,766,000	83,536,000	1,229,500	0.0% 1.5%
12	TOTAL BEGINNING BALANCE & REVENUES	93,058,594	91,560,100	88,368,900	89,713,600	(1,846,500)	-2.0%
13	EXPENSES:	00 404 004	24 022 020	20 225 222	00 400 000	4 570 000	7.00/
14 15	POWER SUPPLY SOLAR ENERGY	29,484,681 1,821,037	21,823,000 2,067,600	26,035,900 2,002,700	23,402,600 2,313,900	1,579,600 246,300	7.2% 11.9%
16	SOLAR RENEWAL ENERGY CREDITS	337,741	378,600	375,500	363,400	(15,200)	-4.0%
17	POWER SUPPLY MANAGEMENT	996,000	996,000	996,000	996,000	(10,200)	0.0%
18	REC'S (Renewable Energy Credits)	-	-	555,400	673,400	673,400	0.0%
19	RGGI (Regional Greenhouse Gas Init.)	-	-	-	175,000	175,000	0.0%
20	PJM CHARGES - ENERGY	14,855,117	11,499,800	10,076,200	7,966,100	(3,533,700)	-30.7%
21	PJM CHARGES - TRANSMISSION & FEES	7,433,120	7,234,100	4,480,800	7,932,500	698,400	9.7%
22	CAPACITY CHARGES	15,504,095	9,958,900	9,744,100	10,225,100	266,200	2.7%
23 24	SUB-TOTAL POWER SUPPLY PLANT OPERATIONS	70,431,791	53,958,000 6,141,100	54,266,600 6,141,100	54,048,000	90,000	0.2% 4.8%
24 25	GENERATIONS FUELS	5,729,922 2,715,284	1,611,100	1,873,400	6,434,600 1,167,300	293,500 (443,800)	4.6% -27.5%
26	PJM SPOT MARKET ENERGY	(862,233)	(2,232,800)	(2,834,600)	(1,708,300)	524,500	-23.5%
27	PJM CREDITS	(5,946,189)	(486,700)	(663,700)	(360,000)	126,700	-26.0%
28	CAPACITY CREDITS	(15,065,472)	(8,881,500)	(8,742,100)	(10,472,100)	(1,590,600)	17.9%
29	GENERATION SUBTOTAL	(13,428,688)	(3,848,800)	(4,225,900)	(4,938,500)	(1,089,700)	28.3%
30	POWER SUPPLY & GENERATION SUBTOTAL	57,003,103	50,109,200	50,040,700	49,109,500	(999,700)	-2.0%
31	DIRECT EXPENDITURES						
32	TRANSMISSION/DISTRIBUTION	3,789,955	4,028,700	3,954,900	4,068,600	39,900	1.0%
33	ELECTRICAL ENGINEERING	1,312,063	1,370,900	1,379,300	1,335,800	(35,100)	-2.6%
34	ADMINISTRATION	548,055	636,600	632,400	839,300	202,700	31.8%
35 36	METER READING SYSTEMS OPERATIONS	284,229 739,407	267,600	357,200 696,500	360,500 679,800	92,900	34.7% -0.9%
37	DIRECT EXPENDITURE SUBTOTALS	6,673,709	686,300 6,990,100	7,020,300	7,284,000	(6,500) 293,900	-0.9% 4.2%
38	OTHER EXPENSES:						
39	UTILITY TAX	1,258,957	1,296,900	1,258,300	1,281,100	(15,800)	-1.2%
40	ALLOW FOR UNCOLLECTIBLES	200,000	200,000	200,000	200,000	(10,000)	0.0%
41	CONTRACTUAL SERVICES - RFP'S	28,074	246,800	246,800	-	(246,800)	-100.0%
42	RETIREES HEALTH CARE	513,300	513,300	513,300	537,800	24,500	4.8%
43	OTHER EMPLOYMENT EXPENSES	-	54,200	24,000	72,000	17,800	32.8%
44	OPEB UNFUNDED LIABILITY	975,700	1,009,800	1,009,800	1,030,000	20,200	2.0%
45	GREEN ENERGY PAYMENT TO DEMEC	127,926	130,000	128,000	128,000	(2,000)	-1.5%
46	INTRAFUND SERVICE FEES	3,427,309	3,508,100	3,588,200	3,738,500	230,400	6.6%
47 48	INTEREST ON DEPOSITS BANK & CREDIT CARD FEES	20,278	20,000	20,000	20,500 242,300	500 242,300	2.5% 0.0%
49	INVENTORY WRITE OFFS	_	175,000	_	242,300	(175,000)	-100.0%
50	DEBT SERVICE	3,308,739	3,297,000	3,391,900	3,402,000	105,000	3.2%
51	OTHER EXPENSES SUBTOTAL	9,860,283	10,451,100	10,380,300	10,652,200	201,100	1.9%
52	TRANSFER TO:						
53	IMPROVEMENT & EXTENSION	4,918,600	4,750,000	4,750,000	3,500,000	(1,250,000)	-26.3%
54	GENERAL FUND	8,000,000	10,000,000	10,000,000	10,000,000	-	0.0%
55	TRANSFER INSURANCE RESERVE	-	-	-	10,000	10,000	0.0%
56	TRANSFER CONTINGENCY RESERVE	-	14 750 000	14 750 000	13,000	13,000	0.0%
57	TRANSFER TO SUBTOTAL	12,918,600	14,750,000	14,750,000	13,523,000	(1,227,000)	-8.3%
58	TOTAL EXPENSES	86,455,695	82,300,400	82,191,300	80,568,700	(1,731,700)	-2.1%
59	BUDGET BALANCE - WORKING CAPITAL	6,602,899	9,259,700	6,177,600	9,144,900	(114,800)	-1.2%
60	TOTAL BUDGET BALANCE & EXPENSES	93,058,594	91,560,100	88,368,900	89,713,600	(1,846,500)	-2.0%
61	EXCEEDS/(REMAINS)TO MEET REQUIREMENT	348,599	2,938,900	(23,000)	2,804,500		
						\$ DIFFERENCE	
		2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	
62 63	RESERVE BALANCES CONTINGENCY RESERVE	819,140	826,000	REVISED 825,300	844,600	FY15 BUDGET 25,460	POLICY 1% of Rev
64	INSURANCE RESERVE	737,458	743,600	743,100	758,700	25,460	\$750k
65	RATE STABILIZATION RESERVE	10,465,816	8,583,000	7,545,300	4,602,600	(5,863,216)	10%

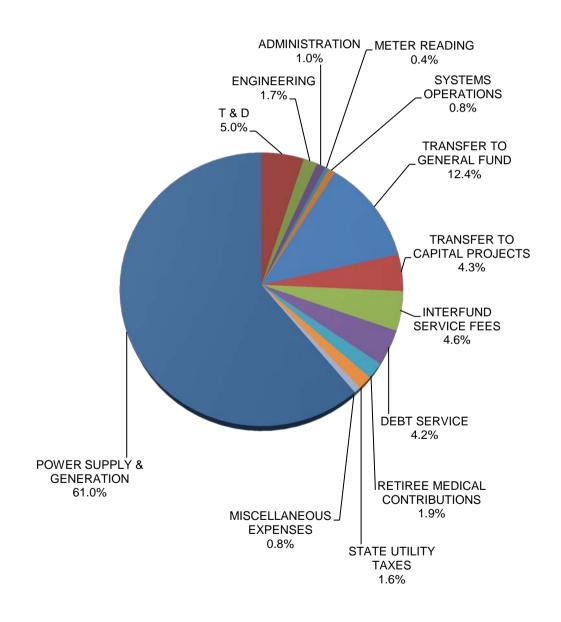
Electric Fund Fiscal Year 2015/2016

Revenue



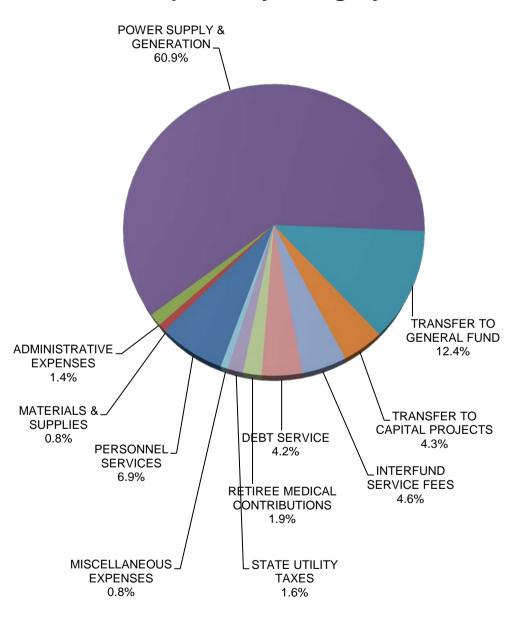
Electric Fund Fiscal Year 2015/2016

Expense by Function



Electric Fund Fiscal Year 2015/2016

Expense by Category



FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

ELECTRIC IMPROVEMENT & EXTENSION FUND SUMMARY

		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15 REV
1	BEGINNING BALANCE	3,980,178	3,362,200	5,942,500	3,623,600	261,400	7.8%
2	REVENUES						
3	TRANSFER FROM ELECTRIC	4,918,600	4,750,000	4,750,000	3,500,000	(1,250,000)	-26.3%
4	GENERAL SERVICE BILLING	250,238	250,000	250,000	1,900,000	1,650,000	660.0%
5	INCOME FROM SALE OF ASSETS	14,439	-	-	-	-	0.0%
6	INTEREST EARNINGS	6,506	24,800	24,800	26,700	1,900	7.7%
7	TOTAL REVENUES	5,189,783	5,024,800	5,024,800	5,426,700	401,900	8.0%
8 9	TOTALS	9,169,961	8,387,000	10,967,300	9,050,300	663,300	7.9%
10	EXPENSES						
11	ELECTRIC GENERATION	1,547,017	2,240,000	2,739,300	1,655,000	(585,000)	-26.1%
12	TRANSMISSION AND DISTRIBUTION	467,144	1,033,000	1,854,200	2,887,600	1,854,600	179.5%
13	ELECTRICAL ENGINEERING	1,213,271	1,663,100	2,750,200	1,724,300	61,200	3.7%
14	TOTAL EXPENSES	3,227,432	4,936,100	7,343,700	6,266,900	1,330,800	27.0%
15	BUDGET BALANCE	5,942,529	3,450,900	3,623,600	2,783,400	(667,500)	-19.3%
16	TOTAL BUDGET BALANCE & EXPENSES	9,169,961	8,387,000	10,967,300	9,050,300	663,300	7.9%
						\$ DIFFERENCE	
		2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	FY 16 PP VS FY15 BUDGET	POLICY
17	RESERVE BALANCES						_
18	DEPRECIATION RESERVE	9,915,062	9,998,200	9,990,500	10.066.400	151.338	\$10Million Min.
10	DEL REGIATION RESERVE	3,313,002	3,330,200	9,990,500	10,000,400	101,330	
19	FUTURE CAPACITY RESERVE	10,064,442	10,148,700	10,140,900	10,218,000	153,558	\$10Million Min.



FY 2016 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

Sec. 44. - Annual budget.

On or before the second Monday of May of each year, the city manager shall prepare and submit to the council, a budget, presenting a financial plan for conducting the affairs of the city for the ensuing fiscal year. The total of proposed expenditures shall not exceed the total of anticipated income.

The budget shall include the following information:

- 1. A detailed statement showing the expenses of conducting each department and office of the city for the current year and last preceding fiscal year.
- 2. A detailed estimate of the expenses of conducting each department and office of the city for the ensuing fiscal year with reasons for the increases and decreases recommended.
- 3. The amount of the debt of the city together with a schedule of maturities of bond issues.
- 4. A statement showing the amount required for interest on the city debt and for paying off any bonds maturing during the year and the amount required for the sinking fund.
- 5. An itemized statement of all anticipated income of the city with a comparative statement of the amounts received by the city from each of the same or similar sources for the last preceding and current fiscal years.
- 6. An estimate of the amount of money to be received from taxes.
- 7. Such other information as the city manager may think desirable or as may be required by the council.

The council shall on or before the second Monday in the month of June in each year adopt a budget for the succeeding fiscal year. The council shall, so far as possible, adhere to the budget so adopted in the making of appropriations.

(Amd. of 7-12-2005 (S.B. 126))

CITY OF DOVER FINANCIAL POLICIES



09/8/14

CITY OF DOVER, DELAWARE FINANCIAL POLICIES

The purpose of these policies is to present a standardized set of principles that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that will be used to guide the City in maintaining financial stability. It will be the responsibility of the Finance Department to ensure the financial objectives of these policies are maintained.

Revenue Policy

- 1. The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- 2. The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- 3. The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- 4. The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges every three to five years to determine modifications needed to keep pace with the cost of providing the services. Property Tax Rates are set annually
- 5. The City will review its incentive programs every three years and provide City Council with the amount of foregone revenues and any recommended changes.
- 6. The City will establish, when feasible, self-supporting enterprise funds and intergovernmental service funds in which a relationship between revenues and expenditures clearly exists.
- 7. The City will project current revenues on a conservative basis so the actual revenues will consistently meet or exceed budgeted revenues. Revenues greater or less than the original budget will flow through to the audited Ending Budget Balance.
- 8. The City will maintain a budgetary control system and will prepare reports, which compare actual revenues to budgeted amounts.
- 9. The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.
- 10. The City will review annually and revise, where necessary, its cost allocation formulas, i.e. internal service departments.

11. Upon satisfying all rate covenants the City will provide operating transfers to the General Fund. From the Water/Wastewater Utility no greater than \$1,000,000 and from the Electric Utility no greater than \$10,000,000.

Expenditure Policy

- 1. Basic and essential services provided by the City will receive first priority for funding, i.e. Public Safety & Health, Utilities, Streets, & Sanitation. The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- 2. A report of the expenses of the Public Safety categories that have been identified will be presented to City Council two (2) times; once upon delivery of the proposed budget in May and the other upon the adoption of the budget in July. The report will map the revenues that have been identified to support the expenses, how much of a gap there is, and what the trend is for closing the gap over a 20 year period. The revenues will be the direct revenues of those programs and the Property Tax Revenue, excluding BID taxes.
- 3. The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. The Beginning Budget Balance will not be considered a revenue source.
- 4. The City will maintain a budgetary control system to ensure adherence to the original adopted budget and will prepare reports, which compare actual expenditures to budgeted amounts. Expenditures greater or less than the original adopted budget will flow through the audited Ending Budget Balance.
- 5. The City will restrict the use of appropriations as follows:
 - Funds appropriated for personnel expenses shall be restricted to use as personnel expenses; Any personnel savings at the end of each fiscal year will be re-appropriated in the next fiscal year to be transferred to the City's unfunded retirement liabilities;
 - Funds appropriated as capital expenses shall be restricted to use as capital expenses:
 - Funds appropriated as operating expenses shall be restricted to use as operating expenses;
 - All requests for additional personnel shall be accompanied with a five-year estimate on the costs of such position(s), including salaries and other employment costs (OEC's);
- 6. The City will refrain from budgeting revenues derived from infrequent and unanticipated transactions for ongoing expenses. These revenues will be set aside for asset replacement or as otherwise directed by Mayor and Council.
- 7. The City will provide access to medical, dental, vision, life, AD & D, and short-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees as outlined in the City Personnel Handbook or collective bargaining agreements

- 8. The City will provide access to medical and dental insurance for its retirees and their families. The cost for these benefits will be a shared responsibility between the City and its retirees as outlined in the City Personnel Handbook or collective bargaining agreements.
- 9. The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the actuarial determined percentage defined for each of the respective retirement plans.
- 10. The City will establish an Other Post-Employment Benefit Fund (OPEB) and provide available funding for early implementation of a new accounting standard promulgated by the Government Accounting Standards Board. The City will make contributions for eligible employees and retirees at the actuarial determined rates or percentages to fund future retiree medical benefits.

Debt Policy

- 1. The City will maintain a debt management policy and full disclosure on financial reports.
- 2. The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- 3. The City will adhere to its debt covenants.
- 4. The City will review its debt capacity every three years.
- 5. The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term debt or use of reserves will be recommended.
- 6. The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- 7. The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when practical.
- 8. The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds.

Budget Balance/Reserve Policy – General Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.

- 2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
- 3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for the General Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.
- 4. The total of the General Fund budget and contingency balances shall not exceed 17% (~ 2 months) of Budgeted Operating Revenues.
- 5. The City will create a Capital Asset Replacement account for Governmental Fund asset procurements. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will appropriate excess (amounts greater than budgeted) revenues to fund this account, or if the balance is less than the \$500,000 minimum, \$200,000 per annum until such time the minimum balance is replenished.
- 6. The City will create a General Capital Project Fund to account for all General Government asset procurements and projects. The City will provide operating fund transfers and/or debt proceeds for each fiscal year's Capital Investment Plan. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis.

Budget Balance/Reserve Policy – Water/Wastewater Fund

- 1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 17% (two months) of the current year operating revenues for each of the Water & Wastewater Utility Funds, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
- 2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the ratepayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
- 3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for each the Water & Wastewater Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over

- and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.
- 4. The total of the combined Water & Wastewater Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.
- 5. The City will maintain a Capital Asset Replacement account to cover replacement or procurement of assets of the utility. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of \$500,000 for each utility for Capital Asset Replacements. The City will appropriate excess revenues to fund this account, or if the balance is less than the minimum \$100,000 per annum for each utility until such time the minimum balance is achieved.
- 6. The City established by ordinance on December 17, 1996 the Wastewater Impact Fee Reserve to provide for future expansion of the City's wastewater system due to increased demand. The ordinance further provides for debt service payments attributed to wastewater expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of wastewater revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Wastewater Fund over the succeeding seven years of any project completion.
- 7. The City established by ordinance on February 1, 2008 the Water Impact Fee Reserve to provide for future expansion of the City's water system due to increased demand. The ordinance further provides for debt service payments attributed to water expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of water revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Water Fund over the succeeding seven years of any project completion.
- 8. The Water & Wastewater Improvement & Extension Fund budget balance shall be no less than \$200,000 of the current fiscal year's appropriation for water and wastewater projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than \$250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.

Budget Balance/Reserve Policy – Electric Revenue Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% (45 days) of the current year operating revenues for the Electric Revenue Fund, excluding the carry forward balance and power cost adjustments. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement

- liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
- 2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
- 3. The City will maintain a minimum reserve, in a contingency account, of at least 1% of the current year operating revenues for the Electric Revenue Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.
- 4. The total of the combined Electric Revenue Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.
- 5. The City has established by bond covenant an account to cover insurance deductibles on the electric transmission and distribution system or the generating plants. The City shall maintain a minimum balance of \$350,000 to cover various deductibles.
- 6. Recognizing price fluctuations in the wholesale power markets the City has established a rate stabilization reserve. The purpose of using such a reserve is to level off the fluctuations in the wholesale power supply market and in turn provide stable rates to our customers. In those instances where the actual cost of power supply and generation are less/more than the budgeted cost of power supply and generation, the City will transfer the difference to/from the Rate Stabilization Reserve. The balance shall be maintained at a minimum of 3% not to exceed 10% of the purchase power cost in any given year. If the reserve balance exceeds the 10% maximum, a credit will be applied to the power cost adjustment.
- 7. The Electric Improvement & Extension Fund budget balance shall be no less than \$200,000 of the current fiscal year's appropriation for electric system projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than \$250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.
- 8. The City has established an account to provide for capital financing of Future Capacity or system expansion. The City shall maintain a balance equivalent to the value of 10% growth in capacity at any given time, or no less than \$10,000,000. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion.
- 9. The City has established an account to provide for replacement or procurement of utility system assets, otherwise known as Depreciation Reserve. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will

maintain a minimum balance of \$10,000,000. The primary purpose of this account is to provide partial or all financing of major capital projects and minimize debt service payments. The account is also intended to cover unforeseen capital replacements due to equipment breakdowns, storms or hurricane damages. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion

10. The total of the combined Electric Revenue and Electric Improvement & Extension Fund budget and reserve balances shall be benchmarked at 50% Budgeted Operating Revenues. Operating Fund Budget Balance and Reserves shall be adjusted to appropriate levels through adjustments in the operating budget. Improvement & Extension Fund Budget Balance and Reserves shall be adjusted in accordance with the Capital Improvement Plan.

Investment and Cash Management Policy

- 1. The City will deposit all receipts on a timely basis in interest bearing accounts.
- 2. The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- 3. The City will limit its investments to the types of securities provided for by Delaware statutes.
- 4. The City will diversify its investments by maturity date to protect against market fluctuations.
- 5. The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.
- 6. The City will maintain an Investment Policy based on prudent investment practices and will monitor all investment managers' compliance with policy objectives.

Capital Improvement Policy

- 1. The City will prepare and update, as needed a five-year Capital Improvements Program (CIP) which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- 2. The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- 3. When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source.
- 4. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs and savings associated with a project or an improvement will also be given consideration in the establishment of priorities.

5. The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.

6. The City will incorporate the reasonable findings and recommendations of other cities' Boards, Commissions, Committees, and Citizen Task Forces, as they relate to capital projects and

improvements.

7. The City will seek input from the public by holding public hearings in relation to the

establishment of projects and project priorities.

Financial Reporting Policy

1. The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial

Accounting Standards Board (FASB), and the State of Delaware.

2. The City will employ an independent accounting firm to perform an annual audit of the City's

finances and make the annual audit available to all required and interested parties.

3. The City will produce monthly and quarterly financial statements reporting the current periods'

activity for all funds maintained by the City.

4. The City will prepare an annual budget document that provides a basic understanding of the

City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for

citizen input prior to final decisions on the budget.

5. The City will place continued emphasis on review and maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide

reasonable assurance, but not absolute, assurance regarding:

(a) the safeguarding of assets against loss from unauthorized use or disposition and,

(b) the reliability of financial records for preparing financial statements and reports, and the

maintaining accountability for assets.

6. The City will seek annual renewal of the Government Finance Officers Association's (GFOA)

Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget

Presentation Award.

Adoption:

Approval by City Council: January 28, 2002

Most recent amendments:

1. Amended by City Council: June 11, 2014

2. Amended by City Council on September 8, 2014

71



CITY OF DOVER DEPARTMENT OF FINANCE POLICY MANUAL

TITLE: Budget Administration – Policy for Operating Departments DATE: September 8, 2014

Each Department Head is responsible for managing their overall budgets for account variances created by routine operating expenses. This policy is intended to permit the redistribution of funds in departmental budgets when unexpected events or transactions occur. It establishes the procedure to be followed when the approval of a supplemental appropriation is requested. It restricts the redistribution of personnel and capital outlay accounts. All redistributions are to be rounded to the nearest hundred dollars (no cents).

1. Definitions, as used in this policy:

"Fund": In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose and having transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.

"Department": Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Dover is organized into twelve (12) departments: City Clerk, City Manager, Customer Services, Electric, Information Services, Finance and Procurement & Inventory, Human Resources, Planning & Inspections and Parks & Recreation & Library, Police, Public Works, and Tax Assessor.

"Division": Is the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Electric Engineering Division is part of the Electric Department.

"Category": Within each division, each expenditure line item is grouped into a category of related expenditures. The budget for each line item is listed by categorical total. Examples of a category include personnel services, materials & supplies, administrative expenditures, capital outlay, project accounts, and depreciation.

- 2. Department Managers may redistribute monies "within" a group of accounts in a particular category, except salary/benefits, and capital outlay accounts to address unexpected events or transactions. Form COD #98 shall be used to request the transfer of funds. The monies shall not be encumbered until the Controller/Treasurer has returned a copy of Form COD #98 advising the manager that the redistribution has been entered into the budget software.
- 3. Transfers between categories material/supplies and administrative are permitted.
- 4. Transfers from salary and benefit accounts are permitted upon the approval of the City Council to cover unanticipated expenses created by vacancies. Budget savings from these line items will transferred to the pension and OPEB funds towards the City's unfunded liability.

- 5. The redistribution request must be submitted to the Finance Department for verification and confirmation, and then Finance will forward to the City Manager. Confirmation of the change will be made to the originating department by the Finance Department once the change has been approved.
- 6. No funds authorized in capital outlay may be encumbered unless said purchase was detailed in the "approved" budget.

Any Capital Improvement Project (CIP) deferrals due to cost over-runs in other CIP items shall be communicated to the Council and the Controller/Treasurer.

The City Manager may approve transfers of savings from completed CIP items to non-completed CIP items. Any transfers that cause the particular item or project to exceed its original budget 10% or greater will be communicated to Council and the Controller/Treasurer.

To request an exception in capital outlay or project categories, submit a written memorandum explaining the request and attach a copy of the original budget submission. The memorandum must explain the reason for not purchasing the authorized items. A copy noting the action taken on the request by the City Manager will be returned to the respective department. Council and the Controller/Treasurer will be copied on all exception request approvals.

All capital outlay change requests must be accompanied by a Capital Improvement Project worksheet in the following instances:

- Scrap a CIP and create a new CIP
- Reduce approved CIP and create a new CIP
- New funded CIP (grant)

The Controller/Treasurer will adjust project budgets each year to include prior year project balances before finalizing the Carry Forward Budget Balances for multi-year projects or projects not completed due to unforeseen circumstances. This process will be followed only on projects that were approved by City Council in a prior year CIP.

- 7. The City Manager may approve intra-fund transfers (i.e., within the General Fund) of up to five percent per annum, Form COD #98, with the exception of line items associated with salary and benefits.
- 8. All personnel positions will receive and be adhered to, the documented increases as approved through the budget process. Any exceptions require Council approval.
- 9. Budget amendments exceeding that authorized above or that affect budget balances shall be referred to the City Council.

CITY OF DOVER

COST CENTER REQUEST FOR BUDGET AMENDMENT

From	rtment: Account #:				D	scal Year: ate of Request				
To Ad	ccount #:	(Signature)			<u>(C</u>	theck Only One	Change With	al Appropriation	n	
	Element Object	Account Name	Original Budget	Net Previous Changes		Current Revised Budget	Requested Change or Supplement	Adjusted Budget		/TD pense
FROM			\$ - \$ - \$ -		\$ \$		-	\$ - \$ -	\$ \$ \$	
			\$ - \$ -	-	\$ \$	-	-	\$ - \$ -	\$ \$	-
10			\$ - \$ -		\$	-		\$ - \$ -	\$ \$	-
			\$ - \$ - \$ -	- -	\$ \$ \$	-	-	\$ - \$ -	\$ \$ \$	-
Instru or a " neede	minus" sign. ed to justify r est to Financo ures are corr	nplete all appropriate items. Round all figures to neares equest. Form must bear th e Department for considerat rect. Submit copy of reques	st dollar. Use the e live signature(s tion, obtain verific	e reverse side i) of cost cent cation from th	of er e a	this form if admanager(s). Encounting dep	ditional space is Before submitting artment that all	9		
Date	of Action:	City Manager					Conf	troller/Treasure	er	
Appro	oved as: R	equested	Approved as N	Modified			Denied			and
Defer	red Until:	-			_					
	inance Dep	artment Use Only M 98	Processed:				Ву:			



- PERSONNEL TABLE
- PERSONNEL COST SUMMARY
- PERSONNEL CHANGES
- 5 Year Forecast
 - OVERTIME TRENDS
 - FY 13 THROUGH FY 16 COMPARISON

City of Dover Fiscal Year 2016 Budget **Personnel Table**

DERT /DIVICION	2013-2014	2014-2015	2015-2016	
DEPT/DIVISION	BUDGET	BUDGET	BUDGET	CHANGE
CITY CLERK	4.0	4.0	4.0	0.0
CITY MANAGER	3.0	4.0	4.0	0.0
CODE ENFORCEMENT	5.0	5.0	5.0	0.0
CUSTOMER SERVICES	14.0	14.0	14.0	0.0
ECONOMIC DEVELOPMENT	3.0	3.0	3.0	0.0
FACILITIES MANAGEMENT	7.0	7.0	7.0	0.0
FINANCE	8.0	8.0	8.0	0.0
FIRE DEPARTMENT	6.0	6.0	5.0	(1.0)
FLEET MAINTENANCE	6.0	6.0	6.0	0.0
GROUNDS	13.0	13.0	13.0	0.0
HUMAN RESOURCES	3.0	3.0	3.0	0.0
INFORMATION TECHNOLOGY	5.0	5.0	4.0	(1.0)
INSPECTIONS	6.0	6.0	6.0	0.0
LIBRARY	13.0	13.0	13.0	0.0
LIFE SAFETY	3.0	3.0	3.0	0.0
MAYOR	1.0	1.0	1.0	0.0
PARKS AND RECREATION	5.0	5.0	5.0	0.0
PLANNING	5.0	5.0	6.0	1.0
POLICE - TOTAL*	124.0	124.0	134.0	10.0
PROCUREMENT AND INVENTORY	4.0	3.0	3.0	0.0
PUBLIC WORKS - ADMINISTRATION	5.0	5.0	6.0	1.0
PUBLIC WORKS - ENGINEERING	0.0	3.0	3.0	0.0
SANITATION	11.0	11.0	10.0	(1.0)
STREETS	8.0	8.0	8.0	0.0
TAX ASSESSOR	3.0	3.0	3.0	0.0
GENERAL FUND AND CDBG TOTAL	265.0	268.0	277.0	9.0
ELECTRIC ADMINISTRATION	3.0	3.0	4.0	1.0
ELECTRIC SYSTEM OPERATIONS	5.0	5.0	5.0	0.0
ELECTRIC ENGINEERING	10.0	10.0	10.0	0.0
ELECTRIC T & D	24.0	24.0	24.0	0.0
METER READING - CUSTOMER SERVICE	3.0	3.0	4.0	1.0
ELECTRIC FUND TOTAL	45.0	45.0	47.0	2.0
WATER/WASTEWATER ENGINEERING	7.0	5.0	5.0	0.0
WATER CONSTRUCTION	5.0	3.0	0.0	(3.0)
WATER MANAGEMENT	4.0	4.0	6.0	2.0
WASTEWATER MANAGEMENT	11.0	11.0	11.0	0.0
WATER TREATMENT PLANT	10.0	11.0	13.0	2.0
WATER/WASTEWATER FUND TOTAL	37.0	34.0	35.0	1.0
TOTAL FULL-TIME PERSONNEL *101 Officers; 33 Civilians - 134 Total Employees	347.0	347.0	359.0	12.0

DEPT/DIVISION	2013-2014 BUDGET	2014-2015 BUDGET	2015-2016 BUDGET	CHANGE
PART-TIME PERSONNEL				
CITY COUNCIL COMMITTEES	17.0	17.0	17.0	0.0
CITY MANAGER	0.0	0.0	4.0	4.0
PLANNING COMMISSION	14.0	14.0	14.0	0.0
FIRE	1.0	2.0	3.0	1.0
GROUNDS	0.0	1.0	0.0	(1.0)
PARKS AND RECREATION	10.0	14.0	14.0	0.0
LIBRARY	14.0	13.0	19.0	6.0
PROCUREMENT AND INVENTORY	0.0	1.0	1.0	0.0
CUSTOMER SERVICES	1.0	1.0	4.0	3.0
FINANCE	0.0	0.0	1.0	1.0
INFORMATION TECHNOLOGY	0.0	0.0	1.0	1.0
COMMUNITY DEVELOPMENT GRANT	0.0	0.0	0.0	0.0
SUBSTANCE ABUSE GRANT	12.0	15.0	10.0	(5.0)
POLICE CADET - GRANT	0.0	0.0	6.0	6.0
TOTAL PART-TIME PERSONNEL	69.0	78.0	94.0	16.0
TOTAL PERSONNEL	416.0	425.0	453.0	28.0

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					Personr Fiscal \		•								
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Dept/Div	Division		Base Pay	Bonus/	Allow./SD		vertime	Par	t Time/Temp		Total		Total		Total
Number	Title		10-11	On Ca	II 10-11		10-12		10-13		Wages		Benefits		Personnel
1100-511	City Clerk	\$	224,600	\$	1,800	\$	-	\$	-	\$	226,400	\$	128,300	\$	354,700
1200-512	City Council		-		-		-		84,300		84,300		6,700		91,000
1300-513	Assessor		128,500		500		-		-		129,000		78,200		207,200
1400-514	Fire		225,300		4,600		43,000		10,000		282,900		126,900		409,800
1500-522	Grounds		486,800		8,500		8,300		-		503,600		419,900		923,500
1500-523	Library		589,200		1,500		5,600		263,100		859,400		424,100		1,283,500
1500-525	Recreation		226,700		-		1,500		107,000		335,200		131,500		466,700
1600-531	Life Safety		143,000		5,400		8,600		-		157,000		63,100		220,100
1600-532	Code Enforcement		215,200		-		5,000		-		220,200		165,300		385,500
1600-533	Planning		364,200		(33,700)		700		17,100		348,300		155,100		503,400
1600-534	Building Inspections		268,500		-		1,800		-		270,300		192,200		462,500
1600-535	Economic Development		147,500		-		-		-		147,500		63,300		210,800
1700-542	Civilian Police		1,406,700		21,800		66,400		-		1,494,900	l	909,800		2,404,700
1700-543	Law Enforcement		6,947,600		146,700		445,000		-		7,539,300		4,081,000		11,620,300
1700-544	Police Extra Duty		529,200		-		-		-		529,200	l	73,200		602,400
1800-554	Streets		286,200		1,000		4,100		-		291,300		218,000		509,300
1800-555	Sanitation		371,000		1,300		12,100		-		384,400	l	299,300		683,700
2100-515	City Manager		336,800		8,300		2,000		11,500		358,600		137,900		496,500
2200-516	Information Technology		247,900		1,700		-		12,700		262,300		177,500		439,800
2300-517	Finance		501,500		5,700		-		17,700		524,900		273,100		798,000
2400-551	Public Works Admin		351,900		2,300		-		-		354,200		239,800		594,000
2500-552	Facilities		294,800		900		10,500		-		306,200		225,000		531,200
2600-553	Public Works Engineering		113,900		500		-				114,400		61,000		175,400
2700-571	Procurement & Inventory		159,200		-		1,000		20,300		180,500		103,400		283,900
2800-572	Fleet Maintenance		266,900		800		1,000		-		268,700		186,100		454,800
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2900-529	Customer Service		556,600		-		-		85,500		642,100		410,300		1,052,400
3100-518	Human Resources		182,500		- 1,800		-		85,500 -		184,300		133,900		318,200
	Human Resources Mayor		182,500 45,000	<u> </u>	-				-	_	184,300 45,000		133,900 11,700		318,200 56,700
3100-518	Human Resources	\$	182,500	\$,	\$	616,600	\$	•	\$	184,300	\$	133,900	\$	318,200
3100-518	Human Resources Mayor	\$	182,500 45,000	•	-		616,600		-	\$	184,300 45,000	\$	133,900 11,700	\$	318,200 56,700
3100-518 3200-519	Human Resources Mayor Total General Fund	\$	182,500 45,000 15,617,200	Bonus/	181,400	O			629,200	\$	184,300 45,000 17,044,400	\$	133,900 11,700 9,495,600	\$	318,200 56,700 26,540,000
3100-518 3200-519 Dept/Div	Human Resources Mayor Total General Fund Division	\$	182,500 45,000 15,617,200 Base Pay	Bonus//	181,400 Allow./SD	O	vertime		629,200 t Time/Temp	\$	184,300 45,000 17,044,400 Total	\$	133,900 11,700 9,495,600 Total	\$	318,200 56,700 26,540,000 Total
3100-518 3200-519 Dept/Div Number	Human Resources Mayor Total General Fund Division Title		182,500 45,000 15,617,200 Base Pay 10-11	Bonus//	181,400 Allow./SD	O	vertime 10-12	Par	629,200 t Time/Temp		184,300 45,000 17,044,400 Total Wages		133,900 11,700 9,495,600 Total Benefits		318,200 56,700 26,540,000 Total Personnel
3100-518 3200-519 Dept/Div Number 2600-553	Human Resources Mayor Total General Fund Division Title Engineering		182,500 45,000 15,617,200 Base Pay 10-11 301,300	Bonus//	181,400 Allow./SD III 10-11 2,100	O	vertime 10-12 800	Par	629,200 t Time/Temp		184,300 45,000 17,044,400 Total Wages 304,200		133,900 11,700 9,495,600 Total Benefits 149,500		318,200 56,700 26,540,000 Total Personnel 453,700
3100-518 3200-519 Dept/Div Number 2600-553 6800-568	Human Resources Mayor Total General Fund Division Title Engineering Water		182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400	Bonus//	181,400 Allow./SD III 10-11 2,100 7,300	O	vertime 10-12 800 13,400	Par	629,200 t Time/Temp		184,300 45,000 17,044,400 Total Wages 304,200 293,100		133,900 11,700 9,495,600 Total Benefits 149,500 238,400		318,200 56,700 26,540,000 Total Personnel 453,700 531,500
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-569	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater		182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500	Bonus//	181,400 Allow./SD II 10-11 2,100 7,300 20,800	O	800 13,400 27,000	Par	629,200 t Time/Temp	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300		133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100		318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-569 7600-576	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Wastewater Water Treatment Total Water/Wastewater Fund	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200	Bonus// On Ca \$	181,400 Allow./SD III 10-11 2,100 7,300 20,800 3,500 33,700	\$	800 13,400 27,000 32,300 73,500	Par \$	629,200 t Time/Temp 10-13 - - - - -	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-569 7600-576	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Wastewater Water Treatment Total Water/Wastewater Fund Division	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay	Bonus// On Ca \$ Bonus//	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD	\$	800 13,400 27,000 32,300 73,500	Par \$	629,200 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-569 7600-576 Dept/Div Number	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Wastewater Water Treatment Total Water/Wastewater Fund Division Title	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11	\$	800 13,400 27,000 32,300 73,500 vertime 10-12	Par \$	629,200 t Time/Temp 10-13 - - - - -	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-576 Dept/Div Number 8200-562	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700	\$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000	Par \$	629,200 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-576 Dept/Div Number 8200-562 8300-563	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200	Bonus// On Ca \$ Bonus// On Ca	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500	\$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000	Par \$	629,200 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-576 Dept/Div Number 8200-562 8300-563 8400-564	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600	Bonus// On Ca \$ Bonus// On Ca	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300	\$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000	Par \$	629,200 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading	\$	182,500 45,000 15,617,200 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400	Bonus// On Ca \$ Bonus// On Ca	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800	\$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100	Par \$	629,200 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600	Bonus// On Ca \$ Bonus// On Ca	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100	\$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000	Par \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 385,800	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300	Bonus/i On Ca \$ Bonus/i On Ca \$ \$	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400	\$ \$ Or \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100	Par \$ \$ \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 385,800 3,133,800	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000	\$	318,200 56,700 26,540,000 Total Personnel 453,700 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 5,507,800
3100-518 3200-519 Dept/Div Number 2600-553 6800-568 6900-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300	Bonus// On Ca \$ Bonus// On Ca \$ Bonus//	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400	\$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime	Par \$ \$ \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 192,300 385,800 3,133,800	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000	\$	318,200 56,700 26,540,000 Total Personnel 453,700 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 Total
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund Division Title	\$ \$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca \$	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400 Allow./SD III 10-11	\$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime 10-12	\$ \$ Par \$ \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 252,900 385,800 3,133,800 Total Wages	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000 Total Benefits	\$	318,200 56,700 26,540,000 Total Personnel 453,700 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 Total Personnel Total
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526 Dept/Div Number 9900-596	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund Division Title CDBG	\$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300	Bonus// On Ca \$ Bonus// On Ca \$ Bonus//	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400	\$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime	Par \$ \$ \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 385,800 3,133,800 Total Wages	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000 Total Benefits	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 Total Personnel 36,000
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-526 Dept/Div Number 9900-596 9900-542	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund Division Title CDBG Police Cadet Program	\$ \$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca \$	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400 Allow./SD III 10-11	\$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime 10-12	\$ \$ Par \$ \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 192,300 385,800 3,133,800 Total Wages Total Wages 36,000 71,400	\$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000 Total Benefits	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 5,507,800 Total Personnel
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526 Dept/Div Number 9900-596	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund Division Title CDBG Police Cadet Program Substance Abuse Grant	\$ \$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca \$	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400 Allow./SD II 10-11 36,000 -	\$ \$ On \$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime 10-12	Par \$ \$ Par \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13 t Time/Temp 10-13	\$ \$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 192,300 385,800 3,133,800 Total Wages Total Wages 36,000 71,400 55,800	\$ \$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000 Total Benefits - 8,900 4,400	\$ \$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 Total Personnel 36,000 80,300 60,200
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526 Dept/Div Number 9900-596 9900-542	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund Division Title CDBG Police Cadet Program	\$ \$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca \$	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400 Allow./SD III 10-11	\$ \$ On \$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime 10-12	\$ \$ Par \$ \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13 t Time/Temp 10-13	\$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 192,300 385,800 3,133,800 Total Wages Total Wages 36,000 71,400	\$ \$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 1,035,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000 Total Benefits	\$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 5,507,800 Total Personnel
3100-518 3200-519 Dept/Div Number 2600-553 6800-569 7600-576 Dept/Div Number 8200-562 8300-563 8400-564 8500-565 8600-526 Dept/Div Number 9900-596 9900-542	Human Resources Mayor Total General Fund Division Title Engineering Water Wastewater Water Treatment Total Water/Wastewater Fund Division Title T & D Engineering Administration Meter Reading System Operators Total Electric Fund Division Title CDBG Police Cadet Program Substance Abuse Grant	\$ \$	182,500 45,000 15,617,200 Base Pay 10-11 301,300 272,400 353,500 573,000 1,500,200 Base Pay 10-11 1,510,400 628,200 248,600 176,400 330,700 2,894,300 Base Pay 10-11	Bonus// On Ca \$ Bonus// On Ca \$	181,400 Allow./SD II 10-11 2,100 7,300 20,800 3,500 33,700 Allow./SD II 10-11 28,700 9,500 2,300 4,800 5,100 50,400 Allow./SD II 10-11 36,000 -	\$ \$ On \$ \$	vertime 10-12 800 13,400 27,000 32,300 73,500 vertime 10-12 115,000 11,000 2,000 11,100 50,000 189,100 vertime 10-12	Par \$ \$ Par \$	629,200 t Time/Temp 10-13 t Time/Temp 10-13 t Time/Temp 10-13	\$ \$ \$	184,300 45,000 17,044,400 Total Wages 304,200 293,100 401,300 608,800 1,607,400 Total Wages 1,654,100 648,700 252,900 192,300 192,300 385,800 3,133,800 Total Wages Total Wages 36,000 71,400 55,800	\$ \$	133,900 11,700 9,495,600 Total Benefits 149,500 238,400 242,100 405,800 Total Benefits 1,419,100 409,800 118,000 133,100 294,000 2,374,000 Total Benefits - 8,900 4,400	\$ \$ \$	318,200 56,700 26,540,000 Total Personnel 453,700 531,500 643,400 1,014,600 2,643,200 Total Personnel 3,073,200 1,058,500 370,900 325,400 679,800 Total Personnel 36,000 80,300 60,200

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Division	Job title	Status	FY2016 Annualized	FY2016 Proposed	FY2017 Estimated	FY2018 Estimated	FY2019 Estimated	FY2020 Estimated	FY2021 Estimated
LIBRARY	LIBRARIAN I (18 hours/10 months)	Part-time	\$ 18,900 \$	15,700	\$ 19,400 \$	19,900 \$	20,500 \$	21,200 \$	21,800
LIBRARY	LIBRARIAN I (18 hours/10 months)	Part-time	18,900	15,700	19,400	19,900	20,500	21,200	21,800
LIBRARY	LIBRARY CLERK I (18 hours/12 months)	Part-time	12,800	12,800	13,100	13,500	14,000	14,500	15,000
LIBRARY	POLICE CADET (19 hours/12 months)	Part-time	13,400	13,400	13,800	14,200	14,600	15,100	15,500
LIBRARY	POLICE CADET (19 hours/12 months)	Part-time	13,400	13,400	13,800	14,200	14,600	15,100	15,500
LIBRARY	POLICE CADET (19 hours/12 months)	Part-time	13,400	13,400	13,800	14,200	14,600	15,100	15,500
PLANNING	PLANNER I	Full-time	67,600	66,200	74,000	80,100	86,600	93,400	100,500
POLICE ADMIN	SEX OFFENDER REGISTRY ENFORCEMENT	Full-time	60,300	60,000	65,000	70,300	75,900	81,800	88,000
POLICE ADMIN	SEX OFFENDER REGISTRY ENFORCEMENT	Full-time	55,900	55,800	60,600	65,700	71,100	76,800	82,800
POLICE ADMIN	ACCREDITION MANAGER/CRIME ANALYST	Full-time	70,600	70,400	76,300	82,700	89,300	96,400	103,800
LAW ENFORCEMENT	PATROLMAN YEAR 2	Full-time	79,500	79,400	93,500	97,200	100,800	104,900	109,100
LAW ENFORCEMENT	PATROLMAN YEAR 2	Full-time	79,800	78,700	92,800	96,500	100,100	104,100	108,300
LAW ENFORCEMENT	PATROLMAN YEAR 2	Full-time	92,400	92,000	106,600	110,800	115,000	119,600	124,400
LAW ENFORCEMENT	PATROLMAN YEAR 2	Full-time	79,500	79,400	93,500	97,200	100,800	104,900	109,100
LAW ENFORCEMENT	PATROLMAN YEAR 2	Full-time	89,100	88,800	98,600	102,500	106,300	110,500	115,000
LAW ENFORCEMENT	PATROLMAN YEAR 1	Full-time	92,200	73,300	102,300	106,300	110,300	114,700	119,300
LAW ENFORCEMENT	PATROLMAN YEAR 1	Full-time	92,200	73,100	102,300	106,300	110,300	114,700	119,300
LAW ENFORCEMENT	PATROLMAN YEAR 1	Full-time	92,200	73,100	102,300	106,300	110,300	114,700	119,300
CITY MANAGER	PRODUCTION WORKERS (4 VIDEO TEMPS)	Part-time	12,900	12,900	13,300	13,600	14,100	14,500	14,900
INFORMATION TECHNOLOGY	ACCOUNT CLERK I	Part-time	13,700	13,700	14,300	14,800	15,200	15,800	16,200
FINANCE	ACCOUNT CLERK II (29 hours/10 months))	Part-time	22,900	19,100	23,600	24,500	25,400	26,100	26,900
PUBLIC WORKS ADMIN	PUBLIC WORKS OPERATION MANAGER (10 mos)	Full-time	88,800	78,100	84,700	91,700	99,200	107,100	115,400
CUSTOMER SERVICE	CUSTOMER SERVICE CLERK II STEP 2 (29 hours)	Part-time	22,900	22,900	23,700	24,500	25,300	26,100	26,900
CUSTOMER SERVICE	CUSTOMER SERVICE CLERK II STEP 2 (29 hours)	Part-time	22,900	22,900	23,700	24,500	25,300	26,100	26,900
CUSTOMER SERVICE	CUSTOMER SERVICE CLERK II STEP 2 (29 hours)	Part-time	22,900	22,900	23,700	24,500	25,300	26,100	26,900
	GENERAL FUND	28.0	\$ 1,341,500 \$	1,166,900	\$ 1,368,100 \$	1,435,900 \$	1,505,400 \$	1,580,500 \$	1,658,100
	REDUCTIONS								
INFORMATON TECHNOLOGY	Administrative Assistant_Info Tech	Full-time	\$ (75,800) \$	(75,800)	\$ (81,800) \$	(88,200) \$	(94,900) \$	(102,000) \$	(105,600)
SANITATION	Field Supervisor I-Sanitation	Full-time	(101,800)	(101,800)	(109,900)	(118,400)	(127,500)	(137,000)	(141,800)
GROUNDS	Laborer II	Part-time	(9,400)	(9,400)	(10,400)	(11,500)	(12,600)	(13,800)	(14,300)
	Total Reductions - General Fund	(3.0)				(218,100) \$	(235,000) \$	(252,800) \$	(261,700)
	TOTAL GENERAL FUND	25.0	\$ 1,154,500 \$	979,900	\$ 1,166,000 \$	1,217,800 \$	1,270,400 \$	1,327,700 \$	1,396,400
	LITHITY CONSTRUCTION ORDINAL DRIVER C	5 11 .:	d 05.000 d	05.000	4 00 000 4	04.000 6	05.400 6	00.400 Å	404.000
WATER MANAGEMENT WATER MANAGEMENT	UTILITY CONSTRUCTION CREW LDR STEP 6 UTILITY CONSTRUCTION WORKER STEP 6		\$ 85,900 \$	-		91,900 \$	95,100 \$	98,400 \$	101,800
		Full-time	80,500	80,500	83,400	86,300	89,400	92,600	95,900
WATER MANAGEMENT	HEAVY EQUIPMENT OPERATOR I STEP 15	Full-time	88,800	88,800	91,900	95,000	98,300	101,700	105,200
WATER TREATMENT	WATER TRTMENT PLT. OPERATOR I STEP 1	Full-time	52,300	52,300	54,100	55,900	57,800	59,800	61,800
WATER TREATMENT	UTILITY MAINTENANCE MECHANIC I STEP 1	Full-time	52,300	52,300	54,100	55,900	57,800	59,800	61,800
	WATER/WASTEWATER FUND	5.0	\$ 359,800 \$	359,800	\$ 372,400 \$	385,000 \$	398,400 \$	412,300 \$	426,500

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Division	Job title	Status		FY2016 nnualized	FY2016 Proposed	FY2017 Estimated	FY2018 Estimated	FY2019 Estimated	FY2020 Estimated	FY2021 Estimated
	REDUCTIONS									
WATER CONSTRUCTION	HEAVY EQUIPMENT OPERATOR I STEP 15		\$	(82,800) \$, , ,	. , , , ,	. , ,	. , ,		. , , ,
WATER CONSTRUCTION	UTILITY CONSTRUCTION WORKER STEP 6	Full-time		(68,800)	(68,800)	(71,200)	(73,600)	(76,200)	(78,900)	(81,600)
WATER CONSTRUCTION	UTILITY CONSTRUCTION CREW LEADER	Full-time		(77,100)	(77,100)	(79,700)	(82,400)	(85,200)	(88,100)	(91,100)
WATER MANAGEMENT	WATER SERVICE PERSON	Full-time		(84,600)	(84,600)	(87,600)	(90,700)	(93,900)	(97,200)	(100,600)
	Total Reductions - Water/Wastewater Fund	(4.0)		(313,300) \$				<u> </u>		
	TOTAL WATER/WASTEWATER FUND	1.0	\$	46,500	46,500	\$ 48,300	\$ 49,700	\$ 51,500	\$ 53,400	\$ 55,200
ELECTRIC METERING	FIELD SERVICE REPRESENTATIVE	Full-time	Ś	59,600 \$	F0 C00	\$ 59,000 \$	63,800	ć (0,000	* 74.200	ć 7C 400
ELECTRIC METERING			\$, ,	•		•	. ,	•	
ELECTRIC ADMIN	ASST. GENERATION SUPERINTENDENT (6 mos.)	Full-time		133,500	67,200	146,700	159,600	173,300	187,700	194,100
	Total ELECTRIC FUND	2.0	Ś	193,100 \$	126,800	\$ 205,700	223,400	\$ 242,300	\$ 262,000	\$ 270,500
	Total Elleride Forts		<u> </u>	133,100 \$	120,000	200,700	223,400	Ç 242,300	202,000	, 270,300
	POLICE GRANT FUND (710)									
POLICE ADMIN	Police Cadet	Part-time	\$	13,400	13,400	\$ 13,800 \$	14,200	\$ 14,600	5 15,100	\$ 15,500
POLICE ADMIN	Police Cadet	Part-time		13,400	13,400	13,800	14,200	14,600	15,100	15,500
POLICE ADMIN	Police Cadet	Part-time		13,400	13,400	13,800	14,200	14,600	15,100	15,500
POLICE ADMIN	Police Cadet	Part-time		13,400	13,400	13,800	14,200	14,600	15,100	15,500
POLICE ADMIN	Police Cadet	Part-time		13,400	13,400	13,800	14,200	14,600	15,100	15,500
POLICE ADMIN	Police Cadet	Part-time		13,400	13,400	13,800	14,200	14,600	15,100	15,500
	Grant Fund (710) or potential for General Fund	6.0	\$	80,400	80,400	\$ 82,800	\$ 85,200	\$ 87,600	\$ 90,600	\$ 93,000
	SUBSTANCE ABUSE GRANT									
SUBSTANCE ABUSE GRANT	TUTOR	PT-Temp	\$	(3,000) \$	(3,000)	\$ (3,100) \$	(3,200)	\$ (3,300)	(3,400)	\$ (3,500)
SUBSTANCE ABUSE GRANT	PROGRAM SUPERVISOR	PT-Temp		(200)	(200)	(200)	(200)	(200)	(200)	(200)
SUBSTANCE ABUSE GRANT	PLAYGROUND LEADER I	PT-Temp		(2,800)	(2,800)	(2,900)	(3,000)	(3,100)	(3,200)	(3,300)
SUBSTANCE ABUSE GRANT	PLAYGROUND LEADER I	PT-Temp		(1,000)	(1,000)	(1,100)	(1,100)	(1,100)	(1,200)	(1,200)
SUBSTANCE ABUSE GRANT	PLAYGROUND LEADER I	PT-Temp		(1,000)	(1,000)	(1,100)	(1,100)	(1,100)	(1,200)	(1,200)
	Substance Abuse Grant	(5.0)	\$	(8,000) \$	(8,000)	\$ (8,400)	\$ (8,600)	\$ (8,800)	\$ (9,200)	\$ (9,400)
		-				•				
	TOTALS	29.0	\$	1,466,500 \$	1,225,600	\$ 1,494,400	1,567,500	\$ 1,643,000	\$ 1,724,500	\$ 1,805,700

\$ 240,900 \$ 27,900

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

CITY OF DOVER OVERTIME COMPARISON FISCAL YEAR 2013 THROUGH 2016

		201	3			201	4		2015	THROUGH	APRIL (83.09	%)	2016
DEPARTMENT	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Proposed
CITY CLERK	-	-	-		-	-	-		-	-	-		-
FIRE	44,900	59,659	(14,759)	132.9%	48,800	45,836	2,964	93.9%	32,000	36,838	(4,838)	115.1%	43,000
GROUNDS	15,000	10,147	4,853	67.6%	14,900	15,057	(157)	101.1%	11,100	9,207	1,893	82.9%	8,300
PARKS & RECREATION	-	342	(342)		-	102	(102)		-	389	(389)		1,500
LIBRARY	3,500	4,868	(1,368)	139.1%	3,700	5,496	(1,796)	148.5%	3,900	3,714	186	95.2%	5,600
LIFE SAFETY	7,000	7,608	(608)	108.7%	7,000	9,523	(2,523)	136.0%	7,600	5,642	1,958	74.2%	8,600
CODE ENFORCEMENT	3,000	2,918	82	97.3%	2,000	1,179	821	58.9%	2,000	955	1,045	47.8%	5,000
PLANNING	1,800	770	1,030	42.8%	-	377	(377)		-	43	(43)		700
PUBLIC INSPECTIONS	-	853	(853)		1,000	1,840	(840)		1,800	1,575	225		1,800
POLICE CIVILIAN	55,000	77,476	(22,476)	140.9%	66,200	83,514	(17,314)	126.2%	50,000	62,770	(12,770)	125.5%	66,400
POLICE LAW ENFORCEMENT	500,000	446,587	53,413	89.3%	500,000	355,468	144,532	71.1%	400,000	332,872	67,128	83.2%	445,000
STREET	9,000	4,465	4,535	49.6%	8,800	10,867	(2,067)	123.5%	4,700	6,864	(2,164)	146.0%	4,100
SANITATION	15,000	13,406	1,594	89.4%	13,200	26,215	(13,015)	198.6%	12,100	14,886	(2,786)	123.0%	12,100
CITY MANAGER	-	1,737	(1,737)		1,500	2,513	(1,013)	167.5%	2,000	517	1,483	25.9%	2,000
FINANCE	1,800	-	1,800	0.0%	-	104	(104)		-	37	(37)		-
PW ADMINISTRATION	600	541	59	90.1%	-	-	-		-	-	-		-
FACILITIES MANAGEMENT	800	8,514	(7,714)	1064.2%	7,600	14,238	(6,638)	187.3%	10,500	10,445	55	99.5%	10,500
PROCUREMENT & INVENTORY	400	1,749	(1,349)	437.2%	-	2,132	(2,132)		1,600	546	1,054		1,000
VEHICLE MAINTENANCE	3,500	773	2,727	22.1%	2,400	10,451	(8,051)	435.5%	1,000	5,738	(4,738)	573.8%	1,000
HUMAN RESOURCES	-	ı	-		-	-	-		-	1	-		-
WATER ENGINEERING	600	949	(349)	158.2%	3,300	927	2,373	28.1%	1,600	922	678	57.6%	800
CONSTRUCTION & MAINT	12,500	12,467	33	99.7%	15,000	12,178	2,822	81.2%	7,100	5,179	1,921	72.9%	-
WATER	11,650	7,354	4,296	63.1%	11,200	11,755	(555)	105.0%	9,100	7,000	2,100	76.9%	13,400
WASTE-WATER	27,050	26,562	488	98.2%	27,100	24,351	2,749	89.9%	27,000	18,602	8,398	68.9%	27,000
WATER TREATMENT PLANT	18,500	34,107	(15,607)	184.4%	19,700	24,591	(4,891)	124.8%	34,800	15,759	19,041	45.3%	32,300
TRANSMISSION/DISTRIBUTION	127,800	172,288	(44,488)	134.8%	127,800	110,376	17,424	86.4%	115,000	74,988	40,012	65.2%	115,000
ELECTRIC ENGINEERING	7,800	18,570	(10,770)	238.1%	15,000	10,912	4,088	72.7%	11,000	6,141	4,859	55.8%	11,000
ELECTRIC ADMINISTRATION	-	2,021	(2,021)		-	-	-		2,000	91	1,909		2,000
ELECTRIC METERING	6,000	11,168	(5,168)	186.1%	8,800	9,377	(577)	106.6%	5,000	7,384	(2,384)	147.7%	11,100
ELECTRIC SYSTEMS OPERATIONS	43,900	61,029	(17,129)	139.0%	50,300	68,038	(17,738)	135.3%	50,000	50,198	(198)	100.4%	50,000
TOTAL	917,100	988,928	(71,828)	107.8%	955,300	857,416	97,884	89.8%	802,900	679,302	123,598	84.6%	879,200
ELECTRIC PLANT OPERATIONS	200,900	195,419	5,481	97.3%	229,500	226,536	2,964	98.7%	198,700	171,910	26,790	86.5%	222,684
POLICE EXTRA DUTY	664,900	738,537	(73,637)	111.1%	690,400	588,971	101,429	85.3%	633,300	279,829	353,471	44.2%	530,500

FIVE YEAR FORECAST SUMMARY

GENERAL FUND

WATER/WASTEWATER FUND

ELECTRIC REVENUE FUND

GENERAL FUND

City of Dover General Fund Financial Projections 2016 - 2020

Budget Meetings June 22, 2015

Key Assumptions

- The FY16 FY20 Forecast continues to be short on revenues to cover projected expenses incorporating the current growth assumptions.
- Projected Revenues
 - Miscellaneous Revenue includes Franchise fees, rental income, recreation revenues, administration fees for collecting County impact fees, sale of assets, and other miscellaneous items
 - > Transfers In Other (Funds) includes transfer of revenues from Transfer Taxes, and Police Grants for Extra Duty reimbursements
 - Growth Assumptions on page 4
- Projected Operating Expenses
 - > Other Charges represents the set aside for vacation sell back, retirements, and education assistance
 - ➤ Fund Expense includes Insurance, bad debt expense, City Police Pension Plan appropriations, miscellaneous grant expenses and DDP contributions
 - Growth assumptions as indicated on page 5
- Maintains Water/Wastewater & Electric Fund Transfers in FY16
 - Phases-in \$25,000 increase for Wastewater each year through 2020
- Funds Capital projects through operating transfers and grants
 - Exception is the Tar Ditch storm water project, estimated at \$6.2 million; Requires debt issuance and/or grants;
 - Projects for City facilities still to be determined
- Will not meet City revenue requirement policy starting in FY17

Revenues, Expenditures & Fund Balance

	2015B	2016B	2017F	2018F	2019F	2020F
FUND BALANCE-BEGINNING	4,364,000	3,977,500	4,103,300	3,746,900	3,151,400	1,938,700
REVENUES AND SOURCES						
01-PROPERTY TAXES	11,136,300	12,894,200	13,055,400	13,218,600	13,383,800	13,551,100
02-LICENSES AND PERMITS	2,814,200	2,861,300	2,889,900	2,918,800	2,948,000	2,977,500
03-GRANTS RECEIVED	1,287,700	1,237,700	1,237,700	1,237,700	1,237,700	1,237,700
04-COURT OF CHANCERY FEES	1,074,400	1,065,100	1,086,400	1,108,100	1,130,300	1,152,900
05-SANITATION FEES AND REBATES	2,580,000	2,580,000	2,592,900	2,605,900	2,618,900	2,632,000
06-LIBRARY REVENUE - GENERAL	561,600	522,000	524,600	527,200	529,900	532,500
07-FINES AND POLICE REVENUE	1,288,800	1,235,300	1,247,700	1,260,100	1,272,700	1,285,500
08-INVESTMENT INCOME (LOSS)	40,000	35,000	35,200	35,400	35,500	35,700
09-MISCELLANEOUS SERVICES	925,100	937,700	956,500	975,600	995,100	1,015,000
10-INDIRECT SERVICES BILLING	4,959,300	5,231,200	5,388,100	5,549,800	5,716,300	5,887,800
11-TRANSFERS IN-ELECTRIC	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
12-TRANSFERS IN-WATER/WW	500,000	850,000	875,000	900,000	925,000	950,000
13-TRANSFERS IN-OTHER	2,628,200	1,877,600	1,911,100	1,938,600	1,966,600	1,995,200
TOTAL REVENUES AND SOURCES	39,795,600	41,327,100	41,800,500	42,275,800	42,759,800	43,252,900
EXPENDITURES AND USES						
01-SALARIES AND WAGES	16,733,300	17,044,400	17,427,900	17,863,600	18,310,200	18,767,900
02-FICA	1,204,500	1,264,200	1,292,600	1,325,000	1,358,100	1,392,000
03-HEALTH INSURANCE	2,560,600	3,210,000	3,338,400	3,471,900	3,610,800	3,755,200
04-OTHER-BENEFITS	466,100	550,300	649,400	766,200	773,900	781,600
05-RETIREE HEALTHCARE	1,636,500	1,895,600	1,971,400	2,050,300	2,132,300	2,217,600
07-PENSION	2,707,500	2,684,300	2,751,400	2,820,200	2,890,700	2,963,000
08-OPEB	1,715,600	1,786,800	1,822,500	1,859,000	1,896,200	1,934,100
09-MATERIALS & SUPPLIES	1,246,100	1,343,800	1,357,200	1,370,800	1,384,500	1,398,400
10-ADMIN EXPENDITURES	4,862,600	4,852,900	4,925,700	4,999,600	5,074,600	5,150,700
11-FUND EXPENSE	2,435,000	1,915,000	1,915,000	1,915,000	1,915,000	1,915,000
12-STREET LIGHT	774,500	797,700	821,600	829,800	838,100	846,500
13-OTHER-CHARGES	149,900	570,100	570,100	570,100	570,100	570,100
14-TRANSFER-TO-DEBT	948,400	660,800	678,100	428,700	428,700	428,700
15-TRANSFER-TO-CIP	2,196,000	2,625,400	2,635,600	2,600,900	2,789,200	2,683,300
TOTAL REVENUES AND SOURCES	40,179,600	41,201,300	42,156,900	42,871,100	43,972,400	44,804,100
SURPLUS/(DEFICIT)	(384,000)	125,800	(356,400)	(595,300)	(1,212,600)	(1,551,200)
% REVENUE	-1%	0%	-1%	-1%	-3%	-4%
FUND BALANCE-ENDING	3,977,532	4,103,332	3,746,900	3,151,400	1,938,700	387,500
% OF REVENUES AND SOURCES	10.0%	4,103,332 9.9%	9.0%	3,151,400 7.5%	1,938,700	0.9%
% OF REVENUES AND SOURCES	10.0%	9.9%	9.0%	7.5%	4.5%	0.9%

Revenue Assumptions

ACCTTYPE	2015B	2016B	2017F	2018F	2019F	2020F
7.002	20202	20102	1.3%	1.3%	1.3%	1.3%
01-PROPERTY TAXES	11,136,300	12,894,200	13,055,400	13,218,600	13,383,800	13,551,100
1	0.4%	15.8%	1.3%	1.3%	1.2%	1.3%
			1.0%	1.0%	1.0%	1.0%
03-LICENSES AND PERMITS	2,814,200	2,861,300	2,889,900	2,918,800	2,948,000	2,977,500
	-9.0%	1.7%	1.0%	1.0%	1.0%	1.0%
*			0.0%	0.0%	0.0%	0.0%
04-GRANTS RECEIVED	1,447,700	1,237,700	1,237,700	1,237,700	1,237,700	1,237,700
	4.9%	-14.5%	0.0%	0.0%	0.0%	0.0%
			2.0%	2.0%	2.0%	2.0%
05-COURT OF CHANCERY FEES	1,074,400	1,065,100	1,086,400	1,108,100	1,130,300	1,152,900
	3.9%	-0.9%	2.0%	2.0%	2.0%	2.0%
			0.5%	0.5%	0.5%	0.5%
06-SANITATION FEES AND REBATES	2,580,000	2,580,000	2,592,900	2,605,865	2,618,894	2,631,988
	-0.6%	0.0%	0.5%	0.5%	0.5%	0.5%
			0.5%	0.5%	0.5%	0.5%
07-LIBRARY REVENUE - GENERAL	561,600	522,000	524,610	527,233	529,869	532,519
	12.6%	-7.1%	0.5%	0.5%	0.5%	0.5%
			1.0%	1.0%	1.0%	1.0%
08-FINES	1,288,800	1,235,300	1,247,653	1,260,130	1,272,731	1,285,458
	5.9%	-4.2%	1.0%	1.0%	1.0%	1.0%
			0.5%	0.5%	0.5%	0.5%
09-INVESTMENT INCOME (LOSS)	40,000	40,000	40,200	40,401	40,603	40,806
, i	-7.4%	0.0%	0.5%	0.5%	0.5%	0.5%
			2.0%	2.0%	2.0%	2.0%
10-MISCELLANEOUS SERVICES	925,100	958,000	977,160	996,703	1,016,637	1,036,970
	-26.9%	3.6%	2.0%	2.0%	2.0%	2.0%
•			3.0%	3.0%	3.0%	3.0%
11-INDIRECT SERVICES BILLING	4,959,300	5,231,200	5,388,136	5,549,780	5,716,273	5,887,762
	6.7%	5.5%	3.0%	3.0%	3.0%	3.0%
			0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-OTHER	178,000	87,600	87,600	87,600	87,600	87,600
	-57.3%	-50.8%	0.0%	0.0%	0.0%	0.0%
•			0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-ELECTRIC FUND (480)	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%
			0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-WATER/WW FUND (412)	500,000	850,000	875,000	900,000	925,000	950,000
	0.0%	70.0%	2.9%	2.9%	2.8%	2.7%
•			0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-ERLSP (212)	450,000	450,000	450,000	450,000	450,000	450,000
	25.9%	0.0%	0.0%	0.0%	0.0%	0.0%
			2.5%	2.0%	2.0%	2.0%
12-TRANSFERS IN-REALTY TRANSFER TAX	1,525,200	1,340,000	1,373,500	1,400,970	1,428,989	1,457,569
	-1.2%	-12.1%	2.5%	2.0%	2.0%	2.0%
TOTAL REVENUES AND SOURCES	45,896,900	44,232,600	46,579,959	47,022,781	48,072,597	46,213,152
	16.5%	-3.6%	5.3%	1.0%	2.2%	-3.9%

Expenditure Assumptions

АССТТҮРЕ	2015B	2016B	2017F	2018F	2019F	2020F
			2.3%	2.5%	2.5%	2.5%
01-SALARIES AND WAGES	16,733,300	17,044,400	17,427,899	17,863,596	18,310,186	18,767,941
	5.2%	1.9%	2.3%	2.5%	2.5%	2.5%
			2.3%	2.5%	2.5%	2.5%
02-FICA	1,204,500	1,264,200	1,292,645	1,324,961	1,358,085	1,392,037
	2.1%	5.0%	2.3%	2.5%	2.5%	2.5%
			4.0%	4.0%	4.0%	4.0%
03-HEALTH INSURANCE	2,560,600	3,210,000	3,338,400	3,471,936	3,610,813	3,755,246
	7.1%	25.4%	4.0%	4.0%	4.0%	4.0%
			18.0%	18.0%	1.0%	1.0%
04-OTHER-BENEFITS	466,100	550,300	649,354	766,238	773,900	781,639
	-2.5%	18.1%	18.0%	18.0%	1.0%	1.0%
			4.0%	4.0%	4.0%	4.0%
05-RETIREE HEALTHCARE	1,636,500	1,895,600	1,971,424	2,050,281	2,132,292	2,217,584
	0.0%	15.8%	4.0%	4.0%	4.0%	4.0%
			0.0%	0.0%	0.0%	0.0%
06-LUMP SUM PENSION	543,000	-	-	-	-	-
	348.8%	-100.0%	0.0%	0.0%	0.0%	0.0%
			2.5%	2.5%	2.5%	2.5%
07-PENSION	2,707,500	2,684,300	2,751,408	2,820,193	2,890,698	2,962,965
	-3.2%	-0.9%	2.5%	2.5%	2.5%	2.5%
			2.0%	2.0%	2.0%	2.0%
08-OPEB	1,715,600	1,786,800	1,822,536	1,858,987	1,896,166	1,934,090
	18.2%	4.2%	2.0%	2.0%	2.0%	2.0%
			1.0%	1.0%	1.0%	1.0%
09-MATERIALS & SUPPLIES	1,246,100	1,343,800	1,357,238	1,370,810	1,384,518	1,398,364
	3.0%	7.8%	1.0%	1.0%	1.0%	1.0%
			1.5%	1.5%	1.5%	1.5%
10-ADMIN EXPENDITURES	4,862,600	4,852,900	4,925,694	4,999,579	5,074,573	5,150,691
	0.9%	-0.2%	1.5%	1.5%	1.5%	1.5%
			0.0%	0.0%	0.0%	0.0%
11-FUND EXPENSE	2,435,000	1,915,000	1,915,000	1,915,000	1,915,000	1,915,000
	22.2%	-21.4%	0.0%	0.0%	0.0%	0.0%
			3.0%	1.0%	1.0%	1.0%
12-STREET LIGHT	774,500	797,700	821,631	829,847	838,146	846,527
	0.0%	3.0%	3.0%	1.0%	1.0%	1.0%
			0.0%	0.0%	0.0%	0.0%
13-OTHER-CHARGES	329,900	570,100	570,100	570,100	570,100	570,100
	23.7%	72.8%	0.0%	0.0%	0.0%	0.0%
14-TRANSFER-TO-DEBT	948,400	660,800	678,100	428,700	428,700	428,700
	71.8%	-30.3%	2.6%	-36.8%	0.0%	0.0%
15-TRANSFER-TO-CIP	2,196,000	2,625,400	2,635,600	2,600,900	2,789,200	2,683,280
	51.6%	19.6%	0.4%	-1.3%	7.2%	-3.8%

Capital Projects - Funding Sources

CAPITAL IMPROVEMENTS PRO	GRAM - PROJECTS	2015B	2016B	2017F	2018F	2019F	2020F
BEGINNING BALANCE		2,654,600	154,800	154,800	154,800	154,800	154,800
APPROPRIATIONS & RECEIPTS							
APPROPRIATION FROM GENERAL F	UND	2,196,000	2,625,400	2,635,600	2,600,900	2,789,200	2,683,280
TRANSFER FROM PARKLAND RESER	RVE	104,000	-	40,000	10,000	150,000	-
TEMPORARY/LONG-TERM FINANCI	ING	918,300	-	2,067,000	2,067,000	2,067,000	-
BOND PROCEEDS		2,675,000	-	-	-	-	-
RECREATION GRANTS		48,000	-	80,000	43,000	280,000	-
PUBLIC WORKS GRANTS - DNREC		120,000	-	30,000	-	-	250,000
DEMA & PUBLIC SAFETY GRANTS		40,000	-	-	-	-	-
SALE OF ASSETS & AUCTION RECEIF	PTS	-	20,300	-	-	-	-
INTEREST EARNINGS		-	5,000		-	-	-
TOTAL RECEIPTS		6,101,300	2,650,700	4,852,600	4,720,900	5,286,200	2,933,280
TOTAL BEGINNING BALANCE & RE	VENUES	8,755,900	2,805,500	5,007,400	4,875,700	5,441,000	3,088,080

Capital Projects - Use of Funds (See CIP section for details)

CAPITAL IMPROVEMENTS PROGRAM - PROJECTS	2015B	2016B	2017F	2018F	2019F	2020F
PROGRAM OPERATING EXPENDITURES						
541 POLICE ADMINISTRATION	601,700	262,100	315,900	240,600	242,300	339,700
PUBLIC SERVICES						
522 GROUNDS	86,700	201,100	64,000	59,800	188,000	153,000
531 LIFE SAFETY	_	55,700	29,500	17,500	-	-
534 PUBLIC INSPECTIONS	-	_	16,000	-	-	_
551 P W ADMINISTRATION	-	-	34,000	-	-	-
554 STREET	5,979,000	1,428,500	3,366,000	3,441,000	3,417,500	1,419,500
555 SANITATION	256,500	449,000	447,000	463,000	315,000	321,800
TOTAL PUBLIC SERVICES	6,322,200	2,134,300	3,956,500	3,981,300	3,920,500	1,894,300
PLANNING & CODE ENFORCEMENT						
533 PLANNING	_	-	16,000	-	-	-
532 CODE ENFORCEMENT	_	-	-	23,800	-	-
TOTAL PLANNING & CODE ENFORCEMENT	-	-	16,000	23,800	-	-
514 FIRE DEPARTMENT	827,300	145,600	319,200	319,200	409,200	422,680
525 RECREATION	284,400	-	190,000	96,000	630,000	250,000
TOTAL PROGRAM EXPENDITURES	8,035,600	2,542,000	4,797,600	4,660,900	5,202,000	2,906,680
ADMINISTRATIVE & SUPPORT EXPENDITURES						
515 CITY MANAGER	-	24,700	-	-	-	-
552 FACILITIES MANAGEMENT	_	-	20,000	22,000	24,200	26,600
571 CENTRAL SERVICES	55,000	-	-	-	-	-
572 VEHICLE MAINTENANCE	-	84,000	35,000	38,000	60,000	-
TOTAL ADMINISTRATIVE & SUPPORT EXPENDITURES	55,000	108,700	55,000	60,000	84,200	26,600
TOTAL CAPITAL INVESTMENT	8,090,600	2,650,700	4,852,600	4,720,900	5,286,200	2,933,280
TRANSFERS TO RESERVES						
PARKLAND RESERVE	180,000	_	_	_		
CAPITAL ASSET RESERVE	330,500	-	-	-		
BUDGET BALANCE - WORKING CAPITAL	154,800	154,800	154,800	154,800	154,800	154,800
TOTAL BUDGET BALANCE & EXPENDITURES	8,755,900	2,805,500	5,007,400	4,875,700	5,441,000	3,088,080

General Fund Projected Debt Service

Fiscal Year Ending	2012 Tax- Exempt Loan *	\$3,660,000 2014 Series A Bonds	2014 SeriesB Refunding Bond	Total Debt Service	Green Energy Debt Service Contribution	Net Debt Service
				-	-	-
6/30/2016	224,700	204,000	232,100	660,800	(98,500)	562,300
6/30/2017	224,700	204,000	249,400	678,100	(98,500)	579,600
6/30/2018	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2019	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2020	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2021	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2022	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2023	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2024	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2025	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2026	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2027	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2028	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2029	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2030	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2031	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2032	224,700	204,000	-	428,700	(98,500)	330,200
6/30/2033	205,800	204,000	-	409,800	(98,500)	311,300
6/30/2034	-	204,000	-	204,000	-	204,000
6/30/2035	-	204,000	-	204,000	-	204,000
6/30/2036		-				
Totals	\$ 4,025,700	\$ 4,080,000	\$ 481,500	\$ 8,587,200	\$ (1,773,000)	\$ 6,814,200
	Library &	Garrison Farm	2003 Bond		Library	
	Streets	& Equipment	Refinanced			

WATER/WASTEWATER FUND

City of Dover Water and Wastewater Fund Financial Projections 2016 - 2020

Budget Meetings June 22, 2015

Financial Projections

- An informational tool provided to those charged with governance and management of the City.
- A planning tool used for setting future goals and objectives to meet the City's financial requirements.
- A tool to insure we are meeting three main objectives.
 - Positive net income as measured by audited generally accepted accounting principles (GAAP accounting)
 - Sufficient revenues to cover debt service covenants and ratios as measured by GAAP accounting
 - Sufficient (positive) cash balances to cover items not included in the income statement as measured by budgetary accounting

FY16 - FY20 Key Assumptions

- T/Gallons Growth & Revenues
 - > FY16 includes increased revenues attributed to Calpine Generating Station
 - > Forecast includes an assumed .5% growth rate in FY17 and FY20
 - ➤ Water Tank space leases projected to increase at 2 1/2% each year
- Projected Operating Expenses includes the following assumptions:
 - Pay increases included for applicable Collective Bargaining Agreements
 - Non-Bargaining increases 3%, except certain Manager's/Supervisor's (2% wage increase and a 1% bonus)
 - \triangleright Growth in Division expenses 2017 − 2020 = 3% annual
 - Increased retiree health insurance premiums 5.0% annual
 - · Growth in expenses is greater than the assumptions in revenue growth
- Increases General Fund Transfer for FY16 Water \$550,000 & Wastewater \$300,000 from \$250,000 each
- Transfer to Contingency Reserve in FY16, \$32,000 to meet policy requirement as % of revenue
- Proposal to increase General Fund Transfer \$25,000 each year for Wastewater. Over a period of 5 years starting in FY17.
- Maintains transfers to Capital Project Fund each year for water quality and inflow/infiltration projects
- Includes systematic write off of current water meters (approx. \$700,000) to be replaced with new meters over the next five years
- Emphasis on level of capital improvements to replace failing infrastructure
- Impact Fees are projected to be used to pay debt service and partial wastewater project financing
- The Wastewater Utility experiences a negative cash position starting in FY17. Unless greater growth occurs or realized costs reductions are sustained the wastewater rate would need to be increased by \$.29 or 11% to maintain positive cash over the four years, assuming all the above assumptions are met. Approximately \$370,000.

Net Income - Combined Water & Wastewater

	Revised 2015	Proposed 2016	Projection 2017	Projection 2018	Projection 2019	Projection 2020	Yr 1 - Yr 5 Total
Net Income - Combined Water & Wastewater	2015	2016	2017	2016	2019	2020	iotai
Net Income - Combined Water & Wastewater							
Water Fees	\$ 4,616,400	\$ 6,200,000	\$ 6,231,000	\$ 6,262,200	\$ 6,293,500	\$ 6,325,000	\$31,311,700
Wastewater Fees	3,706,800	3,728,000	4,229,100	4,248,500	4,268,000	4,287,600	20,761,200
Treatment Fees - Kent County	2,902,600	3,026,500	3,041,600	3,056,800	3,072,100	3,087,500	15,284,500
Groundwater Inflow Adjustment	1,862,500	1,864,300	1,873,600	1,883,000	1,892,400	1,901,900	9,415,200
Miscellaneous Income - Water	363,900	373,900	382,400	391,200	400,200	409,400	1,957,100
Miscellaneous Income - Wastewater	32,000	32,000	32,000	32,000	32,000	32,000	160,000
Impact Fees - Water	462,400	250,000	250,000	250,000	250,000	250,000	1,250,000
Impact Fees - Wastewater	416,700	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Revenue	14,363,300	15,724,700	16,289,700	16,373,700	16,458,200	16,543,400	81,389,700
Treatment Fees - Kent County	(4,004,200)	(4,130,000)	(4,150,700)	(4,171,500)	(4,192,400)	(4,213,400)	(20,858,000)
Operating Expenses - Water	(3,398,900)	(3,873,200)	(3,993,200)	(4,109,100)	(4,228,400)	(4,351,600)	(20,555,500)
Operating Expenses - Wastewater	(2,049,600)	(2,108,700)	(2,180,100)	(2,246,000)	(2,314,100)	(2,384,400)	(11,233,300)
Operating Transfers - Out Water	(250,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(2,750,000)
Operating Transfers - Out Wastewater	(250,000)	(300,000)	(325,000)	(350,000)	(375,000)	(400,000)	(1,750,000)
Total Operating Expenses	(9,952,700)	(10,961,900)	(11,199,000)	(11,426,600)	(11,659,900)	(11,899,400)	(57,146,800)
Operating Income	4,410,600	4,762,800	5,090,700	4,947,100	4,798,300	4,644,000	24,242,900
Non-Oper. Rev Interest on Operating	23,000	3,000	3,000	3,000	3,000	3,000	15,000
Non-Oper. Rev Interest on Reserves	13,600	22,600	21,800	20,700	19,700	18,400	103,200
Income Available For Debt Service	4,447,200	4,788,400	5,115,500	4,970,800	4,821,000	4,665,400	24,361,100
Interest for Long-Term Debt	(390,500)	(370,100)	(349,400)	(328,500)	(306,700)	(284,400)	(1,639,100)
Cash From Operations	4,056,700	4,418,300	4,766,100	4,642,300	4,514,300	4,381,000	22,722,000
Depreciation Expense	(2,737,200)	(2,866,600)	(3,050,800)	(3,218,500)	(3,444,400)	(3,567,000)	(16,147,300)
Net Income (\$)	\$ 1,319,500	\$ 1,551,700	\$ 1,715,300	\$ 1,423,800	\$ 1,069,900	\$ 814,000	\$ 6,574,700
Debt Service Coverage							
Income Avail. for Debt Service	\$ 4,447,200	\$ 4,788,400	\$ 5,115,500	\$ 4,970,800	\$ 4,821,000	\$ 4,665,400	\$24,361,100
Total Debt Service	\$ 1,152,000	\$ 1,132,100	\$ 1,127,100	\$ 1,127,200	\$ 1,131,700	\$ 1,126,000	\$ 5,644,100
Debt Service Coverage Ratio (1.20)	3.86	4.23	4.54	4.41	4.26	4.14	
Transfer to I & E Fund - Combined	\$ 3,000,000	\$ 3,300,000	\$ 3,530,400	\$ 3,425,600	\$ 3,420,800	\$ 3,414,800	\$17,091,600
Transfer to Cap Asset & Cont. Reserve - Combined	-	32,000	-	-	-	-	32,000
Reinvestment of Reserve Interest - Combined	13,600	22,600	21,800	20,700	19,700	18,400	103,200
Debt Service Principal - Combined	761,500	762,000	777,700	798,700	825,000	841,600	4,005,000
Total Cash Budget Requirements - Combined	\$ 3,775,100	\$ 4,116,600	\$ 4,329,900	\$ 4,245,000	\$ 4,265,500	\$ 4,274,800	\$21,231,800
Net Positive/(Negative Cash)	\$ 281,600	\$ 301,700	\$ 436,200	\$ 397,300	\$ 248,800	\$ 106,200	\$ 1,490,200

Net Margins - Water

	Revised 2015	Proposed 2016	Projection 2017	Projection 2018	Projection 2019	Projection 2020	Yr 1 - Yr 5 Total
Net Income - Water							
Water Fees	\$ 4,616,400	\$ 6,200,000	\$ 6,231,000	\$ 6,262,200	\$ 6,293,500	\$ 6,325,000	\$31,311,700
Miscellaneous Income - Water	363,900	373,900	382,400	391,200	400,200	409,400	1,957,100
Impact Fees - Water	462,400	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Revenue	5,442,700	6,823,900	6,863,400	6,903,400	6,943,700	6,984,400	34,518,800
Operating Expenses - Water	(3,398,900)	(3,873,200)	(3,993,200)	(4,109,100)	(4,228,400)	(4,351,600)	(20,555,500)
Operating Transfers - Out	(250,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(2,750,000)
Total Operating Expenses	(3,648,900)	(4,423,200)	(4,543,200)	(4,659,100)	(4,778,400)	(4,901,600)	(23,305,500)
Operating Income	1,793,800	2,400,700	2,320,200	2,244,300	2,165,300	2,082,800	11,213,300
Non-Oper. Rev Interest on Operating	9,000	1,000	1,000	1,000	1,000	1,000	5,000
Non-Oper. Rev Interest on Reserves	6,700	6,200	6,400	6,600	6,700	6,700	32,600
Income Available For Debt Service	1,809,500	2,407,900	2,327,600	2,251,900	2,173,000	2,090,500	11,250,900
Interest for Long-Term Debt	(203,400)	(193,200)	(182,900)	(172,500)	(161,700)	(150,500)	(860,800)
Cash From Operations	1,606,100	2,214,700	2,144,700	2,079,400	2,011,300	1,940,000	10,390,100
Depreciation Expense	(1,346,400)	(1,412,800)	(1,521,800)	(1,602,900)	(1,685,200)	(1,748,100)	(7,970,800)
Net Income (\$)	\$ 259,700	\$ 801,900	\$ 622,900	\$ 476,500	\$ 326,100	\$ 191,900	\$ 2,419,300
Debt Service Coverage							
Income Avail. for Debt Service	\$ 1,809,500	\$ 2,407,900	\$ 2,327,600	\$ 2,251,900	\$ 2,173,000	\$ 2,090,500	\$11,250,900
Total Debt Service	\$ 560,100	\$ 545,200	\$ 541,600	\$ 541,600	\$ 545,000	\$ 540,600	\$ 2,714,000
Debt Service Coverage Ratio	3.23	4.42	4.30	4.16	3.99	3.87	
Torright 10 F F and Water	Ф. 4.000.000	Ф. 4.000.000	Ф. 4. 700.000	Φ 4 000 000	Φ 4 000 000	# 4 000 000	A 0 000 000
Transfer to I & E Fund - Water	\$ 1,200,000	\$ 1,800,000	\$ 1,700,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 8,300,000 32,000
Transfer to Capital Asset & Contingency Reserves Reinvestment of Reserve Interest	6,700	32,000 6,200	6,400	6.600	6,700	6,700	32,600
Debt Service Principal	356,700	352,000	358,700	369,100	383,300	390,100	1,853,200
Total Cash Budget Requirements	1,563,400	2,190,200	2,065,100	1,975,700	1,990,000	1,996,800	10,217,800
Net Positive/(Negative Cash)	\$ 42,700	\$ 24,500	\$ 79,600	\$ 103,700	\$ 21,300	\$ (56,800)	\$ 172,300

Net Margins - Wastewater

	Revised 2015	Proposed 2016	Projection 2017	Projection 2018	Projection 2019	Projection 2020	Yr 1 - Yr 5 Total
Net Income - Wastewater							
Wastewater Fees	\$ 3,706,800	\$ 3,728,000	\$ 4,229,100	\$ 4,248,500	\$ 4,268,000	\$ 4,287,600	\$20,761,200
Treatment Fees - Kent County	2,902,600	3,026,500	3,041,600	3,056,800	3,072,100	3,087,500	15,284,500
Groundwater Inflow Adjustment	1,862,500	1,864,300	1,873,600	1,883,000	1,892,400	1,901,900	9,415,200
Miscellaneous Income - Wastewater	32,000	32,000	32,000	32,000	32,000	32,000	160,000
Impact Fees - Wastewater	416,700	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Revenue	8,920,600	8,900,800	9,426,300	9,470,300	9,514,500	9,559,000	46,870,900
Treatment Expense - Kent County	(4,004,200)	(4,130,000)	(4,150,700)	(4,171,500)	(4,192,400)	(4,213,400)	(20,858,000)
Operating Expenses - Wastewater	(2,049,600)	(2,108,700)	(2,180,100)	(2,246,000)	(2,314,100)	(2,384,400)	(11,233,300)
Operating Transfers - Out	(250,000)	(300,000)	(325,000)	(350,000)	(375,000)	(400,000)	(1,750,000)
Total Operating Expenses	(6,303,800)	(6,538,700)	(6,655,800)	(6,767,500)	(6,881,500)	(6,997,800)	(33,841,300)
Operating Income	2,616,800	2,362,100	2,770,500	2,702,800	2,633,000	2,561,200	13,029,600
Non-Oper. Rev Interest on Operating	14,000	2,000	2,000	2,000	2,000	2,000	10,000
Non-Oper. Rev Interest on Reserves	6,900	16,400	15,400	14,100	13,000	11,700	70,600
Income Available For Debt Service	2,637,700	2,380,500	2,787,900	2,718,900	2,648,000	2,574,900	13,110,200
Interest for Long-Term Debt	(187,100)	(176,900)	(166,500)	(156,000)	(145,000)	(133,900)	(778,300)
Cash From Operations	2,450,600	2,203,600	2,621,400	2,562,900	2,503,000	2,441,000	12,331,900
Depreciation Expense	(1,390,800)	(1,453,800)	(1,529,000)	(1,615,600)	(1,759,200)	(1,818,900)	(8,176,500)
Net Income (\$)	\$ 1,059,800	\$ 749,800	\$ 1,092,400	\$ 947,300	\$ 743,800	\$ 622,100	\$ 4,155,400
Debt Service Coverage							
Income Avail. for Debt Service	\$ 2,637,700	\$ 2,380,500	\$ 2,787,900	\$ 2,718,900	\$ 2,648,000	\$ 2,574,900	\$13,110,200
Total Debt Service	\$ 591,900	\$ 586,900	\$ 585,500	\$ 585,600	\$ 586,700	\$ 585,400	\$ 2,930,100
Debt Service Coverage Ratio	4.46	4.06	4.76	4.64	4.51	4.40	
Transfer to I & E Fund - Wastewater	\$ 1,800,000	\$ 1,500,000	\$ 1,830,400	\$ 1,825,600	\$ 1,820,800	\$ 1,814,800	\$ 8,791,600
Reinvestment of Reserve Interest	6,900	16,400	15,400	14,100	13,000	11,700	70,600
Debt Service Principal	404,800	410,000	419,000	429,600	441,700	451,500	2,151,800
Total Cash Budget Requirements	\$ 2,211,700	\$ 1,926,400	\$ 2,264,800	\$ 2,269,300	\$ 2,275,500	\$ 2,278,000	\$11,014,000
Net Positive/(Negative Cash)	\$ 238,900	\$ 277,200	\$ 356,600	\$ 293,600	\$ 227,500	\$ 163,000	\$ 1,317,900

Revenues

Total Revenues (\$)

	Revised	Proposed	Projection	Projection	Projection	Projection	5 Yr. Prjctn
	2015	2016	2017	2018	2019	2020	Total
Annual Rate Revenues							
Water Fees	\$ 4,616,400	\$ 6,200,000	\$ 6,231,000	\$ 6,262,200	\$ 6,293,500	\$ 6,325,000	\$31,311,700
Rate Increases - Water	-	-	-	-	-	-	-
Subtotal Water	4,616,400	6,200,000	6,231,000	6,262,200	6,293,500	6,325,000	31,311,700
Wastewater Fees	3,706,800	3,728,000	3,859,500	3,878,900	3,898,400	3,918,000	19,282,800
Rate Increases - Wastewater (FY17)	-	-	369,600	369,600	369,600	369,600	1,478,400
Subtotal Wastewater	3,706,800	3,728,000	4,229,100	4,248,500	4,268,000	4,287,600	20,761,200
Treatment Fees - Kent County	2,902,600	3,026,500	3,041,600	3,056,800	3,072,100	3,087,500	15,284,500
Treatment Adj I & I	1,862,500	1,864,300	1,873,600	1,883,000	1,892,400	1,901,900	9,415,200
Rate Increase - I & I	-	-	-	-	-	-	-
Subtotal Groundwater	1,862,500	1,864,300	1,873,600	1,883,000	1,892,400	1,901,900	9,415,200
Total Annual Rate Revenues (\$)	\$13,088,300	\$14,818,800	\$15,375,300	\$15,450,500	\$15,526,000	\$15,602,000	\$76,772,600

Other Revenues								
Impact Fees - Water	462,400	250,000	250,00)	250,000	250,000	250,000	1,250,000
Impact Fees - Wastewater	416,700	250,000	250,00)	250,000	250,000	250,000	1,250,000
Miscellaneous Service Revenue - Water	32,000	32,000	32,00)	32,000	32,000	32,000	160,000
Miscellaneous Service Revenue - Wastewater	32,000	32,000	32,00)	32,000	32,000	32,000	160,000
Rent Revenue - Water Tanks	331,900	341,900	350,40)	359,200	368,200	377,400	1,797,100
Total Other Revenues (\$)	\$ 1,275,000	\$ 905,900 \$	914,40) \$	923,200	\$ 932,200	\$ 941,400	\$ 4,617,100

\$14,363,300 \$15,724,700 \$16,289,700 \$16,373,700 \$16,458,200 \$16,543,400 \$81,389,700

Expenses

	Revised	Projection	Projection	Projection	Projection	Projection	5 Yr. Prjctn
Water & Wastewater	2015	2016	2017	2018	2019	2020	Total
Operating Expense							
Kent County Sewer Fees	\$4,004,200	\$4,130,000	\$4,150,700	\$4,171,500	\$4,192,400	\$4,213,400	\$20,858,000
General Administration	1,371,100	1,492,700	1,537,500	1,583,600	1,631,100	1,680,000	7,924,900
Water Services	488,600	673,300	693,500	714,300	735,700	757,800	3,574,600
Water Treatment Plant	1,582,200	1,910,000	1,967,300	2,026,300	2,087,100	2,149,700	10,140,400
Water Construction	253,300	-	-	-	-	-	-
Wastewater Services	974,700	968,600	997,700	1,027,600	1,058,400	1,090,200	5,142,500
Engineering & Inspection	502,400	517,500	533,000	549,000	565,500	582,500	2,747,500
Non Capital Expenses in Fund 417	70,000	175,000	175,000	175,000	175,000	175,000	875,000
Depreciation	2,737,200	2,866,600	3,050,800	3,218,500	3,444,400	3,567,000	16,147,300
Allowance for Bad Debts	-	-	5,000	5,000	5,000	5,000	20,000
Other Employment Expenses (VSB)	6,200	20,000	20,600	21,200	21,800	22,600	106,200
Retiree Health Care	200,000	178,600	187,500	196,900	206,700	217,000	986,700
Bank & Credit Card Fees	-	46,200	46,200	46,200	46,200	46,200	231,000
Inventory/Fixed Asset Writeoffs	-	-	10,000	10,000	10,000	10,000	40,000
Projected Operating Expense	\$12,189,900	\$12,978,500	\$13,374,800	\$13,745,100	\$14,179,300	\$14,516,400	\$68,794,100
Excluding Depreciation	\$9,452,700	\$10,111,900	\$10,324,000	\$10,526,600	\$10,734,900	\$10,949,400	\$52,646,800

Capital Improvement Plan

CAPITAL PROJECTS	Revised 2015	Proposed 2016	Projection 2017	Projection 2018	Projection 2019	Fiscal Year 2020	5 Yr Projetd Total
Vehicles & Equipment (Split W/WW 50%)	\$ -	\$ -	\$ 10,500	\$ 11,000	\$ 11,500	\$ 14,000	\$ 47,000
Verildes & Equipment (Split W/WW 50%)	Φ -		ъ 10,500	\$ 11,000	Ф 11,500	\$ 14,000	\$ 47,000
Water, Water Construction & Water Treatment							
Vehicles & Equipment - Water	105.000	44.100	265.000	149.700	224,300	120.000	803,100
Meter Reading - Radio Read Meters (Split W/WW 50%)	9,500	150,000	200,000	200,000	200,000	200,000	950,000
1.0 MG Elevated Storage Tank	2,470,700	00,000		-			
West Dover Connector - Design	336,000	_	_	_	_	_	_
Piney Point Well	3,000	_	_	_	_	_	_
Garrison Oak Technical Park - Water Tower	4,221,600	_	_	_	_	_	
Fence at Bayard Avenue Water Tower	-,221,000	89,000	_	_	_	_	89,000
Projects with Locations to be Determined		05,000					00,000
Future Well Installation	_	80,000	100,000	1,098,250	_	_	1,278,250
Wellhead Redevelopment	80,000	82,500	85,000	87,500	90,000	92,500	437,500
Misc. Distribution Improvements	6,000	82,300	85,000	87,300	90,000	92,300	437,300
Water Quality Improvements	4,800	1,000,000	720,800	342,850	960,000	1,000,000	4,023,650
Emergency Repairs - line breaks	75,000	1,000,000	720,800	342,630	960,000	1,000,000	4,023,630
SCADA Upgrades	78,000	83,000	88,000	-	-	-	171,000
Treatment Plant Improvements	175,000	500,000	700,000	-	-	-	1,200,000
Total Water	7,564,600	2,028,600	2,158,800	1,878,300	1,474,300	1,412,500	8,952,500
lotal water	7,564,600	2,028,600	2,158,800	1,878,300	1,474,300	1,412,500	8,952,500
Wastewater							
Vehicles & Equipment - Wastewater	240.800	59,600	99,600	118,000	437,400	14,000	728,600
Meter Reading - Radio Read Meters (Split W/WW 50%)	9,500	150,000	200,000	200,000	200,000	200,000	
Tar Ditch Interceptor Upgrade	347,400	100,000	200,000	200,000	200,000	200,000	550,550
Delaware State University Pump Station Upgrades	20,000	_	_	_	_		_
Brandywine Pump Station Replacement	339,100	_	_	_	_	_	
Garrison Oak Technical Park - PS & force main	3,149,000	_	_	_	_		_
Lepore Road Pump Station Replacement	5,145,000	<u> </u>	50.000	250,000	_	_	300,000
Rolling Acres Pump Station Replacement	_	52.000	372,000	230,000	_	_	424,000
Dover Brook Gardens Pump Station Upgrade	14.400	32,000	372,000				424,000
McKee Road Pump Station Communicator Replmnt	147,200	_	_				
DelTech Pump Station Replacement	147,200		52,000	384,000	_	_	436,000
Westover Pump Station & Force Main Upgrade	1,299,600	_	52,000	364,000	_	_	436,000
Lakeview Drive Pump Station Replacement	409,200		_	-	_	_	_
	409,200	-	-	- 	200.000	-	440.000
Sliver Lake Pump Station Replacement	202,800	-	-	52,000	396,000	-	448,000
Hazlettville Road Interceptor - Impact Fees		-	-	-	-	400.000	400.000
Walker Woods Pump Station Replacement	58,000	-	-	-	52,000	408,000	
College Road Pump Station Replacement	50.000	200 500	-	-	-	55,000	55,000
Retreat Pump Station Replacement	52,000	360,500	-	-	-	-	360,500
Puncheon Run Pump Station Upgrade/Repair	36,000	· -	-	-	-		-
Buck Drive I & I repair	339,200						-
West Dover Connector	924,000	· -	-	-	-		- ·
Westminster Pump Station Upgrade	18,000	l <u>-</u>	-	-	-		
Delaware Avenue Sanitary Sewer Extension		25,000	-	-	-		25,000
McKee Generator repair	25,000	-	-	-	-	-	-
Location/Pump Station to be Determined		1					
Inflow/Infiltration Removal/System Improvements	154,400	875,000	1,196,000	1,250,000	1,250,000	1,250,000	5,821,000
Misc. Sewer System Improvements	-	300,000	-	-	-	-	300,000
Total Wastewater	\$ 7,785,600	\$ 1,822,100	\$ 1,969,600	\$ 2,254,000	\$ 2,335,400	\$ 1,927,000	\$10,308,100
	\$15,350,200	\$ 3.8700 °	/ 138 Q∩∩ ©	/ 1/3 300 €	3,821,200 \$	3 353 500 - 64	9 307 600
Total Water/Wastewater Improvements	₩ 13,330,200	ψ 3,0700 \$	- ,130,300 \$	7,143,300 \$	3,021,200 \$	3,333,300 \$1	3,307,000

Capital Improvement Plan

	Revised	Proposed	Projection	Projection	Projection	Projection	5 Yr Projctd
FUNDING SOURCES	2015	2016	2017	2018	2019	2020	Total
I & E Fund Budget Balance - Water	\$ 7,178,100	\$ 833,500	\$ 617,400	\$ 165,850	\$ (105,450)	\$ 27,000	
I & E Fund Budget Balance - Wastewater	\$ 5,677,600	\$ 1,027,600	\$ 883,000	\$ 920,650	\$ 673,650	\$ 345,000	
Transfer from Operating Fund - Water	1,200,000	1,800,000	1,700,000	1,600,000	1,600,000	1,600,000	8,300,000
Transfer from Operating Fund - Wastewater	1,800,000	1,500,000	1,830,400	1,825,600	1,820,800	1,814,800	
Transfer from Impact Fee Reserve - Wastewater	1,315,600						873,400
Interest Income	40,000		25,000	25,000	25,000	25,000	125,000
Total Funding Sources	\$ 4,355,600	\$ 3,490,000	\$ 3,725,000	\$ 3,625,000	\$ 3,625,000	\$ 3,625,000	\$18,090,000
Total Sources of Funds (incl. Budget Balances)	\$17,211,300	\$ 5,351,100	\$ 5,225,400	\$ 4,711,500	\$ 4,193,200	\$ 3,997,000	\$18,090,000
Water	\$ 833,500	\$ 617,400	\$ 165,850	\$ (105,450)	\$ 27,000	\$ 220,000	
Wastewater	\$ 1,027,600	\$ 883,000	\$ 920,650	\$ 673,650	\$ 345,000	\$ 423,500	
Total Budget Balances	\$ 1,861,100	\$ 1,500,400	\$ 1,086,500	\$ 568,200	\$ 372,000	\$ 643,500	

Water/Wastewater Fund Projected Debt Service

									_							
Fiscal Year Ending	ies 2000 stewater		es 2009 tewater			Series 2011 Wastewater		ies 2011		eries 2013 Revenue nds - Water	F	eries 2013 Revenue Bonds - astewater	_	tal Water bt Service	Total astewater bt Service	Total Debt Service
6/30/2016	\$ 53,000	\$	347,100	\$ 161,300	\$	58,200	\$	383,900	\$	128,600	\$	545,200	\$ 586,900	1,132,100		
6/30/2017	53,000		347,100	161,300		58,200		380,300		127,400		541,600	585,700	1,127,300		
6/30/2018	53,000		347,100	161,300		58,200		380,200		127,400		541,500	585,700	1,127,200		
6/30/2019	53,000		347,100	161,300		58,200		383,600		128,600		544,900	586,900	1,131,800		
6/30/2020	53,000		347,100	161,300		58,200		379,400		127,100		540,700	585,400	1,126,100		
6/30/2021	-		347,100	161,300		58,200		382,400		128,100		543,700	533,400	1,077,100		
6/30/2022	-		347,100	161,300		58,200		381,300		127,800		542,600	533,100	1,075,700		
6/30/2023	-		347,100	161,300		58,200		380,000		127,400		541,300	532,700	1,074,000		
6/30/2024	-		347,100	161,300		58,200		382,200		128,100		543,500	533,400	1,076,900		
6/30/2025	-		347,100	161,300		58,200		229,100		76,800		390,400	482,100	872,500		
6/30/2026	-		347,100	161,300		58,200		227,900		76,400		389,200	481,700	870,900		
6/30/2027	-		347,100	161,300		58,200		226,300		75,800		387,600	481,100	868,700		
6/30/2028	-		347,100	161,300		58,200		227,900		76,400		389,200	481,700	870,900		
6/30/2029	-		347,100	161,300		58,200		228,700		76,600		390,000	481,900	871,900		
6/30/2030	-		347,100	161,300		58,200		228,700		76,600		390,000	481,900	871,900		
6/30/2031	-		347,100	80,700		58,200		229,100		76,800		309,800	482,100	791,900		
6/30/2032	-		173,600	-		29,100		227,800		76,300		227,800	279,000	506,800		
6/30/2033	-		-	-		-		226,900		76,000		226,900	76,000	302,900		
6/30/2034	-		-	-		-		225,500		75,600		225,500	75,600	301,100		
Total	\$ 265,000	\$ 5	5,727,200	\$ 2,500,200	\$	960,300	\$	5,711,200	\$	1,913,800	\$	8,211,400	\$ 8,866,300	\$ 17,077,700		

Reserve Account Projections

	Proposed	Projection	Projection	Projection	Projection	5 Yr Prjctn
	2016	2017	2018	2019	2020	Total
0 1 0 0 0 0 0 0	# 400 500	# 407.000	# 400 400	# 400.000	# 400 700	
Contingency Reserve Account - Water (2%)	\$136,500	\$137,300	\$138,100	\$138,900	\$139,700	
Balance in Account on July 1	\$104,900	\$137,700	\$138,700	\$139,800	\$140,900	
Receipts						
Interest Earned	800	1,000	1,100	1,100	1,100	5,100
Appropriations	32,000	-	-	-	<u> </u>	32,000
Balance in Account on June 30	\$137,700	\$138,700	\$139,800	\$140,900	\$142,000	
Contingency Reserve - Wastewater (2%)	\$178,000	\$188,500	\$189,400	\$190,300	\$191,200	
Balance in Account on July 1	\$189,700	\$191,100	\$192,600	\$194,100	\$195,600	
Receipts						
Interest Earned	1,400	1,500	1,500	1,500	1,500	7,400
Balance in Account on June 30	\$191,100	\$192,600	\$194,100	\$195,600	\$197,100	
Impact Fee Reserve - Water (20% of Revenue)	\$1,240,000	\$1,246,200	\$1,252,400	\$1,258,700	\$1,265,000	
Balance in Account on July 1	\$200,500	\$202,000	\$203,500	\$205,000	\$206,600	
Receipts						
Interest Earned	1,500	1,500	1,500	1,600	1,600	7,700
Balance in Account on June 30	\$202,000	\$203,500	\$205,000	\$206,600	\$208,200	
Impact Fee Reserve - Wastewater (20% of Rev)	\$745,600	\$845,800	\$849,700	\$853,600	\$857,500	
Balance in Account on July 1	\$1,463,400	\$1,309,500	\$1,149,900	\$984,200	\$812,500	1
Receipts						
Interest Earned	11,100	10,000	8,700	7,500	6,200	43,500
Total Funds Available	\$1,474,500	\$1,319,500	\$1,158,600	\$991,700	\$818,700	
Disbursements						
Transfer to Capital Improvements	165,000	169,600	174,400	179,200	185,200	873,400
Balance in Account on June 30	\$1,309,500	\$1,149,900	\$984,200	\$812,500	\$633,500	
Capital Asset Reserve - Water (Min. \$500K)						
Balance in Account on July 1	\$514,600	\$518,500	\$522,400	\$526,400	\$530,400	
Receipts						
Interest Earned	3,900	3,900	4,000	4,000	4,000	19,800
Balance in Account on June 30	\$518,500	\$522,400	\$526,400	\$530,400	\$534,400	
Capital Asset Resrv - Wastewater (Min \$500K)						
Balance in Account on July 1	\$511,300	\$515,200	\$519,100	\$523,000	\$527,000	
Receipts						
Interest Earned	3,900	3,900	3,900	4,000	4,000	19,700
Balance in Account on June 30	\$515,200	\$519,100	\$523,000	\$527,000	\$531,000	
Total All Reserves at June 30	\$2,874,000	\$2,726,200	\$2,572,500	\$2,413,000	\$2,246,200	

ELECTRIC FUND

City of Dover Electric Revenue Fund Financial Projections 2016 - 2020

Budget Meetings June 22, 2015

Financial Projections

- An informational tool provided to those charged with governance and management of the City.
- A planning tool used for setting future goals and objectives to meet the City's financial requirements.
- A tool to insure we are meeting three main objectives.
 - Positive net income as measured by audited generally accepted accounting principles (GAAP accounting)
 - Sufficient revenues to cover debt service covenants and ratios as measured by GAAP accounting
 - Sufficient (positive) cash balances to cover items not included in the income statement as measured by budgetary accounting

FY16 - FY20 Key Assumptions

- kWh demand for FY16 FY20 less than 1.0% annual growth
- Includes rate increases proposed for FY16 overall 3%
- Includes power cost adjustment (PCA) as follows:
 - FY18 \$.00431
 FY19 \$.00603
 FY20 \$.00589
- Includes \$10.0 million General Fund Transfer each fiscal year
- Includes billed revenues for new services & improvements in the Improvement & Extension Fund to offset cost of the improvements (\$1.9 million annually); Funds will be restricted to developer/contractor applications for service;
- Forecasted Operating Expenses as follows:
 - ➤ Growth in Division expenses 2016 2019 at 3.0% annual
 - Increased retiree health insurance premiums 5.0%
 - Fully funding OPEB liability
 - · Reduced annual appropriations for inventory reserve and increased appropriation for bad debt
 - Power Supply includes cost of Non-Solar Renewable Energy credits as mandated to fulfill the City's Renewable Portfolio Standard
 - Reduced transfer to the capital project fund from \$3.5 million to \$3.0 million in FY19 and FY20 due to lower projected expenses resulting from Units 1 & 2 retirements
- No new debt issuance; FY10 bonds paid off in FY16;
- Negative cash position projected in FY20 attributed to revenues not covering fixed cost and the potential for another rate review.

Net Income

	Revised 2015	Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Yr 1 - Yr 5 Total
Net Income							
Revenue from Current Electric Rates	\$ 76,543,700	\$ 75,999,200	\$ 76,524,000	\$ 76,943,600	\$ 77,205,000	\$ 77,205,000	\$ 383,876,800
Revenue from Base Rate Revenue Adjustments	-	2,280,000	2,295,700	2,308,300	2,316,200	2,316,200	11,516,400
Revenue from Power Cost Adjustments (PCA)	-	-	-	3,074,200	4,316,500	4,213,200	11,603,900
Utility Tax	1,258,300	1,281,100	1,289,900	1,347,300	1,372,000	1,370,300	6,660,600
Miscellaneous Receipts	1,202,000	2,827,800	2,832,600	2,837,600	2,842,600	2,847,600	14,188,200
Total Operating Revenue	79,004,000	82,388,100	82,942,200	86,511,000	88,052,300	87,952,300	427,845,900
Power Supply & Production	(50,040,700)	(49,109,500)	(50,245,200)	(53,518,200)	(54,965,300)	(55,072,900)	(262,911,100)
Operating Expenses	(14,133,700)	(14,734,200)	(15,206,300)	(15,663,500)	(16,100,300)	(16,523,500)	(78,227,800)
Operating Transfers - Out (General Fund)	(10,000,000)	(10,000,000)	(10,000,000)	(10,000,000)	(10,000,000)	(10,000,000)	(50,000,000)
Total Operating Expenses	(74,174,400)	(73,843,700)	(75,451,500)	(79,181,700)	(81,065,600)	(81,596,400)	(391,138,900)
Operating Income	4,829,600	8,544,400	7,490,700	7,329,300	6,986,700	6,355,900	36,707,000
Non-Oper. Rev Interest on Operating	36,800	74,600	68,500	63,000	55,700	57,500	319,300
Non-Oper. Rev Interest on Reserves	243,200	222,200	201,400	202,900	204,500	206,100	1,037,100
Income Available For Debt Service	5,109,600	8,841,200	7,760,600	7,595,200	7,246,900	6,619,500	38,063,400
Interest on Long-Term Debt	(1,131,900)	(1,037,000)	(918,700)	(884,000)	(847,500)	(815,700)	(4,502,900)
Cash From Operations	3,977,700	7,804,200	6,841,900	6,711,200	6,399,400	5,803,800	33,560,500
Non Cash Income/Loss & Reserve Transfers							
Depreciation Expense	(5,336,658)	(5,533,600)	(5,744,400)	(5,961,700)	(6,120,800)	(6,245,700)	(29,606,200)
Net Income	\$ (1,358,958)	\$ 2,270,600	\$ 1,097,500	\$ 749,500	\$ 278,600	\$ (441,900)	\$ 3,954,300

^[1] The 2015 Cost of Service and Rate Design Study examines the period FY 2016 through FY 2020.

Debt Service Coverage

	Revised 2015	Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Yr 1 - Yr 5 Total
Debt Service Coverage							
Income Avail. for Debt Service	\$ 5,109,600	\$ 8,841,200	\$ 7,760,600	\$ 7,595,200	\$ 7,246,900	\$ 6,619,500	\$ 38,063,400
Total Debt Service	\$ 3,391,900	\$ 3,402,000	\$ 1,613,700	\$ 1,614,000	\$ 1,612,500	\$ 1,615,700	\$ 9,857,900
Debt Service Coverage Ratio	1.51	2.60	4.81	4.71	4.49	4.10	3.86
Debt Service Coverage Requirement	1.25	1.25	1.25	1.25	1.25	1.25	
Debt Service Coverage Requirement Status	Met	Met	Met	Met	Met	Met	
Debt Service Safety Margin	2.17%	6.58%	7.39%	6.89%	6.38%	5.67%	

Cash Flow Position

	Revised 2015		Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Yr 1 - Yr 5 Total
Cash Summary								
Transfer to I & E Fund Transfer (from)/to Reserves Reinvestment of Reserve Interest	\$ 4,750,000 (3,000,000) 268,000	'	5,400,000 (3,000,000) 248,900	\$ 5,400,000 - 221,700	\$ 5,400,000 - 215,500	\$ 4,900,000 - 208,900	\$ 4,900,000 - 212,400	\$ 26,000,000 (3,000,000) 1,107,400
Debt Service Principal Total Cash Budget Requirements	2,260,000 4,278,000		2,365,000 5,013,900	695,000	730,000	765,000 5,873,900	800,000 5,912,400	5,355,000 29,462,400
Net Positive/(Negative Cash)	\$ (300,300)	\$	2,790,300	\$ 525,200	\$ 365,700	\$ 525,500	\$ (108,600)	\$ 4,098,100

Energy Sales & Power Supply kWh

	Revised 2015	Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Yr 1 - Yr 5 Total
Energy Sales and Supply							
Energy Sales - kWh	705,491,500	705,311,100	710,051,100	713,817,100	715,890,500	715,890,500	3,560,960,300
Street & Outdoor Lights - kWh	6,724,400	6,704,200	6,704,200	6,704,200	6,704,200	6,704,200	33,521,000
Total Energy Sales - kWh	712,215,900	712,015,300	716,755,300	720,521,300	722,594,700	722,594,700	3,594,481,300
Sales Variation	-1.2%	0.0%	0.7%	0.5%	0.3%	0.0%	
Line Losses and Unmetered Energy - kWh	29,306,100	29,288,700	30,431,700	28,753,700	29,230,300	29,230,300	146,934,700
Total Energy Requirement - kWh	741,522,000	741,304,000	747,187,000	749,275,000	751,825,000	751,825,000	3,741,416,000
Purchased Power, includes Solar - kWh	722,677,000	717,512,589	723,395,589	725,483,589	728,033,589	728,033,589	3,622,458,943
Purchased Power Variation	-1.5%	-0.7%	0.8%	0.3%	0.4%	0.0%	
Generation - kWh	18,845,000	23,791,412	23,791,412	23,791,412	23,791,412	23,791,412	118,957,058
Generation Variation	-33.8%	26.2%	0.0%	0.0%	0.0%	0.0%	
Total Supply (kWh)	741,522,000	741,304,000	747,187,000	749,275,000	751,825,000	751,825,000	3,741,416,000
Sales	95.1%	95.1%	95.0%	95.3%	95.2%	95.2%	95.2%
Street Lighting Sales	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%
Line Losses and Unmetered Energy	4.0%	4.0%	4.1%	3.8%	3.9%	3.9%	3.9%
Total Requirements	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Purchased Power	97.5%	96.8%	96.8%	96.8%	96.8%	96.8%	96.8%
Generation	2.5%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%
Total Supply	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Peak Demand Analysis							
Power Supply - kWh	741,522,000	741,304,000	747,187,000	749,275,000	751,825,000	751,825,000	3,741,416,000
Energy Sales - kWh	712,215,900	712,015,300	716,755,300	720,521,300	722,594,700	722,594,700	3,594,481,300
System Load Factor	50.6%	51.2%	51.6%	51.2%	51.3%	51.4%	
Peak Demand - kW	167,152	165,140	165,204	167,149	167,141	167,027	
Peak Demand Variation	1.8%	-1.2%	0.0%	1.2%	0.0%	-0.1%	

Purchased Power Expense

	Revised	Proposed	Projected	Projected	Projected	Projected	Yr 1 - Yr 5
	2015	2016	2017	2018	2019	2020	Total
Purchased Power [1]	- kWh -						
Long Term Energy Supply	741,522,000	741,304,000	747,187,000	749,275,000	751,825,000	751,825,000	3,731,113,000
Annual Variation	-2.72%	-0.03%	0.79%	0.28%	0.34%	0.00%	
Total Energy Purchases	741,522,000	741,304,000	747,187,000	749,275,000	751,825,000	751,825,000	3,731,113,000

							ı	
Purchased Power Expense								
Power Supply	\$26,035,900	\$23,402,600	\$16,164,300	\$ 11,155,800	\$ 4,956,100	\$ -	\$	55,678,800
Dover Sun Park - Energy	2,002,700	2,313,900	2,446,700	2,551,500	2,580,200	2,639,700	l	12,532,000
Dover Sun Park - Solar Recs	375,500	363,400	362,400	373,500	397,800	408,600	l	1,905,700
Renewable Energy Credits (incl DEMEC)	555,400	673,400	875,300	1,097,700	1,199,000	1,306,500	l	5,151,900
Regional Greenhouse Gas Initiative	-	175,000	225,000	230,000	236,000	242,000	l	1,108,000
Power Supply Management	996,000	996,000	996,000	996,000	996,000	996,000	l	4,980,000
PJM Charges - Load	10,076,200	7,966,100	14,944,300	20,954,400	27,067,100	31,597,000	İ	102,528,900
PJM Charges - Trans, ARR, and Fees	4,480,800	7,932,500	7,956,000	8,115,100	8,277,400	8,443,000	l	40,724,000
Capacity Charges	9,744,100	10,225,100	8,100,500	8,898,000	13,133,900	13,126,700	l	53,484,200
Generation Fuels	1,873,400	1,167,300	1,190,700	1,214,500	1,238,800	1,263,500	İ	6,074,800
PJM Spot Market Energy Revenue	(2,834,600)	(1,708,300)	(1,742,400)	(1,777,300)	(1,812,800)	(1,849,100)	İ	(8,889,900)
PJM Credits - Reactive Power Supply	(663,700)	(360,000)	(367,200)	(374,500)	(382,000)	(389,700)	l	(1,873,400)
Capacity Credits	(8,742,100)	(10,472,100)	(7,534,000)	(6,742,900)	(9,953,400)	(9,953,400)		(44,655,800)
Total Purchase Power Expense	\$43,899,600	\$42,674,900	\$43,617,600	\$ 46,691,800	\$47,934,100	\$ 47,830,800	\$	228,749,200
Purchased Power Cost per MWh [2]	\$ 59.20	\$ 57.57	\$ 58.38	\$ 62.32	\$ 63.76	\$ 63.62	\$	61.31

Current Hedge Percentage 79.0% 65.0% 47.0% 37.0% 22.0% 0.0%

Net Electric Generation Benefit

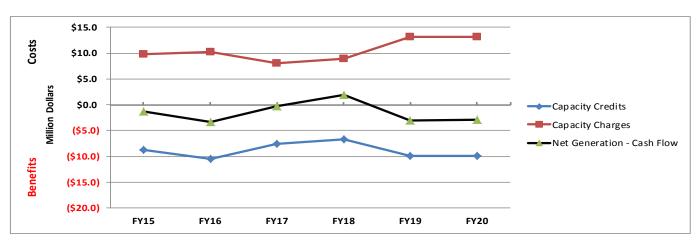
Plant Operations
Capacity Credits
PJM Spot Market Energy (Net of Fuel)
PJM Credits
Net Generation - Operations
Capital Cost
Net Generation - Cash Flow

FY15	FY16		FY17		FY18	FY19	FY20	FY16 thru
Revised	Proposed	I	Projected	ı	Projected	Projected	Projected	FY20
\$ 6,369,200	\$ 6,434,600	\$	6,627,600	\$	6,826,400	\$ 7,031,200	\$ 7,242,100	\$ 34,161,900
(8,742,100)	(10,472,100)		(7,534,000)		(6,742,900)	(9,953,400)	(9,953,400)	(44,655,800)
(961,200)	(541,000)		(551,700)		(562,800)	(574,000)	(585,600)	(2,815,100)
(663,700)	(360,000)		(367,200)		(374,500)	(382,000)	(389,700)	(1,873,400)
(3,997,800)	(4,938,500)		(1,825,300)		(853,800)	(3,878,200)	(3,686,600)	(15,182,400)
2,739,300	1,655,000		1,537,000		2,783,000	828,000	814,000	7,617,000
\$ (1,258,500)	\$ (3,283,500)	\$	(288,300)	\$	1,929,200	\$ (3,050,200)	\$ (2,872,600)	\$ (7,565,400)

The City receives PJM capacity credits for our generating plant capacity. This revenue off-sets PJM's capacity charges which are required to serve approximately 180 MWH of our load plus reserves. If we did not have the ability to generate, we would loose the capacity credit but still have to pay the capacity charges to PJM for our load requirements.

Capacity Charges

\$ 9,744,100 \$ 10,225,100 \$ 8,100,500 \$ 8,898,000 \$ 13,133,900 \$ 13,126,700 \$ 53,484,200



Projected Operating Revenues

	Revised 2015	Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	,	Yr 1 - Yr 5 Total
	2015	2016	2017	2016	2019	2020		Total
Annual Rate Revenues (per g/l if separate acct)								
Dover Air Force Base	\$ 4,348,300	\$ 4,410,900	\$ 4,410,900	\$ 4,410,900	\$ 4,410,900	\$ 4,410,900	\$	22,054,500
Small Commercial-1 Phase	1,850,000	1,850,000	1,863,900	1,863,900	1,863,900	1,863,900		9,305,600
Small Commercial-3 Phase (Includes Municipal)	876,900	876,900	885,700	894,500	894,500	894,500		4,446,100
Medium Commercial-1 Phase	1,641,200	1,640,400	1,640,400	1,640,400	1,640,400	1,640,400		8,202,000
Medium Commercial-3 Phase	3,205,200	3,205,200	3,214,800	3,214,800	3,214,800	3,214,800		16,064,400
Large Comm w/Reactive Mtr	17,785,100	17,135,500	17,221,200	17,221,200	17,221,200	17,221,200		86,020,300
First State Power Mgmt (NRG)	442,600	493,600	493,600	493,600	493,600	493,600		2,468,000
Kraft	2,950,600	3,345,300	3,345,300	3,345,300	3,345,300	3,345,300		16,726,500
White Oak Solar	84,600	93,900	93,900	93,900	93,900	93,900		469,500
Primary	15,324,200	15,043,900	15,194,400	15,346,300	15,346,300	15,346,300		76,277,200
Procter & Gamble	1,115,500	1,119,300	1,119,300	1,119,300	1,119,300	1,119,300		5,596,500
Residential	25,760,700	25,628,900	25,885,200	26,144,100	26,405,500	26,405,500		130,469,200
Street & Outdoor Lights	1,158,800	1,155,400	1,155,400	1,155,400	1,155,400	1,155,400		5,777,000
Utility Tax at Current Rates (see below)	1,258,300	1,281,100	1,289,900	1,348,800	1,374,100	1,372,400		6,666,300
Power Cost Adjustment Revenue	-	-	-	3,074,200	4,316,500	4,213,200		11,603,900
Total Annual Rate Revenues	\$ 77,802,000	\$ 77,280,300	\$ 77,813,900	\$ 81,366,600	\$ 82,895,600	\$ 82,790,600		402,147,000
Total Annual Rate Revenues - without Utility Tax	\$ 76,543,700	\$ 75,999,200	\$ 76,524,000	\$ 80,017,800	\$ 81,521,500	\$ 81,418,200	\$	395,480,700

	Revised 2015	Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	,	Yr 1 - Yr 5 Total
Operating Revenue - Miscellaneous Receipts								
Green Energy Revenue (DEMEC)	\$ 128,000	\$ 128,000	\$ 131,000	\$ 134,000	\$ 137,000	\$ 140,000	\$	670,000
Intra-fund Service Receipts Water/Wastewater	_	-	-	-	-	-		-
Penalties	186,000	190,000	190,000	190,000	190,000	190,000		950,000
General Service Billing	40,800	10,000	10,000	10,000	10,000	10,000		50,000
Miscellaneous Service Revenue	104,800	104,800	105,000	106,000	107,000	108,000		530,800
Reconnect Fees	250,000	250,000	251,000	252,000	253,000	254,000		1,260,000
Return Check Fees	20,400	20,400	21,000	21,000	21,000	21,000		104,400
Bad Debt Collections	21,000	21,000	21,000	21,000	21,000	21,000		105,000
New Service Fees	1,000	1,000	1,000	1,000	1,000	1,000		5,000
State Reimbs. & Grants - in Fund 487	-	-	-	-	-	-		-
Rent Revenue	200,000	202,600	202,600	202,600	202,600	202,600		1,013,000
Other - Reimbursements in Fund 487	250,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000		9,500,000
Total Operating Revenue - Miscellaneous Receipts	\$ 1,202,000	\$ 2,827,800	\$ 2,832,600	\$ 2,837,600	\$ 2,842,600	\$ 2,847,600	\$	14,188,200

Projected Operating Expenses

	Revised 2015	Proposed 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Yr 1 - Yr 5 Total
	2015	2010	2017	2016	2019	2020	10(a)
Operating Expense							
General Administration (Indirect service)	\$ 3,588,200	\$ 3,738,500	\$ 3,850,700	\$ 3,966,200	\$ 4,085,200	\$ 4,207,800	\$ 19,848,400
Power Plant Operations	6,141,100	6,434,600	6,627,600	6,826,400	7,031,200	7,242,100	34,161,900
Purchased Power	43,899,600	42,674,900	43,617,600	46,691,800	47,934,100	47,830,800	228,749,200
Legal & Consulting Fees for RFP's/Contracts	246,800	-	-	-	-	-	-
Transmission/Distribution	3,954,900	4,068,600	4,190,700	4,316,400	4,445,900	4,579,300	21,600,900
Engineering	1,379,300	1,335,800	1,375,900	1,417,200	1,459,700	1,503,500	7,092,100
System Operators	696,500	679,800	700,200	721,200	742,800	765,100	3,609,100
Metering	357,200	360,500	371,300	382,400	393,900	405,700	1,913,800
Electric Administration	632,400	839,300	864,500	890,400	917,100	944,600	4,455,900
Non Capital Expenses in Capital Fund	75,000	150,000	150,000	150,000	150,000	150,000	750,000
Utility Tax	1,258,300	1,281,100	1,289,900	1,348,800	1,374,100	1,372,400	6,666,300
Depreciation	5,336,700	5,533,600	5,744,400	5,961,700	6,120,800	6,245,700	29,606,200
Interest on Deposits	20,000	20,500	20,500	20,500	20,500	20,500	102,500
Allowance for Bad Debts	200,000	200,000	225,000	225,000	225,000	225,000	1,100,000
Retiree Health Care	513,300	537,800	564,700	592,900	622,500	653,600	2,971,500
OPEB Trust - Full funding amtz pymt	1,009,800	1,030,000	1,050,600	1,071,600	1,093,000	1,114,900	5,360,100
Other Employment Expenses	24,000	72,000	74,200	76,400	78,700	81,100	382,400
Green Energy Expense	128,000	128,000	131,000	134,000	137,000	140,000	670,000
Inventory Write-offs	-	-	50,000	50,000	50,000	50,000	200,000
Comp Ab/OPEB/Pens NPO/NPA	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Bank Fees	-	242,300	247,100	252,000	257,000	262,100	1,260,500
Total Operating Expense	\$ 69,511,100	\$ 69,377,300	\$ 71,195,900	\$ 75,144,900	\$ 77,188,500	\$ 77,844,200	\$ 370,750,800
Oper Expense less Depr.	\$ 64,174,400	\$ 63,843,700	\$ 65,451,500	\$ 69,183,200	\$ 71,067,700	\$ 71,598,500	\$ 341,144,600
Oper Expense less Depr.& Power Supply/Generation	\$ 14,133,700	\$ 14,734,200	\$ 15,206,300	\$ 15,665,000	\$ 16,102,400	\$ 16,525,600	\$ 78,233,500

Improvement & Extension Fund

	Revised	Proposed	Projected	Projected	Projected	Projected	Yr 1 - Yr 5
	2015	2016	2017	2018	2019	2020	Total
Improvement & Extension (I&E) Fund							
Balance in Account on July 1	\$ 5,942,500	\$ 3,623,600	\$ 2,985,200	\$ 1,963,500	\$ 904,600	\$ 1,482,600	
Receipts							
Interest Earned	24,800	26,700	21,800	14,100	6,000	7,100	75,700
State Reimbursements & Developer Contributions	250,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	9,500,000
Appropriations From Operations	4,750,000	3,500,000	3,500,000	3,500,000	3,000,000	3,000,000	16,500,000
Total Funds Available	\$ 10,967,300	\$ 9,050,300	\$ 8,407,000	\$ 7,377,600	\$ 5,810,600	\$ 6,389,700	\$37,035,200
Disbursements							
Capital Improvements	7,343,700	6,065,100	6,443,500	6,473,000	4,328,000	4,309,000	27,618,600
Balance in Account on June 30	\$ 3,623,600	\$ 2,985,200	\$ 1,963,500	\$ 904,600	\$ 1,482,600	\$ 2,080,700	

Capital Investment Plan 2016 - 2020

	Revised	Proposed	Projected	Projected	Projected	Projected	Yr 1 - Yr 5
CAPITAL PROJECTS	2015	2016	2017	2018	2019	2020	Total
Electric Engineering Projects							
Substation Battery Replacement	\$ 24,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capitol Park - Underground	27,500	-	-	-	-	-	-
Richardson Circle	400	-	-	-	-	-	-
Chandelle Airport URD	52,900	-	-	-	-	-	-
Townpoint Distribution Upgrades	250,000	350,000	350,000	350,000	-	-	1,050,000
Distribution System Upgrades - Unidentified	-	-	-	300,000	600,000	600,000	1,500,000
Oak Grove Trailer Park Distribution Upgrade	-	78,500	-	-	-	-	78,500
Lakeland Laurel Point - Distribution Upgrade	-	63,000	-	-	-	-	63,000
Rt 8/ Mifflin Road Crossing - Distribution Upgrade	-	51,500	-	-	-	-	51,500
Route 8/Taps - Distribution Upgrade	-	38,500	-	-	-	-	38,500
Townsend Brothers - Distribution Upgrade	-	14,500	-	-	-	-	14,500
Persimmon Tree Apartments - Distribution Upgrade	-	62,000	-	-	-	-	62,000
North Street OH to UG (Governors to Queen)	-	100,000	-	-	-	-	100,000
Dover East Estates - Distribution Upgrade	-	130,000	-	-	-	-	130,000
Lighting Project and Rehabilitation	50,000	67,000	55,000	60,000	65,000	70,000	317,000
Satellite Syncrhonized Substation Clocks	-	30,000	-	-	-	-	30,000
Horsepond Road Substation Reliability Upgrade	468,700	-	-	-	-	-	-
Horsepond Road URD - Distribution Feeders	-	67,000	-	-	-	-	67,000
Transmission Line Maintenance Program	-	75,000	80,000	85,000	90,000	95,000	425,000
McKee Run & State College Road Feeder replacements	50,000	-	-	-	-	-	-
GOTP Transmission Line Relocation	550,000	-	-	-	-	-	-
Distribution Capacitors - Overhead	-	25,000	26,500	27,500	28,500	30,000	137,500
Distribution Capacitors - Underground	-	25,000	26,500	27,500	28,500	30,000	137,500
Frazier Substation Reliability Upgrade (900 circuits)	-	10,000	10,000	10,000	10,000	10,000	50,000
Horsepond SS to Cartanza 69kv Rebuild	75,000	255,500	_	-	-	-	255,500
69kv Substation Cable Replacement North Street	85,000	50,000	480,700	-	-	-	530,700
Weyant Hall Roof Refurbishment	· -	201,800	-	-	-	-	201,800
General Scott Switchgear	1,137,600	-	_	_	-	-	-
Dover Air Force Base Substation Relocation	-	30,000	500,000	_	-	-	530,000
System Automation	-	-	150,000	150,000	150,000	150,000	600,000
Vehicles, Trucks, & Equipment	28,600	-	302,800	10,000	28,000	10,000	350,800
Subtotal Electric Engineering Division	\$ 2,800,200	\$ 1,724,300	\$ 1,981,500	\$ 1,020,000	\$ 1,000,000	\$ 995,000	\$ 6,720,800
Electric Transmission & Distribution Projects							-
New Developments - UG Transformers	\$ 87,400	\$ 1,872,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 9,872,000
New Developments - UG Conductors/Devices	105,100	450,000	500,000	500,000	500,000	500,000	2,450,000
DNREC R & R Metering	-	41,000	-	-	-	-	41,000
West Dover Connector	250,000	-	-	-	-	-	-
Meadows at Jefferson Terrace	15,400	-	-	-	-	-	-
Chestnut Grove Development	299,000	-	-	-	-	-	-
Garrison Oak Technical Park	184,000	-	-	-	-	-	-
Uzin Utz Manufacturing	8,000	-	-	-	-	-	-

Capital Investment Plan 2016 - 2020 continued

	Revised	Proposed	Projected	Projected	Projected	Projected	Yr 1 - Yr 5
CAPITAL PROJECTS	2015	2016	2017	2018	2019	2020	Total
Electric Transmission & Distribution Projects (cont.)							_
Playtex/Energizer System Upgrades	200.000	_	_	_	_	_	_
Clearview Meadows	81,200		_				
Dover Downs Tower	51,600	_	_	_		_	_
Leander Lakes	73,000	-	-	-	-	-	_
Eden Hill Lights	17,000	-	-	-	-	-	_
•	· · · · · · · · · · · · · · · · · · ·	-	-	-	-	-	-
Family Dollar Store	7,500	70.000	-	-	-	-	70.000
Public Works Wetland Project	-	78,000	-	-	-	-	78,000
Washington Street Lights	-	40,000	-	-	-	-	40,000
NBR Properties, LLC		19,000	-	-	-	-	19,000
Meter Replacements & System upgrades	150,000				-	-	-
Vehicles, Trucks, & Equipment	275,000	387,600	425,000	170,000	<u> </u>	<u> </u>	982,600
Subtotal Electric Transmission Division	\$ 1,804,200	\$ 2,887,600	\$ 2,925,000	\$ 2,670,000	\$ 2,500,000	\$ 2,500,000	\$ 13,482,600
Electric Generation Projects							
McKee Run & VanSant Preservation of Structures	\$ 135,800	\$ 215,000		•	\$ 200,000	•	\$ 676,000
McKee Run Building Equipment Replacements	-	42,000	59,000	99,000	27,000	66,000	293,000
McKee Run High Energy Piping	26,500	-	-	-	-	-	-
Unit 3 Software & Compupter Upgrades - CEMS	-	44,500	-	-	-	-	44,500
Unit 3 - Stack Repairs	-	485,000	-	-	-	-	485,000
Unit 3 Boiler Systems	138,000	42,000	382,000	-	299,000	80,000	803,000
Unit 3 Auxillary System Components	89,000	135,000	128,000	261,000	277,000	213,000	1,014,000
Unit 3 Turbine Outage - Inspections & Repairs	151,800	-	-	438,000	25,000	-	463,000
Unit 3 Cooling Water Line Replacement/Repairs	-	469,000	-	-	-	-	469,000
Unit 3 Cooling Tower Life Extension	1,091,200	-	-	-	-	-	-
Units 1 & 2 Component Repairs	-	-	21,000	-	-	-	21,000
Units 1, 2 & 3 Hydrogen Purity Analyzers	-	-	85,000	-	-	-	85,000
VanSant Capacity Increase	901,900	-	-	-	-	-	-
VanSant Software & Compupter Upgrades - CEMS	-	44,500	-	-	-	-	44,500
VanSant Major Overhaul & Inspection	-	-	400,000	1,948,000	-	150,000	<u> </u>
VanSant Component replacements	-	21,000	89,000	-	-	305,000	
Metering System Upgrades	90.000	-	-	-	-	-	-
Safety & Compliance Improvements	115,100	157,000	112,000	37,000	-	-	306,000
Subtotal Electric Generation Division	\$ 2,739,300	\$ 1,655,000	\$ 1,537,000	\$ 2,783,000	\$ 828,000	\$ 814,000	
Canton. Liberto Contradion Princen	+ 2,100,000	+ 1,000,000	+ 1,001,000	+ 2,100,000	+ 020,000	÷ 51-1,500	+ 1,511,000
Total Electric Improvements	\$ 7,343,700	\$ 6.266.900	\$ 6.443.500	\$ 6.473,000	\$ 4.328,000	\$ 4.309.000	\$ 27,820,400

Projected Debt Service

Electric Revenue Fund

Fiscal Year	2008 Revenue	Bonds	2	2010 Revenue	Bonds	Total Debt
6/30/2016	475,000	942,454	1	,890,000	94,500	3,401,954
6/30/2017	695,000	918,704		-	-	1,613,704
6/30/2018	730,000	883,954		-	-	1,613,954
6/30/2019	765,000	847,454		-	-	1,612,454
6/30/2020	800,000	815,706		-	-	1,615,706
6/30/2021	840,000	781,706		-	-	1,621,706
6/30/2022	880,000	746,006		-	-	1,626,006
6/30/2023	925,000	707,506		-	-	1,632,506
6/30/2024	970,000	665,881		-	-	1,635,881
6/30/2025	1,015,000	622,231		-	-	1,637,231
6/30/2026	1,065,000	576,555		-	-	1,641,555
6/30/2027	1,120,000	527,300		-	-	1,647,300
6/30/2028	1,175,000	475,500		-	-	1,650,500
6/30/2029	1,230,000	416,750		-	-	1,646,750
6/30/2030	1,290,000	355,250		-	-	1,645,250
6/30/2031	1,355,000	290,750		-	-	1,645,750
6/30/2032	1,420,000	223,000		-	-	1,643,000
6/30/2033	1,485,000	152,000		-	-	1,637,000
6/30/2034	1,555,000	77,750		-	-	1,632,750
Total	\$ 19,790,000 \$	11,026,457	\$ 1	,890,000 \$	94,500	\$ 32,800,957

FY16 - FY20 Reserve Account Projections

Depreciation Reserve Account (Policy \$10 mil) Balance in Account on July 1 \$ 9,990,500 \$ 10,116,400 \$ 10,193,300 \$ 10,270,800 \$ 10,348,900 \$ 10,497,600 78,700 \$ 78,700 \$ 78,700 \$ 10,427,600 387,100 78,700 \$ 10,497,600 78,700 \$ 1			Proposed		Projected		Projected		Projected		Projected	Yr 1 - Yr 5
Balance in Account on July 1 \$9,990,500 \$10,118,400 \$10,193,300 \$10,270,800 \$10,348,900 \$387,100 \$10,548,600 \$			2016		2017		2018		2019		2020	Total
Balance in Account on July 1 \$9,990,500 \$10,118,400 \$10,193,300 \$10,270,800 \$10,348,900 \$387,100 \$10,548,600 \$	D 1 (1 D 4 1 (D 1) 040 (I)											
Receipts				•	40 440 400	•	40 400 000		40.070.000	_	40.040.000	
Interest Earned 76,900 76,900 77,900 78,100 78,700 381,100 Total Funds Available 510,066,400 510,193,300 510,270,600 510,345,900 510,427,600 510,400,600 5		\$	9,990,500	\$	10,116,400	\$	10,193,300	\$	10,270,800	\$	10,348,900	
Total Funds Axailable \$10,066,400 \$ 10,193,300 \$ 10,270,800 \$ 10,346,900 \$ 10,427,600 (60,000)												
Disbursements (60,000) (50,		_										387,100
Transfer to Reserves (from Reserves) (60,000) (10,116,400 10,1193,300 10,217,800 10,318,900 10,427,600		\$	10,066,400	\$	10,193,300	\$	10,270,800	\$	10,348,900	\$	10,427,600	
Balance in Account on June 30 \$ 10,116,400 \$ 10,193,300 \$ 10,270,800 \$ 10,348,900 \$ 10,427,600												
Puture Capacity Account (Policy \$10 mil)		_									-	(50,000)
Balance in Account on July 1 \$ 10,140,900 \$ 10,168,000 \$ 10,245,300 \$ 10,323,200 \$ 10,401,700 \$ 10,490,800 \$ 10,2145,300 \$ 10,323,200 \$ 10,401,700 \$ 78,100 \$ 389,900 \$ 10,601,600 \$ 10,245,300 \$ 10,323,200 \$ 10,401,700 \$ 79,100 \$ 389,900 \$ 10,601,600 \$ 10,600,	Balance in Account on June 30	\$	10,116,400	\$	10,193,300	\$	10,270,800	\$	10,348,900	\$	10,427,600	
Balance in Account on July 1 \$ 10,140,900 \$ 10,168,000 \$ 10,245,300 \$ 10,323,200 \$ 10,401,700 \$ 10,490,800 \$ 10,2145,300 \$ 10,323,200 \$ 10,401,700 \$ 78,100 \$ 389,900 \$ 10,601,600 \$ 10,245,300 \$ 10,323,200 \$ 10,401,700 \$ 79,100 \$ 389,900 \$ 10,601,600 \$ 10,600,												
Receipts												
Interest Earned	Balance in Account on July 1	\$	10,140,900	\$	10,168,000	\$	10,245,300	\$	10,323,200	\$	10,401,700	
Total Funds Available Disbursements Transfer to Reserves (from Reserves) \$ 10,218,000 \$ 10,245,300 \$ 10,323,200 \$ 10,401,700 \$ 10,480,800 \$ 50,000 \$ 50,000 \$ 50,000 \$ 10,245,300 \$ 10,323,200 \$ 10,401,700 \$ 10,480,800 \$ 50,000 \$	Receipts											
Disbursements S0,000 \$10,245,300 \$10,323,200 \$10,401,700 \$10,480,800 \$10,480,800 \$10,168,000 \$10,245,300 \$10,323,200 \$10,401,700 \$10,480,800 \$10	Interest Earned		77,100		77,300		77,900		78,500		79,100	389,900
Transfer to Reserves (from Reserves) 50,000	Total Funds Available	\$	10,218,000	\$	10,245,300	\$	10,323,200	\$	10,401,700	\$	10,480,800	
Insurance Stabilization Account (Policy min \$750K) Salance in Account on July 1 Salance in Account on July 1 Salance in Account on July 1 Salance in Account on July 2 Salance in Account on July 3 Salance in Account on July 3 Salance in Account on July 4 Salance in Account on July 5 Salance in Account on July 6 Salance in Account on July 8 Salance in Account on July 9 Salance in Account on July 9 Salance in Account on July 1 Salance in Account on July 2 Salance in Account on July 3 Salance in Account on July 4 Salance in Account on July 5 Salance in Account on July 6 Salance in Account on July 1 Salance in Account on July 3 Salance in Account on July 3 Salance in Account on July 4 Salance in Account on July 5 Salance in Account on July 6 Salance in Account on July 6 Salance in Account on July 8 Salance in Account on July 8 Salance in Account on July 8 Salance	Disbursements											
Insurance Stabilization Account (Policy min \$750K) Salance in Account on July 1 Salance in Account on July 1 Salance in Account on July 1 Salance in Account on July 2 Salance in Account on July 3 Salance in Account on July 3 Salance in Account on July 4 Salance in Account on July 5 Salance in Account on July 6 Salance in Account on July 8 Salance in Account on July 9 Salance in Account on July 9 Salance in Account on July 1 Salance in Account on July 2 Salance in Account on July 3 Salance in Account on July 4 Salance in Account on July 5 Salance in Account on July 6 Salance in Account on July 1 Salance in Account on July 3 Salance in Account on July 3 Salance in Account on July 4 Salance in Account on July 5 Salance in Account on July 6 Salance in Account on July 6 Salance in Account on July 8 Salance in Account on July 8 Salance in Account on July 8 Salance	Transfer to Reserves (from Reserves)		50,000		-		_		_		-	50,000
Balance in Account on July 1 Receipts Interest Earned Appropriations 5,600 5,800 5,800 5,900 5,900 29,000 Total Funds Available Disbursements Transfer to Operations 758,700 764,500 770,300 776,200 782,100 10,000 Balance in Account on June 30 758,700 764,500 770,300 776,200 782,100 10,000 Rate Stabilization Account Balance in Account on July 1 5,758,700 7,64,500 4,637,600 4,672,800 4,708,300 4,708,300 198,800	Balance in Account on June 30	\$	10,168,000	\$	10,245,300	\$	10,323,200	\$	10,401,700	\$	10,480,800	
Balance in Account on July 1 Receipts Interest Earned Appropriations 5,600 5,800 5,800 5,900 5,900 29,000 Total Funds Available Disbursements Transfer to Operations 758,700 764,500 770,300 776,200 782,100 10,000 Balance in Account on June 30 758,700 764,500 770,300 776,200 782,100 10,000 Rate Stabilization Account Balance in Account on July 1 5,758,700 7,64,500 4,637,600 4,672,800 4,708,300 4,708,300 198,800												
Balance in Account on July 1 Receipts Interest Earned Appropriations 5,600 5,800 5,800 5,900 5,900 29,000 Total Funds Available Disbursements Transfer to Operations 758,700 764,500 770,300 776,200 782,100 10,000 Balance in Account on June 30 758,700 764,500 770,300 776,200 782,100 10,000 Rate Stabilization Account Balance in Account on July 1 5,758,700 7,64,500 4,637,600 4,672,800 4,708,300 4,708,300 198,800	Insurance Stabilization Account (Policy min \$750K)											
Receipts		\$	743 100	\$	758 700	\$	764 500	\$	770 300	2	776 200	
Interest Earned 5,600 5,800 5,800 5,900 5,900 29,000 Appropriations 10,000 5,758,700 5,764,500 5,764,500 5,776,200 5,900 29,000 Appropriations 5,758,700 5,764,500 5,764,500 5,776,200 5,762,000 5,900 10,000 1		Ψ	743,100	Ψ	730,700	Ψ	704,300	Ψ	770,300	Ψ	770,200	
Appropriations Total Funds Available Disbursements Transfer to Operations Balance in Account on June 30 Rate Stabilization Account Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on June 30 Balance in Account on June 30 Balance in Account on June 30 Balance in Account on June 30 Balance in Account on June 30 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 1 Balance in Account on July 3 Balance in Account on June 30 Balance in Account on Jun			E 600		E 900		E 900		E 000		E 000	20,000
Total Funds Available Disbursements Transfer to Operations Balance in Account on June 30 \$ 758,700 \$ 764,500 \$ 770,300 \$ 776,200 \$ 782,100 \$ 782,100 \$ 788,700 \$ 764,500 \$ 770,300 \$ 776,200 \$ 782,100 \$ 782,100 \$ 788,700 \$ 784,500 \$ 770,300 \$ 776,200 \$ 782,1					5,800		5,800		5,900		3,900	
Disbursements Transfer to Operations		Φ.		r.	764 500	Φ.	770 200	Φ.	776 200	Φ.	702 100	10,000
Transfer to Operations		Ф	756,700	Ф	764,500	Ф	770,300	Ф	776,200	Ф	762,100	
Rate Stabilization Account Stabilization Stabilization Account Stabilization Account Stabilization Stabili												
Rate Stabilization Account Balance in Account on July 1 Receipts Interest Earned Transfer to (from) Operations Balance in Account on July 1 Reserve Requirement Status Total Funds Available S7,502,600 \$4,637,600 \$4,637,600 \$4,672,800 \$4,708,300 \$4,744,100 S7,602,600 \$4,637,600 \$4,672,800 \$4,672,800 \$4,708,300 \$4,744,100 S7,602,600 \$4,637,600 \$4,637,600 \$4,672,800 \$4,708,300 \$4,744,100 S7,602,600 \$4,637,600 \$4,637,600 \$4,672,800 \$4,708,300 \$4,744,100 S7,602,600 \$4,637,600 \$4,637,600 \$4,672,800 \$4,672,800 \$4,708,300 \$4,744,100 S7,602,600 \$4,637,600 \$4,637,600 \$4,672,800 \$4,672,800 \$4,672,800 \$4,672,800 \$4,672,800 \$4,672,800 \$4,708,300 \$4,744,100 S7,602,600 \$4,637,600 \$4,637,600 \$4,672,8		Φ.	759 700	Ф	764 500	Ф	770 200	Ф	776 200	Ф	792 100	
Balance in Account on July 1 \$ 7,545,300 \$ 4,602,600 \$ 4,637,600 \$ 4,672,800 \$ 4,708,300 \$ 198,800 \$ 17,300 \$ 35,000 \$ 35,200 \$ 35,500 \$ 35,800 \$ 198,800 \$ 198,800 \$ 17,801 \$ 10,100 \$ 10,1	Balance in Account on June 30	Ψ	750,700	Ψ	704,500	Ψ	770,300	Ψ	770,200	Ψ	762,100	
Balance in Account on July 1 \$ 7,545,300 \$ 4,602,600 \$ 4,637,600 \$ 4,672,800 \$ 4,708,300 \$ 198,800 \$ 17,300 \$ 35,000 \$ 35,200 \$ 35,500 \$ 35,800 \$ 198,800 \$ 198,800 \$ 17,801 \$ 10,100 \$ 10,1												
Receipts Interest Earned 198,800 35,000 35,000 35,500 35,800 198,800		_		_		_		_		_		
Interest Earned 57,300 35,000 35,000 35,500 35,800 198,800 198,800 100,000 1		\$	7,545,300	\$	4,602,600	\$	4,637,600	\$	4,672,800	\$	4,708,300	
Total Funds Available Disbursements Transfer to (from) Operations Balance in Account on June 30 Reserve Requirement - (< 10 % of Purchased Power) Reserve Requirement Status Contingency Reserve Account Balance in Account on July 1 Receipts Interest Earned Appropriations Total Funds Available Disbursements Transfer to (from) Operations Serve Requirement Status Serve Requirement Status Serve Requirement Status Total Funds Available Disbursements Transfer to Operations Balance in Account on June 30 Reserve Requirement - (Min. 1% of Total Revenue) Reserve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Status Serve Requirement Status Serve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Serve Requirement Status Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requirement Serve Requiremen												
Disbursements 3,000,000 3,000 3,000 3,000,000 3,000												198,800
Transfer to (from) Operations Balance in Account on June 30 Reserve Requirement - (< 10 % of Purchased Power) Reserve Requirement Status Contingency Reserve Account Balance in Account on July 1 Receipts Interest Earned Appropriations Total Funds Available Disbursements Transfer to (from) Operations Balance in Account on June 30 Reserve Requirement - (Min. 1% of Total Revenue) Reserve Requirement Status 3,000,000 \$ 4,637,600 \$ 4,672,800 \$ 4,708,300 \$ 4,744,100		\$	7,602,600	\$	4,637,600	\$	4,672,800	\$	4,708,300	\$	4,744,100	
Balance in Account on June 30 \$ 4,602,600 \$ 4,637,600 \$ 4,672,800 \$ 4,708,300 \$ 4,744,100												
Reserve Requirement - (< 10 % of Purchased Power) 10.79% 10.63% Exceeds 10% OK OK OK OK					-		-		-		-	3,000,000
Reserve Requirement Status	Balance in Account on June 30	\$	4,602,600	\$	4,637,600	\$	4,672,800	\$	4,708,300	\$	4,744,100	
Contingency Reserve Account \$ 825,300 \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 Receipts Interest Earned Appropriations 6,300 6,400 6,500 6,500 6,600 32,300 Appropriations 13,000 13,000 Total Funds Available Disbursements \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 \$ 870,600 Disbursements	Reserve Requirement - (< 10 % of Purchased Power)		10.79%		10.63%		10.01%		9.82%		9.92%	
Balance in Account on July 1 Receipts Interest Earned Appropriations Total Funds Available Disbursements Transfer to Operations Balance in Account on June 30 Reserve Requirement - (Min. 1% of Total Revenue) Reserve Requirement Status \$ 825,300 \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 \$ 32,300 \$ 13,000 \$ -	Reserve Requirement Status	Ex	ceeds 10%	E	xceeds 10%	E	xceeds 10%		OK		OK	
Balance in Account on July 1 Receipts Interest Earned Appropriations Total Funds Available Disbursements Transfer to Operations Balance in Account on June 30 Reserve Requirement - (Min. 1% of Total Revenue) Reserve Requirement Status \$ 825,300 \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 \$ 32,300 \$ 13,000 \$ -												
Balance in Account on July 1 Receipts Interest Earned Appropriations Total Funds Available Disbursements Transfer to Operations Balance in Account on June 30 Reserve Requirement - (Min. 1% of Total Revenue) Reserve Requirement Status \$ 825,300 \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 \$ 32,300 \$ 13,000 \$ -	Contingency Reserve Account											
Receipts Interest Earned 6,300 6,400 6,500 6,500 6,600 32,300 Appropriations 13,000 - - - - 13,000 Total Funds Available \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 \$ 870,600 Disbursements -		\$	825 300	\$	844 600	\$	851 000	\$	857 500	\$	864 000	
Interest Earned		Ψ	020,000	Ψ	044,000	Ψ	001,000	Ψ	007,000	Ψ	004,000	
Appropriations			6 200		6 400		6 500		6 500		6 600	22 200
Total Funds Available					0,400		0,500		6,300		0,000	
Disbursements		Φ.		Φ	851 000	Φ.	857 500	Φ.	864 000	Φ.	870 600	13,000
Transfer to Operations -		Φ	044,000	Φ	651,000	Φ	657,500	φ	864,000	Φ	870,000	
Balance in Account on June 30 \$ 844,600 \$ 851,000 \$ 857,500 \$ 864,000 \$ 870,600 Reserve Requirement - (Min. 1% of Total Revenue) 823,881 829,422 865,110 880,523 879,523 Reserve Requirement Status OK Less Than 1% Less Than 1% Less Than 1%												
Reserve Requirement - (Min. 1% of Total Revenue) 823,881 829,422 865,110 880,523 879,523 Reserve Requirement Status OK OK Less Than 1% Less Than 1% Less Than 1%		Φ.	944.600	Φ.	0E4 000	Φ.	9E7 E00	Φ.	964.000	₽	970.600	
Reserve Requirement Status OK OK Less Than 1% Less Than 1% Less Than 1%		Ф	•	Ф	•	Ф	•	Ф	•	Ф		
Total All Reserves at June 30 \$ 26,490,300 \$ 26,691,700 \$ 26,894,600 \$ 27,099,100 \$ 27,305,200	Reserve Requirement Status		OK		OK	Le	ss Than 1%	Le	ess Than 1%	Le	ess Than 1%	
Total All Reserves at June 30 \$ 26,490,300 \$ 26,691,700 \$ 26,894,600 \$ 27,099,100 \$ 27,305,200												
	Total All Reserves at June 30	\$	26,490,300	\$	26,691,700	\$	26,894,600	\$	27,099,100	\$	27,305,200	



- REVENUE SOURCES & FUNDS
- TOTAL CITY SUMMARY
- GENERAL
- WATER/WASTEWATER
- ELECTRIC
- VEHICLE REPLACEMENTS

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Community Transportation Fund		30,000			250,000	280,000
Developer Contribution	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	9,500,000
Electric Revenue	4,366,900	4,542,900	4,538,000	2,731,000	2,349,000	18,527,800
General Fund	2,630,400	2,635,600	2,600,900	2,789,200	2,669,800	13,325,900
Impact Fee Reserve	165,000	244,000	174,400	179,200	185,200	947,800
Other	20,300	2,067,000	2,067,000	2,067,000		6,221,300
Parkland Reserve Fund		40,000	10,000	150,000		200,000
State Grant		80,000	43,000	280,000		403,000
Water/Wastewater Fund	3,685,700	3,894,900	3,968,900	3,642,000	3,168,300	18,359,800
GRAND TOTAL	12,768,300	15,434,400	15,302,200	13,738,400	10,522,300	67,765,600

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

DEPARTMENT SUMMARY

Department		FY 16	FY 17	FY 18	FY 19	FY 20	Total
City Manager		24,700					24,700
Code Enforcement				23,800			23,800
Electric Engineering		1,724,300	1,958,500	985,000	1,303,000	935,000	6,905,800
Electric T & D		2,887,600	2,947,400	2,670,000	2,500,000	2,500,000	13,505,000
Facilities Management			20,000	22,000	24,200	26,600	92,800
Fire/Robbins Hose		145,600	319,200	319,200	409,200	409,200	1,602,400
Fleet Maintenance		84,000	35,000	38,000	60,000		217,000
Life Safety (Fire Marshal)		55,700	29,500	17,500			102,700
Parks and Recreation			190,000	96,000	630,000	250,000	1,166,000
Permtting and Inspections			16,000				16,000
Planning			16,000				16,000
Police		262,100	315,900	240,600	242,300	339,700	1,400,600
Power Plant		1,655,000	1,537,000	2,783,000	828,000	814,000	7,617,000
Public Works - Grounds		201,100	64,000	59,800	188,000	153,000	665,900
Public Works - Sanitation		449,000	447,000	463,000	315,000	321,800	1,995,800
Public Works - Streets		1,428,500	3,366,000	3,441,000	3,417,500	1,419,500	13,072,500
Public Works Admin			34,000				34,000
W/WW Engineering			10,500	11,000	11,500	14,000	47,000
Wastewater Management		1,822,100	1,969,600	2,254,000	2,335,400	1,927,000	10,308,100
Water Management		2,028,600	2,105,800	1,852,300	1,424,300	1,386,500	8,797,500
Water Treatment Plant			53,000	26,000	50,000	26,000	155,000
	TOTAL	12,768,300	15,434,400	15,302,200	13,738,400	10,522,300	67,765,600

GENERAL FUND

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Community Transportation Fund		30,000			250,000	280,000
General Fund	1,555,500	1,359,200	1,412,200	1,711,700	1,566,700	7,605,300
Other		2,067,000	2,067,000	2,067,000		6,201,000
Parkland Reserve Fund		40,000	10,000	150,000		200,000
State Grant		80,000	43,000	280,000		403,000
GRAND TOTAL	1,555,500	3,576,200	3,532,200	4,208,700	1,816,700	14,689,300

City of Dover, Delaware FY 2016 Capital Investment Plan

FY 16 thru FY 20

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Fire/Robbins Hose	Ì							
Annual Contribution to Robbins Hose	FR1400	1	145,600	319,200	319,200	409,200	409,200	1,602,400
Fire/Robbins Hose Total			145,600	319,200	319,200	409,200	409,200	1,602,400
Parks and Recreation								
Schutte Park Land Improvements	PR1602	1		190,000				190,000
Park and Playground Improvement Program	PR1701	1			66,000			66,000
Splash Pad	PR1702	1			20,000	280,000		300,000
Skate Parks	PR1703	3			10,000	300,000		310,000
Silver Lake Revitalization Project	PR1803	3				50,000	250,000	300,000
Parks and Recreation Total				190,000	96,000	630,000	250,000	1,166,000
Police								
Camera Monitoring Station	PD1601	1	19,900					19,900
Police Total			19,900					19,900
Public Works - Streets	İ							
Street, Concrete and Alley Program	ST1601	1	1,000,000	1,000,000	1,050,000	1,102,500	1,157,500	5,310,000
Old PW2 Site Improvements	ST1602	1	330,000	2,067,000	2,067,000	2,067,000		6,531,000
Replacement of Valve at Silver Lake Dam	ST1603	1	60,000					60,000
Public Works - Streets Total			1,390,000	3,067,000	3,117,000	3,169,500	1,157,500	11,901,000
GRAND TOTAL			1,555,500	3,576,200	3,532,200	4,208,700	1,816,700	14,689,300

FY 16 thru FY 20

City of Dover, Delaware

FR1400 Project #

Project Name Annual Contribution to Robbins Hose

New Project: No

Account Number:

Time-Line:

Total Project Cost: \$3,285,936

Priority

Department Fire/Robbins Hose

Contact Fire Chief Type Improvement

Useful Life 15-20 years

Status Active

Category General

Description

This contribution covers payments to the Robbins Hose Company to cover the Major Fire Apparatus Replacement Plan.

Justification

The Major Fire Apparatus Replacement Plan ensures loan payments for replacement according to a schedule which guarantees equipment will not be outdated and unserviceable. This plan is based on replacing one of the Company's five engines and one rescue vehicle every three years which would put the average replacement age at 18 years. The two ladder trucks would be replaced every 15 years depending on condition and current needs. This schedule would reduce overall maintenance costs because fire apparatus would be replaced before major problems occur. By providing the Robbins Hose Company with the needed payments for the Major Fire Apparatus Replacement Plan, the Robbins Hose Company will be enabled to pay for a \$2.5 million door rehabilitation of the Company Headquarters on Governors Avenue. This renovation is designed to handle 25 years of growth of the company and would preclude any need for an additional fire station in Dover. The Robbins Hose Company will also cover costs associated with miscellaneous apparatus and equipment such as command units, utility vehicles, and large hose replacement. CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT result in increased maintenance costs; possibility of not meeting ISO requirements and NFPA standards

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Equip/Vehicle/Furnishings		145,600	319,200	319,200	409,200	409,200	1,602,400
	Total	145,600	319,200	319,200	409,200	409,200	1,602,400
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund		145,600	319,200	319,200	409,200	409,200	1,602,400
	Total	145,600	319,200	319,200	409,200	409,200	1,602,400

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FY 16 thru FY 20

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1602

Project Name Schutte Park Land Improvements

Type Improvement **Useful Life** 50 years

New Project: No Account Number: TBD

Category General
Priority 1

Time-Line: FY-16

Status Active

Time Eme: 11 10

Total Project Cost: \$190,000

This project will include a boundary and topographical survey of Schutte Park and a plan to develop multipurpose fields on the lands on the west side of the park and to complete the multipurpose pathway around the park's perimeter. Once plans are complete, the improvements will be constructed in FY 16.

Justification

Description

Currently, the Schutte Park addition is unusable. There is constant demand for field space, and we have 14 acres of unusable space.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		190,000				190,000
Total		190,000				190,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Community Transportation Fund		30,000				30,000
General Fund		40,000				40,000
Parkland Reserve Fund		40,000				40,000
State Grant		80,000				80,000
Total		190,000				190,000

FY 16 thru FY 20

City of Dover, Delaware

Project # PR1701

Project Name Park and Playground Improvement Program

New Project: No
Time-Line: FY17-FY20

Account Number:

Status Active
Total Project Cost: \$66,000

Department Parks and Recreation

Type Improvement

Useful Life 10-15 years

Category General

Priority 1

Contact Public Works Director

Description

This project provides for a regular replacement of playground equipment throughout the park system. It could also potentially include installation of playground equipment in parks without equipment. This is important to ensure that equipment is replaced as old equipment deteriorates and becomes less safe. All newly installed equipment will meet the standards of the Consumer Product Safety Commission.

Justification

As equipment ages it deteriorates and can become unsightly and/or unsafe. Replacement of dated equipment is important to ensure that our parks meet the needs of the population and provides a safe play environment.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenar	Construction/Maintenance			66,000			66,000
	Total			66,000			66,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund				33,000			33,000
State Grant				33,000			33,000
	Total			66,000			66,000

Budget Impact/Other		

FY 16 thru FY 20

City of Dover, Delaware

PR1702 Project #

Project Name Splash Pad

New Project: No Time-Line: FY17-FY18 Account Number: TBD

Useful Life 10-15 years

Category General

Department Parks and Recreation

Type Improvement

Contact Public Works Director

Priority 1

Status Active

Total Project Cost: \$300,000 Description

This project will construct a ground-level splash pad in a City Park. Consequences of delaying or eliminating this project include; not meeting the needs of our residents who depend on Silver Lake for outdoor recreation.

Justification

This project would improve the quality of life for families in Dover. It would be an enhancement to our summer outdoor camp and sport activities and provide outdoor water activities during the summer months.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design			20,000			20,000
Construction/Maintenance				280,000		280,000
To	otal		20,000	280,000		300,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund			10,000			10,000
Parkland Reserve Fund				150,000		150,000
State Grant			10,000	130,000		140,000
To	otal		20,000	280,000		300,000

Budget Impact/Other

Increased Water Usage

Budget Items	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Other (Insurance, Utilities)				19,000	20,000	39,000
Total				19,000	20,000	39,000

FY 16 thru FY 20

Department Parks and Recreation

Type Improvement

Contact Public Works Director

Project # PR1703

Project Name Skate Parks

City of Dover, Delaware

Useful Life 10-15 years

Category General

New Project:NoAccount Number:TBDPriority3Time-Line:FY17-FY18StatusActive

Description Total Project Cost: \$310,000

This project will construct a skating area in a City Park. Consequences of delaying or eliminating this project will result in the continual lack of meeting the needs of the youth population, more destruction and problems with business property.

Justification

Many youth and their parents have approached the City to build a skateboard park. Area business owners have complained about skateboarders damaging their property. This park would give the youth a designated area to use their skateboards. In addition, the City will work with the State Park Committee and Kent County Levy Court to develop a skate park in Fiscal 2018.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design			10,000			10,000
Construction/Maintenance				300,000		300,000
Total			10,000	300,000		310,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund				150,000		150,000
Parkland Reserve Fund			10,000			10,000
State Grant				150,000		150,000
Total			10,000	300,000		310,000

Bud	lget :	Impact/	'Other
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FY 16 thru FY 20

City of Dover, Delaware

Project # PR1803

Project Name Silver Lake Revitalization Project

New Project: No
Time-Line: FY18-FY20

Account Number:

Total Project Cost: \$300,000

Department Parks and Recreation

Type Improvement

Useful Life 10-15 years

Status Active

Category General

Priority 3

Contact Public Works Director

Description

The proposed project will remove all the old pavement and parking areas and construct a new central parking lot and access to the boat ramp area as well as access from Kings Highway. The existing pavement condition is in poor repair, and the parking pods create a public perception problem. This project will plant trees, flowers and shrubs below the Silver Lake dam to Court Street, along the St. Jones River in order to improve water quality and protect the stream bank. This will be a multi-year project. The department continues to receive complaints regarding the parking pods, the further deterioration of the existing pavement sections and parking areas, lack of stormwater management practices, bank erosion related to stormwater runoff and poor lighting.

Justification

Currently there are no stormwater management practices being implemented at this site and the location adjacent to the St. Jones River causes direct stormwater discharge to an environmentally sensitive area. The proposed reconstruction and relocation of the loaded parking lot will allow for best management practices regarding stormwater management to be implemented at this site.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design				50,000		50,000
Miscellaneous					250,000	250,000
To	otal			50,000	250,000	300,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Community Transportation Fund					250,000	250,000
General Fund				50,000		50,000
To	otal			50,000	250,000	300,000

Budget impact/Other	

FY 16 thru FY 20

City of Dover, Delaware

Project # PD1601

Project Name Camera Monitoring Station

New Project: Yes Account Number: 147-1700-541.40-31

Time-Line: Jun 2015-Dec 2015

Total Project Cost: \$19,900

Department Police

Contact Capt Stump

Type Improvement

Useful Life 10-15 years

Status Active

Category General

Priority 1

Description

Brief History: In 2010, the City began to place emphasis on having viewable access of the downtown area to increase security for the residents living and working there because they have been experiencing higher levels of criminal activity. As a result, five cameras were purchased and installed in the City and were funded in the Mayor's budget. The cameras turned out to be a good investment and so the program grew larger as the interest in the program grew and the value of having the cameras in place is realized, so additional cameras were added to the network. This year the City is purchasing an additional 12 cameras and also enlarging the network by adding connectivity with other existing cameras in the area that are owned by other agencies, businesses, and schools. By the end of FY15, there will be a total of 71 cameras accessible in the network, 47 of which are owned by the City and 24 that are not owned by the City. As the number of cameras in the City continues to increase, the Police Department is finding it increasingly difficult to monitor the real time footage of all the cameras in operation. The department currently has two 48" monitors that cycles views of all the cameras regularly, but the juxtaposition of those screens relative to the Police Dispatcher's workstations does not allow for very contiguous monitoring. As a result, the Police Department would like to expand the dispatch area into an adjacent common area to create a separate workstation that will be used to monitor the footage from all of the cameras.

Justification

There is a lot of value in monitoring the footage of the cameras. On several occasions, Police Dispatchers have been able to get Police Officers to crime scenes in progress and the ciminals off the street and resolve dangerous situations more quickly. In addition, reviewing camera footage in areas where crimes were committed has helped in solving crimes and arresting those responsible. Having the separate worksation would make viewing of all the cameras in the system easier and further enhance the Police Department's crime solving abilities as well as improve the sense of security for individuals living in those areas of the City.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	onstruction/Maintenance						19,900
	Total	19,900					19,900
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund		19,900					19,900
	Total	19,900					19,900

Budget Impact/Other

The long term investment in this project has proved to be fruitful in terms of crime solving, deterrence, and increasing the sense of public safety in the areas covered by these cameras. In order for the program to continue to provide positive results, better monitoring methods for the cameras needs to be developed. The best way to keep the system active and useful is to provide a separate monitoring station that is accesssible to more personnel for better and continuous viewing.

FY 16 thru FY 20

City of Dover, Delaware

ST1601 Project #

Project Name Street, Concrete and Alley Program

New Project: No **Account Number:** 147-1800-554.40-31

Time-Line: FY16-FY18

Useful Life 20-25 years

Category General

Department Public Works - Streets

Type Improvement

Contact Public Works Director

Priority 1

Status Active

Total Project Cost: \$5,310,000

This project will rehabilitate approximately three to five percent (3-5%) of the street and alley network each year. The estimated capital maintenance costs are \$33.7 million over a 20-year planning horizon in Fiscal Year 2005 dollars. This estimate is based on the needs survey conducted by Public Services in Fiscal Year 2004. Continuous maintenance on these assets will prevent more costly reconstruction in the future. This project combines the former Street Resurfacing Program, the Alley Program and the Barrier Free Access Ramp Program. Locations will be determined by the priority listing and by potential legislator contributions. Additionally, this program replaces and rehabilitates deteriorated sidewalks and curbs throughout the City using in-house labor and private contractors. This is in accordance with the ADA. Delaying or eliminated the project will result in continued complaints and insurance claims from citizens and visitors. In addition, further deterioration of the sidewalk network will occur.

Justification

Description

The program identifies maintenance costs for the 84.79 miles of streets and 15.24 miles of alleys as of June 30, 2010. Replacement of deteriorated curbs, gutters, and sidewalks provides improved use, drainage, and the appearance of the pavement section. The Street and Alley Program schedule is driven by funding and road ratings. Total street mileage is growing as more roads and alleys are dedicated for public maintenance due to growth. Additionally, this program promotes the interconnection of the sidewalk network to conform to ISTEA (Intermodal Surface Transportation Efficiency Act) and rehabilitates sidewalks that have root damage from City street trees. This program also facilitates compliance with the Americans with Disabilities Act as it relates to the pedestrian network as well as improving localized drainage issues.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena			1,000,000	1,050,000	1,102,500	1,157,500	5,310,000
	Total	1,000,000	1,000,000	1,050,000	1,102,500	1,157,500	5,310,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund		1,000,000	1,000,000	1,050,000	1,102,500	1,157,500	5,310,000
	Total	1,000,000	1,000,000	1,050,000	1,102,500	1,157,500	5,310,000

Budget Impact/Other	

FY 16 thru FY 20

City of Dover, Delaware

ST1602

Project Name Old PW2 Site Improvements

New Project: No

Time-Line: FY16-FY19

Account Number: 147-1800-554.40-31

Total Project Cost: \$6,531,000

Department Public Works - Streets

Type Improvement

Useful Life 90+ years

Category General

Status Active

Priority 1

Contact Public Works Director

Description

Project #

Due to the environmental concerns, the PW 2 site will be redeveloped to increase stormwater quality entering Silver Lake. The improvements include relocating the greenhouse, grounds office, equipment garage (including small engine repair) to Schutte Park. The existing water production well will remain on site. The site will be converted to a stabilized park with water quality improvements for stormwater.

Estimates provided by URS, Corp., Consulting Engineer.

Justification

Stringent environmental regulations will require improvements on the site. Relocation of existing city facility to Schutte Park.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design		330,000					330,000
Construction/Maintena	ince		2,067,000	2,067,000	2,067,000		6,201,000
	Total	330,000	2,067,000	2,067,000	2,067,000		6,531,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund		330,000					330,000
Other			2,067,000	2,067,000	2,067,000		6,201,000
·	Total	330,000	2,067,000	2,067,000	2,067,000		6,531,000

Budget Impact/Other

FY 16 thru FY 20

City of Dover, Delaware

ST1603 Project #

Project Name Replacement of Valve at Silver Lake Dam

New Project: Yes Time-Line: FY-16 **Account Number:** 147-1800-554.40-31

Priority 1 Status Active

Useful Life 50 years

Category General

Department Public Works - Streets

Type Improvement

Contact Public Works Director

Total Project Cost: \$60,000

Description

The proposed project, identified by staff will replace the existing valve that assists in controlling the elevation of Silver Lake. The current valve is starting to leak. Preliminary estimates provided by JMT, Consulting Engineer.

Justification

This valve is essential to control the elevation of the lake during emergency situations. If the valve cannot function properly, downstream and upstream flooding issues could occur.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ınce	60,000					60,000
	Total	60,000					60,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund		60,000					60,000
	Total	60,000					60,000

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WATER/WASTEWATER FUND

City of Dover, Delaware FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve		165,000	244,000	174,400	179,200	185,200	947,800
Water/Wastewater Fund		3,582,000	3,519,800	3,690,200	2,968,800	3,020,300	16,781,100
	GRAND TOTAL	3,747,000	3,763,800	3,864,600	3,148,000	3,205,500	17,728,900

City of Dover, Delaware FY 2016 Capital Investment Plan

FY 16 thru FY 20

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Wastewater Management								
Retreat Pump Station Replacement	WW1507	7	360,500					360,500
Meter Replacement Program	WW1600	n/a	150,000	200,000	200,000	200,000	200,000	950,000
Inflow/Infiltration Removal	WW1601	1	875,000	1,196,000	1,250,000	1,250,000	1,250,000	5,821,000
Miscellaneous Pump Station Repairs	WW1602	2	300,000					300,000
Rolling Acres Pump Station Replacement	WW1603	3	52,000	372,000				424,000
Delaware Avenue Sanitary Sewer Extension	WW1605	3	25,000					25,000
Lepore Road Sanitary Sewer Upgrade	WW1703	3		50,000	250,000			300,000
Delaware Tech Pump Station Replacement	WW1704	4		52,000	384,000			436,000
Silver Lake Pump Station Replacement	WW1804	4			52,000	396,000		448,000
Walker Woods Pump Station Replacement	WW1903	n/a				52,000	408,000	460,000
College Road Pump Station Replacement	WW2003	n/a					55,000	55,000
Wastewater Management Total	al	_	1,762,500	1,870,000	2,136,000	1,898,000	1,913,000	9,579,500
Water Management	<u></u>							
Water Treatment Plant Process Improvements	WD1503	3	500,000	700,000				1,200,000
SCADA Equipment Technology Upgrade	WD1504	4	83,000	88,000				171,000
Meter Replacement Project	WD1600	n/a	150,000	200,000	200,000	200,000	200,000	950,000
Wellhead Redevelopment Program	WD1601	1	82,500	85,000	87,500	90,000	92,500	437,500
Future Well Installation	WD1605	5	80,000	100,000	1,098,250			1,278,250
New Fence at Bayard Avenue WaterTower	WD1606	6	89,000					89,000
Water Quality Improvements	WQ1601	2	1,000,000	720,800	342,850	960,000	1,000,000	4,023,650
Water Management Tota	al		1,984,500	1,893,800	1,728,600	1,250,000	1,292,500	8,149,400
GRAND TOTA	L		3,747,000	3,763,800	3,864,600	3,148,000	3,205,500	17,728,900

FY 16 thru FY 20

City of Dover, Delaware

WW1507 Project #

Project Name Retreat Pump Station Replacement

New Project: No **Account Number:** 417-6900-569.40-31

Time-Line: FY15-FY16

Status Active

Priority 7 --

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 20-25 years

Total Project Cost: \$360,500 Description

The proposed project includes the replacement of the Smith & Loveless package pumping station installed in 1978. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade due to the increased growth in the basin, specifically the proposed development at the Maple Dale Country Club, which had provided a cash-in-lieu contribution for upgrading the station proportional to the amount of flow they will be contributing to the pump station. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly non budgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterways or backup in a residence. Because of the age of the pump station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2015; construction in Fiscal 2016.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	360,500					360,500
Total	360,500					360,500
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve	144,200					144,200
Water/Wastewater Fund	216,300					216,300
Total	360,500					360,500

Budget Impact/Other

FY 16 thru FY 20

City of Dover, Delaware

WW1600 Project #

Project Name Meter Replacement Program

New Project: Yes **Account Number:** 417-6800-568.40-31

Time-Line: FY16-FY20

Status Active

Useful Life 20 years

Department Wastewater Management

Contact Public Works Director

Water/Wastewater

Type Improvement

Total Project Cost: \$950,000

Category

Priority

This project will be an ongoing project to replace our aged water meters in the system. A portion of water meters will be replaced each year. A majority of the water meters have exceeded their life expectancy of 15-20 years. The industry standard is to replace 20% of the meter inventory for five years. The City will benefit from this project by having a more efficient system which will recover maximum revenue to the water utility. Additionally, expenses of maintaining, stocking and operating the out dated meters are greatly reduced. This project will begin in Fiscal 2016.

Justification

Description

This project will provide the City of Dover with accurate readings of our water users, thus creating accurate revenue from the customers. Delaying or eliminating this project would result in the age of the water meters increasing, and consequently the meters will not read the correct volume of water being consumed. Additionally, older water meters typically require more maintenance.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Equip/Vehicle/Furnishings	150,000	200,000	200,000	200,000	200,000	950,000
Total	150,000	200,000	200,000	200,000	200,000	950,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	150,000	200,000	200,000	200,000	200,000	950,000

Budget Impact/Other

Over time, the capabilities of a water meter to read accurate volumes of water deteriorates, typically registering less water than actually being consumed. With installation of new meters, accurate readings will increase the actual revenue from this utility.

FY 16 thru FY 20

City of Dover, Delaware

Project # WW1601

Project Name Inflow/Infiltration Removal

New Project: No Account Number: 417-6900-569.40-31

Time-Line: FY16-FY20

Contact Public Works Director

Department Wastewater Management

Type Improvement
Useful Life 50-80

Category Water/Wastewater

Priority 1

Status Active

Total Project Cost: \$5,821,000

This project identifies and corrects areas in the sanitary sewer collection system that are deteriorating and allowing groundwater to enter the sanitary sewer system through cracked pipes and/or joints. Video investigations of the lines are performed by in-house crews to determine the condition of subject pipes which may also help with the identification of sump pumps and other illicit connections to the system which will have to be removed by individual property owners. Investigations are occurring systematically through the sewer basins to establish projects for the following year. Sanitary sewer lines are also being inspected in conjunction with water quality improvement project areas to determine main condition. Smoke testing, pipe relining and or replacement are to occur each year.

The wet weather which was experienced in both 2003 and 2009/2010/2011, exemplified the fact that the aging and deteriorating sanitary sewer system allows groundwater and rain water to enter the system. This in turn results in higher treatment charges from Kent County. In FY 2011 a new groundwater inflow adjustment charge was established as a result. It is critical to continue making improvements on a regular and planned basis to improve the integrity of the wastewater system. Weather occurs in a cyclical fashion and discrepancies between fees collected and charges received will likely happen again when groundwater and precipitation levels rise. FY 16 projects include rehabilitating the White Oak Farms Basin #5.

Justification

Budget Impact/Other

Description

The wet weather experienced in both 2003 and 2009/2010/2011, highlighted the fact that we have an aging wastewater system that requires more attention to the condition of the old pipe network and more monitoring of illicit connections to the system. Inflow and infiltration are problems that all customers pay for since they are costs that are not assigned to an individual customer. Therefore, all customers are affected by expenses related to inflow and infiltration.

Delaying or eliminating this project will result in continued higher treatment charges for wastewater flow to Kent County than is necessary. In addition, the reduction in available capacity in the City and county systems due to inflow and infiltration will reduce the capacity available for future growth.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	875,000	1,196,000	1,250,000	1,250,000	1,250,000	5,821,000
Total	875,000	1,196,000	1,250,000	1,250,000	1,250,000	5,821,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	875,000	1,196,000	1,250,000	1,250,000	1,250,000	5,821,000
Total	875,000	1,196,000	1,250,000	1,250,000	1,250,000	5,821,000

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FY 16 thru FY 20

City of Dover, Delaware

WW1602 Project #

Time-Line: FY-16

Project Name Miscellaneous Pump Station Repairs

New Project: No

Account Number:

Total Project Cost: \$300,000

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 50-80

Priority 2

Status Active

Staff identified existing pump station issues that are not large enough to merit a complete replacement. These repairs are needed for the pump station to perform as efficiently as possible. The locations that have been identified by staff are the following: Puncheon Run and Dover Downs Pump Stations.

Justification

Description

Delaying these upgrades will reduce the efficiently of the pump stations mentioned above, additionally, operational costs will continue to increase for the above mentioned pump stations.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	300,000					300,000
Total	300,000					300,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	300,000					300,000
Total	300,000					300,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # WW1603

Project Name Rolling Acres Pump Station Replacement

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY16-FY17

Type Improvement
Useful Life 20-25 years
Category Water/Wastewater

Department Wastewater Management

Contact Public Works Director

Priority 3

Status Active

Total Project Cost: \$424,000

This project calls for replacement of the Smith & Loveless package pumping station installed in 1973 in order to handle the commercial areas from Harrington Realty Shopping Center to the Howard Johnson Hotel. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to the high peak inflow rates. This station experiences periods of high inflow rates due to the hotel occupancy and is susceptible to possible inflow/infiltration. Staff has observed numerous pump high wet well alarms due to high inflows and increased runtimes during wet months.

Justification

Description

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design and bid in Fiscal 2016; construction in Fiscal 2017

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design	52,000					52,000
Construction/Maintenance		372,000				372,000
Total	52,000	372,000				424,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve	20,800	223,200				244,000
Water/Wastewater Fund	31,200	148,800				180,000
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FY 16 thru FY 20

City of Dover, Delaware

WW1605 Project #

Project Name Delaware Avenue Sanitary Sewer Extension

New Project: No Time-Line: FY-16 **Account Number:** 417-6900-569.40-31

Total Project Cost: \$25,000

Priority 3

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 90+ years

Status Active

Description

In Fiscal Year 2014, staff identified a combined sewer (wastewater and stormwater) situation in Kent Avenue. The sanitary flow was removed from said pipe. With the removal of the sanitary sewer in Kent Avenue, a vacant lot on the southwest corner of Kent Avenue and Delaware Avenue would not have access to sanitary sewer if the parcel were to be developed. If staff maintained the sanitary sewer main in Kent Avenue to provide sanitary sewer access to this lot, the price would be unjustifiable, due to the implications in the recently upgraded Division Street. This project would provide a sanitary sewer main extension in Delaware Avenue to provide services to the northwestern portion of the vacant lot.

Justification

Delaying these upgrades would prevent the ability for the vacant lot to be developed with the use of a sanitary sewer main. Installation of this main prior to development of the vacant lot will allow staff to plan for road restoration more efficiently.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	25,000					25,000
Total	25,000					25,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	25,000					25,000
Total	25,000					25,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # WW1703

Project Name Lepore Road Sanitary Sewer Upgrade

New Project: No
Time-Line: FY17-FY18

Account Number: 417-6900-569.40-31

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Status Active
Total Project Cost: \$300,000

Priority 3

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 90+ years

Description

This project calls for the replacement of approximately 374 linear feet of 8 inch gravity sewer main. Currently, the sewer main operates in a reverse slope condition, which overloads the pipe. The proposed upgrade will provide slope and adequate capacity for current flow to be carried to discharge. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

This project will allow for proper capacity and slope to handle the current flow. Delaying or eliminating this project could result in overflow of wastewater material. Design and bid in Fiscal 2017; construction in Fiscal 2018.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design		50,000				50,000
Construction/Maintenance			250,000			250,000
Total		50,000	250,000			300,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund		50,000	250,000			300,000
Total		50,000	250,000			300,000

В	udge	t Im	pact/	Other
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FY 16 thru FY 20

City of Dover, Delaware

WW1704 Project #

Project Name Delaware Tech Pump Station Replacement

Account Number: 417-6900-569.40-31 New Project: No

Time-Line: FY17-FY18

Status Active

Priority 4

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 20-25 years

Total Project Cost: \$436,000 Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1975 in order to handle the increased flows from the area. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to anticipated increase flow. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design in Fiscal 2017; construction in Fiscal 2018

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design		52,000				52,000
Construction/Maintenance			384,000			384,000
Total		52,000	384,000			436,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve		20,800	153,600			174,400
Water/Wastewater Fund		31,200	230,400			261,600

FY 16 thru FY 20

City of Dover, Delaware

WW1804 Project #

Project Name Silver Lake Pump Station Replacement

Account Number: 417-6900-569.40-31 New Project: No

Time-Line: FY18-FY19

Total Project Cost: \$448,000

Priority 4

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 20-25 years

Status Active

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1982 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2018; construction in Fiscal 2019.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design			52,000			52,000
Construction/Maintenance				396,000		396,000
Total			52,000	396,000		448,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve			20,800	158,400		179,200
Water/Wastewater Fund			31,200	237,600		268,800
Total			52,000	396,000		448,000

Budget Imp	act/Other
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FY 16 thru FY 20

City of Dover, Delaware

Project # WW1903

Project Name Walker Woods Pump Station Replacement

New Project: Yes Account Number: 417-6900-569.40-31

Time-Line: FY19-FY20

Priority n/

Category Water/Wastewater

Type Improvement

Useful Life 20-25 years

Department Wastewater Management

Contact Public Works Director

Priority n/a
Status Active

Total Project Cost: \$460,000

This project calls for replacement of the Smith & Loveless package pumping station installed in 1989 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin.

Justification

Description

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2019; construction in Fiscal 2020.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design				52,000		52,000
Construction/Maintenance					408,000	408,000
Tot	al			52,000	408,000	460,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve				20,800	163,200	184,000
Water/Wastewater Fund				31,200	244,800	276,000
Tot	_			52,000	408.000	460,000

Budget Imp	act/Other
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FY 16 thru FY 20

City of Dover, Delaware

Project # WW2003

Project Name College Road Pump Station Replacement

New Project: Yes
Time-Line: FY20

Account Number: 417-6900-569.40-31

Total Project Cost: \$55,000

Department Wastewater Management

Contact Public Works Director

Type Improvement

Category Water/Wastewater

Useful Life 20-25 years

Status Active

Priority n/a

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1987 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2020; construction in Fiscal 2021.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design					55,000	55,000
Tot	al				55,000	55,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Impact Fee Reserve					22,000	22,000
Water/Wastewater Fund					33,000	33,000
Tot	al				55,000	55,000

Budget Impact/Other

FY 16 thru FY 20

City of Dover, Delaware

Project # WD1503

Project Name Water Treatment Plant Process Improvements

New Project: No Account Number: 417-6800-568.40-31

Time-Line: FY16-FY17

Type Improvement **Useful Life** 20-25 years

Category Water/Wastewater

Department Water Management

Contact Public Works Director

Priority 3

Status Active

Description Total Project Cost: \$1,200,000

This project, identified in the 2006 Water Master Plan Update, proposes process improvements to the existing Water Treatment Plant. Due to limitations with the Ozone Contactors, the capacity at the Water Treatment Plant is limited to 4.0 million gallons per day, as opposed to 5.0 million gallons per day, as originally designed. A consultant will be utilized to determine the best means and improvements necessary to rehabilitate the infrastructure. Planning is proposed for Fiscal 2015; construction to begin in Fiscal 2016.

Justification

Process improvements will allow for improved ability to meet regulatory requirements. Delaying or eliminating this project can result in deteriorating infrastructure, which could limit growth, and/or cause regulatory incompliance.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	500,000	700,000				1,200,000
Total	500,000	700,000				1,200,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	500,000	700,000				1,200,000
Total	500,000	700,000				1,200,000

FY 16 thru FY 20

City of Dover, Delaware

WD1504 Project #

Project Name SCADA Equipment Technology Upgrade

Account Number: 417-6800-568.40-31 New Project: No

Time-Line: FY16-FY17

Status Active

Priority 4

Department Water Management

Type Improvement

Category Water/Wastewater

Useful Life 10-12 years

Contact Public Works Director

Total Project Cost: \$171,000 Description

This project involves the replacement of antiquated and/or obsolete equipment related to the SCADA (Supervisory Control and Data Acquisition) system, which controls water production. This equipment includes, but is not limited to, Remote Telemetry Units (RTUs), Master Telemetry Unit (MTU) and Radios. SCADA is used for reporting, on a constant basis, the status of the City of Dover's water production wells as well as the Water Treatment Plant. The equipment being replaced would be outdated, or unable to be repaired. It is estimated that upgrades will be made at deep well sites and the Water Treatment Plant, as part of this program.

Justification

Replace failing and antiquated equipment to improve monitoring ability and system control to comply with regulatory and reporting requirements and to prevent the need for costly non budgeted emergency repairs. Due to the age of some of the equipment, only used parts are available. Lack of alarms regarding problems at water production wells and the water treatment plant. Failures would provide no advance warnings of failures in the field at water production sites.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Miscellaneous	83,000	88,000				171,000
Total	83,000	88,000				171,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	83,000	88,000				171,000
Total	83,000	88,000				171,000

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FY 16 thru FY 20

City of Dover, Delaware

WD1600 Project #

New Project: Yes

Project Name Meter Replacement Project

Account Number: 417-6800-568.40-31

Time-Line: FY16-FY18

Status Active

Useful Life 20 years

Category

Priority

Department Water Management

Type Improvement

Contact Public Works Director

Water/Wastewater

Total Project Cost: \$950,000

This project will be an ongoing project to replace our aged water meters in the system. A portion of water meters will be replaced each year. A majority of the water meters have exceeded their life expectancy of 15-20 years. The industry standard is to replace 20% of the meter inventory for five years. The City will benefit from this project by having a more efficient system which will recover maximum revenue to the water utility. Additionally, expenses of maintaining, stocking and operating the out dated meters are greatly reduced. This project will begin in Fiscal 2016.

Justification

Description

This project will provide the City of Dover with accurate readings of our water users, thus creating accurate revenue from the customers. Delaying or eliminating this project would result in the age of the water meters increasing, and consequently the meters will not read the correct volume of water being consumed. Additionally, older water meters typically require more maintenance.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Equip/Vehicle/Furnishings	150,000	200,000	200,000	200,000	200,000	950,000
Total	150,000	200,000	200,000	200,000	200,000	950,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	150,000	200,000	200,000	200,000	200,000	950,000
Total	150,000	200,000	200,000	200,000	200,000	950,000

Budget Impact/Other

Over time, the capabilities of a water meter to read accurate volumes of water deteriorates, typically registering less water than actually being consumed. With installation of new meters, accurate readings will increase the actual revenue from this utility.

FY 16 thru FY 20

City of Dover, Delaware

WD1601 Project #

Project Name Wellhead Redevelopment Program

New Project: No

Time-Line: FY16-FY20

Account Number:

Priority

Department Water Management

Type Improvement

Category Water/Wastewater

Useful Life 20-25 years

Status Active

Contact Public Works Director

Total Project Cost: \$437,500 Description

This project will provide for rehabilitation and repair of each deep wellhead in an effort to maintain operations and/or increase/maintain the yield of each well as it relates to the permitted allocation. FY 2008; total well inspection and testing performed. FY 2009: Motors at Wells #6A and #9 were rebuilt, and wells #13R and #15 were redeveloped. FY 2010: Well #10. FY 2011: Well #4 redevelopment and well piping improvements at various well locations, as well as continued well testing. FY 2012: Well #1 redevelopment. FY2013: complete repair of Well #10. FY2014: complete repair of well #14. FY2015 inspected: 2, 3, 11, 13R, 15, PW2 & PW4B. FY 2016 scheduled: 4, 6, 8R, 9, 10, PW6A & PW8A.

Justification

The well screening and gravel pack requires cleaning over time due to a buildup of mineral deposits and foreign materials such as clay and silt. This maintenance effort is critical to ensure that production can continue to meet demand. It is also necessary to maintain the operational aspects of each well and provide repairs as needed to minimize downtime to maintain system capacity. Delaying or eliminating this project would result in the continued deterioration of the well screen, gravel pack, and well yield over time. It would also result in increased well downtime, emergency repairs, and decreased capacity. These issues can lead to increased flow pattern changes and water quality concerns.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	82,500	85,000	87,500	90,000	92,500	437,500
Total	82,500	85,000	87,500	90,000	92,500	437,500
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	82,500	85,000	87,500	90,000	92,500	437,500
Total	82,500	85,000	87,500	90,000	92,500	437,500

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FY 16 thru FY 20

City of Dover, Delaware

WD1605 Project #

New Project: Yes

Project Name Future Well Installation

Account Number: 417-6800-568.40-31

Time-Line: FY16-FY18

Total Project Cost: \$1,278,250

Useful Life 100+

Priority 5

Status Active

Department Water Management

Type Improvement

Category Water/Wastewater

Contact Public Works Director

Description

The proposed project, identified by staff will drill a new well to increase production capacity for the Water Department. Estimates provided by URS, Consulting Engineer

Justification

To meet increased water demand and fire suppression requirements. Delaying or eliminating this project would result in the continued reduction in our production capabilities under our permitted allocation, as well as limiting the City's growth. Initial planning is proposed for FY15, site procurement planned for FY16 and construction in FY17.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design	80,000					80,000
Land Acquisition		100,000				100,000
Construction/Maintenance			1,098,250			1,098,250
Total	80,000	100,000	1,098,250			1,278,250
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	80,000	100,000	1,098,250			1,278,250
Total	80,000	100,000	1,098,250			1,278,250

Budget 1	Impact/	Other
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FY 16 thru FY 20

City of Dover, Delaware

WD1606 Project #

Project Name New Fence at Bayard Avenue WaterTower

Account Number: 417-6800-568.40-31 New Project: Yes Time-Line: FY-16

Status Active Total Project Cost: \$89,000

Department Water Management

Type Improvement

Category Water/Wastewater

Useful Life 50 years

Priority 6 --

Contact Public Utilities Director

Description

The proposed project, identified by staff will replace the existing fence that surrounds the Bayard Avenue Water Tower and Well #13R, located just north of Martin Luther King Boulevard.

Justification

The existing fence is failing and citizens of the City are cutting the fence and walking through the property. This increases the Cities liabilities and should be corrected for the safety of the public and of the Cities infrastructure.

Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance	89,000					89,000
Total	89,000					89,000
Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund	89,000					89,000
Total	89,000					89,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # WQ1601

Project Name Water Quality Improvements

New Project: No Account Number: 417-6800-568.40-31

Time-Line: FY16-FY20

Department Water Management

Contact Public Works Director

Type Improvement **Useful Life** 90+ years

Category Water/Wastewater

Priority 2

Status Active

Total Project Cost: \$4,023,650

Description This project wa

This project was first identified by staff and the 2006 Water Master Plan Update, and has since become further refined with the FY 2006 Water Quality Evaluation. Projects to be included under this category primarily consist of replacement or relining of old unlined cast iron water main within the City's water distribution system; system upgrades to improve system control; and utilization of a consultant to provide additional design and evaluation services, as needed. Recent research and data collection has produced a Water Main Rehabilitation Priority List, based on several criteria to identify water mains that are in need of replacement or relining. Pipes will be upgraded according to the severity of the pipe condition, as well as coordination with the City of Dover's Public Services Street Rehabilitation Program. Between FY 2008 and FY 2010, the deep well contact chambers were designed and installed. Between FY 2008 and FY 2011 the water mains that were replaced include, Washington Street, Pennsylvania Avenue, South Street, Pear Street, West Street, Hazel Road, Maryland Avenue, American Avenue, Bayard Avenue, Greenhill Avenue, Bayard Avenue Alley and Loockerman Street. Operational efforts, such as flushing, will continue to occur on a routine basis. FY 2012 improvements include, N. Pennsylvania Ave., American Ave. Ext., Madison St., Rodney Rd., New Street, Ross Street and Bradford Street (near Wesley College). FY 2013 improvements included North Street. As part of the Water Main Rehabilitation Priority List, water lines were identified throughout the City that requires replacement/relining. FY 2014 improvements included West Dover Connector. Using this as a guide, FY 2015 roads include New Street, William Street and West Street Alley.

Justification

Water quality complaints have eroded consumer confidence in the City's water supply as the water is perceived to be aesthetically unpleasant. In order to reduce complaints and potentially alleviate this problem, it is necessary to implement the improvements identified by staff, the 2006 Water Master Plan Update, and the FY 2006 Water Quality Evaluation. Delaying or eliminating this project will prolong customer dissatisfaction and further erode confidence in the City's water supply. In addition, main rehabilitation and replacement, ensuring pipes do not significantly exceed the expected life cycle, is critical to provide a reliable supply of water for our customers and for fire suppression. Water leaks and breaks on older lines can have a significant impact on our ability to serve over time. Addressing the brown water and associated water quality concerns of the City's water system will not only require capital improvements to the system but also operational changes. Some operation changes will result in no net effect on the operating budget, while others will need to be addressed in the development of future operating budgets. Such items include tools and supplies necessary to improve system-wide flushing operations.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Miscellaneous		1,000,000	720,800	342,850	960,000	1,000,000	4,023,650
T	otal	1,000,000	720,800	342,850	960,000	1,000,000	4,023,650
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund		1,000,000	720,800	342,850	960,000	1,000,000	4,023,650
Т	otal	1,000,000	720,800	342,850	960,000	1,000,000	4,023,650

ELECTRIC FUND

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Developer Contribution		1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	9,500,000
Electric Revenue		3,949,300	3,802,700	4,368,000	2,713,000	2,349,000	17,182,000
	GRAND TOTAL	5,849,300	5,702,700	6,268,000	4,613,000	4,249,000	26,682,000

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Engineering								
Horsepond to Cartanza 69 kV Rebuild	EE1500	n/a	255,500					255,500
Townpoint Development ~ Distribution Feeders	EE1513	n/a	350,000	350,000	350,000	350,000		1,400,000
Transmission Line Maintenance Program	EE1603	7	75,000	75,000	75,000	75,000	75,000	375,000
Lighting Project and Rehabilitation	EE1604	4	67,000	50,000	50,000	50,000	50,000	267,000
69 kV Cable Replacement North Street	EE1605	n/a	50,000	480,700				530,700
Distribution Capacitors and Controls	EE1606	10	50,000	50,000	50,000	50,000	50,000	250,000
Horsepond Road URD ~ Distribution Feeders	EE1607	n/a	67,000					67,000
Frazier 900 Circuits	EE1610	n/a	10,000	10,000	10,000	10,000	10,000	50,000
Dover Air Force Base Substation Rebuild	EE1612	n/a	30,000	500,000				530,000
Oak Grove Trailer Park - Distribution Upgrade	EE1617	1	78,500					78,500
Lakeland Laurel Point - Distribution Upgrades	EE1618	4	63,000					63,000
RT 8 / Mifflin Road Crossing - Dist. Upgrade	EE1619	5	51,500					51,500
Route 8 Taps - Distribution Upgrade	EE1620	7	38,500					38,500
Townsend Brothers - Distribution Upgrade	EE1621	6	14,500					14,500
Persimmon Tree Apartments - Dist. Upgrade	EE1622	3	62,000					62,000
Dover East Estates - Distribution Upgrade	EE1627	2	130,000					130,000
Reed Street Building Roof Repair/Replacement	EE1630	n/a	201,800					201,800
North Street OH to UG (Governors to Queen)	EE1631	n/a	100,000					100,000
System Automation	EE1702	n/a	0	150,000	150,000	150,000	150,000	600,000
Distribution Upgrades	EE1810	1	0	0	300,000	600,000	600,000	1,500,000
Electric Engineering Total	al		1,694,300	1,665,700	985,000	1,285,000	935,000	6,565,000
Electric T & D								
New Developments	EE1616	1	2,279,000	2,500,000	2,500,000	2,500,000	2,500,000	40.070.000
•	LLTOTO				2,500,000			12 274 000
INDEL: PXP Metering ~ New Development	EE1623	n/a		2,000,000		,,	2,300,000	
DNREC R&R Metering ~ New Development	EE1623	n/a	41,000	2,000,000		,,	2,300,000	41,000
Public Works Wetland Project	EE1625	8	41,000 78,000	2,000,000		,,	2,300,000	41,000 78,000
Public Works Wetland Project Washington Street Lights - New Development	EE1625 EE1626	8 9	41,000 78,000 40,000	2,000,000		,	2,300,000	41,000 78,000 40,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development	EE1625 EE1626 EE1628	8 9 n/a	41,000 78,000 40,000 19,000	2,000,000		,	2,300,000	41,000 78,000 40,000 19,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development	EE1625 EE1626 EE1628 EE1629	8 9	41,000 78,000 40,000 19,000 43,000					41,000 78,000 40,000 19,000 43,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development	EE1625 EE1626 EE1628 EE1629	8 9 n/a	41,000 78,000 40,000 19,000	2,500,000	2,500,000	2,500,000	2,500,000	12,279,000 41,000 78,000 40,000 19,000 43,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development	EE1625 EE1626 EE1628 EE1629	8 9 n/a	41,000 78,000 40,000 19,000 43,000		2,500,000			41,000 78,000 40,000 19,000 43,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total	EE1625 EE1626 EE1628 EE1629	8 9 n/a	41,000 78,000 40,000 19,000 43,000		2,500,000 99,000			41,000 78,000 40,000 19,000 43,000 12,500,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant	EE1625 EE1626 EE1628 EE1629	8 9 n/a n/a —	41,000 78,000 40,000 19,000 43,000 2,500,000	2,500,000		2,500,000	2,500,000	41,000 78,000 40,000 19,000 43,000 12,500,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement	EE1625 EE1626 EE1628 EE1629	8 9 n/a n/a —	41,000 78,000 40,000 19,000 43,000 2,500,000	2,500,000 59,000	99,000	2,500,000 27,000	2,500,000 66,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems	EE1625 EE1626 EE1628 EE1629 al EG1601 EG1604	8 9 n/a n/a — 8 1	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000	2,500,000 59,000 382,000	99,000	2,500,000 27,000 299,000	2,500,000 66,000 80,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000 1,014,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components	EE1625 EE1626 EE1628 EE1629 al EG1601 EG1604 EG1607	8 9 n/a n/a — 8 1 2	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000	2,500,000 59,000 382,000	99,000	2,500,000 27,000 299,000	2,500,000 66,000 80,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000 1,014,000 89,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components McKee Run & VanSant CEMS Upgrade	EE1625 EE1626 EE1628 EE1629 al EG1601 EG1604 EG1607 EG1608	8 9 n/a n/a — 8 1 2 3	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000 89,000	2,500,000 59,000 382,000 128,000	99,000 0 261,000	2,500,000 27,000 299,000 277,000	2,500,000 66,000 80,000 213,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000 1,014,000 89,000 415,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Tota Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components McKee Run & VanSant CEMS Upgrade Van Sant Unit 11 Component Replacements	EE1625 EE1626 EE1628 EE1629 al EG1601 EG1604 EG1607 EG1608 EG1609	8 9 n/a n/a — — 8 1 2 3 4	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000 89,000 21,000	2,500,000 59,000 382,000 128,000 89,000	99,000 0 261,000	2,500,000 27,000 299,000 277,000	2,500,000 66,000 80,000 213,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000 1,014,000 89,000 415,000 306,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Tota Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components McKee Run & VanSant CEMS Upgrade Van Sant Unit 11 Component Replacements Plant Systems Safety & Compliance Improvements	EE1625 EE1626 EE1628 EE1629 al EG1601 EG1604 EG1607 EG1608 EG1609 EG1610	8 9 n/a n/a — 8 1 2 3 4 6	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000 89,000 21,000 157,000	2,500,000 59,000 382,000 128,000 89,000 112,000	99,000 0 261,000 0 37,000	2,500,000 27,000 299,000 277,000	2,500,000 66,000 80,000 213,000 305,000	41,000 78,000 40,000 19,000 43,000 12,500,000 803,000 1,014,000 89,000 415,000 306,000 676,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components McKee Run & VanSant CEMS Upgrade Van Sant Unit 11 Component Replacements Plant Systems Safety & Compliance Improvements McKee Run & VanSant - Preservation of Structures Unit 3 Cooling Water Line Repairs	EE1625 EE1628 EE1629 all EG1601 EG1604 EG1607 EG1608 EG1609 EG1610 EG1611 EG1612	8 9 n/a n/a — 8 1 2 3 4 6 9	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000 89,000 21,000 157,000 215,000 469,000	2,500,000 59,000 382,000 128,000 89,000 112,000	99,000 0 261,000 0 37,000	2,500,000 27,000 299,000 277,000	2,500,000 66,000 80,000 213,000 305,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000 1,014,000 89,000 415,000 306,000 676,000 469,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components McKee Run & VanSant CEMS Upgrade Van Sant Unit 11 Component Replacements Plant Systems Safety & Compliance Improvements McKee Run & VanSant - Preservation of Structures Unit 3 Cooling Water Line Repairs McKee Run Unit 3 Stack Repairs	EE1625 EE1626 EE1628 EE1629 all EG1601 EG1604 EG1607 EG1608 EG1609 EG1610 EG1611 EG1612 EG1613	8 9 n/a n/a — 8 1 2 3 4 6 9 5 7	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000 89,000 21,000 157,000 215,000	2,500,000 59,000 382,000 128,000 89,000 112,000 261,000	99,000 0 261,000 0 37,000 0	2,500,000 27,000 299,000 277,000	2,500,000 66,000 80,000 213,000 305,000	41,000 78,000 40,000 19,000 43,000 12,500,000 293,000 803,000 1,014,000 89,000 415,000 306,000 469,000 485,000
Public Works Wetland Project Washington Street Lights - New Development NBR Properties, LLC - New Development Tall Pines Condos - New Development Electric T & D Total Power Plant McKee Run Building Equipment Replacement McKee Run Unit 3 Boiler Systems McKee Run Unit 3 Auxiliary System Components McKee Run & VanSant CEMS Upgrade Van Sant Unit 11 Component Replacements Plant Systems Safety & Compliance Improvements McKee Run & VanSant - Preservation of Structures Unit 3 Cooling Water Line Repairs	EE1625 EE1628 EE1629 all EG1601 EG1604 EG1607 EG1608 EG1609 EG1610 EG1611 EG1612	8 9 n/a n/a — 8 1 2 3 4 6 9 5	41,000 78,000 40,000 19,000 43,000 2,500,000 42,000 42,000 135,000 89,000 21,000 157,000 215,000 469,000	2,500,000 59,000 382,000 128,000 89,000 112,000	99,000 0 261,000 0 37,000	2,500,000 27,000 299,000 277,000 0 200,000	2,500,000 66,000 80,000 213,000 305,000	41,000 78,000 40,000 19,000 43,000

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
McKee Run Unit 3 Turbine Repairs	EG1805	n/a			438,000	25,000		463,000
Power Plant Total			1,655,000	1,537,000	2,783,000	828,000	814,000	7,617,000
GRAND TOTAL			5,849,300	5,702,700	6,268,000	4,613,000	4,249,000	26,682,000

FY 16 thru FY 20

City of Dover, Delaware

EE1500 Project #

Project Name Horsepond to Cartanza 69 kV Rebuild

New Project: No

Time-Line:

Account Number: 487-8300-563.50-85

n/a Status Active

Useful Life 20-25 years

Category Electric

Department Electric Engineering

Contact Electric Director Type Improvement

Total Project Cost: \$330,500

Priority

Description

Replace the poles, conductor, and insulators from Horsepond Substation to Long Point Road.

COMMENTS: Alternative pole materials will be explored to minimize future woodpecker damage to the new segment.

Justification

Currently, the conductor size from Horsepond substation to Long Point Road limits the capacity that can be carried on Feeder 4. Upgrading the existing 636 ACSR to 795 ACSR will increase the capacity and result in a standard conductor size from Cartanza Substation to Horsepond Substation. Additionally the poles have nearly reached the life expectancy due to numerous problems with woodpecker destruction. The annual pole testing program has noted deficiencies in the above ground condition of this line segment.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Aging poles and hardware may fail causing outages in east Dover.

Prior	Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
75,000	Construction/Maintenan	ice	255,500					255,500
Total		Total	255,500					255,500
		•						
Prior	Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
75,000	Electric Revenue		255,500					255,500
Total		Total	255,500					255,500

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FY 16 thru FY 20

City of Dover, Delaware

EE1513 Project #

Project Name Townpoint Development ~ Distribution Feeders

New Project: Yes **Account Number:** 487-8300-563.90-25

Time-Line:

Total Project Cost: \$1,650,000

Priority

Useful Life

Category Electric

Status Active

Department Electric Engineering

Contact Electric Director Type Unassigned

Description

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable. life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Prior	Expenditures	FY 16	FY 17	FY 18	FY 19	FY 20	Total
250,000	Construction/Maintenance	350,000	350,000	350,000	350,000		1,400,000
Total	Tota	al 350,000	350,000	350,000	350,000		1,400,000
Prior	Funding Sources	FY 16	FY 17	FY 18	FY 19	FY 20	Total
250,000	Electric Revenue	350,000	350,000	350,000	350,000		1,400,000
Total	Tota	al 350,000	350,000	350,000	350,000		1,400,000

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Maintenance

Useful Life 20-25 years

Category Electric

Total Project Cost: \$375,000

City of Dover, Delaware

Project # EE1603

Project Name Transmission Line Maintenance Program

New Project:NoAccount Number:487-8300-563.70-35Priority7 --Time-Line:On Going Maint.StatusActive

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Description

Replace aging porcelain insulators and related components on the transmission system with new polymer insulators and components.

COMMENTS: 69kV transmission line segments Horsepond Road to Lafferty Lane.

Justification

Insulators have a defined equipment life due to sun and weather conditions breaking down the porcelain and base bonding cement. Insulators installed in 1960's and 1970's are due for replacement because of this deterioration. We have experienced several transmission outages due to insulator failure. Replacing the insulators should extend the life an additional 30 years.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Outages may occur if insulators are not replaced and fail due to deterioration.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		75,000	75,000	75,000	75,000	75,000	375,000
	Total	75,000	75,000	75,000	75,000	75,000	375,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		75,000	75,000	75,000	75,000	75,000	375,000
	Total	75,000	75,000	75,000	75,000	75,000	375,000

FY 16 thru FY 20

City of Dover, Delaware

EE1604 Project #

Project Name Lighting Project and Rehabilitation

New Project: No

Time-Line:

Account Number: 487-8300-563.50-76

Status Active

Priority 4

Department Electric Engineering

Contact Electric Director Type Maintenance

Useful Life 10-12 years

Category Electric

Total Project Cost: \$267,000

Description

This fund was developed to replace and repair existing street lights or install new lights upon customer request.

COMMENTS: This fund will remain active as long as there are improvements to be made. Private area lighting requests are a source of revenue for the City.

Areas completed are White Oak Apartments, Westfield, Fairview, Cranberry Run, Millcreek, Independence Village and Governors Avenue (South 100 Block), Deerfield, Central Middle School, Fox Hall, Hidden Oaks, a portion of North Governors Ave, The Meadows, Turnberry, Baltray, Bicentennial, The Overlook and Woodcrest.

Areas to be completed this budget year include Old Mill Acres and Eagles Nest.

There are 25 LED lights to be completed on RT 13 in FY16. Quote received for those particular lights is \$17,000.

Justification

The Electric Division receives numerous requests for lighting improvements. These requests are due to the lights aging, and as they age they put out less light and become unreliable. There are many developments that are in need of street light improvements. This fund would also provide funding for new private security light requests.

ONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Constant complaints of poor street lighting and multiple failures due to antiquated lights.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		67,000	50,000	50,000	50,000	50,000	267,000
	Total	67,000	50,000	50,000	50,000	50,000	267,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		67,000	50,000	50,000	50,000	50,000	267,000
	Total	67,000	50,000	50,000	50,000	50,000	267,000

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FY 16 thru FY 20

City of Dover, Delaware

EE1605 Project #

Project Name 69 kV Cable Replacement North Street

New Project: No **Account Number:** 487-8300-563.50-83

Time-Line: FY15-FY17

Contact Electric Director

Department Electric Engineering Type Improvement

Useful Life 30+ years

Category Electric

Priority Status Active

Total Project Cost: \$615,700

Description

Replace the aging 69 KV underground cables from North Street switching yard to Kraft's and Proctor & Gamble's (customer owned) substations.

TIME-LINE/CURRENT STATUS: Engineering is scheduled for FY15/FY16 with completion in FY17.

COMMENTS: Proactively replacing cables that have reached their anticipated life.

Justification

Proctor & Gamble and Kraft are two (2) of the City of Dover's 69 KV customers and it is our obligation to provide them with adequate and reliable service. The cables were installed in 1973 and have had two repairs. The first repair was in 1986 and the second repair was in 1992.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Customer outages due to failing conductor. Additionally, the limited capacity of a single circuit could restrict the possible generation of NRG and the production of Proctor & Gamble and Kraft Foods, This project will take some time as the old cable is buried in concrete which will require rerouting.

Prior	Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
85,000	Planning/Design		50,000					50,000
Total	Construction/Maintenar	nce		480,700				480,700
1000		Total	50,000	480,700				530,700
Prior	Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
85,000	Electric Revenue		50,000	480,700				530,700

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FY 16 thru FY 20

City of Dover, Delaware

EE1606 Project #

Project Name Distribution Capacitors and Controls

New Project: No **Account Number:** 487-8300-563.60-82

Time-Line:

Total Project Cost: \$250,000

Priority

Department Electric Engineering

Contact Electric Director Type Improvement

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Useful Life 15-20 years

Status Active

Category Electric

Description

Install distribution capacitors throughout the system to correct poor power factor on distribution circuits. Install capacitor controllers capable of two-way communication to provide real-time monitoring and remote control operation. These controllers will be capable of switching the capacitors on and off to comply with system requirements. This project will also replace outdated substation equipment, capable of advanced metering such as power factor and harmonics to further analyze system performance remotely. Lastly, distribution line recorders will be purchased and installed to provide power factor recordings to fine tune this operation.

COMMENTS: The required substation equipment installation will be completed in two phases. FY2016 will upgrade the required communication equipment installed 20 years ago. FY2017 will install equipment capable of extracting system data, for enhanced performance analyzing. The completion of these two phases will ultimately reduce engineering time and costs because of remote access to all substations. In addition to this advanced metering, event report extraction and analysis, relay settings review and installation, and advancements to our 24 hour system operation center will be also be realized. FY2016 -FY2020 will be the addition of capacitor banks and controllers into the distribution system.

Justification

Additional capacitance is required in order to meet system power factor requirements at the Delmarva Power and Light interchange point. This was substantiated through a load-flow study conducted by Shaw in early 2004 and distribution study by Wilson & Wilson in 2006. The current capacitor controls are not providing the granularity required to turn them off and on as required to meet both the power quality requirements of our customers and DP&L requirements. Additional controls are required to fine tune the systems operation.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Without the additional capacitor banks and more importantly controls, the City may experience a low/high voltage problem at the customer level and/or the possibility of having to pay power factor penalties to Delmarva Power and Light.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	Construction/Maintenance		50,000	50,000	50,000	50,000	250,000
	Total	50,000	50,000	50,000	50,000	50,000	250,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		50,000	50,000	50,000	50,000	50,000	250,000
	Total	50,000	50,000	50,000	50,000	50,000	250,000

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City of Dover, Delaware

EE1607

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Unassigned

Useful Life

Priority n/a

Category Electric

Status Active

Time-Line:

New Project: Yes

Account Number: 487-8300-563.90-25

Description

Project #

Total Project Cost: \$67,000

Set two new termination poles and burying URD in between.

Project Name Horsepond Road URD ~ Distribution Feeders

Justification

Trees continually fall and cause outages so we need to bury the line to keep the circuit tiepoint reliable.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	Construction/Maintenance						67,000
	Total	67,000					67,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		67,000					67,000
	Total	67,000					67,000

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

EE1610 Project #

New Project: Yes

Project Name Frazier 900 Circuits

City of Dover, Delaware

Type Improvement Useful Life 15-20 years Category Electric

Account Number: 487-8300-563.90-25 Priority n/a Time-Line: FY16-FY20 Status Active

Total Project Cost: \$50,000 Description

Replacing fault indicators for overhead and underground primaries.

Justification

Aids in restoring power during an outage and finding the causes of said outages.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	Construction/Maintenance		10,000	10,000	10,000	10,000	50,000
	Total	10,000	10,000	10,000	10,000	10,000	50,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		10,000	10,000	10,000	10,000	10,000	50,000
	Total	10,000	10,000	10,000	10,000	10,000	50,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # EE1612

Project Name Dover Air Force Base Substation Rebuild

New Project: Yes
Time-Line: FY16-FY20

Account Number: 487-8300-563.60-89

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Total Project Cost: \$530,000

Priority

Useful Life

Category Electric

Status Active

n/a

Department Electric Engineering

Contact Electric Director

Type Improvement

Description

This project will replace two City distribution substations (Danner Farm and Lebanon) and one 69kV substation (DAFB)

Planning and engineering for this project in FY2016 with new construction in 2020.

Justification

The existing substation was built in 1969 and has reached it expected life. The two distribution substations do not have enough real estate to expand and the 69kV substation has reached it's expected life. Additionally, the DAFB substation will be off of DAFB property which will give us more control over our substation. Security clearance badges are required to enter our current substitution and have to be requested yearly for our employees.

If the planning of this project is delayed or eliminated, catastrophic failures may occur.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design		30,000					30,000
Land Acquisition			500,000				500,000
	Total	30,000	500,000				530,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		30,000	500,000				530,000
	Total	30,000	500,000				530,000

Budget Impact/Other	•
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City of Dover, Delaware

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority

Status Active Total Project Cost: \$78,500

EE1617 Project

New Project: Yes

Project Name Oak Grove Trailer Park - Distribution Upgrade

Time-Line: FY-16

Description

This project will incorporate replacing existing underground distribution cable and equipment that is reaching its life expectancy. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Account Number: 487-8300-563.90-25

Justification

We have replaced a small portion of this underground distribution as it has faulted and created an emergency situation. The old style cable has faulted several times and the "live front" equipment is dangerous to line crew.

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ınce	78,500					78,500
	Total	78,500					78,500
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		78,500					78,500
	Total	78,500					78,500

FY 16 thru FY 20

City of Dover, Delaware

Project # EE1618

Project Name Lakeland Laurel Point - Distribution Upgrades

New Project: Yes

Account Number: 487-8300-563.90-25

Time-Line: FY-16

Total Project Cost: \$63,000

Useful Life

Category Electric

Status Active

Priority 4

Department Electric Engineering

Contact Electric Director

Type Improvement

Description

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	63,000					63,000
	Total	63,000					63,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		63,000					63,000
	Total	63,000					63,000

Budget Impact/	Other
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Project Name RT 8 / Mifflin Road Crossing - Dist. Upgrade

conditions as well as in preparation of future distribution projects.

City of Dover, Delaware

EE1619

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority 5

Status Active

Total Project Cost: \$51,500

New Project: Yes

Project #

Time-Line: FY-16

Description

This project will eliminate the distibution system causing outages by wires coming in contact with each other during heavy winds or storm

Account Number: 487-8300-563.90-25

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	Construction/Maintenance						51,500
	Total	51,500					51,500
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		51,500					51,500
	Total	51,500					51,500

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Project Name Route 8 Taps - Distribution Upgrade

City of Dover, Delaware

EE1620

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority 7 --

Status Active

New Project: Yes

Time-Line: FY-16

Total Project Cost: \$38,500

Description

Project #

This project will eliminate the remaining overhead distribution from Cranberry Run, west along RT 8. These taps were left over from the Dover High Scool Project.

Account Number: 487-8300-563.90-25

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged. trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		38,500					38,500
	Total	38,500					38,500
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		38,500					38,500
	Total	38,500					38,500

Project Name Townsend Brothers - Distribution Upgrade

City of Dover, Delaware

EE1621

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority

Description

New Project: Yes

Time-Line: FY-16

Project #

Status Active Total Project Cost: \$14,500

This project will elimate the remaining overhead distribution off S. Governors Avenue. This overhead distribution was left over from the State of Delaware's Governors Avenue Project in which all other overhead distribution was placed underground. Existing Townsend Brothers upgraded their service and was placed underground so this overhead is between two sections of underground distribution.

Account Number: 487-8300-563.90-25

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		14,500					14,500
	Total	14,500					14,500
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		14,500					14,500
	Total	14,500					14,500

Budget Impact/Other	

City of Dover, Delaware

EE1622

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority 3

Status Active

New Project: Yes **Account Number:** 487-8300-563.90-25

Project Name Persimmon Tree Apartments - Dist. Upgrade

Time-Line: FY-16

Total Project Cost: \$62,000 Description

This project will incorporate replacing existing underground distribution cable and equipment that is reaching its life expectancy.

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged. trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

Budget Impact/Other

Project #

We have replaced a small portion of this underground distribution as it has faulted creating an emergency situation. The old style cable has faulted several times and the "live front" equipment is dangerous to our linecrew.

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		62,000					62,000
	Total	62,000					62,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		62,000					62,000
	Total	62,000					62,000

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Project Name Dover East Estates - Distribution Upgrade

City of Dover, Delaware

EE1627

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority 2

Status Active

Total Project Cost: \$130,000 Description

Account Number: 487-8300-563.90-25

This project will incorporate replacing existing underground distribution cable and equipment that is reaching its life expectancy. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

Project #

New Project: Yes

Time-Line: FY-16

We have replaced a small portion of this underground distribution as it has faulted and created an emergency situation. The old style cable has faulted several times and the "live front equipment is dangerous to our linecrew.

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	Construction/Maintenance						130,000
	Total	130,000					130,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		130,000					130,000
	Total	130,000					130,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # EE1630

Project Name Reed Street Building Roof Repair/Replacement

New Project: Yes **Account Number:** 487-8400-564.40-31

Time-Line: FY-16

Type Maintenance

Department Electric Engineering

Contact Electric Director

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$201,800

Roof repairs or replacement for the building located at 5 E. Reed Street, Weyandt Hall.

The Space Needs Assessment may change the necessity of this. There has been discussion of the building possibly being sold or demolished.

Justification

Description

The roof leaks and has had multiple patchwork repairs done by Facilities Maintenance staff over the years.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenance		201,800					201,800
	Total	201,800					201,800
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		201,800					201,800
	Total	201,800					201,800

FY 16 thru FY 20

Department Electric Engineering

Contact Electric Director

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City of Dover, Delaware

Type Improvement

Project # EE1631

Useful Life

Project Name North Street OH to UG (Governors to Queen)

Category Electric

New Project: Yes

Priority n/a

Time-Line:

Status Active

Description

Total Project Cost: \$100,000

This project is to bury the overhead electric lines on W. North Street from S. Governors Avenue to S. Queen Street. All poles will be removed and 16 street lights installed.

Verizon and Comcast lines will also have to be buried in order for the poles to be removed.

Account Number:

Justification

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ınce	100,000					100,000
	Total	100,000					100,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		100,000					100,000
	Total	100,000					100,000

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FY 16 thru FY 20

City of Dover, Delaware

EE1702 Project #

Project Name System Automation

New Project: No

Time-Line: FY17-FY21

Account Number: 487-8300-563.70-28

Useful Life 5-10 years Category Electric

Department Electric Engineering

Contact Electric Director Type Improvement

Priority n/a

Status Active **Total Project Cost:** \$600,000

Description

Design, develop, and install a self-healing or "smart" distribution system.

Justification

This project will include an engineering study to be performed using a system model to develop a scheme that will allow the distribution system to be self-healing in the event of a fault. Following the study, automation equipment will be purchased to detect problems on the system, isolate the affected area, and reenergize lines not affected. This will improve the reliability of the city's local electric grid, minimize customer outages, and increase customer satisfaction.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Planning/Design		0	150,000	150,000	150,000	150,000	600,000
	Total	0	150,000	150,000	150,000	150,000	600,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		0	150,000	150,000	150,000	150,000	600,000
	Total	0	150,000	150,000	150,000	150,000	600,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # **EE1810**

Project Name Distribution Upgrades

New Project: No

Time-Line: On Going Maint.

Account Number: 487-8300-563.90-25

Total Project Cost: \$1,500,000

Priority

Department Electric Engineering

Contact Electric Director Type Improvement

Useful Life 20-25 years

Status Active

Category Electric

Description

This project involves the systemic replacement of overhead lines with underground lines whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

This account is used to upgrade any trouble areas during the year.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	nce	0	0	300,000	600,000	600,000	1,500,000
	Total	0	0	300,000	600,000	600,000	1,500,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		0	0	300,000	600,000	600,000	1,500,000
	Total	0	0	300,000	600,000	600,000	1,500,000

Budget Impact/Other	Βu	ıdge	t Iı	mpa	ct/(Othei
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FY 16 thru FY 20

City of Dover, Delaware

EE1616 Project #

Project Name New Developments

New Project: No Account Number: 4878200-562.Several

Time-Line: Continuous

Total Project Cost: \$12,279,000

Priority 1

Department Electric T & D

Useful Life 30+ years

Category Electric

Status Active

Contact Electric Director Type Improvement

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a \$1,600 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

This is an ongoing project and affects three separate accounts:

487-8200-562.60-31

487-8200-562.60-34

487-8200-562.60-46

COMMENTS: Not all new development projects are known during budget preparation, as some will arise during the year.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenan	ice	2,279,000	2,500,000	2,500,000	2,500,000	2,500,000	12,279,000
	Total	2,279,000	2,500,000	2,500,000	2,500,000	2,500,000	12,279,000
Funding Courses		TT 4 6			TT 40		
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Developer Contribution		1,900,000	FY 17	FY 18	FY 19	FY 20	1,900,000
			FY 17 2,500,000	FY 18 2,500,000	2,500,000	FY 20 2,500,000	

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FY 16 thru FY 20

City of Dover, Delaware

EE1623

Project Name DNREC R&R Metering ~ New Development

New Project: Yes Account Number: 4878200-562.Several

Status Active
Total Project Cost: \$41,000

Department Electric T & D

Useful Life 20-25 years

Category Electric

Priority n/a

Contact Electric Director

Type Unassigned

Description

Time-Line: FY-16

Project #

Change existing primary metering to secondary metering rate.

This project was originally requested by the State of Delaware for FY15. They did not get their funding for FY15; therefore, they requested it be pushed to FY16

Justification

The State of Delaware Facilities Management is requesting the change of service because they do not have the qualified personnel to maintain the high voltage system

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ance	41,000					41,000
	Total	41,000					41,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		41,000					41,000
	Total	41,000					41,000

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FY 16 thru FY 20

Department Electric T & D

Project # EE1625

New Project: Yes

Time-Line: FY-16

City of Dover, Delaware

Project Name Public Works Wetland Project

Type Improvement

Contact Electric Director

Useful Life

Category Electric

Priority 8 --

Status Active

Description Total Project Cost: \$78,000

Account Number: 4878200-562.Several

This project request form the Public Works Department is due to environmental concerns. The PW2 site will be redeveloped to increase stormwater quality entering Silver Lake. The improvements include relocating the greenhouse, Grounds Division office, Equipment garage, including small engine repair to Schutte Park. The existing water production well will remain on site. The site will be converted to a stabilized park with water quality improvements for stormwater.

Justification

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ance	78,000					78,000
	Total	78,000					78,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		78,000					78,000
	Total	78,000					78,000

Budget Impact/Other

FY 16 thru FY 20

City of Dover, Delaware

EE1626 Project #

Project Name Washington Street Lights - New Development

New Project: Yes

Time-Line: FY-16

Account Number: 4878200-562.60-34

Total Project Cost: \$40,000

Useful Life

Department Electric T & D

Category Electric

Status Active

Priority 9 --

Contact Electric Director Type Improvement

Description

This project request from the City Manager involves the installation of new 150 Watt HPS decorative light and removal of roadway lights on wooden poles.

Justification

Existing lights are on wooden poles and placing streetlights along the road will increase aesthetics of the area.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ance	40,000					40,000
	Total	40,000					40,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		40,000					40,000
	Total	40,000					40,000

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FY 16 thru FY 20

City of Dover, Delaware

EE1628 Project #

Time-Line: FY-16

Project Name NBR Properties, LLC - New Development

New Project: Yes

Account Number: 4878200-562.Several

Status Active

Priority n/a

Category Electric

Useful Life

Department Electric T & D

Contact Electric Director Type Improvement

Total Project Cost: \$19,000 Description

This is a new project taken from a list of projects submitted to the Planning Department. Design is based on preliminary assumptions as no electrical load information has been submitted by the developer.

Justification

New project submitted to Planning Commission.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ınce	19,000					19,000
	Total	19,000					19,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		19,000					19,000
	Total	19,000					19,000

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FY 16 thru FY 20

Department Electric T & D

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Status Active

Priority n/a

Total Project Cost: \$43,000

City of Dover, Delaware

EE1629 Project #

Project Name Tall Pines Condos - New Development

New Project: Yes

Time-Line: FY-16

Description

This is a new project taken from a list of projects submitted to the Planning Department. Design is based on preliminary assumptions as no electrical load information has been submitted by the developer.

Account Number: 4878200-562.Several

Justification

New project submitted to Planning Commission.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	nce	43,000					43,000
	Total	43,000					43,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		43,000					43,000
	Total	43,000					43,000

Budget Impact/Other

FY 16 thru FY 20

Department Power Plant

Category Electric

City of Dover, Delaware

Delaware Contact Power Plant Manager

Project # EG1504

Project Name McKee Run Unit 3 Boiler Systems Useful Life

 New Project:
 No
 Account Number:
 487-8101-591.40-31
 Priority
 1

Time-Line: Status Active

Description Total Project Cost: \$803,000

This Project was developed to perform inspections and repairs to the Unit 3 boiler on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. In general, most work activities are those requiring planned outages and therefore will be scheduled to coincide with planned outages. For 2016, work identified includes the following:

Replacement of waterwall tubes

Note: Project costs in years beyond 2016 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system equipment represents components that, if they fail, will result in loss of generation and or capacity. Routine evaluation of the condition of critical components will allow for proper prioritization of maintenance activities and resources. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and or capacity. More importantly, component failure could also result in safety risk to personnel.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ance	42,000	382,000	0	299,000	80,000	803,000
	Total	42,000	382,000	0	299,000	80,000	803,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		42,000	382,000	0	299,000	80,000	803,000
	Total	42,000	382,000	0	299,000	80,000	803,000

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FY 16 thru FY 20

City of Dover, Delaware

EG1601 Project #

Project Name McKee Run Building Equipment Replacement

Account Number: 487-8101-591.40-31 New Project: No

Time-Line:

Total Project Cost: \$293,000

Priority

Department Power Plant

Useful Life Unknown

Category Electric

Status Active

Contact Power Plant Manager

Type Maintenance

Description

This project includes the replacement of certain building support systems that are expected to reach their useful life. The specific building systems to be addressed in 2016 include:

-Supervisors Office Roof top Air Conditioners

-Rebuild 2A Air Compressor

Note: Project costs in years beyond 2016 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of equipment that has reached its design life. Continuing increase in the costs to maintain this equipment will result from the lack of funding this project. In addition, critical temperature control is necessary to keep plant instrumentation located in the control room at acceptable operating conditions. Replacement of the control room air conditioners is scheduled for 2017. Allowing the temperature to exceed design conditions could contribute to reduced control equipment life and possible reduced unit reliability.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ınce	42,000	59,000	99,000	27,000	66,000	293,000
	Total	42,000	59,000	99,000	27,000	66,000	293,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		42,000	59,000	99,000	27,000	66,000	293,000
	Total	42,000	59,000	99,000	27,000	66,000	293,000

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FY 16 thru FY 20

City of Dover, Delaware

EG1607

Project Name McKee Run Unit 3 Auxiliary System Components

Account Number: 487-8101-591.40-31

New Project: No Time-Line:

Priority 2 Status Active

Total Project Cost: \$1,014,000

Useful Life

Department Power Plant

Category Electric

Contact Power Plant Manager

Type Maintenance

Description

Project #

This project will perform inspections and repairs of Unit 3 auxiliary system components focusing on critical components. Components identified that will be addressed in 2016 include the #3 and 4 service water pumps, heat exchanger and piping safety valves, and turbine supervisory instrumentation replacement.

Note: Project costs in years beyond 2016 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical auxiliary systems components are those components that, if they were to fail, their failure could result in unit load reduction or outage with consequential loss of capacity and / or generation although they would not individually affect the long range financial viability of the unit. Addressing these assets in a systematic fashion will result in minimizing forced outages and eliminating major maintenance expenses associated with component failure. Performing work as scheduled will also levelize maintenance expenditures. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and/ or capacity.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	135,000	128,000	261,000	277,000	213,000	1,014,000
	Total	135,000	128,000	261,000	277,000	213,000	1,014,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		135,000	128,000	261,000	277,000	213,000	1,014,000
	Total	135,000	128,000	261,000	277,000	213,000	1,014,000

Budget Impact/Other	

Project Name McKee Run & VanSant CEMS Upgrade

FY 16 thru FY 20

City of Dover, Delaware

EG1608

Department Power Plant

Contact Power Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 3

Status Active

New Project: Yes Time-Line:

Account Number: 487-8101-591.40-31

Description

Project #

Total Project Cost: \$89,000

This fund will acquire updated CEMS software and computer hardware to support environmental compliance monitoring, recording and reporting functions. Computer hardware is dated (c. 2009) and needs to be replaced with current technology. Newer Software program available has greater functionality and reporting functions.

Justification

These are critical system components which can directly impact the Unit operation. Their failure to operate will result in loss of generation and capacity or create environmental reporting issues. Addressing these assets in a systematic fashion will result in minimizing forced outages and eliminating major maintenance expenses associated with component failure. Computer hardware is dated (c. 2009) and needs to be replaced with current technology. Newer Software program available has greater functionality and reporting functions.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ınce	89,000					89,000
	Total	89,000					89,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		89,000					89,000
	Total	89,000					89,000

Budget Impact/Other	

FY 16 thru FY 20

City of Dover, Delaware

EG1609 Project #

Project Name Van Sant Unit 11 Component Replacements

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Priority 4 Status Active

Total Project Cost: \$415,000

Department Power Plant

Useful Life Unknown

Category Electric

Contact Power Plant Manager

Type Maintenance

Description

This fund was developed to perform inspections and repairs to the VanSant Unit 11 auxiliary equipment on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. Work to be performed to include the following equipment:

2016 - Replace acid and caustic pumps and refurbish the emergency DC (Black Start) oil pump

Note: Project costs in years beyond 2016 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of capital items that are expected to reach their useful life and will need to be replaced or refurbished to maintain plant system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	21,000	89,000	0	0	305,000	415,000
	Total	21,000	89,000	0	0	305,000	415,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		21,000	89,000	0	0	305,000	415,000
	Total	21,000	89,000	0	0	305,000	415,000

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FY 16 thru FY 20

City of Dover, Delaware

EG1610

Project Name Plant Systems Safety & Compliance Improvements

Account Number: 487-8101-591.40-31 New Project: Yes

Time-Line:

Description

Project #

Status Active

Priority

Category Electric

Useful Life

Department Power Plant

Contact Power Plant Manager

Type Maintenance

Total Project Cost: \$306,000

This project will install video cameras to replace outdated cameras and install additional cameras at McKee Run. The project will also install cameras at VanSant Generating Station where there currently have none installed. Additionally, the project will replace outdated radios and replace deteriorating fencing at the McKee Run and VanSant Generating Stations. The installation of this equipment will aid in improving plant security at both sites and improve personnel safety at both sites.

Justification

This project is required to improve overall surveillance coverage and security at both McKee Run and VanSant generating plant sites. Currently, VanSant Generating Station does not have any video surveillance.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	157,000	112,000	37,000			306,000
	Total	157,000	112,000	37,000			306,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		157,000	112,000	37,000			306,000
	Total	157,000	112,000	37,000			306,000

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FY 16 thru FY 20

City of Dover, Delaware

EG1611 Project #

Project Name McKee Run & VanSant - Preservation of Structures

Account Number: 487-8101-591.40-31 New Project: No

Time-Line:

Total Project Cost: \$676,000

Priority

Department Power Plant

Useful Life Unknown

Category Electric

Status Active

Contact Power Plant Manager

Type Maintenance

Description

This project involves the preservation of plant structures in order to prevent deterioration of building structural steel and equipment subject to corrosion due to the working environment. Included will be the sandblasting and painting of identified structures and equipment along with the removal of equipment that has been retired in place. This work is an ongoing effort spanning multiple years. Work identified includes the

2016 - Painting Unit 3 stack and circulating piping at the Unit 3 cooling tower.

Note: Project costs in years beyond 2016 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Structural steel painting is needed in various areas throughout the plant proper as well as various outbuildings on the plant property to maintain the physical building structures and equipment in an acceptable condition and prevent further deterioration. This project represents a minimum preservation and maintenance of structures consistent with the expected life of the stations. Consequences of delaying or eliminating this project will result in the accelerated deterioration of plant structures and larger future costs associated with structural repairs.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ance	215,000	261,000	0	200,000	0	676,000
	Total	215,000	261,000	0	200,000	0	676,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		215,000	261,000	0	200,000	0	676,000
	Total	215,000	261,000	0	200,000	0	676,000

Buc	lget	: Im	pact/	Ot	her
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FY 16 thru FY 20

City of Dover, Delaware

EG1612 Project #

Project Name Unit 3 Cooling Water Line Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Priority

Department Power Plant

Useful Life Unknown

Category Electric

Status Active

Contact Power Plant Manager

Type Maintenance

Total Project Cost: \$469,000 Description

This project will inspect and repair the underground cooling water piping from the Unit 3 condenser to the cooling tower. An inspection of the pipe condition will be performed on this pipe in the fall of 2015 to develop a repair/replace action plan to address the suitability for continued operation as well as extending the life of the piping beyond 2016. The actual repairs will be completed in the spring of 2016. Completion of the project as scheduled will eliminate the need to add additional O&M funding for emergency repairs in future years. The budgeted costs assume only repairs to one of the two (2) lines from the cooling tower to the plant exterior wall.

Justification

The condition of the underground cooling water pipe line has required numerous repairs over the life of the plant and the pipe lining has exceeded its useful life of 20 years. It is expected that the repair frequency will accelerate over the next several years as the internal pipe coating continues to degrade. Delaying this project beyond 2016 will increase the risk of a failure causing an extended unit outage to repair or replace the failed pipe as well as incurring water spillage to the surrounding ground. Additional budget dollars will need to be allocated to make the repairs of the failed piping.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	469,000					469,000
	Total	469,000					469,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		469,000					469,000
	Total	469,000					469,000

Budget Impact/Other	

FY 16 thru FY 20

Department Power Plant

Useful Life Unknown

Category Electric

Priority 7 --

Contact Power Plant Manager

Type Maintenance

City of Dover, Delaware

Project # EG1613

Project Name McKee Run Unit 3 Stack Repairs

New Project: No Account 1

Time-Line:

Account Number: 487-8101-591.40-31

Status Active

Description Total Project Cost: \$485,000

An internal and external inspection was performed by an outside consultant in 2012. From this inspection a work scope has been developed to incorporate repairs required to extend the life of the stack for 10 to 15 yrs. Complete replacement of the stack lining will be made in order to allow continued operation of Unit 3.

Justification

Extensive deterioration of the stack lining was found during the fall 2012 planned inspection of the stack. This will require significant repair and replacement of the stack lining.

Delaying necessary repairs could lead to more costly repairs in the future and possible unplanned forced outage on Unit 3. Earnings from the sale of capacity may also be affected.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	485,000					485,000
	Total	485,000					485,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		485,000					485,000
	Total	485,000					485,000

Budget	Impact/Other	
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FY 16 thru FY 20

City of Dover, Delaware

EG1701

Project Name Van Sant Unit 11 Major Overhaul

New Project: No **Account Number:** 487-8101-591.40-31

Time-Line:

Total Project Cost: \$2,498,000

Priority

Department Power Plant

Useful Life 20 years

Category Electric

Status Active

Contact Power Plant Manager

Type Improvement

n/a

Description

Project #

This project will perform a major overhaul on the turbine generator based on Original Equipment Manufacturer (OEM) recommended repair frequency which is based on factored starts of the Unit from first commissioning and from last inspection/repair interval. This project will be implemented in 2017 with long lead material purchases in 2017 and installation in 2018. The project was revised to include the replacement of the exhaust plenum.

Justification

This project is required to fund the purchase of all parts needed to perform a major overhaul on the unit based on estimated factored starts since unit was first commissioned and since last the Hot Gas Path inspection. This project will span the course of two years. In Year 1, the majority of the long lead parts will be purchased. Services will be identified in year 2 and the actual installation will be performed in Year 2. Extended equipment and for unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges. In addition, gradual degradation of the unit's output could occur which would have a negative effect on the capacity rating of the unit and reliability of the unit.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenar	nce		400,000	1,948,000	0	150,000	2,498,000
	Total		400,000	1,948,000	0	150,000	2,498,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue			400,000	1,948,000	0	150,000	2,498,000
	Total		400,000	1,948,000	0	150,000	2,498,000

Budget Impact/Other	

FY 16 thru FY 20

City of Dover, Delaware

Project # EG1704

Project Name McKee Run Unit 3 Hydrogen Purity Analyzer

New Project: Yes Account Number: 487-8101-591.40-31

Time-Line: FY17

Total Project Cost: \$85,000

Priority

Useful Life

Department Power Plant

Category Electric

Status Active

Contact Power Plant Manager

Type Maintenance

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Description

This project will replace the current Hydrogen Purity Analyzer on Unit 3 with newer equipment. Hydrogen Analyzers monitor hydrogen purity in power generators which use hydrogen gas for cooling. It also monitors CO2 in hydrogen and CO2 in air during shutdown and startup purge procedure. Hydrogen is the media by which cooling of the generator(s) is achieved. Great importance is placed on the assurance that system is 100% pure hydrogen and not contaminated. In addition, the analyzers also monitor the CO2 content when the generator is taken out of service for equipment and personnel safety reasons.

Justification

Critical system components that, if they fail, will result in loss of generation and/or capacity. Parts and repair facilities are becoming rare. Newer equipment enables the facility to secure improved equipment reliability and vendor support in the repair, acquisition of replacement parts and in the overall maintenance of the analyzers.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Delaying this project could result in the failure of critical unit equipment and subsequent lose of generation and or capacity

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince	0	85,000				85,000
	Total	0	85,000				85,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		0	85,000				85,000
	Total	0	85,000				85,000

Budget Impact/Other

We would expect this project to be funded outside the normal operating budget.

Project Name McKee Run Units 1 & 2 Component Repairs

FY 16 thru FY 20

City of Dover, Delaware

EG1705

Department Power Plant

Contact Power Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority n/a

Time-Line: Status Active Total Project Cost: \$21,000 Description

Account Number: 487-8101-591.40-31

This project will inspect and repair boiler safety valves associated with the McKee Run Units 1 and 2 Boilers.

Justification

Project #

New Project: No

These inspections are required by the Delaware Title 7 Boiler safety program. The safety valves are critical to the safe operation of the boiler and must operate correctly in the event of a boiler pressure excursion. This inspection will assume the valves are in good operating condition. Failure of any of these valves to open when required could lead to damage of the boiler and subsequent unit forced outage.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintena	ince		21,000	0	0		21,000
	Total		21,000	0	0		21,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue			21,000	0	0		21,000
	Total		21,000	0	0		21,000

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FY 16 thru FY 20

City of Dover, Delaware

Project # EG1805

Project Name McKee Run Unit 3 Turbine Repairs

New Project: No Account Number: 4

Time-Line:

Account Number: 487-8101-591.40-31

Total Project Cost: \$463,000

Priority

Department Power Plant

Useful Life Unknown

Category Electric

Status Active

Contact Power Plant Manager

Type Maintenance

n/a

Description Total Project Cost: \$463,00

This project will inspect the Unit 3 turbine control and stop valves and auxiliary equipment. This inspection is scheduled on a predetermined frequency based on Unit operating hours, required regulatory intervals, original equipment manufacturer and insurance company recommendations. In 2018 all turbine control, stop, and intercept valves will be fully disassembled, inspected and repaired if needed.

Note: Project costs in years beyond 2018 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation and insurance company recommendations.

Justification

The valve inspections included in the scope are all related to the normal and emergency turbine generator control and shutdown systems. Industry standard inspection guidelines are followed in order to minimize the risk of mechanical failure which could result in extended forced outage of the unit, or the potential indefinite loss of unit availability.

Expenditures		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Construction/Maintenar	nce			438,000	25,000		463,000
	Total			438,000	25,000		463,000
Funding Sources		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue				438,000	25,000		463,000
	Total			438,000	25,000		463,000

Budget Impact/Other	

VEHICLE & EQUIPMENT REPLACEMENT

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source		FY 16	FY 17	FY 18	FY 19	FY 20	Total
General Fund Other		1,074,900 20,300	1,276,400	1,188,700	1,077,500	1,103,100	5,720,600 20,300
	GRAND TOTAL	1,095,200	1,276,400	1,188,700	1,077,500	1,103,100	5,740,900

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
City Manager								
1998 Ford Explorer	15Veh #15	n/a	24,700					24,700
City Manager Total			24,700					24,700
Code Enforcement								
1998 Ford Crown Victoria	18Veh# 11	n/a			23,800			23,800
Code Enforcement Total		_			23,800			23,800
Facilities Management	ĺ							
1996 Ford Van #436	17Veh #435	n/a		20,000				20,000
2003 Dodge Van (438)	18eh# 438	n/a			22,000			22,000
2004 Ford Van #439	18Veh# 439	3				24,200		24,200
2005 Ford F150 #433	20Veh#433	n/a					26,600	26,600
Facilities Management Total		_		20,000	22,000	24,200	26,600	92,800
Fleet Maintenance								
2001 Dodge Ram 3500 #118	16Veh# 118	n/a	52,700					52,700
2001 Dodge Ram 1500 #131	16Veh# 131	n/a	31,300					31,300
1998 Ford F150 #129	17Veh #129	n/a	,	35,000				35,000
2001 Dodge Ram 150 #130	18Veh #130	n/a			38,000			38,000
2003 Chevrolet 1500 HD Flat Bed #119	19Veh# 119	n/a				60,000		60,000
Fleet Maintenance Total			84,000	35,000	38,000	60,000		217,000
Life Safety (Fire Marshal)								
2005 Ford Expedition	15Veh# 28	n/a	27,800					27,800
2008 Dodge Durango	17Veh# 12	n/a		29,500				29,500
2003 Ford Expedition	17Veh# 23	n/a	27,900					27,900
1985 Chevy Van	18Veh# 14	n/a			17,500			17,500
Life Safety (Fire Marshal) Total			55,700	29,500	17,500			102,700
Permtting and Inspections								
2005 Ford F150	17Veh# 13	n/a		16,000				16,000
Permtting and Inspections Total		_		16,000				16,000
Planning								
2004 Ford Station Wagon	17Veh# 3	n/a		16,000				16,000
Planning Total				16,000				16,000
Police								
2010 Ford Crown Vic (202)	16Veh# 202	n/a	24,700					24,700
		,	202				Thursday Aug	ust 06, 2015

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
2004 Honda Accord (212)	16Veh# 212	n/a	24,300					24,300
2007 Ford Crown Vic (227)	16Veh# 227	n/a		24,700				24,700
2008 Ford Crown Vic (238)	16Veh# 238	n/a	24,700					24,700
2008 HD Motorcycle FHP (256)	16Veh# 256	n/a	20,300					20,300
2008 Ford Crown Vic (259)	16Veh# 259	n/a	24,700					24,700
2010 Ford Crown Vic (271)	16Veh# 271	n/a	24,700					24,700
2010 Ford Crown Vic (275)	16Veh# 275	n/a	24,700					24,700
2007 Ford Crown Vic (280)	16Veh# 280	n/a	24,700					24,700
2010 Ford Crown Vic (285)	16Veh# 285	n/a	24,700					24,700
2005 Ford Crown Vic (288)	16Veh# 288	n/a		24,700				24,700
2010 Ford Crown Vic (289)	16Veh# 289	n/a	24,700					24,700
2008 Ford Crown Vic (291)	16Veh# 291	n/a		24,700				24,700
2007 Ford Crown Vic (292)	16Veh# 292	n/a		24,700				24,700
2010 Ford Crown Vic (203)	17Veh# 203	n/a		24,700				24,700
2002 Ford Taurus (206)	17Veh# 206	n/a		24,300				24,300
2011 Ford Crown Vic (251)	17Veh# 251	n/a		24,700				24,700
2011 Ford Crown Vic (252)	17Veh# 252	n/a		24,700				24,700
2011 Ford Crown Vic (253)	17Veh# 253	n/a		24,700				24,700
2011 Ford Crown Vic (254)	17Veh# 254	n/a		24,700				24,700
2008 HD Motorcycle FHP (257)	17Veh# 257	n/a		20,300				20,300
2008 Ford Fusion (274)	17Veh# 274	n/a		24,300				24,300
2005 Ford Crown Vic (277)	17Veh# 277	n/a		24,700				24,700
2000 Ford Taurus (210)	18Veh# 210	n/a			24,300			24,300
2008 Ford Fusion (221)	18Veh# 221	n/a			24,300			24,300
2010 Ford Fusion (237)	18Veh# 237	n/a			24,300			24,300
2011 Ford Crown Vic (255)	18Veh# 255	n/a			24,700			24,700
2007 Ford Fusion (260)	18Veh# 260	n/a			24,300			24,300
2007 Ford Fusion (261)	18Veh# 261	n/a			24,300			24,300
2009 HD Motorcycle FHP (266)	18Veh# 266	n/a			20,300			20,300
2012 Dodge Charger (272)	18Veh# 272	n/a			24,700			24,700
2012 Dodge Charger (276)	18Veh# 276	n/a			24,700			24,700
2005 Ford Crown Vic (279)	18Veh# 279	n/a			24,700			24,700
2010 Dodge Charger (209)	19Veh# 209	n/a				24,700		24,700
2011 Chevy Silverado (215)	19Veh# 215	n/a				23,700		23,700
2012 Chevy Tahoe (223)	19Veh# 223	n/a				28,000		28,000
2008 Ford Fusion (230)	19Veh# 230	n/a				24,300		24,300
2010 Ford Fusion (231)	19Veh# 231	n/a				24,300		24,300
2010 Ford Fusion (235)	19Veh# 235	n/a				24,300		24,300
2011 Ford Fusion (240)	19Veh# 240	n/a				24,300		24,300
2014 Harley Davidson FLHTP (244)	19Veh# 244	n/a				20,300		20,300
2010 Ford Crown Vic (273)	19Veh# 273	n/a				24,700		24,700
2002 Dodge Ram 1500 (296)	19Veh# 296	n/a				23,700		23,700
2011 Chevy Tahoe (226)	20Veh #226	n/a					28,000	28,000
2012 Dodge Charger (205)	20Veh# 205	n/a					24,700	24,700
1998 Ford E250 (207)	20Veh# 207	n/a					17,700	17,700
2011 Ford Fusion (218)	20Veh# 218	n/a					24,300	24,300
2011 Chevy Tahoe (222)	20Veh# 222	n/a					28,000	28,000
2012 Ford Fusion (233)	20Veh# 233	n/a					24,300	24,300
2000 Ford Crown Vic (234)	20Veh# 234	n/a					24,700	24,700
2010 Dodge Charger PPV (250)	20Veh# 250	n/a					24,700	24,700
2011 HD FHC Motorcycle (267)	20Veh# 267	n/a					20,300	20,300
1999 Ford E250 (281)	20Veh# 281	n/a					98,300	98,300
2010 Dodge Charger (297)	20Veh# 297	n/a					24,700	24,700
Poli	ce Total		242,200	315,900	240,600	242,300	339,700	1,380,700

Public Works - Grounds

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
2002 Dodge 3/4 with Dump (550)	16Veh# 550	3	33,000					33,000
1999 Chevy Chipper Box Dump Truck w/Lift Gate #554	16Veh# 554	3	61,900					61,900
2005 Kubota 72" Front Mount Mower #564	16Veh# 564	3	30,800					30,800
1990 FMC 300 Gallon Sprayer (565)	16Veh# 565	5	33,200					33,200
1994 Vermeer Brush Chipper (588)	16Veh# 588	5	42,200					42,200
2001 Kubota 80" Utility Tractor (569)	17Veh# 569	3		38,000				38,000
1999 Dodge Ram 2500 Truck #558	17Veh#558	n/a		26,000				26,000
2003 Ex-Mark 52" Zero Turn Mower (568)	18Veh# 568	3			15,000			15,000
2004 Kubota Tractor w/Front Loader/Backhoe #572	18Veh# 572	3			44,800			44,800
1995 International Bucket Truck #589	19Veh#589	2				188,000		188,000
2006 Kubota Mower #581	20Veh #581	n/a					60,000	60,000
2009 Toro Mower #561	20Veh#561	n/a					60,000	60,000
2001 Dodge Ram 2500 Truck #580	20VEH#580	n/a					33,000	33,000
Public Works - Grounds Tota	l		201,100	64,000	59,800	188,000	153,000	665,900
Public Works - Sanitation								
2008 International Bulk Trash Truck #448	16Veh# 448	3	189,000					189,000
2008 Peterbilt Automated Trash Truck (451)	16Veh# 451	4	260,000					260,000
2008 Peterbilt Automated Trash Truck (441)	17Veh# 441	3		284,000				284,000
2009 International Bulk Trash Truck #446	17Veh# 446	3		163,000				163,000
2008 Intn't Rear Loader (445)	18Veh# 445	4			165,000			165,000
2010 Peterbilt Automated Trash Truck #455	18Veh# 455	3			298,000			298,000
2003 Peterbilt Automated Trash Truck #444	19Veh#444	n/a				313,000		313,000
2008 Ford F150 #440	20Veh#440	n/a					43,800	43,800
2008 International Rear Loader #452	20Veh#452	n/a					278,000	278,000
2002 Hurst Trailer #453	20Veh#453	n/a				2,000		2,000
Public Works - Sanitation Tota	1		449,000	447,000	463,000	315,000	321,800	1,995,800
Public Works - Streets	1							
2006 Ford 1-Ton Dump Truck (325)	16Veh# 325	4	38,500					38,500
2001 Case Front-End Loader #312	17Veh #312	2		176,000				176,000
2001 Int'l Dump Truck (321)	17Veh# 321	3		123,000				123,000
2001 Case Front-End Loader #316	18Veh #316	2			194,000			194,000
1992 International Dump Truck (326)	18Veh# 326	1			130,000			130,000
2001 Int'l Dump Truck (322)	19Veh# 322	2				192,000		192,000
2002 Airman Air Compressor (382)	19Veh# 382	2				30,000		30,000
2003 Chevrolet Silverado 1500 #330	19Veh#330	n/a				26,000		26,000
2001 Int'l Dump Truck (324)	20Veh# 324	2					192,000	192,000
2002 Old Dominion Leaf Vac #361	20Veh#361	n/a					70,000	70,000
Public Works - Streets Tota	1		38,500	299,000	324,000	248,000	262,000	1,171,500
Public Works Admin								
1999 Ford Explorer (6)	17Veh# 6	n/a		34,000				34,000
Public Works Admin Total	1			34,000				34,000

City of Dover, Delaware FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Water/Wastewater Fund		103,700	375,100	278,700	673,200	148,000	1,578,700
	GRAND TOTAL	103,700	375,100	278,700	673,200	148,000	1,578,700

City of Dover, Delaware

FY 2016 Capital Investment Plan

FY 16 thru FY 20

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
W/WW Engineering								
2008 Chevrolet Pickup (421) (Split)	17Veh# 421-2	n/a		10,500				10,50
2008 Ford F150 Pick-Up (420) (Split)	18Veh# 420-2	1			11,000			11,00
2008 Dodge Avenger (427) (Split)	19Veh# 427-2	n/a				11,500		11,50
2008 Dodge Avenger SE #5(split)	20Veh#5	n/a					14,000	14,00
W/WW Engineering Total		_		10,500	11,000	11,500	14,000	47,000
Wastewater Management	1							
1987 Empire Generator (601)	16Veh# 601	n/a	29,000					29,00
1987 Empire Generator (602)	16Veh# 602	n/a	30,600					30,60
1987 Empire Generator (603)	17Veh# 603	n/a		30,600				30,60
2005 Case Backhoe #682 (split)	17Veh#682	n/a		55,000				55,00
2000 Airmen Air Compressor #683 (split)	17Veh#683	n/a		14,000				14,00
2008 Chevy 3/4-Ton Utility Truck #667 (Split)	18Veh #667	n/a			16,500			16,50
2006 Sidekick Easement Machine (690)	18Veh# 690	n/a			36,000			36,00
2008 Ford 1-Ton Utility Truck with crane #665	18Veh#665	n/a			50,000			50,00
2008 Ford 1/2 Ton Utility Truck #698 (split)	18Veh#698	n/a			15,500			15,50
2008 Case 590 Backhoe #672 (Split)	19Veh #672	n/a				59,400		59,40
2008 International Dump Truck 14' #681 (Split)	19Veh #681	n/a				78,000		78,00
2009 Chevrolet CUES Camera Truck #684	19Veh #684	5				300,000		300,00
2012 Chevrolet Silverado 1500 WT #695(split)	20Veh#695	n/a					14,000	14,00
Wastewater Management Total			59,600	99,600	118,000	437,400	14,000	728,600
Truste water management rotal				,	,	,	,	,,
Water Management	Ī	_			<u> </u>	,	,,,,,	,
_	16Veh#417	n/a	44,100				,,,,,	
Water Management 2004 Ford 1-Ton with dump #417	16Veh#417 17Veh# 682	n/a n/a	44,100	55,000	,	,		44,10
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split)			44,100	<u> </u>	<u>,</u>	,	7	44,10 55,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424	17Veh# 682	n/a	44,100	55,000	<u>,</u>			44,10 55,00 143,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split)	17Veh# 682 17Veh#424	n/a n/a	44,100	55,000 143,000	16,500			44,10 55,00 143,00 14,00
Water Management 2004 Ford 1-Ton with dump #417	17Veh# 682 17Veh#424 17Veh#683-2	n/a n/a n/a	44,100	55,000 143,000	·			44,10 55,00 143,00 14,00 16,50
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2	n/a n/a n/a n/a	44,100	55,000 143,000	16,500			44,10 55,00 143,00 14,00 16,50 62,70
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split)	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400	n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700			44,10 55,00 143,00 14,00 16,50 62,70 29,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400 18Veh#407	n/a n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700 29,000	59,400		44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split)	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400 18Veh#407 18Veh#698-2	n/a n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700 29,000			44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50 59,40
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split)	17Veh# 682 17Veh#424 17Veh#683-2 18Veh# 4667-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1	n/a n/a n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700 29,000	59,400		44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50 59,40 78,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split)	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1	n/a n/a n/a n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700 29,000	59,400 78,000	40,000	44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50 59,40 78,00 36,90
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split) 2009 Wacker RT820 Vibratory Trench Roller #401	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1 19Veh #681-1 19Veh#401	n/a n/a n/a n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700 29,000	59,400 78,000		44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50 59,40 78,00 36,90 40,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split) 2009 Wacker RT820 Vibratory Trench Roller #401 2012 Ford F250 Super Duty XL #403 2012 Ford F250 Super Duty XL #425	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1 19Veh #681-1 19Veh#401 20Veh#403	n/a n/a n/a n/a n/a n/a n/a n/a n/a	44,100	55,000 143,000	16,500 62,700 29,000	59,400 78,000	40,000	44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50 59,40 78,00 36,90 40,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split) 2009 Wacker RT820 Vibratory Trench Roller #401 2012 Ford F250 Super Duty XL #403	17Veh# 682 17Veh#424 17Veh#683-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1 19Veh #681-1 19Veh#401 20Veh#403 20Veh#426	n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a	44,100 44,100	55,000 143,000	16,500 62,700 29,000	59,400 78,000	40,000 40,000	44,100 55,000 143,000 14,000 16,500 62,700 29,000 15,500 59,400 78,000 40,000 40,000
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split) 2009 Wacker RT820 Vibratory Trench Roller #401 2012 Ford F250 Super Duty XL #403 2012 Ford F250 Super Duty XL #425 2012 Chevrolet Silverado 1500 WT #695 (split)	17Veh# 682 17Veh#424 17Veh#683-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1 19Veh #681-1 19Veh#401 20Veh#403 20Veh#426	n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a		55,000 143,000 14,000	16,500 62,700 29,000 15,500	59,400 78,000 36,900	40,000 40,000 14,000	44,10 55,00 143,00 14,00 16,50 62,70 29,00 15,50 59,40 78,00 36,90 40,00 40,00
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split) 2009 Wacker RT820 Vibratory Trench Roller #401 2012 Ford F250 Super Duty XL #403 2012 Ford F250 Super Duty XL #425 2012 Chevrolet Silverado 1500 WT #695 (split) Water Management Total	17Veh# 682 17Veh#424 17Veh#683-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1 19Veh #681-1 19Veh#401 20Veh#403 20Veh#426	n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a		55,000 143,000 14,000	16,500 62,700 29,000 15,500	59,400 78,000 36,900	40,000 40,000 14,000	44,100 55,000 143,000 14,000 16,500 62,700 29,000 15,500 59,400 78,000 40,000 40,000 14,000
Water Management 2004 Ford 1-Ton with dump #417 2005 Case Backhoe #682 (Split) 2002 Sterling STE #424 2000 Airmen air compressor #683 (split) 2008 Chevy 3/4-Ton Utility Truck #667 (Split) 1995 Caterpillar Excavator #400 2008 Ingersoll Air Compressor #407 2008 Ford 1/2 Ton Utility Truck #698 (split) 2008 Case 590 Backhoe #672 (Split) 2008 International Dump Truck 14' #681 (Split) 2009 Wacker RT820 Vibratory Trench Roller #401 2012 Ford F250 Super Duty XL #403 2012 Ford F250 Super Duty XL #425 2012 Chevrolet Silverado 1500 WT #695 (split) Water Management Total	17Veh# 682 17Veh#424 17Veh#683-2 18Veh #667-2 18Veh# 400 18Veh#407 18Veh#698-2 19Veh #672-1 19Veh #681-1 19Veh#401 20Veh#403 20Veh#426 20Veh#695-2	n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a		55,000 143,000 14,000	16,500 62,700 29,000 15,500	59,400 78,000 36,900	40,000 40,000 14,000	44,100 55,000 143,000 16,500 62,700 29,000 15,500 59,400 40,000 40,000 14,000 648,100

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
2011 Ford Ranger #621	20Veh#621	n/a					26,000	26,000
Water Treatment Plant Total				53,000	26,000	50,000	26,000	155,000
GRAND TOTAL			103,700	375,100	278,700	673,200	148,000	1,578,700

City of Dover, Delaware FY 2016 Capital Investment Plan

FY 16 thru FY 20

FUNDING SOURCE SUMMARY

Source		FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Revenue		417,600	740,200	170,000	18,000		1,345,800
	GRAND TOTAL	417,600	740,200	170,000	18,000		1,345,800

City of Dover, Delaware FY 2016 Capital Investment Plan

FY 16 thru FY 20

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 16	FY 17	FY 18	FY 19	FY 20	Total
Electric Engineering	1							
Satellite-Synchronized Substation Clocks		n/a	30,000					30,000
SCADA Master Hardware Replacement	EE1700	6		128,600				128,600
UPS System Replacement	EE1701	n/a		25,000				25,000
System Operations Voice Recorder	EE1900	n/a				18,000		18,000
2008 Dodge Avenger (7)	Veh# 007	n/a		28,200				28,200
2005 Dodge Stratus (8)	Veh# 008	n/a		25,500				25,500
2007 Dodge Pickup (9)	Veh# 009	n/a		29,500				29,500
2005 Ford Pick Up (770)	Veh# 770	n/a		30,000				30,000
2006 Dodge Pickup (790)	Veh# 790	n/a		26,000				26,000
Electric Engineering Total		_	30,000	292,800		18,000		340,800
Electric T & D	1							
2016 Mini Hydraulic Excavator	Veh #7??	n/a	48,300					48,300
2006 Terex Backhoe (#722)	Veh #722	n/a			130,000			130,000
1995 Case Backhoe (733)	Veh #733	n/a		125,000				125,000
2008 Ford Dump F350 (796)	Veh #796	n/a			40,000			40,000
1996 Trencher/Hoe (702)	Veh# 702	n/a	78,900					78,900
1989 Smith SM160 (716)	Veh# 716	n/a		22,400				22,400
2001 Freightliner (750)	Veh# 750	n/a		300,000				300,000
2003 Freightliner (779)	Veh# 779	n/a	260,400					260,400
Electric T & D Total		_	387,600	447,400	170,000			1,005,000
GRAND TOTAL			417,600	740,200	170,000	18,000		1,345,800



■ DEBT LIMIT
DEBT SERVICE
SCHEDULES

FY 2016 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover, Delaware Computation of Legal Debt Margin General Obligation Bonds (amounts expressed in thousands)

	Е	stimated 2016	E	Estimated 2015		2014		2013		2012		2011	2010	2009
Debt Limit	\$	152,516	\$	157,962	\$	157,995	\$	159,075	\$	158,465	\$	156,832	\$ 145,351	\$ 144,965
Net (Taxable) Assessed Value on Books		3,050,322		3,159,245		3,159,894		3,181,496		3,169,308		3,136,639	2,907,011	2,899,293
Total net debt applicable to limit		8,587		7,335		4,050		4,479		2,127		1,550	1,820	2,080
Legal Debt Margin	\$	143,929	\$	150,627	\$	153,945	\$	154,596	\$	154,302	\$	154,288	\$ 142,521	\$ 142,885
Total Net Debt applicable to limit as a percentage of debt limit		5.63%		4.64%		2.56%		2.82%		1.36%		1.00%	1.26%	1.44%
Legal Debt Margin Calculation for Fiscal Year 2015														
Net (Taxable) Assessed Value on Books	\$	3,050,322	\$	3,159,245	\$	3,159,894	\$	3,181,496	\$	3,169,308				
Debt Limit - 5 Percent of Total Assessed Value	\$	152,516	\$	157,962	\$	157,995	\$	159,075	\$	158,465				
DEBT (For which the City's full faith and credit has been pledged)														
Gross Bonded Debt		8,587		7,335		4,050		4,479		2,127				
LEGAL DEBT MARGIN	\$	143,929	\$	150,627	\$	153,945	\$	154,596	\$	156,338				
IMPORTANT NOTE: The Total Net Debt applicable to the debt lin	mit in	cludes the	rem	aining Serie	es 2	014 A & B E	Bon	ds (PNC) an	d t	he 2012 Bon	ds	(PNC)		

Source: City of Dover Financial Reports, City of Dover Charter, Section 50(b), and Tax Assessor's Office In July 2009 the Charter was amended and the debt limit was reduced from 25% of the total assessed value to 5%.

City of Dover
General Fund
Projected Debt Service

Fiscal Year Ending	Tax-	2012 Exempt oan *		60,000 2014 es A Bonds	Re	1 SeriesB funding Bond	Total Debt Service		een Energy ebt Service ontribution	Net Debt Service
							-		-	-
6/30/2016		224,700		204,000		232,100	660,800		(98,500)	562,300
6/30/2017		224,700		204,000		249,400	678,100		(98,500)	579,600
6/30/2018		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2019		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2020		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2021		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2022		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2023		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2024		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2025		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2026		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2027		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2028		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2029		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2030		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2031		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2032		224,700		204,000		-	428,700		(98,500)	330,200
6/30/2033		205,800		204,000		-	409,800		(98,500)	311,300
6/30/2034		-		204,000		-	204,000		-	204,000
6/30/2035		-		204,000		-	204,000		-	204,000
6/30/2036				-						
Totals	\$ 4	1,025,700	\$	4,080,000	\$	481,500	\$ 8,587,200	\$	(1,773,000)	\$ 6,814,200
	Lib	rary &	Gar	rison Farm	20	03 Bond			Library	
	S	treets	& E	Equipment	Re	financed				

^{*} Annual Debt Service for the 2012 Loan does not reflect any reduction for the sale of the current Library

FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

City of Dover Water/Wastewater Revenue Bonds Projected Debt Service

Fiscal Year Ending	ries 2000 astewater	 Series 2009 Series 2010 Wastewater Water		Series 2011 Wastewater		Series 2013 Revenue Bonds - Water		Series 2013 Revenue Bonds -Wastewater		Total Water Debt Service		 Total astewater bt Service	Total Debt Service	
6/30/2016	\$ 53,000	\$ 347,100	\$	161,300	\$	58,200	\$	383,900	\$	128,600	\$	545,200	\$ 586,900	1,132,100
6/30/2017	53,000	347,100		161,300		58,200		380,300		127,400		541,600	585,700	1,127,300
6/30/2018	53,000	347,100		161,300		58,200		380,200		127,400		541,500	585,700	1,127,200
6/30/2019	53,000	347,100		161,300		58,200		383,600		128,600		544,900	586,900	1,131,800
6/30/2020	53,000	347,100		161,300		58,200		379,400		127,100		540,700	585,400	1,126,100
6/30/2021	-	347,100		161,300		58,200		382,400		128,100		543,700	533,400	1,077,100
6/30/2022	-	347,100		161,300		58,200		381,300		127,800		542,600	533,100	1,075,700
6/30/2023	-	347,100		161,300		58,200		380,000		127,400		541,300	532,700	1,074,000
6/30/2024	-	347,100		161,300		58,200		382,200		128,100		543,500	533,400	1,076,900
6/30/2025	-	347,100		161,300		58,200		229,100		76,800		390,400	482,100	872,500
6/30/2026	-	347,100		161,300		58,200		227,900		76,400		389,200	481,700	870,900
6/30/2027	-	347,100		161,300		58,200		226,300		75,800		387,600	481,100	868,700
6/30/2028	-	347,100		161,300		58,200		227,900		76,400		389,200	481,700	870,900
6/30/2029	-	347,100		161,300		58,200		228,700		76,600		390,000	481,900	871,900
6/30/2030	-	347,100		161,300		58,200		228,700		76,600		390,000	481,900	871,900
6/30/2031	-	347,100		80,700		58,200		229,100		76,800		309,800	482,100	791,900
6/30/2032	-	173,600		-		29,100		227,800		76,300		227,800	279,000	506,800
6/30/2033	-	-		-		-		226,900		76,000		226,900	76,000	302,900
6/30/2034	-	-		-		-		225,500		75,600		225,500	75,600	301,100
Total	\$ 265,000	\$ 5,727,200	\$	2,500,200	\$	960,300	\$	5,711,200	\$	1,913,800	\$	8,211,400	\$ 8,866,300	\$ 17,077,700

City of Dover Electric Revenue Fund Projected Debt Service

Electric Revenue Fund

		Electric Kev	enue Funu		
Fiscal Year	2008 Revenue	Bonds	2010 Revenue	Bonds	Total Debt
6/30/2016	475,000	942,454	1,890,000	94,500	3,401,954
6/30/2017	695,000	918,704	-	-	1,613,704
6/30/2018	730,000	883,954	-	-	1,613,954
6/30/2019	765,000	847,454	-	-	1,612,454
6/30/2020	800,000	815,706	-	-	1,615,706
6/30/2021	840,000	781,706	-	-	1,621,706
6/30/2022	880,000	746,006	-	-	1,626,006
6/30/2023	925,000	707,506	-	-	1,632,506
6/30/2024	970,000	665,881	-	-	1,635,881
6/30/2025	1,015,000	622,231	-	-	1,637,231
6/30/2026	1,065,000	576,555	-	-	1,641,555
6/30/2027	1,120,000	527,300	-	-	1,647,300
6/30/2028	1,175,000	475,500	-	-	1,650,500
6/30/2029	1,230,000	416,750	-	-	1,646,750
6/30/2030	1,290,000	355,250	-	-	1,645,250
6/30/2031	1,355,000	290,750	-	-	1,645,750
6/30/2032	1,420,000	223,000	-	-	1,643,000
6/30/2033	1,485,000	152,000	-	-	1,637,000
6/30/2034	1,555,000	77,750	-	-	1,632,750
Total	\$ 19,790,000 \$	11,026,457	\$ 1,890,000 \$	94,500	\$ 32,800,957

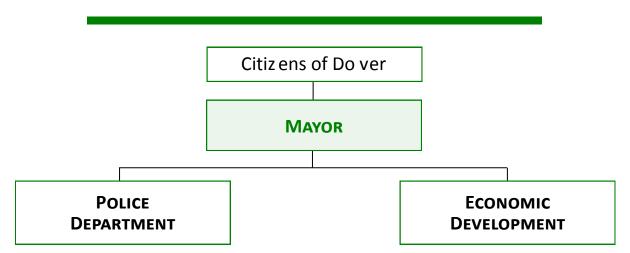
GENERAL FUND

GENERAL

- MAYOR
- CITY COUNCIL
- CITY MANAGER
- CITY CLERK
- CUSTOMER SERVICES
- FINANCE, PROCUREMENT & INVENTORY
- FIRE
- HUMAN RESOURCES
- INFORMATION TECHNOLOGY
- PARKS, RECREATION & LIBRARY
- POLICE
- TAX ASSESSOR
 - PLANNING & INSPECTIONS
 - PUBLIC WORKS

Mayor

Fiscal Year 2016 OrganizaĀonal Chart



MAYOR 110-3200-519

ACCT	DESCRIPTION		11-2012 CTUAL		012-2013 ACTUAL		013-2014 CTUAL	2014-20 BUDGI			14-2015 EVISED	_	15-2016 UDGET	% CHANGE
10-11	SALARIES	\$	45,173	\$	45,000	\$	39,621	\$ 45.	000	\$	45,000	\$	45,000	0%
10-14	FICA TAXES	•	3,485	,	3,437	•	2,998	. ,	400	•	3,400	•	3,400	0%
10-15	HEALTH INSURANCE		7,474		6,768		5,634	,	800		6,800		7,900	16%
10-16	L I D INSURANCE		340		340		283		300		300		300	0%
10-17	WORKERS COMPENSATION		5		236		82		100		100		100	0%
	PERSONNEL COSTS		56,477		55,780		48,618		600		55,600		56,700	2%
			55 ,		00,100		.0,0.0				55,555		00,.00	_,,
20-21	FURNITURE/FIXTURES		-		-		1,108		-		-		-	0%
20-22	OFFICE SUPPLIES		-		73		170		100		100		100	0%
20-23	PRINTING AND DUPLICATING		184		86		334		200		200		200	0%
20-38	COMPUTER HARDWARE		2,377		-		-		-		-		-	0%
	MATERIALS & SUPPLIES		2,561		158		1,612		300		300		300	0%
30-21	TELEPHONE/FAX		1,219		1,261		1,110		200		1,200		500	-58%
30-25	ADVERTISEMENT		150		994		672		800		1,800		1,500	88%
30-27	SUBSCRIPTIONS AND DUES		1,765		5,449		5,293	5,	200		4,200		3,500	-33%
30-28	TRAINING/CONF/FOOD/TRAVEL		3,381		5,900		5,091		-		-		-	0%
30-35	COMMUNITY RELATIONS EXP		6,839		5,737		7,244	5,	500		13,100		8,200	49%
30-37	OTHER EXPENSES		5,527		3,938		4,567	5,	000		5,000		5,000	0%
30-62	GASOLINE		1,667		1,606		1,055	1,	200		1,200		300	-75%
30-63	AUTO REPAIRS/MAINTENANCE		110		170		120		100		100		100	0%
30-67	RADIO REPAIRS/MAINTENANCE		-		80		-		-		-		-	0%
	ADMINISTRATIVE EXPENDITURES		20,658		25,135		25,150	19,	000		26,600		19,100	1%
	OPERATING EXPENDITURES		79,696		81,073		75,380	74,	900		82,500		76,100	2%
40-25	OTHER EQUIP - PURCHASE		_		33,000		_		-		_		_	0%
	CAPITAL OUTLAY		-		33,000		-		_		-		_	0%
					,									
	TOTAL EXPENDITURES	\$	79,696	\$	114,073	\$	75,380	\$ 74,	900	\$	82,500	\$	76,100	2%
	OPERATING BUDGET STATS	\$	79,696	\$	81,073	\$	75,380	\$ 74,	900	\$	82,500	\$	76,100	
	ACTUAL % OF OPER BUDGET		93%		102%		93%		99%		110%		92%	
	BUDGET % CHANGE		-7%		2%		-7%		-1%		10%		-8%	
	REVENUES							_		_				
	GENERAL FUND	\$	79,696	\$	81,073	\$	75,380	\$ 74,	900	\$	82,500	\$	76,100	
	GOV. CAPITAL PROJECT FUND		-		33,000		-		-		-		-	
	DEDCONNEL													
	PERSONNEL		4.0		4.0		4.0		4.0		4.0		4.0	
	BUDGETED FULL-TIME POSITIONS		1.0		1.0		1.0		1.0		1.0		1.0	

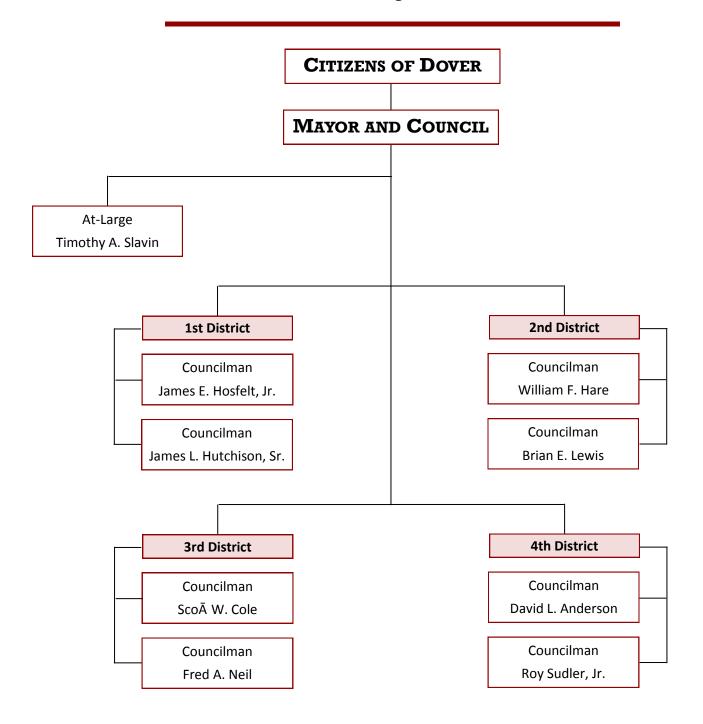
FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

ECONOMIC DEVELOPMENT 110-1600-535

			011-2012		012-2013		013-2014		014-2015		014-2015		015-2016	%
ACCT 10-11	DESCRIPTION SALARIES		135.528		ACTUAL		ACTUAL		138.700		EVISED 138.700		UDGET	CHANGE
10-11	FICA TAXES	\$	10.136	\$	135,056 9,916	\$	137,417 10,013	\$	10.700	\$	10.700	\$	147,500 11,300	6% 6%
10-14	HEALTH INSURANCE		22,472		20,353		20,332		20,400		20,400		24,000	18%
10-13	L I D INSURANCE		1.020		1,020		1,029		1,000		1.000		1.000	0%
10-10	WORKERS COMPENSATION		1,020		900		472		300		300		500	67%
10-19	PENSION		7.671		8.103		8.176		8,300		8,300		8.900	7%
10-20	OPEB		8,602		11,747		14,742		16,500		16,500		17,600	7%
.0 _0	PERSONNEL COSTS		185,447		187,096		192,180		195,900		195,900		210,800	8%
			,		,		,		,		,		, , , , ,	
20-22	OFFICE SUPPLIES		144		386		103		300		300		300	0%
20-23	PRINTING AND DUPLICATING		1,130		520		256		1,000		500		1,000	0%
20-24	PHOTOGRAPHIC		-		-		-		200		200		200	0%
20-33	SMALL TOOLS		117		-		-		-		-		-	0%
20-38	COMPUTER HARDWARE		-		1,290		2,646		-		500			0%
	MATERIALS & SUPPLIES		1,391		2,195		3,005		1,500		1,500		1,500	0%
30-21	TELEPHONE/FAX		3,257		3,338		1,640		2,400		2,400		2.400	0%
30-25	ADVERTISEMENT		1,125		1,250		1,250		1,300		1,300		1,300	0%
30-27	SUBSCRIPTIONS AND DUES				- 1,200		- 1,200				- 1,000		100	100%
30-28	TRAINING/CONF/FOOD/TRAVEL		112		260		814		800		800		800	0%
30-31	CONTRACTUAL SERVICES		10,437		10.368		-							0%
30-62	GASOLINE		35		61		-		100		100		100	0%
30-91	ECONOMIC DEVELOPMENT		15,000		15,379		15,000		21,000		21,000		21,000	0%
	ADMINISTRATIVE EXPENDITURES		29,966		30,656		18,704		25,600		25,600		25,700	0%
	OPERATING EXPENDITURES		216,804		219,947		213,889		223,000		223,000		238,000	7%
	TOTAL EXPENDITURES	\$	216,804	\$	219,947	\$	213,889	\$	223,000	\$	223,000	\$	238,000	7%
	TOTAL EXILENDITORES	Ψ	210,004	Ψ	210,041	Ψ	210,000	Ψ	220,000	Ψ	220,000	Ψ	200,000	1 70
	OPERATING BUDGET STATS	\$	216,804	\$	219,947	\$	213,889	\$	223,000	\$	223,000	\$	238,000	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-1%		1%		-3%		4%		0%		7%	
														1
	REVENUES	•		•		•		•				•		
	GENERAL FUND	\$	216,804	\$	219,947	\$	213,889	\$	223,000	\$	223,000	\$	238,000	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		3.0		3.0		3.0		3.0		3.0		3.0	

City Council

Fiscal Year 2016 Organiza Aonal Chart



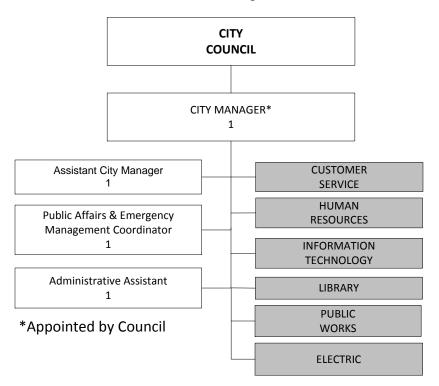
FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

CITY COUNCIL 110-1200-512

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		13-2014 CTUAL		014-2015 SUDGET		014-2015 EVISED		015-2016 BUDGET	% CHANGE
10-13	TEMPORARY HELP	\$	73,443	\$	73,774	\$	76,566	\$	84,300	\$	84,300		84.300	0%
10-14	FICA TAXES	Ψ	5,618	Ψ	5,628	Ψ	5,857	Ψ	6,400	Ψ	6,400	Ψ	6,400	0%
10-17	WORKERS COMPENSATION		16		382		157		200		200		300	50%
	PERSONNEL COSTS		79,077		79,785		82,581		90,900		90,900		91,000	0%
20-22	OFFICE SUPPLIES		68		339		21		100		-		-	-100%
20-23	PRINTING AND DUPLICATING		44		260		-		300		300		300	0%
20-24	PHOTOGRAPHIC		17		-		-		-		-		-	0%
20-37	COMPUTER SOFTWARE		83		-		-		-		-		-	0%
20-38	COMPUTER HARDWARE MATERIALS & SUPPLIES		6,000 6,212		599		21		400		300		300	0% -25%
	MATERIALS & SUPPLIES		6,212		599		21		400		300		300	-25%
30-21	TELEPHONE/FAX		204		169		173		200		200		200	0%
30-27	SUBSCRIPTIONS AND DUES		11,032		11,098		11,153		11,100		11,200		11,500	4%
30-28	TRAINING/CONF/FOOD/TRAVEL		7,977		5,037		3,027		-		-		9,600	0%
30-35	COMMUNITY RELATIONS EXP		1,475		4,393		2,118		4,000		4,000		3,500	-13%
30-37	OTHER EXPENSES		43		-		-		-		-		-	0%
30-92	HRC-OFFICE SUPPLIES		387		625		757		-		-		2,000	0%
	ADMINISTRATIVE EXPENDITURES		21,118		21,323		17,228		15,300		15,400		26,800	75%
	OPERATING EXPENDITURES		106,407		101,707		99,829		106,600		106,600		118,100	11%
	TOTAL EXPENDITURES	\$	106,407	\$	101,707	\$	99,829	\$	106,600	\$	106,600	\$	118,100	11%
	OPERATING BUDGET STATS	\$	106,407	\$	101,707	\$	99,829	\$	106,600	\$	106,600	\$	118,100	
	ACTUAL OF ORED DUDGET		4000/		4000/		4000/		4000/		4000/		4000/	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-8%		-4%		-2%		7%		0%		11%	
	DE1/E1/11/E0													
	REVENUES	ф	400 407	Φ	404 707	Φ	00.000	ው	400.000	Ф	400.000	Ф	110 100	
	GENERAL FUND	\$	106,407	Ф	101,707	Ф	99,829	\$	106,600	Ф	106,600	Ф	118,100	
	PERSONNEL													
	PP/COUNCIL		9.0		9.0		9.0		9.0		9.0		9.0	
	PP/TEMP COMMITTEES		8.0		8.0		8.0		8.0		8.0		8.0	

City Manager

Fiscal Year 2016 Organization Chart

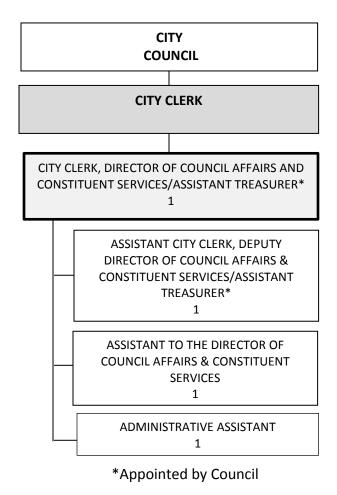


CITY MANAGER 110-2100-515

ACCT 10-11	DESCRIPTION SALARIES		011-2012 CTUAL 340,606		012-2013 ACTUAL 214,206		013-2014 ACTUAL 217,374		2014-2015 BUDGET 301,600		014-2015 EVISED 305,000		015-2016 BUDGET 345,100	% CHANGE 14%
10-12	OVERTIME	Ψ	· -	Ψ	1,737	Ψ	2,513	Ψ	2,000	Ψ	2,000	Ψ	2,000	0%
10-13 10-14	TEMPORARY FICA TAXES		23,173		- 15,291		- 15,545		23,300		23,300		11,500 27,400	0% 18%
10-15	HEALTH INSURANCE		37,387		28,853		30,983		39,800		39,800		46,700	17%
10-16 10-17	L I D INSURANCE		1,843		1,331		1,362 453		1,900		1,900		1,900	0% 167%
10-17	WORKERS COMPENSATION PENSION		25 15,628		1,131 12,067		12,481		600 17,700		600 17,700		1,600 20,200	14%
10-20	OPEB		17,693		17,509		22,310		35,200		35,200		40,100	14%
	PERSONNEL COSTS		436,355		292,123		303,022		422,100		425,500		496,500	18%
20-22	OFFICE SUPPLIES		708		716		628		700		700		700	0%
20-23	PRINTING AND DUPLICATING		9,236		2,664		3,231		3,600		3,600		3,500	-3%
20-26 20-31	PROGRAM EXPENSES/SUPPLIES BOOKS		1,800 25		2,236		1,800		1,800		1,800		1,800	0% 0%
20-37	COMPUTER SOFTWARE		166		-		-		-		-		-	0%
20-38	COMPUTER HARDWARE		1,632		1,893		1,402		-		-		-	0%
	MATERIALS & SUPPLIES		13,567		7,509		7,062		6,100		6,100		6,000	-2%
30-21	TELEPHONE/FAX		952		597		610		600		600		1,000	67%
30-27	SUBSCRIPTIONS AND DUES		2,091		1,571		3,174		3,300		3,300		4,500	36%
30-28 30-31	TRAINING/CONF/FOOD/TRAVEL CONTRACTUAL SERVICES		499		622		2,444		2,200		2,700		2,000 100,000	-9% 100%
30-31	LEGAL EXPENSES		185,956		190,619		216,264		158,000		157,500		140,000	-11%
30-35	COMMUNITY RELATIONS EXP		275		4,218		680		200		200		200	0%
30-61	OFF EQUIP/REPAIRS & MAINT		558		, -		80		-		-		-	0%
30-62	GASOLINE		115		22		-		-		-		100	0%
	ADMINISTRATIVE EXPENDITURES		190,446		197,649		223,252		164,300		164,300		247,800	51%
	OPERATING EXPENDITURES		640,368		497,281		533,336		592,500		595,900		750,300	27%
40-22	AUTOMOBILES - PURCHASE CAPITAL OUTLAY		-		-		-		-		-		24,700 24,700	100% 100%
	TOTAL EXPENDITURES	\$	640,368	\$	497,281	\$	533,336	\$	592,500	\$	595,900	\$	775,000	31%
	OPERATING BUDGET STATS	\$	640,368	\$	497,281	\$	533,336	\$	592,500	\$	595,900	\$	750,300	•
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % OF CHANGE		11%		-22%		7%		11%		1%		26%	
	REVENUES													-
	GENERAL FUND	\$	640,368	\$	497,281	\$	533,336	\$	592,500	\$	595,900	\$	750,300	
	GOV. CAPITAL PROJECT FUND		-		-		-		-		-		24,700	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		5.0		3.0		3.0		3.0		4.0		4.0	

FY 2016 DRAFT OPERATING BUDGET – DOVER, DELAWARE City Clerk

Fiscal Year 2016 Organization Chart



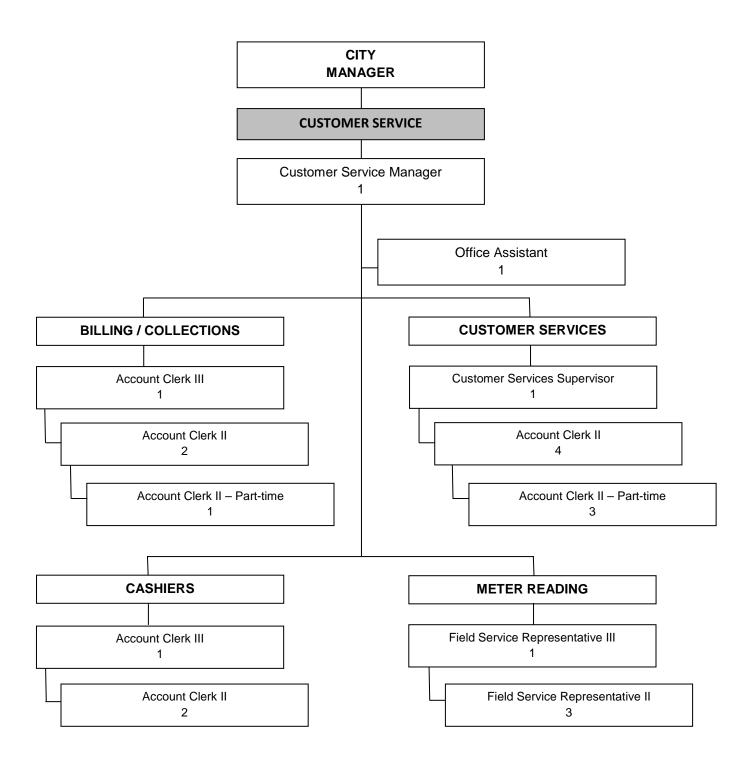
CITY CLERK 110-1100-511

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		013-2014 ACTUAL		14-2015 JDGET		014-2015 EVISED		015-2016 SUDGET	% CHANGE
10-11	SALARIES	\$	155.762	\$	204,935	\$	218,533	\$	220,600		224,100		226,400	3%
10-11	OVERTIME	Ψ	73	Ψ	204,933	Ψ	210,333	Ψ	220,000	Ψ	224,100	Ψ	220,400	0%
10-12	FICA TAXES		11,529		15,125		16,189		16,900		16,900		17,300	2%
10-15	HEALTH INSURANCE		35,543		37,907		34,888		36,500		36,500		38.700	6%
10-16	L I D INSURANCE		1,101		1,423		1,523		1,600		1,600		1,600	0%
10-17	WORKERS COMPENSATION		1,101		1,078		451		500		500		700	40%
10-19	PENSION		5,608		7,866		45,634		43,100		43,100		43,300	0%
10-20	OPEB		9,490		17,624		23,094		26,300		26,300		26,700	2%
.0 20	PERSONNEL COSTS		219,124		285,958		340,312		345,500		349,000		354,700	3%
20-22	OFFICE SUPPLIES		930		1,374		141		1,400		1,400		1,400	0%
20-23	PRINTING AND DUPLICATING		4,222		2,675		2,514		3,000		3,000		3,000	0%
20-37	COMPUTER SOFTWARE		-		445		727		300		300		100	-67%
20-38	COMPUTER HARDWARE		3,647		-		3,246		-		-		-	0%
	MATERIALS & SUPPLIES		8,799		4,494		6,629		4,700		4,700		4,500	-4%
30-21	TELEPHONE/FAX		509		423		486		500		500		500	0%
30-25	ADVERTISEMENT		773		1,036		826		1,000		1,000		1,000	0%
30-27	SUBSCRIPTIONS AND DUES		666		676		694		800		800		900	13%
30-28	TRAINING/CONF/FOOD/TRAVEL		880		6,245		383		6,200		6,200		5,100	-18%
30-31	CONTRACTUAL SERVICES		15,448		13,024		12,989		15,500		15,500		15,500	0%
30-34	ELECTION RELATED EXPENSES		5,093		3,611		5,626		9,000		9,000		200	-98%
30-61	OFF EQUIP/REPAIRS & MAINT		-		45		-		-		-		1,000	0%
	ADMINISTRATIVE EXPENDITURES		23,369		25,059		21,004		33,000		33,000		24,200	-27%
	OPERATING EXPENDITURES		251,291		315,512		367,944		383,200		386,700		383,400	0%
	TOTAL EXPENDITURES	\$	251,291	\$	315,512	\$	367,944	\$	383,200	\$	386,700	\$	383,400	0%
	OPERATING BUDGET STATS	\$	296,393	\$	315,512	\$	367,944	\$	383,200	\$	386,700	\$	383,400	
	ACTUAL % OF OPER BUDGET		85%		100%		100%		100%		100%		100%	
	ACTUAL WOL OF EN BODGET		0370		10070						100 /0		10070	
	BUDGET % CHANGE		6%		6%		17%		4%		1%		-1%	
	REVENUES GENERAL FUND	\$	251,292	\$	315,512	\$	367,944	\$	383,200	\$	386,700	\$	383,400	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		4.0		4.0		4.0		4.0		4.0		4.0	

FY 2016 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

Customer Service

Fiscal Year 2016 Organization Chart

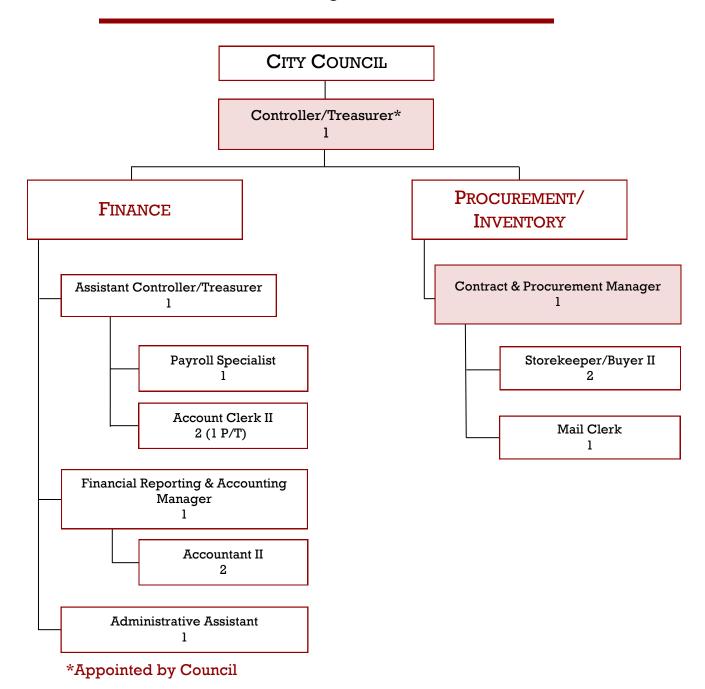


CUSTOMER SERVICES 110-2900-529

		20	011-2012	2	012-2013		013-2014	2	2014-2015	2	014-2015		2015-2016	%
ACCT	DESCRIPTION	-	ACTUAL	-	ACTUAL	-	ACTUAL	I	BUDGET	F	REVISED		BUDGET	CHANGE
10-11	SALARIES	\$	536,486	\$	523,885	\$	556,289	\$	554,600	\$	558,100	\$	556,600	0%
10-13	TEMPORARY HELP		11,671		-		11,458		14,600		14,600		85,500	486%
10-14	FICA TAXES		41,426		39,189		41,914		43,600		43,600		49,100	13%
10-15	HEALTH INSURANCE		115,353		109,714		108,452		108,900		108,900		144,700	33%
10-16	L I D INSURANCE		3,362		3,166		3,411		3,300		3,300		3,200	-3%
10-17	WORKERS COMPENSATION		55		2,744		1,162		1,200		1,200		2,100	75%
10-18	EDUCATIONAL ASSISTANCE		1,882		.		1,500		.		800		.	0%
10-19	PENSION		26,331		25,434		152,791		133,300		133,300		145,000	9%
10-20	OPEB		34,536		44,565		58,476		66,000		66,000		66,200	0%
	PERSONNEL COSTS		771,102		748,697		935,454		925,500		929,800		1,052,400	14%
20-21	FURNITURE/FIXTURES		55		-		-		400		400		400	0%
20-22	OFFICE SUPPLIES		13,239		13,357		12,211		13,000		13,000		13,000	0%
20-23	PRINTING AND DUPLICATING		18,724		16,607		14,497		15,000		15,000		15,000	0%
20-37	COMPUTER SOFTWARE		-		-		-		300		300		300	0%
20-38	COMPUTER HARDWARE		5,450		3,349		2,389		2,900		2,900		12,700	338%
	MATERIALS & SUPPLIES		37,468		33,312		29,096		31,600		31,600		41,400	31%
30-21	TELEPHONE/FAX		3,125		3,998		4,289		4,100		4,100		4,700	15%
30-25	ADVERTISEMENT		537		-		-		-		-		-	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		-		-		-		-		-		1,000	0%
30-31	CONTRACTUAL SERVICES		77,533		63,060		217,564		66,900		66,900		4,500	-93%
30-61	OFF EQUIP/REPAIRS & MAINT		10,530		11,589		15,573		12,200		12,200		16,100	32%
	ADMINISTRATIVE EXPENDITURES		91,725		78,647		237,426		83,200		83,200		26,300	-68%
	OPERATING EXPENDITURES		900,295		860,657		1,201,976		1,040,300		1,044,600		1,120,100	8%
	TOTAL EXPENDITURES	\$	900,295	\$	860,657	\$	1,201,976	\$	1,040,300	\$	1,044,600	\$	1,120,100	8%
	OPERATING BUDGET STATS	\$	900,295	•	860 657	¢	1 201 976	•	1 0/0 300	¢	1,044,600	•	1,120,100	•
	OI ERATING BODGET GTATO	Ψ	300,233	Ψ	000,037	Ψ	1,201,370	Ψ	1,040,300	Ψ	1,044,000	Ψ	1,120,100	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		6%		-4%		40%		-13%		0%		7%	
													-	•
	REVENUES GENERAL FUND	\$	900,295	\$	860,657	\$	1,201,976	\$	1,040,300	\$	1,044,600	\$	1,120,100	
	PERSONNEL BUDGETED FULL-TIME POSITIONS BUDGETED PART-TIME POSITIONS		14.0		14.0		14.0		14.0 1.0		14.0 1.0		14.0 4.0	

Finance

Fiscal Year 2016 Organiza Aonal Chart



FINANCE 110-2300-517

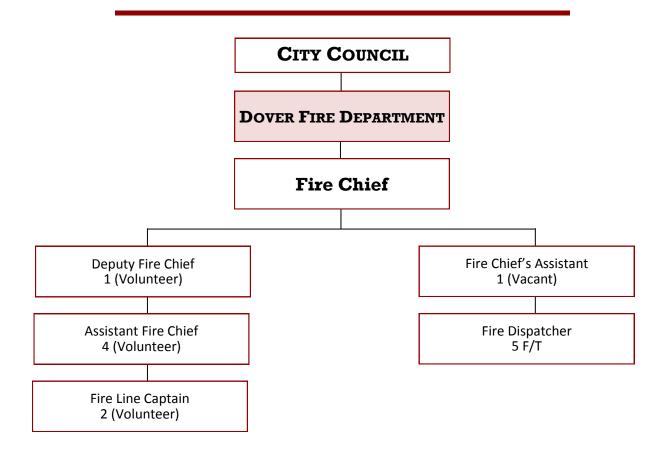
			011-2012		012-2013		013-2014		014-2015		014-2015		015-2016	%
ACCT	DESCRIPTION		ACTUAL		ACTUAL		ACTUAL		BUDGET		EVISED		BUDGET	CHANGE
10-11	SALARIES	\$	453,872	\$	481,755	\$	453,720	\$	493,600	\$	502,300	\$	507,200	3%
10-12	OVERTIME		188		-		104		-		-		-	0%
10-13	TEMPORARY HELP		-		-		-		-		-		17,700	0%
10-14	FICA TAXES		32,982		34,623		32,288		37,700		37,700		38,800	3%
10-15	HEALTH INSURANCE		70,371		80,092		80,052		97,400		97,400		98,200	1%
10-16	L I D INSURANCE		2,638		2,904		2,627		3,000		3,000		2,800	-7%
10-17	WORKERS COMPENSATION		46		2,523		924		1,000		1,000		1,600	60%
10-18	EDUCATIONAL ASSISTANCE		-		-		-				2,200			0%
10-19	PENSION		21,600		23,832		91,970		73,800		73,800		72,000	-2%
10-20	OPEB		28,096		41,576		46,797		58,700		58,700		59,700	2%
	PERSONNEL COSTS		609,793		667,304		708,481		765,200		776,100		798,000	4%
20-21	FURNITURE/FIXTURES		-		-		480		-		-		-	0%
20-22	OFFICE SUPPLIES		386		720		751		700		700		800	14%
20-23	PRINTING AND DUPLICATING		3,070		3,342		1,544		3,000		3,000		3,200	7%
20-38	COMPUTER HARDWARE		-		4,591		7,138		1,200		1,200		1,200	0%
	MATERIALS & SUPPLIES		3,456		8,653		9,913		4,900		4,900		5,200	6%
30-21	TELEPHONE/FAX		1.171		1,261		1,340		1,300		1,300		1,400	8%
30-22	POSTAGE		56		-,		-		-		-			0%
30-25	ADVERTISEMENT		200		203		214		200		200		200	0%
30-27	SUBSCRIPTIONS AND DUES		1,212		1,407		1,311		1,400		1,400		1,200	-14%
30-28	TRAINING/CONF/FOOD/TRAVEL		250		7,820		3,645		5,500		5,500		3,000	-45%
30-31	CONTRACTUAL SERVICES		171,068		163,134		182,212		165,900		177,900		168,300	1%
30-37	OTHER EXPENSES		-		222		- /		200		200		-	-100%
30-61	OFF EQUIP/REPAIRS & MAINT		4.972		4,305		3,608		2,500		2,500		1,200	-52%
	ADMINISTRATIVE EXPENDITURES		178,929		178,353		192,330		177,000		189,000		175,300	-1%
	OPERATING EXPENDITURES		792,178		854,310		910,724		947,100		970,000		978,500	3%
	TOTAL EXPENDITURES	\$	792,178	\$	854,310	\$	910,724	\$	947,100	\$	970,000	\$	978,500	3%
	OPERATING BUDGET STATS	\$	700 470	•	854,310	•	910,724	•	947,100	•	070 000	•	070 500	
	OPERATING BUDGET STATS	Þ	792,178	\$	854,310	\$	910,724	\$	947,100	\$	970,000	\$	978,500	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-1%		8%		7%		4%		2%		1%	
			<u></u>						<u></u>					
	REVENUES	•	700 170	Φ.	054040	Φ	040 70 1	Φ.	0.47.400	Φ.	070.000	Φ.	070 500	
	GENERAL FUND	\$	792,178	\$	854,310	\$	910,724	\$	947,100	\$	970,000	\$	978,500	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		8.0		8.0		8.0		8.0		8.0		8.0	
	BUDGETED PART-TIME POSITIONS		1.0		-		-		-		-		1.0	

PROCUREMENT & INVENTORY 110-2700-571

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 BUDGET		14-2015 EVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	250,820	\$	185,353	\$	158,271	\$	179,700	\$	179,700	\$	159,200	-11%
10-12	OVERTIME	*	788	*	1,749	*	2,132	*	1,600	*	1,600	*	1,000	-38%
10-13	TEMPORARY HELP		-		· -		´ -		· -		· -		20,300	0%
10-14	FICA TAXES		18,957		14,616		12,234		14,000		14,000		13,800	-1%
10-15	HEALTH INSURANCE		43,167		20,464		13,552		12,500		12,500		14,600	17%
10-16	L I D INSURANCE		1,479		1,054		916		900		900		1,000	11%
10-17	WORKERS COMPENSATION		83		5,281		3,186		3,700		3,700		4,700	27%
10-18	EDUCATIONAL ASSISTANCE				.		5,016		-		7,200		.	0%
10-19	PENSION		12,315		9,439		52,702		49,100		49,100		50,400	3%
10-20	OPEB		14,369		15,253		16,697		18,500		18,500		18,900	2%
	PERSONNEL COSTS		341,978		253,208		264,706		280,000		287,200		283,900	1%
20-21	FURNITURE/FIXTURES		321		-		-		-		-		-	0%
20-22	OFFICE SUPPLIES		1,261		1,634		379		800		800		600	-25%
20-23	PRINTING AND DUPLICATING		3,844		4,116		3,799		3,800		3,800		3,600	-5%
20-25	CUSTODIAL PROPERTY OF A COURT OF		871		951		992		1,000		1,000		4 500	-100%
20-26	PROGRAM EXPENSES/SUPPLIES		2,050		584		864		1,500		1,500		1,500	0%
20-29	UNIFORMS/UNIFORM ALLOW		834		828		663		900		900		900	0%
20-32 20-37	SECURITY/SAFETY MATERIALS COMPUTER SOFTWARE		584 55		384		263		500 200		500 200		500 200	0% 0%
20-37	COMPUTER HARDWARE		1,131		2,370		-		1,400		1,100		2,200	57%
20-36	CITY BLDG MAINT SUPPLIES		2,802		3,482		2,790		2,500		2,500		2,200	0%
20-40	WATER/SEWER		6,066		4,753		3,284		2,000		2,000		3,000	50%
20 00	MATERIALS & SUPPLIES		19,819		19,102		13,033		14,600		14,300		15,000	3%
									·		·		•	
30-21	TELEPHONE/FAX		1,777		1,439		1,418		1,900		1,900		1,400	-26%
30-22	POSTAGE		134,436		143,685		127,822		130,000		130,000		150,000	15%
30-23	ELECTRICITY		69,741		71,795		70,802		68,000		67,700		68,000	0%
30-24	HEATING OIL/GAS		4 707		216		0.000		300		300		300	0%
30-25	ADVERTISEMENT		1,787		1,379		2,228		2,000		2,000		2,500	25%
30-27	SUBSCRIPTIONS AND DUES		520		520		545		600		600		600	0%
30-28 30-31	TRAINING/CONF/FOOD/TRAVEL CONTRACTUAL SERVICES		298		1,248		60 17,831		10 400		10 400		- 19,400	0% 0%
30-31	ENVIRONMENTAL EXPENSES		17,472 3,733		16,288 3,574		4,508		19,400 3,500		19,400 3,500		3,500	0%
30-43	OFF EQUIP/REPAIRS & MAINT		9,490		8,573		9,904		10,600		10,600		11,000	4%
30-62	GASOLINE		2,672		2,249		1,732		2,500		2,200		1,800	-28%
30-66	OTHER EQUIP REPAIRS/MAINT		4,245		1,452		3,057		2,000		2,900		2,600	30%
30-67	RADIO REPAIRS/MAINTENANCE		546		1,508		165		200		200		200	0%
	ADMINISTRATIVE EXPENDITURES		246,717		253,925		240,070		241,000		241,300		261,300	8%
	OPERATING EXPENDITURES		608,514		526,235		517,809		535,600		542,800		560,200	5%
40.05	OTHER FOLLIR BURGLIAGE										FF 000			00/
40-25	OTHER EQUIP - PURCHASE CAPITAL OUTLAY		-		-		-		-		55,000 55,000		-	0% 0%
	TOTAL EXPENDITURES	\$	608,514	\$	526,235	\$	517,809	\$	535,600	\$	597,800	\$	560,200	5%
		Ą	000,314	ų.	320,233	Ψ					397,800	Þ	300,200	370
	OPERATING BUDGET STATS	\$	608,514	\$	526,235	\$	517,809	\$	535,600	\$	542,800	\$	560,200	
	ACTUAL % OF OPER BUDGET		100.00%		100.00%		100.00%		100.00%		100.00%		100.00%	
	BUDGET % CHANGE		-5%		-14%		-2%		3%		1%		3%	
	REVENUES GENERAL FUND	\$	608,514	\$	526,235	\$	517,809	\$	535,600	\$	542,800	\$	560,200	
	GOV. CAPITAL PROJECT FUND		-		-		-		-		55,000		-	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		6.0		4.0		4.0		3.0		3.0		3.0	
	BUDGETED PART-TIME POSITIONS		-		-		-		1.0		1.0		1.0	

Dover Fire Department

Fiscal Year 2016 Organiza Aonal Chart



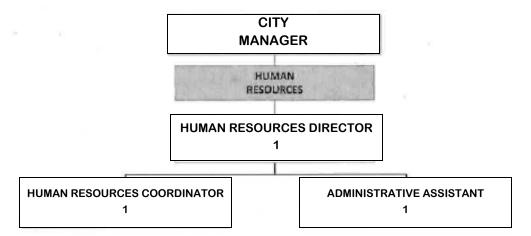
FIRE DEPARTMENT 110-1400-514

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		013-2014 ACTUAL	2014-2015 BUDGET		2014-2015 REVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	225,740	\$			196,608	\$ 235,700		235,700		229,900	-2%
10-12	OVERTIME	*	55,292	*	59,659	*	45,836	32,000		32,000	*	43,000	34%
10-13	TEMPORARY HELP		4,910		2,427		8,278	25,600		25,600		10,000	-61%
10-14	FICA TAXES		21,689		20,868		18,603	22,400		22,400		21,600	-4%
10-15	HEALTH INSURANCE		42,001		41,370		36,155	43,800		43,800		36,200	-17%
10-16	L I D INSURANCE		1,294		1,229		1,089	1,400		1,400		1,100	-21%
10-17	WORKERS COMPENSATION		33		1,461		518	600		600		900	50%
10-18	EDUCATIONAL ASSISTANCE		46				_	-		-		-	0%
10-19	PENSION		13,822		11,802		61,862	45,400		45,400		43,400	-4%
10-20	OPEB		14,314		18,217		20,444	27,300		27,300		23,700	-13%
	PERSONNEL COSTS		379,141		372,717		389,394	434,200		434,200		409,800	-6%
20-32	SECURITY/SAFETY MATERIALS		490		625		500	600		600		600	0%
	MATERIALS & SUPPLIES		490		625		500	600		600		600	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		-		-		-	-		-		2,300	100%
30-31	CONTRACTUAL SERVICES		281,292		281,300		281,300	281,300		281,300		332,700	18%
	ADMINISTRATIVE EXPENDITURES		281,292		281,300		281,300	281,300		281,300		335,000	19%
	OPERATING EXPENDITURES		660,923		654,642		671,194	716,100		716,100		745,400	4%
40-25	OTHER EQUIP - PURCHASE		40,900		-		-	588,800		588,800		-	-100%
40-31	CONSTRUCTION - PURCHASE		217,556		238,515		238,515	238,500		238,500		145,600	-39%
	CAPITAL OUTLAY		258,456		238,515		238,515	827,300		827,300		145,600	-82%
	TOTAL EXPENDITURES	\$	919,379	\$	893,156	\$	909,708	\$ 1,543,400	\$	1,543,400	\$	891,000	-42%
	OPERATING BUDGET STATS	\$	660,923	\$	654,642	\$	671,194	\$ 716,100	\$	716,100	\$	745,400	
	ACTUAL % OF OPER BUDGET		100.00%		100.00%		100.00%	100.00%	6	100.00%		100.00%	
	BUDGET % CHANGE		1%		-1%		3%	7%	6	0%		4%	
	DEVENUE												
	REVENUES	æ	000 000	Φ	054.040	Φ	C74 404	Ф 74C 400	Φ.	740 400	Φ	745 400	
	GENERAL FUND GOV. CAPITAL PROJECT FUND	\$	660,923 258,456	Ф	654,642 238,515	Ф	671,194 238,515	\$ 716,100 827,300		716,100 827,300	Ф	,	
	GOV. CAPITAL PROJECT FUND		200,400		∠ა0,515		230,515	021,300		021,300		145,600	
	PERSONNEL												
	BUDGETED FULL-TIME POSITIONS		6.0		6.0		6.0	6.0		6.0		5.0	
	BUDGETED PART-TIME POSITIONS		1.0		1.0		1.0	1.0		2.0		3.0	
								7.0					

FY 2016 ANNUAL OPERATING BUDGET— DOVER, DELAWARE

Human Resources

Fiscal Year 2016 Organizational Chart

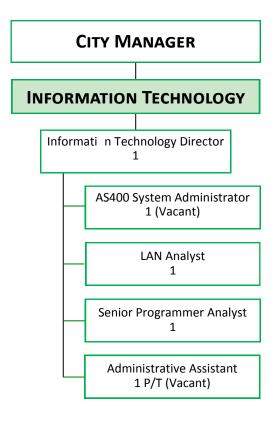


HUMAN RESOURCES 110-3100-518

ACCT	DESCRIPTION		011-2012 CTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 BUDGET		014-2015 EVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	141,547		160,713	\$	180,183	\$	179,700	\$	183,200	\$	184,300	3%
10-14	FICA TAXES	Ψ	10,313	٣	11,663	Ψ	13,282	Ψ	13,700	Ψ	13,700	۳	14,100	3%
10-15	HEALTH INSURANCE		23,251		29,829		30,157		33,800		33,800		36,800	9%
10-16	L I D INSURANCE		687		1,070		1,207		1,200		1,200		1,300	8%
10-17	WORKERS COMPENSATION		14		841		371		400		400		600	50%
10-18	EDUCATIONAL ASSISTANCE		-		2,045		4,624		-		2,300		-	0%
10-19	PENSION		5,457		6,660		61,954		58,800		58,800		59,400	1%
10-20	OPEB		7,887		13,801		18,807		21,400		21,400		21,700	1%
	PERSONNEL COSTS		189,156		226,622		310,585		309,000		314,800		318,200	3%
20-22	OFFICE SUPPLIES		496		645		685		800		800		800	0%
20-23	PRINTING AND DUPLICATING		2,916		3,098		2,865		3,000		3,000		3,000	0%
20-26	PROGRAM EXPENSES/SUPPLIES		350		548		205		500		500		800	60%
20-28	MEDICAL SUP & PHYSICALS		18,533		12,723		16,201		18,000		18,000		17,000	-6%
20-31	BOOKS		-				-		-		-		500	100%
20-32	SECURITY/SAFETY MATERIALS		5,580		504		544		500		500		500	0%
20-37 20-38	COMPUTER HARDWARE		-		1 601		4 222		300		300		2 600	-100%
20-38	COMPUTER HARDWARE PERSONNEL RELATED SUP		- 13,185		1,601 8,626		1,233 9,144		1,400 14,000		2,500 13,700		3,600 12,500	157% -11%
20-40	MATERIALS & SUPPLIES		41.060		27,745		30,877		38,500		39,300		38,700	-11% 1%
	MATERIALS & SUFFLIES		41,000		21,143		30,077		30,300		39,300		30,700	1 /0
30-21	TELEPHONE/FAX		408		388		432		500		500		500	0%
30-25	ADVERTISEMENT		2,126		4,746		10,073		6,000		11,000		4,500	-25%
30-27	SUBSCRIPTIONS AND DUES		355		415		375		900		900		900	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		882		1,450		2,701		3,300		3,300		2,900	-12%
30-29	CONSULTING FEES		3,831		3,478		60		-		-		-	0%
30-31	CONTRACTUAL SERVICES		1,200		1,100		1,000		1,000		1,000		1,000	0%
30-39	IN-HOUSE TRAINING		-		373		295		500		800		700	40%
30-41	UNEMPLOYMENT COMP EXPENSE		25,130		27,804		6,666		20,000		13,900		16,500	-18%
30-61	OFF EQUIP/REPAIRS & MAINT		-		1,024		-		-		-		-	0%
	ADMINISTRATIVE EXPENDITURES		33,932		40,778		21,602		32,200		31,400		27,000	-16%
	OPERATING EXPENDITURES		264,148		295,146		363,064		379,700		385,500		383,900	1%
	TOTAL EXPENDITURES	\$	264,148	\$	295,146	\$	363,064	\$	379,700	\$	385,500	\$	383,900	1%
	OPERATING BUDGET STATS	\$	264,148	\$	295,146	\$	363,064	\$	379,700	\$	385,500	\$	383,900	
			•	·	,		,		,	·	•	·	,	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-20%		12%		23%		5%		2%		0%	
	REVENUES													
	GENERAL FUND	\$	264.148	\$	295.146	\$	363.064	\$	379.700	\$	385.500	\$	383.900	
		*	2 .,	7	,	*	,	*		*	,0	*	,	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		3.0		3.0		3.0		3.0		3.0		3.0	

FY 2016 Annual Operating Budget — Dover, Delaware Information Technology

Fiscal Year 2016 Organiza Aon Chart

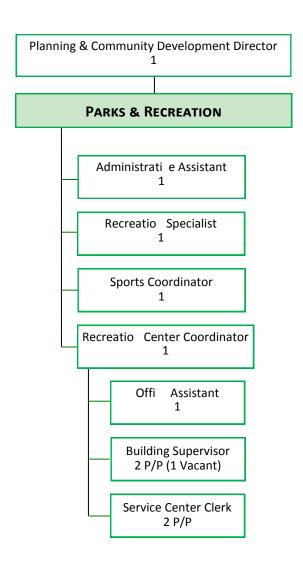


FY 2016 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

INFORMATION TECHNOLOGY 110-2200-516

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 SUDGET		014-2015 EVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	298,367	\$	252,748	\$	283,375	\$	279,800	\$	286,400	\$	249,600	-11%
10-13	TEMPORARY		-		-		-		-		-		12,700	0%
10-14	FICA TAXES		22,274		18,829		20,913		21,400		21,400		20,100	-6%
10-15	HEALTH INSURANCE		52,024		36,043		39,584		39,700		39,700		39,000	-2%
10-16	L I D INSURANCE		2,011		1,722		1,949		2,000		2,000		1,300	-35%
10-17	WORKERS COMPENSATION		83		1,322		584		600		600		800	33%
10-18	EDUCATIONAL ASSISTANCE		.		.				.		1,300		-	0%
10-19	PENSION		13,511		12,231		107,175		100,400		100,400		86,800	-14%
10-20	OPEB		17,792		21,602		29,869		33,300		33,300		29,500	-11%
	PERSONNEL COSTS		406,062		344,497		483,450		477,200		485,100		439,800	-8%
20-21	FURNITURE/FIXTURES		176		-		-		-		-		-	0%
20-22	OFFICE SUPPLIES		205		1,075		1,144		1,100		1,100		1,100	0%
20-34	DATA PROCESSING SUPPLIES		1,186		1,141		767		1,000		1,000		1,000	0%
20-37	COMPUTER SOFTWARE		67,502		66,654		66,571		67,100		67,100		80,900	21%
20-38	COMPUTER HARDWARE		21,244		25,936		15,265		8,200		8,200		14,200	73%
	MATERIALS & SUPPLIES		90,137		94,806		83,748		77,400		77,400		97,200	26%
30-21	TELEPHONE/FAX		2,887		3,252		2,077		2,200		2,200		2,100	-5%
30-27	SUBSCRIPTIONS AND DUES		195		195		653		200		200		200	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		318		847		126		1,700		1,700		1,500	-12%
30-31	CONTRACTUAL SERVICES		81,697		35,261		22,127		35,900		35,900		29,300	-18%
30-39	IN-HOUSE TRAINING		8,599		6,050		6,000		6,200		6,200		6,400	3%
30-61	OFF EQUIP/REPAIRS & MAINT		126,956		126,340		117,975		127,800		127,800		128,200	0%
30-62	GASOLINE		115		53		61		100		100		100	0%
	ADMINISTRATIVE EXPENDITURES		220,767		171,998		149,019		174,100		174,100		167,800	-4%
	OPERATING EXPENSES		716,966		611,301		716,217		728,700		736,600		704,800	-3%
40-28	COMPUTER HARDWARE/CAPITAL		14,330		102,589		-		-		-		-	0%
	CAPITAL OUTLAY		14,330		102,589		-		-		-		-	0%
	TOTAL EXPENDITURES	\$	731,296	\$	713,890	\$	716,217	\$	728,700	\$	736,600	\$	704,800	-3%
	OPERATING BUDGET STATS	\$	716,966	\$	611,301	\$	716,217	\$	728,700	\$	736,600	\$	704,800	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-		-15%		17%		2%		1%		-4%	
														ı
	REVENUES	e	740 000	۴	044.004	φ.	740 047	¢.	700 700	c	700 000	ф	704.000	
	GENERAL FUND	\$	716,966	\$	611,301	\$	716,217	\$	728,700	\$	736,600	\$	704,800	
	GOV. CAPITAL PROJECT FUND		14,330		87,589		(15,000)		-		-		-	
	DEMA GRANT		-		15,000		15,000		-		-		-	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		5.0		5.0		5.0		5.0		5.0		4.0	
	BUDGETED PART-TIME POSITIONS		-		-		-		-		-		1.0	

FY 2016 Annual Operating Budget — Dover, Delaware Parks and Recreation Fiscal Year 2016 Organiza Āon Chart

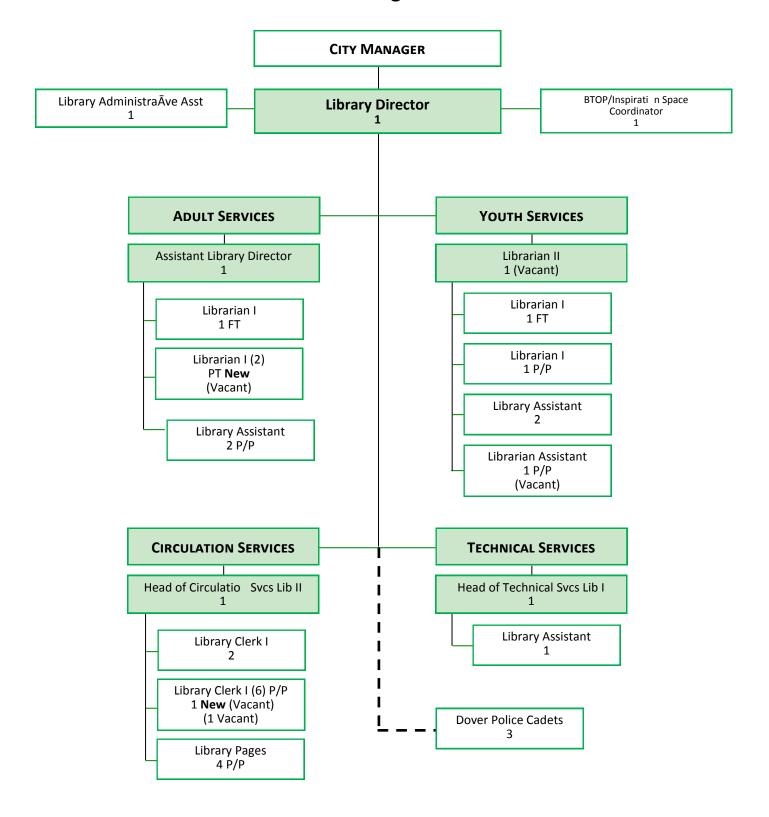


RECREATION 110-1500-525

110-1500-525																
ACCT	DESCRIPTION	2011-2 ACTU			12-2013 CTUAL		13-2014 CTUAL		014-2015 BUDGET		014-2015 EVISED	В	015-2016 SUDGET	% CHANGE	Su	15-2016 bs Abuse UDGET
10-11	SALARIES	\$ 408	3,874	\$	208,858	\$	217,283	\$	212,400	\$	216,800	\$	226,700	7%	\$	-
10-12	OVERTIME		-		342		102		-		-		1,500	0%		-
10-13	TEMPORARY HELP	18	3,127		80,103		101,497		105,900		105,900		107,000	1%		55,800
10-14	FICA TAXES	3	1,887		21,390		23,734		24,100		24,100		25,600	6%		4,200
10-15	HEALTH INSURANCE		2,832		49,912		40,478		40,600		40,600		47,700	17%		-
10-16	L I D INSURANCE	2	2,068		1,592		1,702		1,500		1,500		1,200	-20%		-
10-17	WORKERS COMPENSATION		48		1,971		694		700		700		1,100	57%		200
10-19	PENSION		5,464		12,008		28,377		26,800		26,800		28,900	8%		-
10-20	OPEB PERSONNEL COSTS		3,711 3,011		18,175 394,350		22,655 436,522		25,300 437,300		25,300 441,700		27,000 466,700	7% 7%		60,200
	. ENGOMIZE GGGTG	00.	3,011		004,000		-100,022		401,000		441,100		400,100	. 70		00,200
20-22	OFFICE SUPPLIES		1,977		2,430		2,428		2,000		2,000		2,000	0%		-
20-23	PRINTING AND DUPLICATING		2,189		2,033		2,193		2,300		2,300		3,800	65%		-
20-26	PROGRAM EXPENSES/SUPPLIES	32	2,942		40,539		42,776		44,000		42,000		42,000	-5%		55,700
20-28	MEDICAL SUP & PHYSICALS		-		15		221		-		-		-	0%		-
20-29	UNIFORMS/UNIFORM ALLOW		65		-		-		-		-		-	0%		-
20-32	SECURITY/SAFETY MATERIALS		1,368		1,427		993		500		500		500	0%		-
20-37	COMPUTER SOFTWARE		2,258		2,175		5,525		2,700		2,700		2,700	0%		-
20-38	COMPUTER HARDWARE		1,416		3,176		1,009		3,200		3,200		3,500	9%		-
20-46	CITY BLDG MAINT SUPPLIES	(5,229		5,326		4,132		3,000		5,000		5,000	67%		-
20-58	WATER/SEWER		976		819		873		1,000		1,000		1,000	0%		
	MATERIALS & SUPPLIES	49	9,420		57,941		60,151		58,700		58,700		60,500	3%		55,700
30-21	TELEPHONE/FAX		2,636		2,040		1,927		2,200		2,200		2,100	-5%		-
30-23	ELECTRICITY		2,716		66,921		57,775		78,000		78,000		78,000	0%		-
30-24	HEATING OIL/GAS	;	3,943		5,827		12,197		12,000		12,000		12,000	0%		-
30-27	SUBSCRIPTIONS AND DUES		185		165		165		2,200		2,200		2,200	0%		-
30-28	TRAINING/CONF/FOOD/TRAVEL		373		1,314		2,560		500		500		500	0%		-
30-31	CONTRACTUAL SERVICES	138	3,165		110,483		103,781		112,600		112,600		105,000	-7%		-
30-61	OFF EQUIP/REPAIRS & MAINT		156		1,420		925		1,400		1,400		1,000	-29%		-
30-62	GASOLINE	•	1,146		1,465		1,531		1,500		1,500		1,500	0%		-
30-67	RADIO REPAIRS/MAINTENANCE ADMINISTRATIVE EXPENDITURES	219	478 9,798		2,422 192,056		- 180,861		210,400		210,400		202,300	0% -4%		-
			•		102,000		.00,001		210,400		210,400		202,000			
	OPERATING EXPENDITURES	827	7,229		644,346		677,534		706,400		710,800		729,500	3%		115,900
40-25	OTHER EQUIP - PURCHASE		-		-		-		-		104,000		-	0%		-
40-31	CONSTRUCTION - PURCHASE		-		6,995		5,829		146,000		180,400		-	-100%		-
	CAPITAL OUTLAY		-		6,995		5,829		146,000		284,400		-	-100%		-
	TOTAL EXPENDITURES	\$ 827	7,229	\$	651,341	\$	683,363	\$	852,400	\$	995,200	\$	729,500	-14%	\$	115,900
	OPERATING BUDGET STATS	\$ 82	7,229	\$	644,346	\$	677,534	\$	706,400	\$	710,800	\$	729,500			
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%			
	BUDGET % CHANGE		4%		-22%		5%		4%		1%		3%			
	REVENUES GENERAL FUND	\$ 827	7,229	\$	644,346	\$	677,534	\$	706,400	\$	710,800	\$	729,500		\$	_
	GOV. CAPITAL PROJECT FUND GRANT FUNDS		-		6,995	-	5,829	*	146,000	,	284,400	,	-			115,900
	PERSONNEL BUDGETED FULL-TIME POSITIONS		6.0		5.0		5.0		5.0		5.0		5.0			-
	PP/TEMP		10.0		10.0		10.0		10.0		14.0		14.0		Щ.	10.0

FY 2016 Annual Operating Budget — Dover, Delaware **Dover Public Library**

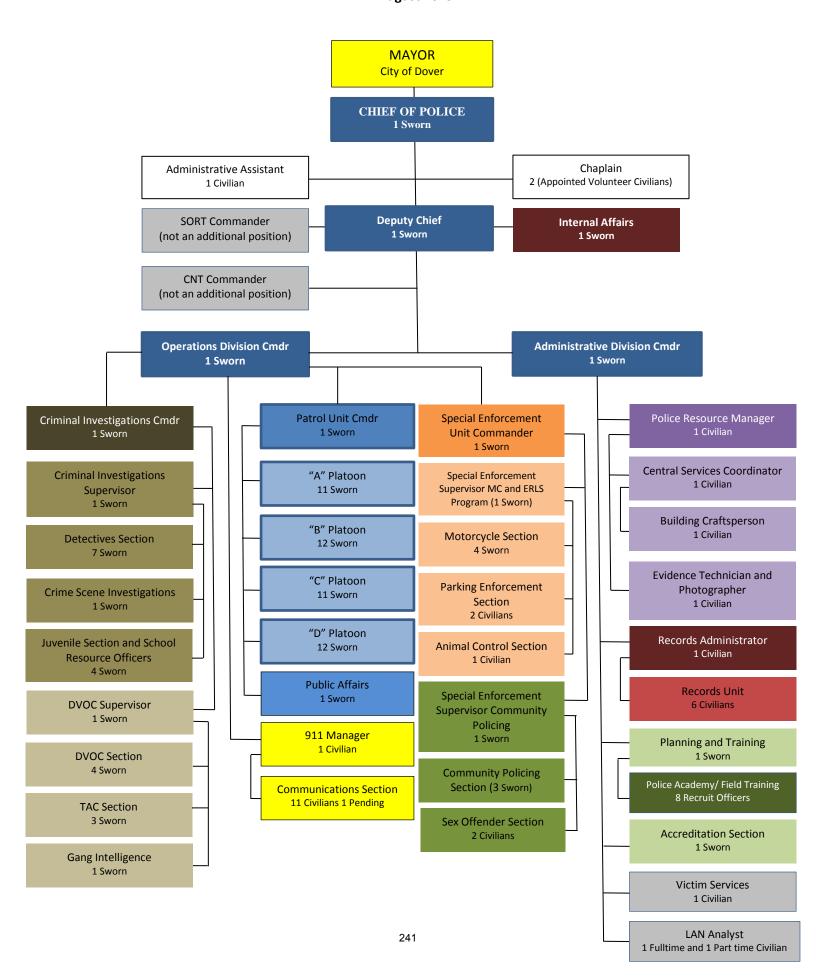
Fiscal Year 2016 Organiza Aon Chart



LIBRARY 110-1500-523

		2011-2012	:	2012-2013	2013-2014	2014-2015	2014-20		2015-2016	%
ACCT	DESCRIPTION	ACTUAL	_	ACTUAL	ACTUAL	BUDGET	REVISE		BUDGET	CHANGE
10-11	SALARIES	\$ 672,032	\$	541,590	\$ 571,704	\$ 597,700	\$ 602,4		\$ 590,700	-1%
10-12	OVERTIME TEMPORARY LIELD	2,983		4,868	5,496	3,900	,	900	5,600	44%
10-13 10-14	TEMPORARY HELP FICA TAXES	40.090		158,352	135,502	155,100	155,		263,100	70% 13%
10-14	HEALTH INSURANCE	49,980 107,456		51,780 108,315	51,668 145,383	57,900 146,800	57,9 146,8		65,700 168,200	15%
10-15	L I D INSURANCE	4,024		3,649	3,539	3,900		900	3,200	-18%
10-17	WORKERS COMPENSATION	64		3,729	3,457	4,000		000	7,700	93%
10-19	PENSION	28,163		27,074	112,239	105,000	105,0		109,200	4%
10-20	OPEB	37,887		45,958	60,488	67,800	67,8		70,100	3%
	PERSONNEL COSTS	902,589		945,314	1,089,476	1,142,100	1,146,		1,283,500	12%
20-21	FURNITURE/FIXTURES	-		-	-	-		-	-	0%
20-22	OFFICE SUPPLIES	2,299		1,497	1,497	1,500	1,	500	1,500	0%
20-23	PRINTING AND DUPLICATING	2,098		2,088	2,194	-		-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	3,221		3,193	3,199	600		000	600	0%
20-31	BOOKS SECURITY/SAFETY MATERIALS	54,048 288		53,998 288	53,999	54,000 1,800	54,0		54,000	0%
20-32 20-37	COMPUTER SOFTWARE	200 1,407		200 42	1,200 1,000	500		800 500	3,300 500	83% 0%
20-37	COMPUTER SOFTWARE	7,500		7,910	6,999	5,700		700	1,100	-81%
20-36	CITY BLDG MAINT SUPPLIES	44,594		8,578	9,213	8,000		000	8,000	0%
20-47	AUDIO VISUAL SUPPLIES	1,049		1,100	1,099	0,000	0,	-	0,000	0%
20-58	WATER/SEWER	2,709		2,929	3,125	2,300	2:	300	2,400	4%
20 00	MATERIALS & SUPPLIES	119,213		81,623	83,524	74,400	74,		71,400	-4%
30-21	TELEPHONE/FAX	4,860		3,801	3,902	3,800	3,8	800	3,800	0%
30-22	POSTAGE	36			<u>-</u>			<u>-</u>		0%
30-23	ELECTRICITY	36,397		81,200	84,115	76,000	76,0		93,000	22%
30-24	HEATING OIL/GAS	5,040		19,288	16,007	15,000	15,0		6,000	-60%
30-27 30-28	SUBSCRIPTIONS AND DUES TRAINING/CONF/FOOD/TRAVEL	7,334 195		10,989 200	10,998 200	11,000	11,0	-	11,000	0% 0%
30-26 30-31	CONTRACTUAL SERVICES	23,981		24,691	31,026	67,000	91,2		37,500	-44%
30-61	OFF EQUIP/REPAIRS & MAINT	1,468		2,500	2,500	67,000 3,800		200 800	3,800	0%
30-69	OFFICE EQUIPMENT/LEASE	1,400		2,300	2,500	3,000	5,0	-	3,000	0%
00 00	ADMINISTRATIVE EXPENDITURES	79,311		142,668	148,748	176,600	200,8	800	155,100	-12%
	OPERATING EXPENDITURES	1,101,113		1,169,605	1,321,748	1,393,100	1,422,0	000	1,510,000	8%
40-25	OTHER EQUIP - PURCHASE	-		_	32,302	-		_	-	0%
40-31	CONSTRUCTION - PURCHASE	12,118,028		4,070,899	80,566	-		-	-	0%
	CAPITAL OUTLAY	12,118,028		4,070,899	112,868	-		-	-	0%
20-26	FEDERAL PROG EXP/SUPPLIES	-		-	-	-		-	-	0%
	TOTAL EXPENDITURES	\$ 13,219,141	\$	5,240,504	\$ 1,434,616	\$ 1,393,100	\$ 1,422,0	000	\$ 1,510,000	8%
	OPERATING BUDGET STATS	\$ 1,101,113	\$	1,169,605	\$ 1,321,748	\$ 1,393,100	\$ 1,422,0	000	\$ 1,510,000	
	ACTUAL \$ OF OPER BUDGET	100%		100%	100%	100%	10	00%	100%	
	BUDGET % CHANGE	7%		6%	13%	5%		2%	6%	
					<u> </u>					
	REVENUES								. . .	
	GENERAL FUND		\$			\$ 1,393,100	\$ 1,422,0	000	\$ 1,510,000	
	GOV. CAPITAL PROJECT FUND GRANT FUNDS	12,118,028		4,070,899	112,868 -	-		-	-	
	PERSONNEL									
	BUDGETED FULL-TIME POSITIONS	12.0		13.0	13.0	13.0	1	3.0	13.0	
	BUDGETED PART-TIME POSITIONS	10.0		13.0	13.0	14.0		3.0	19.0	

FY 2016 ANNUAL OPERATING Budget - DOVER, DELAWARE DOVER POLICE DEPARTMENT ORGANIZATIONAL CHART August 2015



POLICE - CIVILIAN 110-1700-542

		2011-2012			2014-2015	2014-2015	2015-2016	%
ACCT	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	REVISED	BUDGET	CHANGE
10-11	SALARIES	\$ 1,320,878	\$ 1,244,096	\$ 1,298,961	\$ 1,309,800	\$ 1,385,000	\$ 1,428,500	9%
10-12	OVERTIME	54,576	77,476	83,514	50,000	50,000	66,400	33%
10-13	TEMPORARY HELP	-	17,150	-	-	-	-	0%
10-14	FICA TAXES	103,953	100,041	102,029	103,900	107,600	114,300	10%
10-15	HEALTH INSURANCE	242,834	219,050	226,146	231,300	231,300	289,700	25%
10-16	L I D INSURANCE	7,294	6,610	7,156	7,700	7,700	7,100	-8%
10-17	WORKERS COMPENSATION	218	9,366	5,244	2,800	3,000	4,800	71%
10-18	EDUCATIONAL ASSISTANCE	-	1,689	-	-	3,800	-	0%
10-19	PENSION	56,326	54,768	332,636	305,700	307,100	326,500	7%
10-20	OPEB	79,218	100,254	130,280	146,500	146,500	167,400	14%
	PERSONNEL COSTS	1,865,297	1,830,502	2,185,966	2,157,700	2,242,000	2,404,700	11%

POLICE - LAW ENFORCEMENT 110-1700-543

ACCT	DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 REVISED	2015-2016 BUDGET	% CHANGE
10-11	SALARIES	6,737,730	6,800,947	6,917,618	6,843,300	7,053,500	7,094,300	4%
10-12	OVERTIME	496,413	446,587	355,468	400,000	400,000	445,000	11%
10-14	FICA TAXES	542,714	535,448	539,893	505,700	502,000	536,100	6%
10-15	HEALTH INSURANCE	997,180	961,516	1,023,394	1,031,600	1,031,600	1,387,200	34%
10-16	L I D INSURANCE	26,044	26,326	26,247	27,000	27,000	28,500	6%
10-17	WORKERS COMPENSATION	7,944	349,846	284,518	255,000	254,800	340,200	33%
10-18	EDUCATIONAL ASSISTANCE	4,847	7,143	7,922	-	8,600	-	0%
10-19	PENSION	912,920	937,822	992,648	945,500	944,100	962,200	2%
10-20	OPEB	400,866	551,936	687,480	793,400	793,400	826,800	4%
	PERSONNEL COSTS	10,126,658	10,617,571	10,835,188	10,801,500	11,015,000	11,620,300	8%

POLICE - EXTRA DUTY 110-1700-544

		2011-2012	2012-2013	2013-2014	2014-2015	2014-2015	2015-2016	%
ACCT	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	REVISED	BUDGET	CHANGE
10-11	SALARIES	636,631	738,537	588,971	633,300	633,300	529,200	-16%
10-14	FICA TAXES	47,471	56,808	45,050	48,400	48,400	40,500	-16%
10-17	WORKERS COMPENSATION	-	36,164	25,736	30,800	30,800	32,700	6%
	PERSONNEL COSTS	684,102	831,510	659,757	712,500	712,500	602,400	-15%
	TOTAL PERSONNEL COSTS	\$ 12,676,057	\$ 13,279,582	\$ 13,680,911	\$ 13,671,700	\$ 13,969,500	\$ 14,627,400	7%

POLICE - CADET PROGRAM IN POLICE GRANT FUND 710-1700-545

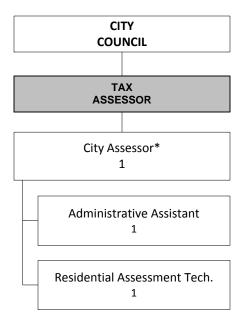
ACCT	DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 REVISED	2015-2016 BUDGET	% CHANGE
10-11	TEMPORARY HELP	-	-	-	-	-	71,400	0%
10-14	FICA TAXES	-	-	-	-	-	5,400	0%
10-17	WORKERS COMPENSATION	-	-	-	-	-	3,500	0%
	PERSONNEL COSTS	-	-	-	-	-	80,300	0%

POLICE - ADMINISTRATION 110-1700-541

				110-	-1700-541						
			2011-2012	2012-2013	2013-2014	2014-2015	2014-2015	2015-2016	%	(015-2016 GRANTS
ACCT	DESCRIPTION	•	ACTUAL	ACTUAL	ACTUAL	BUDGET	REVISED	BUDGET	CHANGE		BUDGET
20-14	CI PETTY CASH DISBURSEMTS	\$	1,172	\$ 2,249	\$ 3,243	\$ 5,000	\$ 10,000	\$ 20,200	304%	\$	-
20-21	FURNITURE/FIXTURES		2,727 6,493	7 210	10.016	7 000	6 500	7 000	0% 0%		-
20-22 20-23	OFFICE SUPPLIES		16,400	7,310	10,016 11,810	7,000 14,000	6,500 17,000	7,000 14,000	0% 0%		-
20-23	PRINTING AND DUPLICATING PHOTOGRAPHIC		838	16,758	696			1,000	-17%		-
20-24	CUSTODIAL		4,348	1,514 4,528	4,489	1,200 4,200	1,200 4,200	4,200	-17% 0%		-
20-25	PROGRAM EXPENSES/SUPPLIES		45,594	51,960	48,747	55,000	54,000	93,600	70%		156.000
20-28	MEDICAL SUP & PHYSICALS		24,565	24.008	25.143	23.000	23.000	26.000	13%		130,000
20-28	UNIFORMS/UNIFORM ALLOW		100,687	83,467	81,653	90,100	89,600	99,800	11%		_
20-23	BOOKS		100,007	1,935	01,000	2,800	2,300	700	-75%		-
20-31	SECURITY/SAFETY MATERIALS		19.019	18,905	18,807	18,500	18,500	700	-100%		
20-36	ANIMAL CARE EXPENSES		3,177	4,711	3,692	17,000	17,000	17,000	0%		_
20-37	COMPUTER SOFTWARE		13,328	11,591	12,267	13,000	12,500	13,000	0%		_
20-38	COMPUTER HARDWARE		40.452	54.393	59.158	60.200	60,200	102.200	70%		50.000
20-36	CITY BLDG MAINT SUPPLIES		36,085	35,435	31,608	31,400	31,400	31,400	0%		30,000
20-58	WATER/SEWER		3,178	3,181	1,593	1.700	1,700	2,700	59%		_
20-30	MATERIALS & SUPPLIES		318,063	321,945	312,923	344,100	349,100	432,800	26%		206,000
	MATERIALS & SUFFEILS		310,003	321,343	312,323	344,100	343,100	432,000	2076		200,000
30-21	TELEPHONE/FAX		55,402	49,452	50,816	52,500	52,500	52,900	1%		15,000
30-22	POSTAGE		44	82	74	-	-	100	0%		-]
30-23	ELECTRICITY		102,280	87,044	74,064	85,000	85,000	85,000	0%		-
30-24	HEATING OIL/GAS		10,445	12,743	13,294	12,800	12,800	12,800	0%		=
30-25	ADVERTISEMENT		753	3,000	1,039	2,100	2,100	2,000	-5%		-
30-26	INSURANCE		19,659	10,733	12,115	15,000	15,000	20,000	33%		-
30-27	SUBSCRIPTIONS AND DUES		2,828	2,992	4,666	4,300	4,300	5,100	19%		-
30-28	TRAINING/CONF/FOOD/TRAVEL		16,970	19,492	30,404	27,700	27,700	44,900	62%		32,000
30-29	CONSULTING FEES/AUDIT FEES		7,892	9,393	9,933	9,000	9,000	9,000	0%		1,000
30-31	CONTRACTUAL SERVICES		31,580	52,126	55,635	64,600	64,600	68,600	6%		6,000
30-61	OFF EQUIP/REPAIRS & MAINT		37,492	38,692	26,291	38,700	38,700	38,700	0%		-
30-62	GASOLINE		206,971	223,301	208,529	215,000	215,000	200,000	-7%		-
30-63	AUTO REPAIRS/MAINTENANCE		107,799	128,788	159,401	136,900	136,900	127,600	-7%		-
30-67	RADIO REPAIRS/MAINTENANCE		16,456	17,909	17,068	18,700	18,700	20,000	7%		-
30-68	RADIO EQUIPMENT/LEASE		45	980	520	500	500	14,500	2800%		-
	ADMINISTRATIVE EXPENDITURES		616,616	656,727	663,849	682,800	682,800	701,200	3%		54,000
	OPERATING EXPENDITURES		13,610,736	14,258,254	14,657,683	14,698,600	15,001,400	15,761,400	7%		260,000
40-21	OFFICE EQUIPMENT PURCHASE		-	-	8,865	-	-	-	0%		-
40-22	AUTOMOBILES - PURCHASE		62,338	137,504	227,300	169,600	169,600	242,200	43%		-
40-25	OTHER EQUIP - PURCHASE		· -	33,800	54,160	329,500	432,100	· -	-100%		-
40-28	COMPUTER HARDWARE PURCH		-	· -	-	· -	-	-	0%		-
40-31	CONSTRUCTION - PURCHASE		-	19,715	51,800	-	-	19,900	0%		-
50-01	TRANSFER TO GENERAL FUND		-	· -	-	-	-	· -	0%		74,400
	CAPITAL OUTLAY		62,338	191,019	342,125	499,100	601,700	262,100	-47%		74,400
	TOTAL EXPENDITURES	\$	13,673,074	\$ 14,449,273	\$ 14,999,808	\$ 15,197,700	\$ 15,603,100	\$ 16,023,500	5%	\$	334,400
	OPERATING BUDGET STATS	\$	13,610,736	\$ 14,258,254	\$ 14,657,683	\$ 14,698,600	\$ 15,001,400	\$ 15,761,400			
	ACTUAL % OF OPER BUDGET		100%	101%	102%	103%	104%	102%			
	AGIGAL // OF OF ER BODGET				102/0						
	BUDGET % CHANGE		6%	5%	3%	0%	2%	5%			
	REVENUES	_	40.0	.	.						
	GENERAL FUND	\$	13,610,736	\$ 14,258,254	\$ 14,657,683	\$ 14,698,600	\$ 15,001,400	\$ 15,761,400			
	GOV. CAPITAL PROJECT FUND GRANT FUNDS		62,338	191,019	342,125	499,100	601,700	262,100		\$	334,400
	PERSONNEL										
	BUDGETED FULL-TIME POSITIONS		122.0	122.0	122.0	124.0	124.0	134.0			_]
	BUDGETED PART-TIME POSITIONS	- GR						6.0			6
	2020ETED TARTETIME FOOTHONG	511/						0.0			J

FY2016 ANNUAL OPERATING BUDGET— DOVER, DELAWARE TAX ASSESSOR

Fiscal Year 2016 Organization Chart



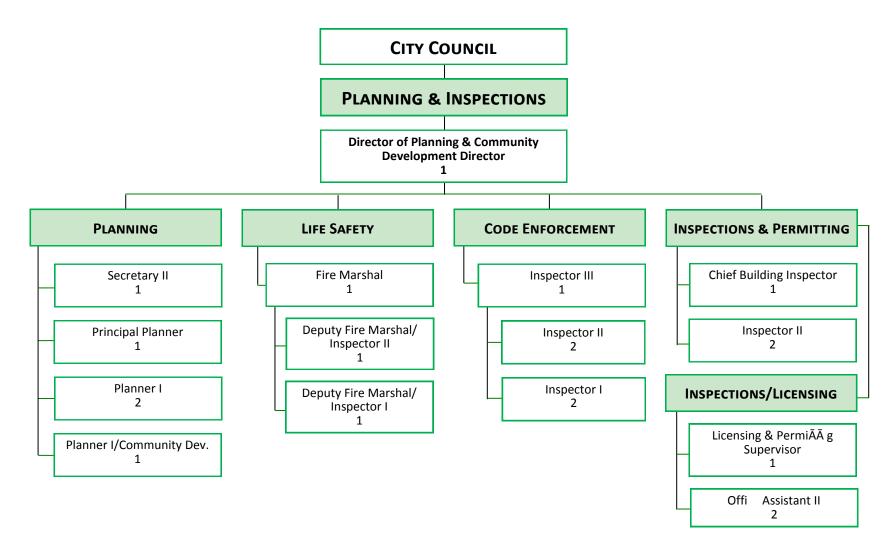
^{*} Appointed by Council

TAX ASSESSOR 110-1300-513

ACCT	DESCRIPTION	2011-2012 ACTUAL					013-2014 ACTUAL	-	14-2015 BUDGET	2014-2015 REVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	125,727	\$	124,167	\$	125,250	\$	126,500	\$ 126,500	\$	129,000	2%
10-11	FICA TAXES	Ψ	9,483	Ψ	9,299	Ψ	9,341	Ψ	9,700	9,700	Ψ	9,900	2%
10-1-	HEALTH INSURANCE		17,992		16,571		17,182		17,200	17,200		31,600	84%
10-16	L I D INSURANCE		963		963		972		1,000	1,000		800	-20%
10-17	WORKERS COMPENSATION		15		795		422		300	300		400	33%
10-19	PENSION		6,878		6,925		21,126		19,800	19,800		20,200	2%
10-20	OPEB		7,840		10,706		13,441		15,100	15,100		15,300	1%
	PERSONNEL COSTS		168,898		169,427		187,735		189,600	189,600		207,200	9%
20-21	FURNITURE/FIXTURES		-		32		-		-	_		-	0%
20-22	OFFICE SUPPLIES		2,694		1,842		3,473		2,700	2,700		2,700	0%
20-23	PRINTING AND DUPLICATING		76		78		76		14,900	14,900		200	-99%
20-31	BOOKS		211		-		-		-	-		-	0%
20-37	COMPUTER SOFTWARE		55		-		-		-	-		100	0%
20-38	COMPUTER HARDWARE		714		1,135		2,466		-	-		-	0%
	MATERIALS & SUPPLIES		3,750		3,087		6,014		17,600	17,600		3,000	-83%
30-21	TELEPHONE/FAX		1,033		1,218		1,098		1,100	1,100		1,100	0%
30-25	ADVERTISEMENT		379		775		615		1,400	1,400		1,000	-29%
30-27	SUBSCRIPTIONS AND DUES		808		850		875		900	900		900	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		1,324		1,788		2,242		4,000	4,000		5,000	25%
30-31	CONTRACTUAL SERVICES		8,480		8,860		9,210		93,200	102,800		15,600	-83%
30-61	OFF EQUIP/REPAIRS & MAINT		239		-		-		-	-		-	0%
30-62	GASOLINE		783		1,432		1,607		1,700	1,700		1,000	-41%
	ADMINISTRATIVE EXPENDITURES		13,309		14,924		15,646		102,300	111,900		24,600	-76%
	OPERATING EXPENDITURES		185,957		187,438		209,395		309,500	319,100		234,800	-24%
	TOTAL EXPENDITURES	\$	185,957	\$	187,438	\$	209,395	\$	309,500	\$ 319,100	\$	234,800	-24%
	OPERATING BUDGET STATS	\$	185,957	\$	187,438	\$	209,395	\$	309,500	\$ 319,100	\$	234,800	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%	100%		100%	
	BUDGET % CHANGE		-31%		1%		12%		48%	3%		-26%	
	- · · · · · · · · · · · · · · · · · · ·		2.70		. 70		-= 70			- 70			
	REVENUES			_		_		_		.	_		
	GENERAL FUND	\$	185,957	\$	187,438	\$	209,395	\$	309,500	\$ 319,100	\$	234,800	
	PERSONNEL												
	BUDGETED FULL-TIME POSITIONS		3.0		3.0		3.0		3.0	3.0		3.0	
	BUDGETED PART-TIME POSITIONS		-		-		-		-	-		-	

FY 2016 Annual Operating Budget — Dover, Delaware Planning & Inspections

Fiscal Year 2016 Organiza Aon Chart



PLANNING/CDBG 110-1600-533/715-2014-596

ACCT DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 REVISED	2015-2016 BUDGET	% CHANGE
10-11 SALARIES	\$ 257,998	\$ 306,920	\$ 299,850	\$315,900	\$321,200	\$ 366,500	16%
10-12 OVERTIME		770	377	-	-	700	0%
10-13 TEMPORARY HELP	12,450	11,950	13,600	17,100	17,100	17,100	0%
10-14 FICA TAXES	21,706	23,591	23,083	25,500	25,500	29,400	15%
10-15 HEALTH INSURANCE	37,261	38,269	37,741	41,300	41,300	58,600	42%
10-16 LID INSURANCE	1,783	2,011	1,846	2,100	2,100	2,200	5%
10-17 WORKERS COMPENSATION	37	1,978	664	600	600	1,100	83%
10-19 PENSION	15,597	17,610	17,039	19,000	19,000	20,500	8%
10-20 OPEB	17,256	25,919	31,408	37,600	37,600	43,300	15%
10-21 COSTS ALLOCATED TO CDBG		(51,853)	. , ,	, , ,	(48,800)	(36,000)	-26%
PERSONNEL COSTS	364,088	377,165	385,245	410,300	415,600	503,400	23%
20-21 FURNITURE/FIXTURES	-	77	-	-	-	_	0%
20-22 OFFICE SUPPLIES	744	2,971	4,133	4,000	4,000	4,000	0%
20-23 PRINTING AND DUPLICATING	1,164	8,272	9,855	9,500	9,500	6,000	-37%
20-24 PHOTOGRAPHIC	175	-	-	-	-	-	0%
20-31 BOOKS	570	570	717	700	700	700	0%
20-37 COMPUTER SOFTWARE	336		-	-	-	-	0%
20-38 COMPUTER HARDWARE	4,866		5,591	-	-	-	0%
MATERIALS & SUPPLIES	7,855	11,890	20,297	14,200	14,200	10,700	-25%
30-21 TELEPHONE/FAX	1,350	989	943	900	900	1,200	33%
30-25 ADVERTISEMENT	830	2,122	1,759	2,000	2,000	2,000	0%
30-27 SUBSCRIPTIONS AND DUES	3,519	1,529	2,055	2,500	2,500	2,500	0%
30-28 TRAINING/CONF/FOOD/TRAVEL	677	2,239	1,482	4,200	4,200	4,200	0%
30-31 CONTRACTUAL SERVICES	-	1,267	10,305	10,000	10,000	10,000	0%
30-67 RADIO REPAIRS/MAINTENANCE	-	2,262	-	-	-	-	0%
ADMINISTRATIVE EXPENDITURES	6,376	10,406	16,544	19,600	19,600	19,900	2%
OPERATING EXPENDITURES	378,319	399,461	422,085	444,100	449,400	534,000	20%
70-42 CLOSING COST/DWNPYMT PROG	-	-	_	-	-	_	
70-43 CONNECTIONS COMM SUPPORT	-	_	-	-	-	-	
70-44 DOVER INTERFAITH MINISTRY	-	-	-	-	-	-	
70-59 MILFORD HOUSING H/O REHAB	-	-	-	-	-	-	
70-63 HABITAT FOR HUMANITY	-	-	-	-	-	-	
70-66 MILFORD HOUSING H/O REHAB	-	-	-	-	-	-	
70-67 PEOPLE'S PLACE	=	=	-	-	-	-	
CAPITAL OUTLAY	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 378,319	\$ 399,461	\$ 422,085	\$444,100	\$449,400	\$ 534,000	20%
OPERATING BUDGET STATS	\$ 378,319	\$ 399,461	\$ 422,085	\$444,100	\$449,400	\$ 534,000	
ACTUAL %OF OPER BUDGET	100%	87%	90%	89%	89%	93%	
BUDGET % CHANGE	-6%	6%	6%	5%	1%	19%	
	370	370	<u> </u>	<u> </u>	. 70	70	
REVENUES							
GENERAL FUND	\$ 378,319	\$ 347,608	\$ 381,722	\$395,300	\$400,600	\$ 498,000	
CDBG GRANT	=	51,853	40,364	48,800	48,800	36,000	
PERSONNEL							
PERSONNEL			4 -	4 =		0.0	
BUDGETED FULL-TIME POSITIONS	5.0	4.5	4.5	4.5	5.0	6.0	
PP/TEMP/COMMITTEES	14.0	14.0	14.0	14.0	14.0	14.0	

LIFE SAFETY 110-1600-531

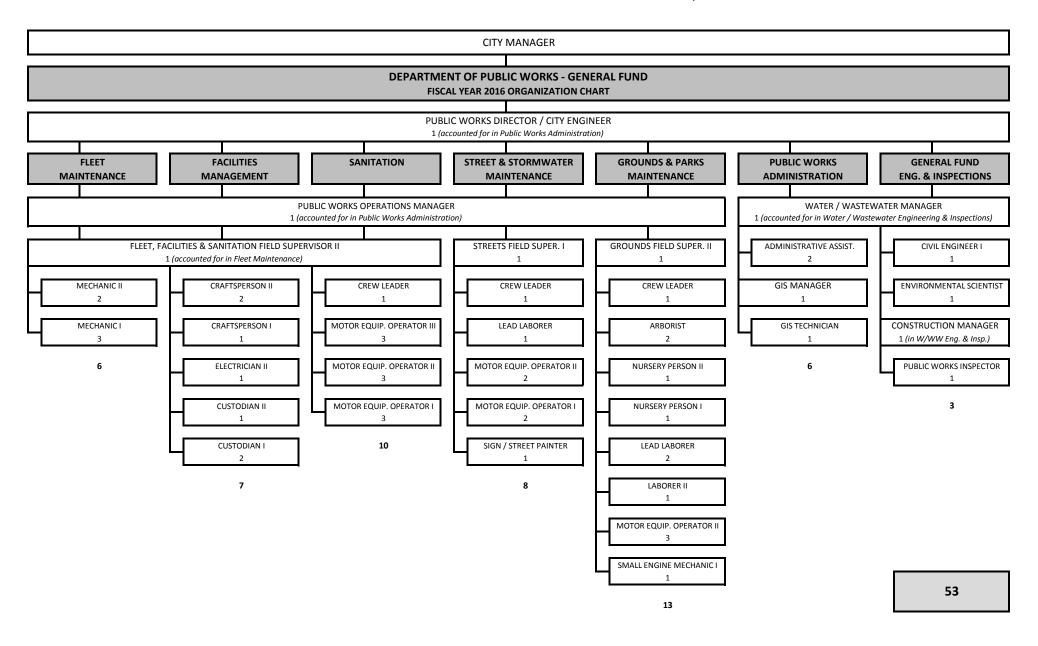
ACCT	DESCRIPTION		011-2012 CTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 BUDGET		014-2015 EVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	152,617	\$	132,521	\$	159,634	\$	153,700	\$	184,600	\$	148,400	-3%
10-12	OVERTIME		7,512		7,608		9,523		7,600		7,600		8,600	13%
10-14	FICA TAXES		12,181		10,566		12,590		12,300		12,300		12,000	-2%
10-15	HEALTH INSURANCE		22,454		17,776		20,314		20,400		20,400		23,900	17%
10-16 10-17	L I D INSURANCE WORKERS COMPENSATION		841 31		725 1,385		851 685		800 700		800 700		800 800	0% 14%
10-17	PENSION		7,228		7,806		31,856		27,800		27,800		8.600	-69%
10-19	OPEB		9,180		10,458		15,730		17,300		17,300		17,000	-2%
10 20	PERSONNEL COSTS		212,044		188,846		251,183		240,600		271,500		220,100	-9%
			,-		,		,		,				,	
20-22	OFFICE SUPPLIES		792		-		-		-		-		-	0%
20-23	PRINTING AND DUPLICATING		565		-		-		-		-		-	0%
20-26	PROGRAM EXPENSES/SUPPLIES		2,955		445		-		3,200		3,200		3,200	0%
20-29	UNIFORMS/UNIFORM ALLOW		875		577		912		800		800		600	-25%
20-31	BOOKS		853		259		-		300		300		-	-100%
20-32	SECURITY/SAFETY MATERIALS		26,079		1,729		685		1,500		400		400	-73%
20-33	SMALL TOOLS		126		37		51		100		100		100	0%
20-38	COMPUTER HARDWARE		-		2,980		-		1,500		1,500		2,600	73%
	MATERIALS & SUPPLIES		32,245		6,027		1,648		7,400		6,300		6,900	-7%
30-21	TELEPHONE/FAX		3,702		3,830		2,546		2,200		2,200		2,100	-5%
30-27	SUBSCRIPTIONS AND DUES		-		985		1,296		1,300		1,300		1,300	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		2,422		420		3,648		2,000		2,000		1,500	-25%
30-31	CONTRACTUAL SERVICES		240,279		239,569		253,900		245,000		245,000		245,000	0%
30-62	GASOLINE		8,401		6,137		5,655		6,000		6,000		5,000	-17%
30-63	AUTO REPAIRS/MAINTENANCE		45		-		-		-		-		-	0%
30-67	RADIO REPAIRS/MAINTENANCE		250		1,722		-		300		300		300	0%
	ADMINISTRATIVE EXPENDITURES		255,099		252,664		267,044		256,800		256,800		255,200	-1%
	OPERATING EXPENDITURES		499,388		447,537		519,875		504,800		534,600		482,200	-4%
40-22	AUTOMOBILE/PURCHASE		-		-		-		-		-		55,700	100%
	CAPITAL OUTLAY		-		-		-		-		-		55,700	100%
	TOTAL EXPENDITURES	\$	499,388	\$	447,537	\$	519,875	\$	504,800	\$	534,600	\$	537,900	7%
	OPERATING BUDGET STATS	\$	499,388	\$	447,537	\$	519,875	\$	504,800	\$	534,600	\$	482,200	
	ACTUAL 8/ OF ODED BUDGET		100%		100%		100%		100%		100%		4000/	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-4%		-10%		16%		-3%		6%		-10%	
	REVENUES													
	GENERAL FUND	\$	499,388	\$	447,537	\$	519,875	\$	504,800	\$	534,600	\$	482,200	
	GOV. CAPITAL PROJECT FUND	Ψ	-55,500	Ψ	- 1,551	Ψ	- 10,010	Ψ	-	Ψ	-	Ψ	55,700	
	COV. CALITAET ROSECT I OND		_		_		_		_		_		55,700	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		3.0		3.0		3.0		3.0		3.0		3.0	

CODE ENFORCEMENT 110-1600-532

ACCT	DESCRIPTION		011-2012 CTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 BUDGET		014-2015 EVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	166,636	\$	203,806	\$	230,998	\$	224,700	\$	225,700	\$	215,200	-4%
10-12	OVERTIME	Ť	2,608	•	2,918	•	1,179	•	2,000	•	2,000	•	5,000	150%
10-13	TEMPORARY HELP		241		-		1,375		-		-		-	0%
10-14	FICA TAXES		12,277		15,425		17,257		17,300		17,300		16,800	-3%
10-15	HEALTH INSURANCE		45,748		40,899		38,525		40,900		40,900		56,000	37%
10-16	L I D INSURANCE		995		1,137		1,207		1,300		1,300		1,200	-8%
10-17	WORKERS COMPENSATION		33		2,034		944		900		900		1,100	22%
10-19	PENSION		7,353		9,683		68,495		64,800		64,800		64,600	0%
10-20	OPEB		10,712		17,581		22,545		26,700		26,700		25,600	-4%
	PERSONNEL COSTS		246,603		293,483		382,526		378,600		379,600		385,500	2%
20-22	OFFICE SUPPLIES		592		32		-		-		-		-	0%
20-23	PRINTING AND DUPLICATING		3,076		-		-		-		-		-	0%
20-24	PHOTOGRAPHIC		193		-		-		-		-		-	0%
20-26	PROGRAM EXPENSES/SUPPLIES		11,838		18,210		16,755		18,000		18,000		18,000	0%
20-29	UNIFORMS/UNIFORM ALLOW		703		3,628		1,380		1,100		1,100		1,100	0%
20-31	BOOKS		-		-		379		400		400		-	-100%
20-32	SECURITY/SAFETY MATERIALS		95		562		789		600		1,700		600	0%
20-33	SMALL TOOLS		32		43		-						-	0%
20-38	COMPUTER HARDWARE		-		-		3,055		7,100		7,100		2,600	-63%
	MATERIALS & SUPPLIES		16,529		22,475		22,358		27,200		28,300		22,300	-18%
30-21	TELEPHONE/FAX		2,403		2,576		1,953		2,000		2,000		1,400	-30%
30-27	SUBSCRIPTIONS AND DUES		-		295		165		100		100		200	100%
30-28	TRAINING/CONF/FOOD/TRAVEL		225		340		610		1,000		1,000		1,000	0%
30-31	CONTRACTUAL SERVICES		-		-		-		4,000		4,000		4,000	0%
30-62	GASOLINE		5,621		5,006		5,219		5,500		5,500		5,000	-9%
30-67	RADIO REPAIRS/MAINTENANCE		-		2,262				-		-		-	0%
	ADMINISTRATIVE EXPENDITURES		8,249		10,479		7,947		12,600		12,600		11,600	-8%
	OPERATING EXPENDITURES		271,381		326,437		412,830		418,400		420,500		419,400	0%
40-22	AUTOMOBILES- PURCHASE		-		-		30,840		-		-		-	0%
	CAPITAL OUTLAY		-		-		30,840		-		-		-	0%
	TOTAL EXPENDITURES	\$	271,381	\$	326,437	\$	443,670	\$	418,400	\$	420,500	\$	419,400	0%
	OPERATING BUDGET STATS	\$	271,381	\$	326,437	\$	412,830	\$	418,400	\$	420,500	\$	419,400	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	ACTUAL // CT CT EN BOBGET													
	BUDGET % CHANGE		-3%		20%		26%		1%		1%		0%	
	REVENUES													
	GENERAL FUND	\$	271,381	\$	326,437	\$	412,830	\$	418,400	\$	420,500	\$	419,400	
	PERSONNEL		4.5		4.5		4.5				. .			
	BUDGETED FULL-TIME POSITIONS		4.0		4.0		4.0		5.0		5.0		5.0	

INSPECTIONS 110-1600-534

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 SUDGET		014-2015 EVISED		015-2016 SUDGET	% CHANGE
10-11	SALARIES	\$	296,873	\$	250,047	\$	248,150	\$	252,000	\$	254,600	\$ _	268,500	7%
10-12	OVERTIME	•	-	,	853	•	1,840	•	1,800	•	1,800	•	1,800	0%
10-13	TEMPORARY HELP		-		5,583		-		-		-		-	0%
10-14	FICA TAXES		22,535		19,139		18,235		19,600		19,600		20,700	6%
10-15	HEALTH INSURANCE		66,416		52,674		53,663		56,200		56,200		66,000	17%
10-16	L I D INSURANCE		1,714		1,435		1,354		1,300		1,300		1,100	-15%
10-17	WORKERS COMPENSATION		48		2,174		845		800		800		1,100	38%
10-19	PENSION		14,908		12,809		70,321		66,700		66,700		71,300	7%
10-20	OPEB		19,020		21,609		26,219		30,000		30,000		32,000	7%
	PERSONNEL COSTS		421,514		366,324		420,625		428,400		431,000		462,500	8%
20-22	OFFICE SUPPLIES		3,118		99		-		-		-		-	0%
20-23	PRINTING AND DUPLICATING		2,787		-		-		-		-		-	0%
20-26	PROGRAM EXPENSES/SUPPLIES		4 474		101		-		-		-		-	0%
20-29	UNIFORMS/UNIFORM ALLOW		1,174		660		530		500		500		500	0%
20-31	BOOKS		407		-		1,869		1,400		1,400		400	-100%
20-32	SECURITY/SAFETY MATERIALS		487		418		400		400		400		400	0%
20-33 20-38	SMALL TOOLS COMPUTER HARDWARE		31 2,063		2 606		3.443		-		-		6 400	0% 0%
20-30	MATERIALS & SUPPLIES		2,063 9.660		2,606 3,884		6,242		2,300		2,300		6,400 7,300	21 7%
	MATERIALS & SUFFLIES		9,000		3,004		0,242		2,300		2,300		7,300	217/0
30-21	TELEPHONE/FAX		3,672		3,528		3,076		3,200		3,200		3,000	-6%
30-27	SUBSCRIPTIONS AND DUES		365		666		380		400		400		600	50%
30-28	TRAINING/CONF/FOOD/TRAVEL		1,353		413		903		800		800		800	0%
30-31	CONTRACTUAL SERVICES		-		40		3,993		7,500		7,500		7,500	0%
30-33	DEMOLITION EXPENSES		103,143		103,820		216,980		150,000		159,700		175,000	17%
30-61	OFF EQUIP/REPAIRS & MAINT		3,029		3,029		3,014		3,000		3,000		3,000	0%
30-62	GASOLINE		6,425		6,520		5,366		6,500		6,500		5,000	-23%
30-63	AUTO REPAIRS/MAINTENANCE		45		-		-		-		-		-	0%
30-67	RADIO REPAIRS/MAINTENANCE		893		5,678									0%
	ADMINISTRATIVE EXPENDITURES		118,925		123,694		233,713		171,400		181,100		194,900	14%
	OPERATING EXPENSES		550,099		493,902		660,580		602,100		614,400		664,700	10%
	TOTAL EXPENDITURES	\$	550,099	\$	493,902	\$	660,580	\$	602,100	\$	614,400	\$	664,700	10%
	OPERATING BUDGET STATS	\$	550,099	\$	493,902	\$	660,580	\$	602,100	\$	614,400	\$	664,700	
		•	,	•	,	•	•	•	•	*	,	•	,	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		1%		-10%		34%		-9%		2%		8%	
	REVENUES													
	GENERAL FUND	\$	550.099	\$	493.902	\$	660.580	\$	602.100	\$	614.400	\$	664.700	
	SEITE ON COMP	Ψ	550,055	Ψ	100,002	Ψ	300,000	Ψ	502,100	Ψ	517,700	Ψ	304,700	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		7.0		7.0		7.0		6.0		6.0		6.0	
									2.0		2.0		2.0	



PUBLIC WORKS - ADMINISTRATION 110-2400-551

		20	011-2012	20	012-2013	20	013-2014	20	014-2015	20	14-2015	20	015-2016	%
ACCT	DESCRIPTION	A	CTUAL		ACTUAL	ŀ	CTUAL	Е	BUDGET		EVISED	В	BUDGET	CHANGE
10-11	SALARIES	\$	239,976	\$	245,607	\$	298,489	\$	297,800	\$	300,700	\$	354,200	19%
10-12	OVERTIME		1,043		541									0%
10-14	FICA TAXES		18,215		17,941		22,057		22,700		22,700		27,100	19%
10-15	HEALTH INSURANCE		35,543		40,150		44,652		44,800		44,800		62,900	40%
10-16	L I D INSURANCE		1,530		1,562		1,949		2,000		2,000		1,900	-5%
10-17	WORKERS COMPENSATION PENSION		27 10,925		1,554		793 15,565		600 96,100		600		1,100	83% 9%
10-19 10-20	OPEB		10,925		10,479 19,711		28,805		35,400		96,100 35,400		104,900 41,900	9% 18%
10-20	PERSONNEL COSTS		319,033		337,544		412,311		499,400		502,300		594,000	19%
	FERSONNEL COSTS		319,033		337,344		412,311		433,400		302,300		394,000	13/0
20-22	OFFICE SUPPLIES		2,526		2,923		3,492		3,700		3,700		3,500	-5%
20-23	PRINTING AND DUPLICATING		1,323		1,549		2,819		2,000		2,000		3,000	50%
20-31	BOOKS		-		-		-		-		200		-	0%
20-32	SECURITY/SAFETY MATERIALS		-		125		-		-		-		-	0%
20-37	COMPUTER SOFTWARE		233		- · · · · ·		-		300		300		300	0%
20-38	COMPUTER HARDWARE		1,584		8,215		50		2,800		3,000		4,300	54%
	MATERIALS & SUPPLIES		5,666		12,812		6,361		8,800		9,200		11,100	26%
30-21	TELEPHONE/FAX		3,235		3,127		2,565		1,600		1,600		1,900	19%
30-27	SUBSCRIPTIONS AND DUES		846		-		240		900		1,000		7,000	678%
30-28	TRAINING/CONF/FOOD/TRAVEL		180		-		3,149		3,000		2,700		4,500	50%
30-31	CONTRACTUAL SERVICES		1,055		-		6,979		-		-		7,000	0%
30-62	GASOLINE		2,292		2,432		412		600		600		600	0%
30-67	RADIO REPAIRS/MAINTENANCE		205		4,203		408		500		700		700	40%
	ADMINISTRATIVE EXPENDITURES		7,813		9,762		13,754		6,600		6,600		21,700	229%
	OPERATING EXPENDITURES		332,512		360,118		432,425		514,800		518,100		626,800	22%
	TOTAL EXPENDITURES	\$	332,512	\$	360,118	\$	432,425	\$	514,800	\$	518,100	\$	626,800	22%
		•	•		,		•		<u> </u>					
	OPERATING BUDGET STATS	\$	332,512	\$	360,118	\$	432,425	\$	514,800	\$	518,100	\$	626,800	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-14%		8%		20%		19%		1%		21%	
	REVENUES													
	GENERAL FUND	\$	332,512	\$	360,118	\$	432,425	\$	514,800	\$	518,100	\$	626,800	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		5.0		6.0		6.0		5.0		5.0		6.0	

PUBLIC WORKS ENGINEERING 110/147-2600-553

ACCT	DESCRIPTION	2011-2 ACTU		2012-2013 ACTUAL		2013-2014 ACTUAL		14-2015 JDGET	2014-2015 REVISED		015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$, <u> </u>		_	\$ -		128,900	\$130.000		\$114,400	-11%
10-12	OVERTIME	Ψ	_	Ψ	_	-	Ψ	800	800		ψ111,100 -	-100%
10-14	FICA TAXES		_		_	_		9,800	9,800		8,700	-11%
10-15	HEALTH INSURANCE		_		_	_		22,400	22,400		30,600	37%
10-16	L I D INSURANCE		-		_	-		900	900		900	0%
10-17	WORKERS COMPENSATION		_		_	-		400	400)	400	0%
10-19	PENSION		-		-	-		6,100	6,100)	6,800	11%
10-20	OPEB		-		-	-		15,300	15,300)	13,600	-11%
	PERSONNEL COSTS		-		-	-		184,600	185,700)	175,400	-5%
20-29	UNIFORMS/UNIFORM ALLOW							300	300	1	200	-33%
20-29	SECURITY/SAFETY MATERIALS		_		-	_		200	200		200	0%
20-32	SMALL TOOLS		_		_	_		100	100		100	0%
20-37	COMPUTER SOFTWARE		_		_	_		400	900		200	-50%
20-38	COMPUTER HARDWARE		_		_	_		3,000	3,000		1,300	-57%
20 00	MATERIALS & SUPPLIES		-		-	-		4,000	4,500		2,000	-50%
30-21	TELEPHONE/FAX					_		800	800	,	500	-38%
30-21	TRAINING/CONF/FOOD/TRAVEL		_		-	_		500	500		500	0%
30-20	CONTRACTUAL SERVICES		_		_	-		-	300	-	1,500	100%
30-62	GASOLINE		_		_	_		2,700	2,200)	1,500	-44%
00 02	ADMINISTRATIVE EXPENDITURES		-		-	-		4,000	3,500		4,000	0%
	OPERATING EXPENDITURES		-		-	-		192,600	193,700)	181,400	-6%
	TOTAL EXPENDITURES	\$	-	\$	-	\$ -	\$	192,600	\$ 193,700	\$	181,400	-6%
	OPERATING BUDGET STATS	\$	-	\$	-	\$ -	\$	192,600	\$ 193,700	\$	181,400	
	ACTUAL % OF OPER BUDGET		0%	0	%	0%	1	0%	1009	%	100%	
	BUDGET % CHANGE		0%	0	%	0%	1	0%	09	%	0%	
	REVENUES											
	GENERAL FUND	\$	-	\$	-	\$ -	\$	192,600	\$ 193,700	\$	181,400	
	PERSONNEL BUDGETED FULL-TIME POSITIONS		_	-		_		_	3.0)	3.0	

FACILITIES MANAGEMENT 110-2500-552

ACCT 10-11 10-12	DESCRIPTION SALARIES OVERTIME		011-2012 ACTUAL 532,949 1,058		012-2013 ACTUAL 333,501 8,514		013-2014 ACTUAL 255,857 14,238		014-2015 BUDGET 286,100 10,500		014-2015 REVISED 289,500 10,500		015-2016 BUDGET 295,700 10,500	% CHANGE 3% 0%
10-12	TEMPORARY HELP		2,839		- 0,514		10,793		10,500		10,500		-	0%
10-14	FICA TAXES		40,056		26,417		20,731		22,700		22,700		23,400	3%
10-15	HEALTH INSURANCE		98,345		65,290		51,644		62,000		62,000		72,800	17%
10-16	L I D INSURANCE		2,238		1,566		1,303		1,500		1,500		1,500	0%
10-17 10-19	WORKERS COMPENSATION PENSION		864 17,672		13,880 12,246		9,278 69,714		9,700 67,200		9,700 67,200		12,300 79,900	27% 19%
10-19	OPEB		31,250		25,502		26,821		33,900		33,900		79,900 35.100	4%
10-20	PERSONNEL COSTS		727,271		486,916		460,378		493,600		497,000		531,200	8%
			,		, .		,-		,		, , , , , ,		,	
20-22	OFFICE SUPPLIES		92		-				-		-		-	0%
20-25	CUSTODIAL		7,942		8,137		7,453		8,500		8,500		8,500	0%
20-29 20-32	UNIFORMS/UNIFORM ALLOW SECURITY/SAFETY MATERIALS		3,594 552		2,628 16,790		2,429 7,254		2,000 200		3,000 200		2,900 200	45% 0%
20-32	SMALL TOOLS		36		396		427		3,200		3,200		2.700	-16%
20-33	COMPUTER HARDWARE		-		-		421		1,300		1,300		300	-77%
20-46	CITY BLDG MAINT SUPPLIES		5,850		9,017		10,675		9,000		9,000		9,000	0%
20-58	WATER/SEWER		1,473		1,645		1,618		1,700		1,700		1,700	0%
20-61	ELEC MATERIALS/SUPPLIES		2,287		1,434		2,607		2,200		2,200		2,200	0%
	MATERIALS & SUPPLIES		21,826		40,046		32,462		28,100		29,100		27,500	-2%
30-21	TELEPHONE/FAX		1,368		1.223		1,231		1,200		1,200		1.200	0%
30-23	ELECTRICITY		82,953		76,404		67,537		79,200		78,200		70.000	-12%
30-24	HEATING OIL/GAS		1,121		2,250		1,095		6,400		6,400		6,400	0%
30-27	SUBSCRIPTIONS & DUES		-		-		-		100		100		100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		60		-		185		100		100		100	0%
30-31	CONTRACTUAL SERVICES		1,558		22,500		66,471		62,400		71,600		66,500	7%
30-62	GASOLINE		5,721		4,133		4,386		6,000		6,000		4,000	-33%
30-67	RADIO REPAIRS/MAINTENANCE ADMINISTRATIVE EXPENDITURES		546		5,277		570		700		700		500	-29%
	ADMINISTRATIVE EXPENDITURES		93,327		111,787		141,475		156,100		164,300		148,800	-5%
	OPERATING EXPENDITURES		842,424		638,748		634,315		677,800		690,400		707,500	4%
40-23	TRUCKS-PURCHASE		-		-		17,795		-		-		-	0%
40-25	OTHER EQUIP - PURCHASE		-		109,875		- 47 705		-		-		-	0%
	CAPITAL OUTLAY		-		109,875		17,795		-		-		-	0%
	TOTAL EXPENDITURES	\$	842,424	\$	748,623	\$	652,110	\$	677,800	\$	690,400	\$	707,500	4%
	OPERATING BUDGET STATS	\$	842,424	\$	638,748	\$	634,315	\$	677,800	\$	690,400	\$	707,500	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		-8%		-24%		-1%		7%		2%		2%	
	REVENUES GENERAL FUND	\$	842,424	\$	620 740	\$	624 215	\$	677,800	æ	690,400	æ	707,500	
	GOV. CAPITAL PROJECT FUND	Φ	0 4 2,424 -	φ	638,748 16,875	φ	634,315 (75,205)	φ	- 000,110	ψ	-	ψ	- 101,500	
	HOMELAND SECURITY GRANT		-		93,000		93,000		-		-		-	
	PERSONNEL													
	BUDGETED FULL-TIME POSITIONS		12.0		9.0		9.0		7.0		7.0		7.0	
	PP/TEMP		1.0		-		-		-		-		-	

FLEET MAINTENANCE 110-2800-572

		011-2012	012-2013	013-2014	014-2015	014-2015	015-2016	%
ACCT	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	EVISED	BUDGET	CHANGE
10-11	SALARIES	\$ 270,008	\$ 232,542	\$ 269,081	\$ 278,200	\$ 301,200	\$ 267,700	-4%
10-12	OVERTIME	305	773	10,451	1,000	1,000	1,000	0%
10-14	FICA	19,884	17,075	20,298	21,400	21,400	20,500	-4%
10-15	HEALTH INSURANCE	68,238	57,495	64,275	69,500	69,500	73,200	5%
10-16	LID	1,307	1,140	1,367	1,500	1,500	1,500	0%
10-17	WORKERS COMPENSATION	176	9,455	9,233	9,200	9,200	10,800	17%
10-19	PENSION	13,493	11,792	66,730	63,200	63,200	48,300	-24%
10-20	OPEB	16,174	19,635	27,783	33,000	33,000	31,800	-4%
	PERSONNEL COSTS	389,585	349,907	469,219	477,000	500,000	454,800	-5%
20-22	OFFICE SUPPLIES	108	-	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	73	-	101	200	-	-	-100%
20-26	PROGRAM EXPENSES/SUPPLIES	335,743	269,763	287,716	275,000	275,000	275,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	1,226	1,036	1,312	1,400	1,400	1,400	0%
20-31	BOOKS	599	399	599	600	500	600	0%
20-32	SECURITY/SAFETY MATERIALS	832	730	1,094	300	300	400	33%
20-33	SMALL TOOLS	2,015	883	1,658	2,000	2,000	17,000	750%
20-37	COMPUTER SOFTWARE	3,990	1,389	5,781	7,300	7,300	6,200	-15%
20-38	COMPUTER HARDWARE	-	-	-	1,300	1,300	-	-100%
20-46	MATERIALS & SUPPLIES	6	-	7,986	6,500	6,500	6,500	0%
	MATERIALS & SUPPLIES	344,592	274,200	306,247	294,600	294,300	307,100	4%
30-21	TELEPHONE/FAX	437	494	649	1,100	1,100	1,100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	50	346	900	1,100	2,500	178%
30-31	CONTRACTUAL SERVICES	350	-	24	500	500	500	0%
30-43	ENVIRONMENTAL EXPENSES	-	400	200	-	200	200	0%
30-62	GASOLINE	2,128	1,946	2,909	2,000	2,000	1,800	-10%
30-67	RADIO REPAIRS/MAINTENANCE	68	3,689	491	600	500	500	-17%
	ADMINISTRATIVE EXPENDITURES	2,983	6,580	4,619	5,100	5,400	6,600	29%
	OPERATING EXPENDITURES	737,160	630,686	780,084	776,700	799,700	768,500	-1%
40-23	TRUCKS - PURCHASE	-	-	-	-	-	84,000	0%
	CAPITAL OUTLAY	-	-	-	-	-	84,000	0%
	TOTAL EXPENDITURES	\$ 737,160	\$ 630,686	\$ 780,084	\$ 776,700	\$ 799,700	\$ 852,500	10%
	OPERATING BUDGET STATS	\$ 737,160	\$ 630,686	\$ 780,084	\$ 776,700	\$ 799,700	\$ 768,500	
	ACTUAL ® OF OPER BURGET	100%	100%	4000/	100%	100%	4000/	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % CHANGE	4%	-14%	24%	0%	3%	-4%	
	REVENUES							
	GENERAL FUND	\$ 737,160	\$ 630,686	\$ 780,084	\$ 776,700	\$ 799,700	\$ 768,500	
	GOV. CAPITAL PROJECT FUND						84,000	
	PERSONNEL	0.0	0.0	0.0	0.0	0.0	0.0	
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	6.0	6.0	6.0	

GROUNDS 110-1500-522

		011-2012	012-2013	2013-2014	:	2014-2015	2014-2015	2015-2016	%
ACCT	DESCRIPTION	CTUAL	ACTUAL	ACTUAL	•	BUDGET	REVISED	BUDGET	CHANGE
10-11 10-12	SALARIES	\$ 563,872	\$ 523,548	\$	\$,	\$ 448,200	\$ 495,300	11%
10-12	OVERTIME TEMPORARY HELP	15,021 -	10,147	15,057		11,100 8,700	11,100 8,700	8,300	-25% -100%
10-13	FICA TAXES	43,754	40,186	34.204		35,000	35,000	38,500	10%
10-15	HEALTH INSURANCE	120,386	109.647	79.607		115,400	115,400	148,400	29%
10-16	L I D INSURANCE	3,206	3,011	2,135		2,600	2,600	2,800	8%
10-17	WORKERS COMPENSATION	460	21,398	15,134		15,100	15,100	20,000	32%
10-19	PENSION	25,289	24,355	183,267		171,100	171,100	152,300	-11%
10-20	OPEB	35,766	45,640	40,196		52,100	52,100	57,900	11%
	PERSONNEL COSTS	807,754	777,930	813,049		857,700	859,300	923,500	8%
20-22	OFFICE SUPPLIES	127	-	-		-	-	-	0%
20-25	CUSTODIAL	129	235	285		300	300	300	0%
20-26	PROGRAM EXPENSES/SUPPLIES	60,073	40,882	32,194		41,700	40,900	41,000	-2%
20-28	MEDICAL SUP & PHYSICALS	3,151	-	-		-		-	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,578	3,021	2,245		3,400	3,400	3,200	-6%
20-32	SECURITY/SAFETY MATERIALS	2,242	2,725	2,634		1,800	1,800	1,800	0%
20-33	SMALL TOOLS	2,939	2,945	3,135		3,000	3,000	3,000	0%
20-38 20-44	COMPUTER HARDWARE SAND AND SALT	-	315	353		400	1 200	400 600	100% 50%
20-44	CITY BLDG MAINT SUPPLIES	- 858	322	35 35		400	1,200 400	800	100%
20-40	WATER/SEWER	3,119	2,718	1,854		3,000	3,000	3,200	7%
20 00	MATERIALS & SUPPLIES	76,216	53,163	42,736		54,000	54,000	54,300	1%
		·	·	·		,	·		
30-21	TELEPHONE/FAX	655	507	471		600	600	1,100	83%
30-23	ELECTRICITY	3,404	2,899	2,078		2,300	2,300	4,300	87%
30-24 30-27	HEATING OIL/GAS SUBSCRIPTIONS AND DUES	3,604	5,446	6,093 260		4,500 800	4,500 800	7,500	67% -38%
30-27	TRAINING/CONF/FOOD/TRAVEL	570 1,252	435 1,226	1,121		3,000	3,000	500 1,600	-36% -47%
30-20	CONTRACTUAL SERVICES	3,115	23,282	96,425		118,000	123,500	141,500	20%
30-43	ENVIRONMENTAL EXPENSES	5,115	13,148	3,335		3,500	3,500	3,700	6%
30-44	AGENCY BILLING-TEMP HELP	11,636	20,507	22,040		32,300	32,300	31,000	-4%
30-62	GASOLINE	35,558	32,037	29,384		30,000	30,000	25,000	-17%
30-65	MAINT EQUIP REPAIRS/MAINT	19,350	14,291	12,163		15,000	15,000	15,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,850	16,618	1,979		2,100	2,100	1,300	-38%
	ADMINISTRATIVE EXPENDITURES	80,994	130,396	175,349		212,100	217,600	232,500	10%
	OPERATING EXPENSES	964,964	961,489	1,031,134		1,123,800	1,130,900	1,210,300	8%
40-23	TRUCKS - PURCHASE	-	39,157	_		68,100	68,100	94,900	39%
40-24	MAINT EQUIP - PURCHASE	-	72,610	30,249		-	18,600	106,200	0%
	CAPITAL OUTLAY	-	111,767	30,249		68,100	86,700	201,100	195%
	TOTAL EXPENDITURES	\$ 964,964	\$ 1,073,256	\$ 1,061,383	\$	1,191,900	\$1,217,600	\$1,411,400	18%
	OPERATING BUDGET STATS	\$ 964,964	\$ 961,489	\$ 1,031,134	\$	1,123,800	\$1,130,900	\$1,210,300	,
	ACTUAL % OF OPER BUDGET	100%	100%	100%		100%	100%	100%	
	BUDGET % CHANGE	-2%	0%	7%		9%	1%	7%	
	REVENUES								
	GENERAL FUND	\$ 964,964	\$ 961,489	\$ 1,031,134	\$	1,123,800	\$1,130,900	\$1,210,300	
	GOV. CAPITAL PROJECT FUND	-	111,767	30,249		68,100	86,700	201,100	
	PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	14.0	14.0	13.0		13.0	13.0	13.0	
	BUDGETED PART-TIME POSITIONS	-	-	-		-	1.0	-	

SANITATION 110-1800-555

ACCT 10-11 10-12 10-14 10-15 10-16 10-17 10-19 10-20 20-22 20-23 20-26 20-29 20-32	DESCRIPTION SALARIES OVERTIME FICA TAXES HEALTH INSURANCE L I D INSURANCE WORKERS COMPENSATION PENSION OPEB PERSONNEL COSTS OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES UNIFORMS/UNIFORM ALLOW SECURITY/SAFETY MATERIALS	2011-2012 ACTUAL \$ 409,952 13,843 31,791 99,685 2,441 313 19,055 26,105 603,185 141 1,704 80,306 2,981 2,513	2012-2013 ACTUAL \$ 365,463 13,406 28,287 82,618 2,074 15,368 17,298 31,803 556,317	2013-2014 ACTUAL \$ 394,767 26,215 31,054 82,708 2,062 13,913 121,754 41,110 713,584	\$ 417,600 12,100 33,000 91,500 2,300 14,100 124,400 49,500 744,500 20,000 2,900 1,100	2014-2015 REVISED \$ 419,700 12,100 33,000 91,500 2,300 14,100 124,400 49,500 746,600	\$ 372,300 12,100 29,400 104,500 1,800 15,500 104,300 43,800 683,700	% CHANGE -11% 0% -111% 14% -22% 10% -16% -12% -8% 0% 0% 0% -7% -9%
20-33 20-38 20-46	SMALL TOOLS COMPUTER HARDWARE CITY BLDG MAINT SUPPLIES MATERIALS & SUPPLIES	286 - 513 88,444	246 - 865 16,762	2,430 287 - 1,612 27,253	400 500 24,900	400 - 500 39,900	400 400 500 25,000	0% 0% 0% 0%
30-21 30-25 30-28 30-31 30-43 30-44 30-62 30-64 30-67	TELEPHONE/FAX ADVERTISEMENT TRAINING/CONF/FOOD/TRAVEL CONTRACTUAL SERVICES ENVIRONMENTAL EXPENSES AGENCY BILLING-TEMP HELP GASOLINE TRUCK REPAIRS/MAINTENANCE RADIO REPAIRS/MAINTENANCE ADMINISTRATIVE EXPENDITURES	491 1,013 11 1,219,136 3,402 42,277 126,906 145 1,207 1,394,588	468 453 40 1,215,190 5,837 74,418 120,912 - 13,490 1,430,808	571 673 610 1,252,670 1,951 38,506 120,599 (1,856) 1,666 1,415,391	500 1,100 100 1,308,700 5,000 36,500 125,000 - 1,700 1,478,600	500 1,100 2,000 1,266,500 5,000 41,700 119,800 - 1,700 1,438,300	300 700 100 1,306,600 5,000 35,000 100,000 - 1,500 1,449,200	-40% -36% 0% 0% 0% -4% -20% 0% -12% -2%
40-23	OPERATING EXPENSES TRUCKS - PURCHASE CAPITAL OUTLAY	2,086,217 136,500 136,500	2,003,887 130,758 130,758	2,156,228 387,504 387,504	2,248,000 256,500 256,500	2,224,800 256,500 256,500	2,157,900 449,000 449,000	-4% 75% 75%
	TOTAL EXPENDITURES	\$ 2,222,717	\$ 2,134,645	\$ 2,543,731	\$ 2,504,500	\$ 2,481,300	\$ 2,606,900	4%
	OPERATING BUDGET STATS	\$ 2,086,217	\$ 2,003,887	\$ 2,156,228	\$ 2,248,000	\$ 2,224,800	\$ 2,157,900	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % CHANGE	-4%	-4%	8%	4%	-1%	-3%	
	REVENUES GENERAL FUND GOV. CAPITAL PROJECT FUND	\$ 2,086,217 136,500	\$ 2,003,887 130,758	\$ 2,156,228 387,504	\$ 2,248,000 256,500	\$ 2,224,800 256,500	\$ 2,157,900 449,000	
	PERSONNEL BUDGETED FULL-TIME POSITIONS	13.0	11.0	11.0	11.0	11.0	10.0	

STREET 110-1800-554

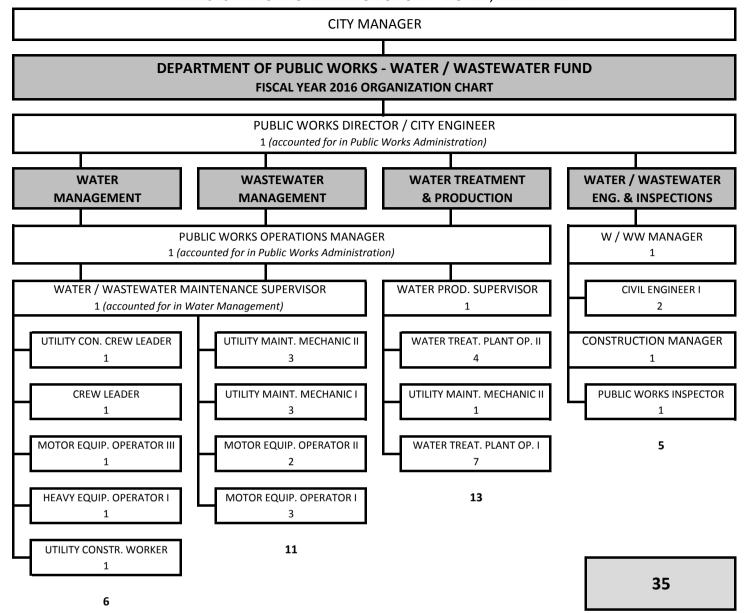
		2011-2012	012-2013	2013-2014	2014-2015	2014-2015	2015-2016	%
ACCT	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	REVISED	BUDGET	CHANGE
10-11	SALARIES	\$ 413,756	\$ 363,352	\$,	\$,	\$ 278,600	\$ 287,200	1%
10-12	OVERTIME	5,026	4,465	10,867	4,700	4,700	4,100	-13%
10-14	FICA TAXES	31,500	28,166	18,354	22,000	22,000	22,300	1%
10-15	HEALTH INSURANCE	88,428	74,415	64,580	89,100	89,100	101,900	14%
10-16	L I D INSURANCE	2,308	1,905	1,329	1,600	1,600	1,600	0%
10-17	WORKERS COMPENSATION	243	11,630	8,013	9,400	9,400	11,700	24%
10-18	EDUCATIONAL ASSISTANCE	2,015	1,687	570	-	-	-	0%
10-19	PENSION	19,051	15,679	70,123	68,400	68,400	46,400	-32%
10-20	OPEB	26,282	27,945	24,877	33,500	33,500	34,100	2%
	PERSONNEL COSTS	588,609	529,244	440,197	512,600	507,300	509,300	-1%
20-22	OFFICE SUPPLIES	58	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	26,480	31,104	23,701	28,500	15,600	35,000	23%
20-29	UNIFORMS/UNIFORM ALLOW	2,643	2,148	2,080	2,300	2,300	2,100	-9%
20-32	SECURITY/SAFETY MATERIALS	2,817	2,039	2,252	2,000	1,500	2,000	0%
20-33	SMALL TOOLS	2,812	2,433	2,810	2,500	2,500	2,500	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	400	0%
20-41	STREET REPAIRING MATERIAL	19,139	7,171	9,385	10,000	11,200	10,000	0%
20-42	STREET CLEANING SUPPLIES	2,591	2,514	1,887	3,000	3,000	3,000	0%
20-43	STREET SIGNS/MARKING	13,622	22,037	15,367	16,000	16,000	16,000	0%
20-44	SAND AND SALT	599	6,593	23,484	9,300	20,600	10,000	8%
20-46	CITY BLDG MAINT SUPPLIES	7,169	10,137	279	200	200	200	0%
20-62	STORM SEWER SUPPLIES	4,402	-	2,910	10,000	10,000	10,000	0%
20-64	DITCH MAINTENANCE	122	26	11,862	1,500	300	-	-100%
	MATERIALS & SUPPLIES	82,454	86,202	96,017	85,300	83,200	91,200	7%
30-21	TELEPHONE/FAX	676	461	451	_	500	800	0%
30-25	ADVERTISEMENT	29	792	495	700	700	700	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	8,790	2,327	1,300	1,300	100	-92%
30-29	CONSULTING FEES	_	893	2,027	1,500	600	1,500	0%
30-31	CONTRACTUAL SERVICES	575	590	31,450	1,500	17,200	1,200	-20%
30-43	ENVIRONMENTAL EXPENSES	-	-	-	-,,,,,	2,000	2,000	0%
30-44	AGENCY BILLING-TEMP HELP	_	4,294	13,867	5,000	17,000	15,000	200%
30-62	GASOLINE	48,344	48,443	52,640	50,000	43,200	46,000	-8%
30-64	TRUCK REPAIRS/MAINTENANCE	(344)	-	-	-	.0,200	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	13,341	8,023	1,740	5,000	1,000	5,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	2,056	17,340	1,985	2,200	2,200	1,700	-23%
30-99	SNOW EMERGENCY	131,245	,	-,,,,,	_,	_,	-,,,,,,,	0%
00 00	ADMINISTRATIVE EXPENDITURES	195,922	89,624	104,953	67,200	85,700	74,000	10%
	OPERATING EXPENDITURES	866,985	705,071	641,167	665,100	676,200	674,500	1%
40-23	TRUCKS - PURCHASE	176,721	16,704	120 700	170 000	170 000	29 500	-78%
40-25	OTHER EQUIPMENT PURCHASE	170,721	10,704	138,789	178,900	178,900	38,500	-100%
40-25	CONSTRUCTION - PURCHASE	29,617	124.010	38,300 1.272.104	291,400 3,486,100	291,400	1 200 000	-60%
40-31	CAPITAL OUTLAY	206,338	134,010 150,714	1,449,193	3,956,400	5,447,600 5,917,900	1,390,000 1,428,500	-64%
		·						-04 /0
	TOTAL EXPENDITURES	\$ 1,073,323	\$ 855,785	\$ 2,090,359	\$ 4,621,500	\$ 6,594,100	\$ 2,103,000	-54%
	OPERATING BUDGET STATS	\$ 866,985	\$ 705,071	\$ 641,167	\$ 665,100	\$ 676,200	\$ 674,500	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % OF CHANGE	4%	-19%	-9%	4%	2%	0%	
	REVENUES							
	GENERAL FUND	\$ 866,985	\$ 705,071	\$ 641,167	\$	\$ 676,200		
	GOV. CAPITAL PROJECT FUND	206,338	150,714	1,449,193	3,956,400	5,917,900	1,428,500	
	PERSONNEL			_		_		
	BUDGETED FULL-TIME POSITIONS	11.0	10.0	8.0	8.0	8.0	8.0	



PUBLIC WORKS WATER/ WASTEWATER

ELECTRIC

WATER/WASTEWATER FUND



WATER/WASTEWATER ENGINEERING 412/417-2600-553

ACCT	DESCRIPTION	011-2012 CTUAL	012-2013 ACTUAL	13-2014 CTUAL	014-2015 SUDGET	14-2015 EVISED	015-2016 UDGET	% CHANGE
10-11	SALARIES	\$ 338,319	\$ 319,364	\$ 243,209	\$ 287,600	\$ 289,100	\$ 303,400	5%
10-12	OVERTIME	966	949	927	800	800	800	0%
10-13	TEMPORARY HELP	-	-	10,244	-	-	-	0%
10-14	FICA TAXES	25,165	23,723	18,781	22,100	22,100	23,300	5%
10-15	HEALTH INSURANCE	55,249	48,610	39,707	55,500	55,500	52,400	-6%
10-16	L I D INSURANCE	1,936	1,818	1,341	1,800	1,800	1,900	6%
10-17	WORKERS COMPENSATION	43	2,694	896	800	800	1,200	50%
10-18	EDUCATIONAL ASSISTANCE	6,699	-	-	-	-	-	0%
10-19	PENSION	16,473	14,684	67,034	46,200	46,200	45,400	-2%
10-20	OPEB	6,991	18,007	16,159	24,100	24,100	25,300	5%
	PERSONNEL COSTS	451,841	429,849	398,297	438,900	440,400	453,700	3%
20-22	OFFICE SUPPLIES	-	861	2,522	3,000	3,000	2,700	-10%
20-29	UNIFORMS/UNIFORM ALLOW	-	38	-	300	300	200	-33%
20-31	BOOKS	430	155	-	600	600	400	-33%
20-32	SECURITY/SAFETY MATERIALS	916	947	806	300	300	300	0%
20-33	SMALL TOOLS	541	-	40	100	100	100	0%
20-37	COMPUTER SOFTWARE	9,076	7,920	8,116	10,200	11,900	9,800	-4%
20-38	COMPUTER HARDWARE	2,374	-		1,500	1,500	400	-73%
	MATERIALS & SUPPLIES	13,337	9,920	11,484	16,000	17,700	13,900	-13%
30-21	TELEPHONE/FAX	1,648	766	1,342	1,100	1,100	1,400	27%
30-27	SUBSCRIPTIONS AND DUES	942	1,332	1,116	600	600	6,600	1000%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,590	50	2,398	1,400	1,400	900	-36%
30-31	CONTRACTUAL SERVICES	31,187	33,678	34,964	38,000	35,300	35,000	-8%
30-39	IN-HOUSE TRAINING	625	650	2,825	600	1,600	1,500	150%
30-62	GASOLINE	6,750	5,946	6,138	3,800	3,800	4,000	5%
30-67	RADIO REPAIRS/MAINTENANCE	-	4,523	408	500	500	500	0%
	ADMINISTRATIVE EXPENDITURES	42,742	46,945	49,192	46,000	44,300	49,900	8%
	OPERATING EXPENDITURES	507,920	486,714	458,973	500,900	502,400	517,500	3%
40-23	TRUCKS - PURCHASE	-	29,208	-	_	_	-	0%
40-99	DEPRECIATION EXPENSE	6,315	-	-	-	-	-	0%
	CAPITAL OUTLAY	6,315	29,208	-	-	-	-	0%
	TOTAL EXPENDITURES	\$ 514,235	\$ 515,922	\$ 458,973	\$ 500,900	\$ 502,400	\$ 517,500	3%
	OPERATING BUDGET STATS	\$ 507,920	\$ 486,714	\$ 458,973	\$ 500,900	\$ 502,400	\$ 517,500	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % CHANGE	4%	-4%	-6%	9%	0%	3%	
	REVENUES WATER/WASTEWATER FUND WATER/WASTEWATER I & E FUND	\$ 507,920 6,315	\$ 486,714 29,208	\$ 458,973 -	\$ 500,900	\$ 502,400	\$ 517,500	
	PERSONNEL BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	7.0	5.0	5.0	

WATER CONSTRUCTION 412/417-5600-556

ACCT	DESCRIPTION		011-2012 ACTUAL		012-2013 ACTUAL		013-2014 ACTUAL		014-2015 BUDGET)14-2015 EVISED	2015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	203,185	\$	192,699	\$	149,227	\$	122,400	\$	123,200	\$ -	-100%
10-12	OVERTIME	Ψ	8,561	Ψ	12,467	Ψ	12,178	Ψ	7,100	Ψ	7,100	-	-100%
10-14	FICA TAXES		15,544		14,975		11,779		9,900		9,900	_	-100%
10-15	HEALTH INSURANCE		55,796		49,692		33,470		24,000		24,000	_	-100%
10-15	L I D INSURANCE		1,123		1,027		816		600		600	_	-100%
			,		,								
10-17	WORKERS COMPENSATION		123		6,920		5,132		4,300		4,300	-	-100%
10-19	PENSION		8,832		8,631		85,337		50,400		50,400	-	-100%
10-20	OPEB		9,953		12,372		11,888		9,900		9,900	-	-100%
	PERSONNEL COSTS		303,117		298,785		309,828		228,600		229,400	-	-100%
20-29	UNIFORMS/UNIFORM ALLOW		1,253		1,186		916		900		900	-	-100%
20-32	SECURITY/SAFETY MATERIALS		2,458		832		2,376		1,400		1,400	-	-100%
20-33	SMALL TOOLS		4,556		4,023		4,571		-		-	-	0%
20-38	COMPUTER HARDWARE		-		-		-		1,300		1,300	-	-100%
20-46	CITY BLDG MAINT SUPPLIES		449		135		404		400		400	-	-100%
20-58	WATER/SEWER		117		99		651		200		200	-	-100%
	MATERIALS & SUPPLIES		8,833		6,276		8,918		4,200		4,200	-	-100%
30-21	TELEPHONE/FAX		1,057		369		91		200		200	-	-100%
30-23	ELECTRICITY		2,183		3,114		2,308		2,000		2,000	-	-100%
30-24	HEATING OIL/GAS		2,920		2,311		4,545		3,000		5,800	-	-100%
30-28	TRAINING/CONF/FOOD/TRAVEL		-		20		240		500		500	-	-100%
30-31	CONTRACTUAL SERVICES		3,558		2,970		3,679		3,000		3,000	-	-100%
30-62	GASOLINE		22,051		11,718		7,455		9,500		6,700	_	-100%
30-64	TRUCK REPAIRS/MAINTENANCE				- 1,710		80		0,000		0,700	_	0%
30-66	OTHER EQUIP REPAIRS/MAINT		3,246		410		175		600		600	_	-100%
30-67	RADIO REPAIRS/MAINTENANCE		735		7,539		735		900		900	_	-100%
30-07	ADMINISTRATIVE EXPENDITURES		35,750		28,450		19,308		19,700		1 9,700	-	-100% - 100 %
	OPERATING EXPENDITURES		347,700		333,511		338,054		252,500		253,300	-	-100%
40-23	TRUCKS - PURCHASE		29,985		35,900		89,500		90,000				-100%
40-23	CAPITAL OUTLAY		29,965 29,985		35,900 35,900		89,500		90,000		-	-	-100% - 100%
		_	,	_	,	_	,	_	,			_	
	TOTAL EXPENDITURES	\$	377,685	\$	369,411	\$	427,554	\$	342,500	\$	253,300	\$ -	-100%
	OPERATING BUDGET STATS	\$	347,700	\$	333,511	\$	338,054	\$	252,500	\$	253,300	\$ -	1
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%	0%	,
	BUDGET % CHANGE		-11%		-4%		1%		-25%		0%	0%)
	REVENUES												
	WATER/WASTEWATER FUND WATER/WASTEWATER I & E FUND	\$	347,700 29,985	\$	333,511 35,900	\$	338,054 89,500	\$	252,500 90,000	\$	253,300	\$ -	
	PERSONNEL BUDGETED FULL-TIME POSITIONS		6.0		5.0		5.0		5.0		3.0	-	

WATER MANAGEMENT 412/417-6800-568

ACCT	DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL		2013-2014 ACTUAL	2014-2015 BUDGET		2014-2015 REVISED		2015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$ 142,559	\$ 146,28			\$ 193,200	\$	196,500	\$	279,700	45%
10-12	OVERTIME	8,160	7,35	4	11,755	9,100		9,100		13,400	47%
10-14	FICA TAXES	11,050	11,13	8	14,772	15,400		15,400		22,400	45%
10-15	HEALTH INSURANCE	88,084	76,59	0	54,365	54,600		54,600		81,400	49%
10-16	L I D INSURANCE	1,728	1,54	0	1,077	1,100		1,100		1,600	45%
10-17	WORKERS COMPENSATION	105	6,15	6	6,568	6,700		6,700		11,800	76%
10-19	PENSION	6,581	6,78		67,879	63,000		63,000		98,300	56%
10-20	OPEB	13,594	18,16		15,533	15,800		15,800		22,900	45%
	PERSONNEL COSTS	271,861	274,01	6	359,076	358,900		362,200		531,500	48%
20-28	MEDICAL SUP & PHYSICALS	341	10	0	100	500		600		600	20%
20-29	UNIFORMS/UNIFORM ALLOW	813	60	9	783	900		700		1,400	56%
20-31	BOOKS	95		-	-	-		-		-	0%
20-32	SECURITY/SAFETY MATERIALS	1,766	72	7	970	800		800		1,300	63%
20-33	SMALL TOOLS	8,808	7,21	5	6,125	7,000		6,100		5,500	-21%
20-38	COMPUTER HARDWARE	-		-	-	-		-		200	0%
20-46	CITY BLDG MAINT SUPPLIES	-		4	-			-		-	0%
20-51	WATER/SEWER SYSTEM SUP	46,456	49,20		50,297	45,000		62,500		50,000	11%
20-53	METERS/METER SUPPLIES	10,115	11,90	1	9,928	10,000		10,000		10,000	0%
20-54	PUMPING STATION SUPPLIES			-	130						0%
	MATERIALS & SUPPLIES	68,394	69,75	5	68,332	64,200		80,700		69,000	7%
30-21	TELEPHONE/FAX	3,659	4,12	6	3,907	4,000		4,000		4,000	0%
30-25	ADVERTISEMENT	5,123	2,34	0	2,478	2,500		2,500		2,500	0%
30-27	SUBSCRIPTIONS AND DUES	2,710	2,83	7	2,800	2,900		2,900		2,900	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	50	6	0	3,356	3,200		2,800		2,800	-13%
30-29	CONSULTING FEES	12,832	94	.1	1,683	2,000		2,000		2,000	0%
30-31	CONTRACTUAL SERVICES	6,817	26,12	:0	47,214	25,000		13,900		28,000	12%
30-62	GASOLINE	22,713	19,77	2	19,877	21,000		17,000		28,000	33%
30-64	TRUCK REPAIRS/MAINTENANCE	-		-	8	-		-		-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	532	36	8	349	600		300		1,200	100%
30-67	RADIO REPAIRS/MAINTENANCE	900	15,36	6	817	1,000		300		1,400	40%
	ADMINISTRATIVE EXPENDITURES	55,336	71,92	9	82,489	62,200		45,700		72,800	17%
	OPERATING EXPENDITURES	395,591	415,70	0	509,897	485,300		488,600		673,300	39%
40-23	TRUCKS - PURCHASE	28,816	153,03		26,780	66,900		66,900		44,100	-34%
40-25	OTHER EQUIP - PURCHASE	-	19,12		-	-		-		-	0%
40-31	CONSTRUCTION - PURCHASE	2,238,456	915,01		1,341,979	1,270,000		7,459,600		1,984,500	56%
40-34	WATER LINES CAPITAL OUTLAY	94,907	67,67 1,154,85		1 260 750	1,336,900		7,526,500		2 020 600	0% 52%
		2,362,179	, ,		1,368,759	, ,		, ,		2,028,600	
	TOTAL EXPENDITURES	\$ 2,757,770	\$ 1,570,55	2 \$	1,878,655	\$ 1,822,200	\$	8,015,100	\$	2,701,900	48%
	OPERATING BUDGET STATS	\$ 395,591	\$ 415,70	0 \$	509,897	\$ 485,300	\$	488,600	\$	673,300	
	ACTUAL % OF OPER BUDGET	100%	100	%	100%	100%		100%		100%	
	BUDGET % CHANGE	4%	5	%	23%	-5%	1	1%		38%	
	REVENUES										
	WATER/WASTEWATER FUND	\$ 395,591	\$ 415,70	0 \$	509,897	\$ 485,300	\$	488,600	\$	673,300	
	WATER/WASTEWATER FUND WATER/WASTEWATER I & E FUND	2,362,179	1,154,85		1,368,759	1,336,900	Φ	7,526,500	Φ	2,028,600	
	WAILIWWASILWAILINIQEFUND	2,302,179	1,104,00	_	1,300,739	1,330,300		1,320,300		2,020,000	
	PERSONNEL										
	BUDGETED FULL-TIME POSITIONS	4.0	5.	0	5.0	4.0		4.0		6.0	
	DODOL I LD I OLL TIIVIL I OOITIONO	7.0	J.	5	5.0	7.0		₹.0		0.0	

WASTE WATER MANAGEMENT 412/417-6900-569

ACCT	DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 REVISED	2015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$ 372,790	\$ 304,371	\$ 293,585	\$ 366,900	\$ 368,200	\$ 374,300	2%
10-12	OVERTIME	23,300	26,562	24,351	27,000	27,000	27,000	0%
10-14	FICA TAXES	29,900	25,167	23,281	30,100	30,100	30,700	2%
10-15	HEALTH INSURANCE	56,379	26,303	61,170	86,900	86,900	121,300	40%
10-16	L I D INSURANCE	1,218	756	1,441	1,900	1,900	1,900	0%
10-17	WORKERS COMPENSATION	251	13,355	10,501	13,000	13,000	16,200	25%
10-19	PENSION	18,039	14,252	57,039	61,100	61,100	42,300	-31%
10-20	OPEB	12,111	10,078	22,987	29,100	29,100	29,700	2%
	PERSONNEL COSTS	513,988	420,845	494,353	616,000	617,300	643,400	4%
20-28	MEDICAL SUP & PHYSICALS	341	88	75	700	700	700	0%
20-29	UNIFORMS/UNIFORM ALLOW	2,611	1,938	1,827	3,100	3,100	3,000	-3%
20-32	SECURITY/SAFETY MATERIALS	3,171	2,591	2,725	3,600	3,600	3,000	-17%
20-33	SMALL TOOLS	4,971	2,723	5,083	5,000	5,000	5,000	0%
20-35	CHEMICALS & ADDITIVES	2,477	2,117	2,734	2,500	2,500	2,000	-20%
20-37	COMPUTER SOFTWARE	3,600	3,600	3,600	3,600	3,600	3,600	0%
20-38	COMPUTER HARDWARE	· -	, <u> </u>	· -	· -	· -	200	0%
20-46	CITY BLDG MAINT SUPPLIES	341	300	308	500	500	500	0%
20-51	WATER/SEWER SYSTEM SUP	16,452	9,510	13,768	16,000	16,000	16,000	0%
20-53	METERS/METER SUPPLIES	10,586	11,952	9,676	10,000	10,000	10,000	0%
20-54	PUMPING STATION SUPPLIES	37,529	36,851	37,244	38,000	38,000	38,000	0%
20-58	WATER/SEWER	1,513	997	970	1,000	1,000	1,200	20%
	MATERIALS & SUPPLIES	83,592	72,667	78,011	84,000	84,000	83,200	-1%
30-21	TELEPHONE/FAX	3,659	4,126	3,970	4,000	4,000	4,000	0%
30-23	ELECTRICITY	189,684	171,042	155,493	170,000	170,000	155,000	-9%
30-24	HEATING OIL/GAS	100,004	171,042	100,400	170,000	3,500	100,000	0%
30-24	TRAINING/CONF/FOOD/TRAVEL	8	61	7,020	1,700	1,700	100	-94%
30-29	CONSULTING FEES	6,824	-	2,256	2,000	2,000	2,000	0%
30-23	CONTRACTUAL SERVICES	46,748	90,298	140,589	64,000	60,500	52,500	-18%
30-62	GASOLINE	25,304	30,840	28,010	30,000	30,000	27,000	-10%
30-64	TRUCK REPAIRS/MAINTENANCE	3,673	30,040	54	30,000	50,000	27,000	0%
30-65	MAINT EQUIP REPAIRS/MAINT	2,316	5,803	2,080	600	600	600	0%
30-67	RADIO REPAIRS/MAINTENANCE	2,272	6,865	1,551	1,800	1,800	800	-56%
30-07	ADMINISTRATIVE EXPENDITURES	280,488	309,039	341,024	274,100	274,100	242,000	-12%
	OPERATING EXPENDITURES	878,068	802,551	913,389	974,100	975,400	968,600	-1%
40-23	TRUCKS - PURCHASE	28,816	234,994	26,780	277,300	240,800	_	-100%
40-24	MAINT EQUIP REPAIRS/MAINT	20,010	201,001	20,700	277,000	210,000	59,600	100%
40-25	OTHER EQUIPMENT	_	19,128	9,330	_	_	-	0%
40-31	CONSTRUCTION - PURCHASE	1,541,124	1,561,447	698,929	2,995,900	7,544,800	1,762,500	-41%
40-35	SEWER LINES	229,601	-	-	2,000,000		- 1,7 02,000	0%
10 00	CAPITAL OUTLAY	1,799,541	1,815,569	735,039	3,273,200	7,785,600	1,822,100	-44%
	TOTAL EXPENDITURES	\$ 2,677,609	\$ 2,618,120	\$ 1,648,428	\$ 4,247,300	\$ 8,761,000	\$ 2,790,700	-34%
	OPERATING BUDGET STATS	\$ 878,068	\$ 802,551	\$ 913,389	\$ 974,100	\$ 975,400	\$ 968,600	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % CHANGE	-4%	-9%	14%	7%	0%	-1%	
		.,,,	370		. 70	270	. 70	
	REVENUES WATER/WASTEWATER FUND	\$ 878,068	\$ 802,551	\$ 913,389	\$ 974.100	\$ 975,400	\$ 968,600	
	WATER/WASTEWATER I & E FUND	1,799,541	1,815,569	735,039	3,273,200	7,785,600	1,822,100	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	11.0	11.0	11.0	

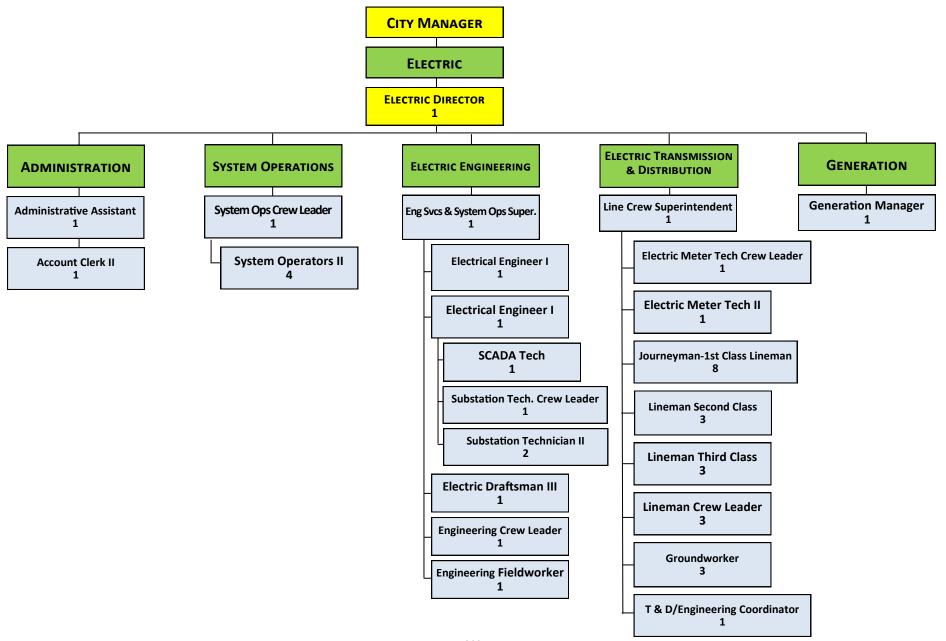
WATER TREATMENT PLANT 412/417-7600-576

ACCT 10-11 10-12 10-14 10-15 10-16 10-17 10-20 20-23 20-25 20-29 20-31 20-32 20-33 20-35	DESCRIPTION SALARIES OVERTIME FICA TAXES HEALTH INSURANCE L I D INSURANCE WORKERS COMPENSATION PENSION OPEB PERSONNEL COSTS PRINTING AND DUPLICATING CUSTODIAL UNIFORMS/UNIFORM ALLOW BOOKS SECURITY/SAFETY MATERIALS SMALL TOOLS CHEMICALS & ADDITIVES	2011-2012 ACTUAL \$ 469,096 21,038 35,866 124,712 2,413 348 21,102 22,421 696,996 1,044 171 2,596 - 2,134 3,891 105,193	2012-2013 ACTUAL \$ 411,080 34,107 32,751 113,941 2,272 18,052 20,019 28,426 660,649 399 185 3,316 155 4,056 1,156 107,414	2013-2014 ACTUAL \$ 450,665 24,591 34,229 122,400 2,395 15,697 127,835 36,227 814,038 565 181 2,704 98 3,030 3,826 106,699	2014-2015 BUDGET \$ 459,300 34,800 37,900 128,000 2,500 16,300 120,100 38,300 837,200 	2014-2015 REVISED \$ 464,600 34,800 37,900 128,000 2,500 16,300 120,100 38,300 842,500 - 600 4,100 - 2,300 4,500 128,000	2015-2016 BUDGET \$ 576,500 32,300 46,500 173,900 24,600 112,600 45,100 1,014,600 5,100 2,000 4,500 150,000	% CHANGE 26% -7% 23% 36% 24% 51% -6% 18% 21% 0% 0% 14% 0% 18% 0% 17%
20-37 20-38 20-46 20-49	COMPUTER SOFTWARE COMPUTER HARDWARE CITY BLDG MAINT SUPPLIES WELL SUPPLIES/REHAB MATERIALS & SUPPLIES	179 1,299 2,821 9,333 128,661	1,467 12,041 130,189	3,295 10,982 131,381	2,500 12,000 153,600	200 - 2,500 12,000 154,200	400 2,500 12,000 177,100	-100% 0% 0% 0% 1 5%
30-21 30-23 30-24 30-25 30-27 30-28 30-31 30-62 30-66 30-67	TELEPHONE/FAX ELECTRICITY HEATING OIL/GAS ADVERTISEMENT SUBSCRIPTIONS AND DUES TRAINING/CONF/FOOD/TRAVEL CONTRACTUAL SERVICES GASOLINE OTHER EQUIP REPAIRS/MAINT RADIO REPAIRS/MAINTENANCE ADMINISTRATIVE EXPENDITURES	213 454,847 2,841 - 400 175 141,067 13,300 8,062 1,116 622,021	182 431,649 1,565 - 400 180 147,493 12,031 1,558 4,443 599,501	188 361,885 5,544 - 500 180 156,908 10,992 7,357 491 544,046	200 450,000 4,000 500 500 300 108,000 12,000 10,000 600 586,100	200 421,600 8,200 500 500 132,000 12,000 9,400 600 585,500	500 600,000 6,000 500 700 700 88,600 11,000 300 718,300	150% 33% 50% 0% 40% 133% -18% -8% 0% -50% 23%
40-23	OPERATING EXPENDITURES TRUCKS - PURCHASE CAPITAL OUTLAY	1,447,678 22,898 22,898	1,390,340 29,208 29,208	1,489,465 - -	1,576,900 38,100 38,100	1,582,200 38,100 38,100	1,910,000 - -	21% -100% -100%
	TOTAL EXPENDITURES	\$ 1,470,576	\$ 1,419,548	\$ 1,489,465	\$ 1,615,000	\$ 1,620,300	\$ 1,910,000	18%
	OPERATING BUDGET STATS ACTUAL % OF OPER BUDGET	\$ 1,447,678 100%	\$ 1,390,340 100%	\$ 1,489,465 100%	\$ 1,576,900 100%	\$ 1,582,200 100%	\$ 1,910,000 100%	
	BUDGET % CHANGE	-1%	-4%	7%	6%	0%	21%	
	REVENUES WATER/WASTEWATER FUND WATER/WASTEWATER I & E FUND PERSONNEL	\$ 1,447,678 22,898	\$ 1,390,340 29,208	\$ 1,489,465 -	\$ 1,576,900 38,100	\$ 1,582,200 38,100	\$ 1,910,000 -	I
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	10.0	11.0	13.0	

ELECTRIC FUND

Electric Division

Fiscal Year 2016 Organizational Chart



POWER PLANT OPERATIONS 480/487-8101-591

10-11 SALARIES & WAGCES \$ 2,177,370 \$ 2,239,601 \$ 2,227,835 \$ 2,487,500 \$ 2,559,900 3%	ACCT	DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET		2014-2015 REVISED		2015-2016 BUDGET	% CHANGE
10-13 TEMPORARY HELP - 20,992					\$ 2,221,763		\$		\$, ,	
EDUCATIONAL ASSISTANCE 2.874 342 5.000 5.000 2.500 5.000 10-22 INCENTIVE ACUMULATOR 276,309 224,203 224,227 327,600 137,600 3% 10-23 INCENTIVE BURDEN (21.0%) 51,900 52.288 45,705 68,800 28,800 70,900 3% 10-23 INCENTIVE BURDEN (21.0%) 57,902 689,526 689,720 319,300 70,900 3% 10-23 1			169,456		,	198,700		248,700		209,200	
10-22 INCENTIVE ACUMULATOR 276,309 284,203 284,207 227,000 327,600 337,500 39, 10-24 BURDEN & 40% 631,802 689,526 689,720 68,800 768,300 769,300 32% 769,5			_			5 000		5,000		2 500	
10-23 INCENTIVE BURDEN (210%) 51,980 52,288 45,705 68,800 28,800 70,900 3%			276 309								
BURDEN @ 40% 637/692 698/526 698/720 819/300 769/300 1,090/300 32% 98% 148/500 3,676/6930 3,676/69											
OFFICE SUPPLIES/SUBSCRIPT		` ,						-,			
PRINTING & DIPLICATING		PERSONNEL COSTS	3,312,807	3,484,903	3,471,521	3,906,900		3,676,900		4,259,900	9%
PRINTING & DIPLICATING	00.00	OFFICE OURDU IFO/OUROODIDT	7 704	44.000	0.070	7.000		7.000		7.000	40/
20-25 JANITORIAL SERV/SUPPLIES 37,315 \$6,280 34,692 35,000 35,000 0% 0% 0% 0% 0% 0% 0%										,	
20-28 MEDICAL SUPPLIES											
20-28 INIFORNISJURIFORM ALLOW 5,667 5,856 12,544 13,000 13,000 13,000 076			57,515	30,200						,	
20-35 SMALL TOOLS 3.060 1.385 2.116 2.300 2.300 3.900 1.796			5,667	5,856				,		,	
20-35 WATER TREATMENT CHEMICALS 8.019 33.093 26.817 23.000 38.000 37.900 65% 20-38 COMPUTER SOFTWARE 11.905 7.260 6.536 12.000 12.000 4.300 4.4% 20-38 20-38 COMPUTER HARDWARE 11.919 7.260 6.536 12.000 12.000 4.300 4.4% 20-38 2	20-32	SECURITY/SAFETY MATERIALS	15,698	10,162	12,006	7,300		7,300		8,200	12%
20-37 COMPUTER SOFTWARE	20-33	SMALL TOOLS	3,060	1,385	2,116	2,300		2,300		1,900	-17%
20-38 COMPUTER HARDWARE											
20-56 WATER/SEVEN 194,672 202,291 217,451 229,200 244,200 242,500 6%											
Books Waterials & Supplies 194,672 202,291 217,451 229,200 244,200 242,500 6%								,		,	
MATERIALS & SUPPLIES 194,672 202,291 217,451 229,200 244,200 242,500 6%			,			,		,			
30-19 OPERATOR INSURANCE 388,623 400,253 413,302 415,000 415,000 0%	20-36		,		- ,			,		- ,	
10-201 TELEPHONE 13.084 15.429 9.354 10.700 10.700 10.700 5%			,	,	,					_ :_,	-,-
30-22 POSTAGE 7.286 13.483 9.878 9.000 9.000 50.000 0%			,								
30-23 ELECTRICITY											
30-24 HEATING OIL/CAS 16,200 11,825 29,451 26,000 26,000 26,000 28% 30-38 TRAINING/CONFROOD/TRAVEL 41,986 49,591 36,719 53,200 53,200 68,000 28% 30-31 CONTRACTUAL SERVICES 119,917 156,971 97,223 78,600 108,600 74,300 -5% 30-43 ENVIRONMENT EXPENSES 76,210 58,856 146,170 97,600 210,000 129,000 22% 30-46 OPERATOR MANAGEMENT FEE 199,488 203,484 207,552 212,000 212,000 219,000 22% 30-46 OPERATOR MANAGEMENT EN 159,597 162,788 160,984 157,000 67,000 170,000 8% 30-47 HOME OFFICE LABOR 73,043 91,795 60,372 63,300 83,300 63,900 17% 30-51 RIGHT OF WAY/PERMITS 46,080 44,410 44,365 47,600 39,600 36,900 -22% 30-62 GASOLINE 3,304 4,930 3,599 3,600 3,600 3,400 -6% 30-63 GASOLINE 3,304 4,930 3,599 3,600 3,9500 34,600 -12% 30-63 RIGHT OF WAY/PERMITS 22,225 39,528 62,328 43,400 43,400 43,400 43,600 6% 30-81 BOILER SYSTEMS 22,225 39,528 62,328 43,400 43,400 43,400 43,600 6% 30-81 BOILER SYSTEMS 36,683 60,587 34,217 54,000 244,000 24,000 24,000 -61% 30-83 BOILER SYSTEMS 36,683 60,587 34,217 54,000 244,000 24,000 24,000 -61% 30-85 COUNTROL SYSTEM 7,383 4,508 7,584 8,000 8,000 9,700 21% 30-85 COUNTROL SYSTEM 7,383 4,508 7,584 8,000 8,000 9,700 21% 30-85 COUNTROL SYSTEM 7,383 4,508 7,584 8,000 8,000 9,700 21% 30-86 FUEL OIL/GAS SYSTEMS 2,501 3,000 3,				,				,		,	
30-28 TRAINING/CONF/FOOD/TRAVEL 41,986 49,591 36,719 53,200 53,200 68,000 28%											
30-31 CONTRACTUAL SERVICES 119,917 156,971 97,223 78,600 108,600 74,300 -5%						,		,		-,	
30-43 ENVIRONMENT EXPENSES 76.210 58.856 146.170 97.600 97.600 109.700 129.											
30-45 OPERATOR MANAGEMENT FEE 199.488 203.484 207.552 212.000 212.000 216.900 2%											
30-47 HOME OFFICE LABOR	30-45				,						
30-51 RIGHT OF WAY/PERMITS	30-46	OPERATOR INCENTIVE	159,597	162,788	160,984	157,000		67,000		170,000	8%
30-62 GASOLINE 3,304 4,930 3,599 3,600 3,600 3,400 -6%										,	
30-66 OTHER EQUIPT/MAINTENANCE 65,437 58,319 56,151 39,500 39,500 34,600 -12% 30-67 RADIO REPAIRS/MAINTENANCE 17,009 700 2,461 5,800 5,800 6,500 12% 30-80 AUXILLARY SYSTEMS 22,225 39,528 62,328 43,400 43,400 43,600 0% 30-81 BOILER SYSTEMS 36,683 60,587 34,217 54,000 244,000 21,000 -61% 30-82 CONTINUOUS EMISSIONS MONI 9,305 13,082 15,529 21,500 14,500 4,000 -81% 30-83 DCS CONTROL SYSTEM 7,383 4,508 7,584 8,000 8,000 9,700 21% 30-84 FIRE PROTECTION SYSTEM 16,544 11,846 6,689 13,200 13,200 14,500 10% 30-85 COCUING TOWER 2,050 5,233 5,421 5,000 5,000 5,000 0% 30-86 FUEL OIL/GAS SYSTEMS 2,501 -											
30-67 RADIO REPAIRS/MAINTENANCE 17,009 700 2,461 5,800 5,800 6,500 12% 30-80 AUXILLARY SYSTEMS 22,225 39,528 62,328 43,400 43,400 43,600 0% 30-81 BOILER SYSTEMS 36,683 60,587 34,217 54,000 244,000 21,000 61% 30-82 CONTINUOUS EMISSIONS MONI 9,305 13,082 15,529 21,500 14,500 4,000 -81% 30-83 DCS CONTROL SYSTEM 7,383 4,508 7,584 8,000 8,000 9,700 21% 30-84 FIRE PROTECTION SYSTEM 16,544 11,846 6,689 13,200 13,200 14,500 10% 30-85 COOLING TOWER 2,050 5,233 5,421 5,000 5,000 5,000 0% 30-86 FUEL OIL/GAS SYSTEMS 2,501 - 3,000 3,000 3,000 3,000 0% 30-87 COMBUSTION TURBINE MAINT 22,212 19,879 14,728 12,000 12,000 13,000 8% 30-88 POWER DISTRIBUTION SYSTEM 35,404 8,447 5,215 64,000 64,000 12,000 13,000 8% 30-88 POWER DISTRIBUTION SYSTEM 35,404 8,447 5,215 64,000 64,000 12,000 12,000 0% ADMINISTRATIVE EXPENDITURES 1,993,380 2,031,889 2,040,950 2,005,000 2,220,000 1,932,200 -4% ADMINISTRATIVE EXPENDITURES 1,993,380 2,031,889 2,040,950 2,005,000 2,220,000 1,932,200 -4% CAPITAL OUTLAY 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300											
30-80 AUXILLARY SYSTEMS											
BOILER SYSTEMS 36,683 60,587 34,217 54,000 244,000 21,000 -61%											
30-82 CONTINUOUS EMISSIONS MONI 9,305 13,082 15,529 21,500 14,500 4,000 -81% 30-83 DCS CONTROL SYSTEM 7,383 4,508 7,584 8,000 8,000 9,700 21% 30-84 FIRE PROTECTION SYSTEM 16,544 11,846 6,689 13,200 13,200 14,500 10% 30-85 COOLING TOWER 2,050 5,233 5,421 5,000 5,000 5,000 0% 30-86 FUEL OIL/GAS SYSTEMS 2,501 3,000 3,000 3,000 0% 30-87 COMBUSTION TURBINE MAINT 22,212 19,879 14,728 12,000 12,000 13,000 8% 30-88 POWER DISTRIBUTION SYSTEM 35,404 8,447 5,215 64,000 64,000 12,000 13,000 0% 40,000 10,000 12,000			,	,		,		,		,	
30-83 DCS CONTROL SYSTEM			,					,			
30-85 COOLING TOWER 2,050 5,233 5,421 5,000 5,000 5,000 0% 30-86 FUEL OIL/GAS SYSTEMS 2,501 3,000 3,000 3,000 3,000 0% 30-87 COMBUSTION TURBINE MAINT 22,212 19,879 14,728 12,000 12,000 13,000 8% 30-88 POWER DISTRIBUTION SYSTEM 35,404 8,447 5,215 64,000 64,000 12,000 -81% 30-89 TURBINE GENERATOR SYSTEMS 7,429 11,221 6,911 12,000 12,000 12,000 0% ADMINISTRATIVE EXPENDITURES 1,993,380 2,031,889 2,040,950 2,005,000 2,220,000 1,932,200 -4% OPERATING EXPENDITURES 5,500,859 5,719,083 5,729,922 6,141,100 6,141,100 6,434,600 5% CAPITAL OUTLAY 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027											
30-86 FUEL OIL/GAS SYSTEMS 2,501	30-84	FIRE PROTECTION SYSTEM	16,544	11,846	6,689	13,200		13,200		14,500	10%
30-87 COMBUSTION TURBINE MAINT 30-88 POWER DISTRIBUTION SYSTEM 30-89 TURBINE GENERATOR SYSTEMS ADMINISTRATIVE EXPENDITURES 30-89 TURBINE GENERATOR SYSTEMS ADMINISTRATIVE EXPENDITURES 30-89 TURBINE GENERATOR SYSTEMS ADMINISTRATIVE EXPENDITURES 1,993,380 2,031,889 2,040,950 2,005,000 2,220,000 12,000 0% ADMINISTRATIVE EXPENDITURES 5,500,859 5,719,083 5,729,922 6,141,100 6,141,100 6,434,600 5% 40-25 OTHER EQUIP-PURCHASE CONSTRUCTION-PURCHASE 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% TOTAL EXPENDITURES \$ 7,398,314 \$ 6,648,110 \$ 7,276,939 \$ 8,381,100 \$ 8,880,400 \$ 8,089,600 -3% OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600 ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 5,434,600 REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600			,	5,233	5,421	5,000		5,000		5,000	
30-88 POWER DISTRIBUTION SYSTEM 35,404 8,447 5,215 64,000 64,000 12,000 -81% 7,429 11,221 6,911 12,000 12,000 12,000 0% ADMINISTRATIVE EXPENDITURES 1,993,380 2,031,889 2,040,950 2,005,000 2,220,000 1,932,200 -4% OPERATING EXPENDITURES 5,500,859 5,719,083 5,729,922 6,141,100 6,141,100 6,434,600 5% OTHER EQUIP-PURCHASE 80,370 0% CONSTRUCTION-PURCHASE 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% TOTAL EXPENDITURES \$7,398,314 \$6,648,110 \$7,276,939 \$8,381,100 \$8,880,400 \$8,089,600 -3% OPERATING BUDGET STATS \$5,500,859 \$5,719,083 \$5,729,922 \$6,141,100 \$6,141,100 \$6,434,600 BUDGET % CHANGE -10% 4% 0% 7% 0% 5% S% SEVENUES ELECTRIC FUND - OPERATING \$5,500,859 \$5,719,083 \$5,729,922 \$6,141,100 \$6,141,100 \$6,434,600 S% SOR SOR SOR SOR SOR SOR SOR SOR SOR SOR								,		,	
TURBINE GENERATOR SYSTEMS 7,429 11,221 6,911 12,000 12,000 12,000 0%				,							
ADMINISTRATIVE EXPENDITURES 1,993,380 2,031,889 2,040,950 2,005,000 2,220,000 1,932,200 -4% OPERATING EXPENDITURES 5,500,859 5,719,083 5,729,922 6,141,100 6,141,100 6,434,600 5% 40-25 OTHER EQUIP-PURCHASE 80,370 0% CONSTRUCTION-PURCHASE 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% TOTAL EXPENDITURES \$ 7,398,314 \$ 6,648,110 \$ 7,276,939 \$ 8,381,100 \$ 8,880,400 \$ 8,089,600 -3% OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600 ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600			,			,		,		,	
OPERATING EXPENDITURES 5,500,859 5,719,083 5,729,922 6,141,100 6,141,100 6,434,600 5% 40-25 OTHER EQUIP-PURCHASE	30-69										
40-25 OTHER EQUIP-PURCHASE 40-31 OTHER EQUIP-PURCHASE CONSTRUCTION-PURCHASE 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% TOTAL EXPENDITURES \$ 7,398,314 \$ 6,648,110 \$ 7,276,939 \$ 8,381,100 \$ 8,880,400 \$ 8,089,600 -3% OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600 ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 100% BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,441,100 \$ 6,434,600			.,000,000	_,001,000	_,0 .0,000	_,000,000		_,0,000		.,002,200	.,,
40-31 CONSTRUCTION-PURCHASE 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% -26% TOTAL EXPENDITURES \$ 7,398,314 \$ 6,648,110 \$ 7,276,939 \$ 8,381,100 \$ 8,880,400 \$ 8,089,600 -3% OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600 ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 100% 5% BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600		OPERATING EXPENDITURES	5,500,859	5,719,083	5,729,922	6,141,100		6,141,100		6,434,600	5%
40-31 CONSTRUCTION-PURCHASE 1,897,455 929,027 1,466,647 2,240,000 2,739,300 1,655,000 -26% CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% -26% TOTAL EXPENDITURES \$ 7,398,314 \$ 6,648,110 \$ 7,276,939 \$ 8,381,100 \$ 8,880,400 \$ 8,089,600 -3% OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600 ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 100% 5% BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600	40-25	OTHER EQUIP-PURCHASE	_	_	80 370	_		_		_	0%
CAPITAL OUTLAY 1,897,455 929,027 1,547,017 2,240,000 2,739,300 1,655,000 -26% TOTAL EXPENDITURES \$ 7,398,314 \$ 6,648,110 \$ 7,276,939 \$ 8,381,100 \$ 8,880,400 \$ 8,089,600 -3% OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600 BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,434,600			1.897.455	929.027	,	2.240.000		2.739.300		1.655.000	
OPERATING BUDGET STATS \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,434,600 ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 100% 100% 5% BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,434,600						, ,		, ,			
ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 100% 100		TOTAL EXPENDITURES	\$ 7,398,314	\$ 6,648,110	\$ 7,276,939	\$ 8,381,100	\$	8,880,400	\$	8,089,600	-3%
ACTUAL % of OPER BUDGET 100% 100% 100% 100% 100% 100% 100% 100		OPERATING BUDGET STATS	\$ 5,500.859	\$ 5,719.083	\$ 5,729.922	\$ 6,141.100	\$	6,141,100	\$	6,434.600	
BUDGET % CHANGE -10% 4% 0% 7% 0% 5% REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600					. , ,	. , ,	·		+		
REVENUES ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600		ACTUAL % of OPER BUDGET	100%	100%							
ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600		BUDGET % CHANGE	-10%	4%	0%	7%		0%		5%	
ELECTRIC FUND - OPERATING \$ 5,500,859 \$ 5,719,083 \$ 5,729,922 \$ 6,141,100 \$ 6,141,100 \$ 6,434,600		REVENUES									
			\$ 5,500.859	\$ 5,719.083	\$ 5,729.922	\$ 6,141.100	\$	6,141.100	\$	6,434.600	
							•		•		

POWER SUPPLY 480/487-8102-592

ACCT	DESCRIPTION	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 REVISED		2015-2016 BUDGET	% CHANGE
65-31	CONTRACTUAL SERVICES	\$ 5,207	\$ 157.955	\$ 28.074	\$ 246,800		Φ.	BUDGET -	-100%
65-44	OPERATOR/SUPPLY MGMT FEE	996.000	996,000	996,000	996,000	996,000	Ψ	996,000	0%
00 11	65 SERIES TOTAL	1,001,207	1,153,955	1,024,074	1,242,800	1,242,800		996,000	-20%
	55 5EMES 1517/L	1,001,201	1,100,000	1,024,014	1,242,000	1,2-12,000		000,000	2070
95-48	3RD PARTY HEDGE PURCHASES	41,441,134	37,698,282	29,484,681	21,823,000	26,035,900		23,402,600	7%
95-49	CAPACITY CHARGES	8,685,938	11,587,934	15,504,095	9,958,900	9,744,100		10,225,100	3%
95-50	CAPACITY CREDITS	(7,373,701)	(14,318,588)	(15,065,472)	(8,881,500)	(8,742,100)		(10,472,100)	18%
95-58	SOLAR POWER SUPPLY	1,824,518	1,595,826	1,821,037	2,067,600	2,002,700		2,313,900	12%
95-59	SOLAR RENEWAL ENERGY CREDIT	-	370,255	337,741	378,600	375,500		363,400	-4%
95-60	REC'S (Renewable Energy Credits)	-	-	-	-	555,400		673,400	0%
95-61	RGGI (Regional Greenhouse Gas Init.)	-	-	-	-	-		175,000	0%
95-90	PJM CHARGES - TRANS. & FEES	-	7,103,571	7,433,120	7,234,100	4,480,800		7,932,500	10%
95-91	PJM CHARGES - ENERGY	10,182,061	6,024,702	14,855,117	11,499,800	10,076,200		7,966,100	-31%
95-92	PJM CREDITS	(4,081,759)	(2,433,494)	(5,946,189)	(486,700)	(663,700)		(360,000)	-26%
95-93	PJM SPOT MARKET ENERGY	-	-	(862,233)	(2,232,800)	(2,834,600)		(1,708,300)	-23%
	95 SERIES TOTAL	50,678,191	47,628,490	47,561,896	41,361,000	41,030,200		40,511,600	-2%
98-91	GAS FUEL	1,582,984	1,023,574	1,534,434	1,611,100	1,873,400		1,167,300	-28%
98-93	NO. 2 FUEL OIL	-	-	1,180,850	-	-			0%
	98 SERIES TOTAL	1,582,984	1,023,574	2,715,284	1,611,100	1,873,400		1,167,300	-28%
	OPERATING EXPENDITURES	53,262,382	49,806,020	51,301,254	44,214,900	44,146,400		42,674,900	-3%
	TOTAL EXPENDITURES	\$ 53,262,382	\$ 49,806,020	\$ 51,301,254	\$ 44,214,900	\$ 44,146,400	\$	42,674,900	-3%
	OPERATING BUDGET STATS	\$ 53,262,382	\$ 49,806,020	\$ 51,301,254	\$ 44,214,900	\$ 44,146,400	\$	42,674,900	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%		100%	
	BUDGET % CHANGE	-15%	-6%	3%	-14%	0%		-3%	
	REVENUES								
	ELECTRIC FUND	\$ 53,262,382	\$ 49,806,020	\$ 51,301,254	\$ 44,214,900	\$ 44,146,400	\$	42,674,900	

ELECTRIC TRANSMISSION & DISTRIBUTION 480/487-8200-562

ACCT 10-11	DESCRIPTION SALARIES	2011-2012 ACTUAL \$ 1,456,482	2012-2013 ACTUAL \$ 1,433,173	2013-2014 ACTUAL \$ 1,354,491	2014-2015 BUDGET \$ 1,508,300	2014-2015 REVISED \$ 1,481,100	2015-2016 BUDGET \$ 1,539,100	% CHANGE 2%
10-12	OVERTIME	126,886	172,288	110,376	115,000	112,200	115,000	0%
10-14	FICA TAXES	117,942	120,210	109,291	124,100	120,600	126,500	2%
10-15 10-16	HEALTH INSURANCE L I D INSURANCE	274,335 6,485	255,422 6,106	242,437 5,610	245,400 6,500	229,100 6,300	271,500 6,400	11% -2%
10-10	WORKERS COMPENSATION	1,321	65,087	48,348	53,500	52,000	66,800	25%
10-19	PENSION	65,932	64,874	923,539	842,400	824,600	836,100	-1%
10-20	OPEB	70,616	86,687	94,699	109,600	106,100	111,800	2%
	PERSONNEL COSTS	2,119,999	2,203,848	2,888,791	3,004,800	2,932,000	3,073,200	2%
20-26	PROGRAM EXPENSES/SUPPLIES	-	383	-	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	26,541	24,177	24,680	25,000	41,500	23,000	-8%
20-32 20-33	SECURITY/SAFETY MATERIALS SMALL TOOLS	22,456	18,456	18,280	18,000	33,800 25,000	18,000	0% 0%
20-33	COMPUTER SOFTWARE	25,930 179	24,415	26,712	25,000	25,000	25,000	0%
20-38	COMPUTER HARDWARE	562	2,500	1,655	11,800	11,800	12,700	8%
20-53	METERS/METER SUPPLIES	13,719	15,211	13,611	14,000	14,000	14,000	0%
20-58	WATER/SEWER	494	693	1,479	300	300	300	0%
20-61	ELEC MATERIALS/SUPPLIES	307,667	375,087	267,025	350,000	315,700	350,000	0%
	MATERIALS & SUPPLIES	397,548	460,922	353,443	444,100	442,100	443,000	0%
30-21	TELEPHONE/FAX	1,686	1,236	1,025	1,400	1,400	1,400	0%
30-23	ELECTRICITY	576	533	454	600	600	600	0%
30-24	HEATING OIL/GAS	3,629	5,963	7,519	6,000	6,000	6,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	4,259	7,985	3,521	5,000	5,000	12,700	154%
30-31 30-39	CONTRACTUAL SERVICES IN-HOUSE TRAINING	311,552	413,599	422,675	441,000	441,000	410,900	-7% 0%
30-39	ENVIRONMENTAL EXPENSES	1,898 28,111	1,933 30,065	22,728	33,000	33,000	30.000	-9%
30-51	RIGHT OF WAY	5,955	5,955	5,955	6,000	6,000	6,000	0%
30-62	GASOLINE	63,348	61,986	58,891	63,000	63,000	60.000	-5%
30-64	TRUCK REPAIRS/MAINTENANCE	8,450	15,640	15,927	15,000	15,000	15,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	9,460	7,572	6,661	7,500	7,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE	3,957	13,236	2,363	1,300	2,300	2,300	77%
	ADMINISTRATIVE EXPENDITURES	442,881	565,703	547,720	579,800	580,800	552,400	-5%
	OPERATING EXPENDITURES	2,960,428	3,230,473	3,789,954	4,028,700	3,954,900	4,068,600	1%
40-23	TRUCKS - PURCHASE	48,238	145,718	7,421	33,000	275,000	387,600	1075%
40-25	OTHER EQUIP - PURCHASE	-	-	152,584	-	150,000	-	0%
60-31	UG TRANSFORMERS	90,218	163,528	52,766	144,200	212,300	500,000	247%
60-34	UG CONDUCTORS/DEVICES	296,420	805,707	239,859	789,700	1,151,500	1,900,000	141%
60-46	METERS CAPITAL OUTLAY	26,588 461,464	68,651 1,183,603	14,514 467,144	66,100 1,033,000	65,400 1,854,200	100,000 2,887,600	51% 180%
	TOTAL EXPENDITURES	\$ 3,421,892	\$ 4,414,076	\$ 4,257,098	\$ 5,061,700	\$ 5,809,100	\$ 6,956,200	37%
	OPERATING BUDGET STATS	\$ 2,960,428	\$ 3,230,473	\$ 3,789,954	\$ 4,028,700	\$ 3,954,900	\$ 4,068,600	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % CHANGE	-1%	9%	17%	6%	-2%	3%	
	REVENUES							
	ELECTRIC FUND	\$ 2,960,428	\$ 3,230,473	\$ 3,789,954		\$ 3,954,900	\$ 4,068,600	
	ELECTRIC I & E FUND	461,464	1,183,603	467,144	1,033,000	1,854,200	2,887,600	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	25.0	24.0	24.0	24.0	24.0	24.0	

ELECTRIC ENGINEERING 480/487-8300-563

ACCT	DESCRIPTION		2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 REVISED	2015-2016 BUDGET	% CHANGE
10-11	SALARIES	\$	563,704	\$ 553,596	\$ 571,424	\$ 619,200	\$ 620,500	\$ 637,700	3%
10-12	OVERTIME		7,998	18,570	10,912	11,000	11,000	11,000	0%
10-14	FICA TAXES		42,962	42,299	42,926	48,100	48,100	49,600	3%
10-15	HEALTH INSURANCE		82,693	100,730	100,431	105,900	105,900	136,500	29%
10-16	L I D INSURANCE		2,719	2,708	2,508	3,100	3,100	3,100	0%
10-17	WORKERS COMPENSATION		343	16,217	12,960	15,100	15,100	18,900	25%
10-18	EDUCATIONAL ASSISTANCE		-	-	2,108	-	2,100	-	0%
10-19	PENSION		25,926	28,691	264,224	229,600	229,600	155,200	-32%
10-20	OPEB		25,662	33,649	39,539	45,100	45,100	46,500	3%
	PERSONNEL COSTS		752,007	796,459	1,047,032	1,077,100	1,080,500	1,058,500	-2%
00.00			7.500	0.000	7.045	0.000	44.500	7.000	400/
20-29	UNIFORMS/UNIFORM ALLOW		7,569	6,602	7,015	8,000	11,500	7,000	-13%
20-31	BOOKS		412	4.000	36	200	200	200	0%
20-32	SECURITY/SAFETY MATERIALS		3,345	4,029	4,452	5,600	5,600	4,600	-18%
20-33	SMALL TOOLS		2,464	3,493	1,269	2,000	2,000	2,000	0%
20-37	COMPUTER SOFTWARE		2,447	230	-	4 000	10,200	3,000	0%
20-38	COMPUTER HARDWARE		2,020	2,297	- 04.570	4,800	4,800	3,500	-27%
20-61	ELEC MATERIALS/SUPPLIES		24,378	47,335	24,576	50,000	41,300	44,000	-12%
	MATERIALS & SUPPLIES		42,635	63,986	37,348	70,600	75,600	64,300	-9%
30-21	TELEPHONE/FAX		20.398	19,988	19.112	22.000	22,000	20,000	-9%
30-21	ELECTRICITY		1,698	,	- ,	,	,	,	-9% 0%
			,	1,849	1,434	2,000	2,000	2,000	
30-27	SUBSCRIPTIONS AND DUES		311	185	7.500	400	400	400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL		2,158	7,382	7,506	8,000	8,000	6,800	-15%
30-31	CONTRACTUAL SERVICES		90,392	109,766	108,718	104,000	104,000	100,000	-4%
30-39	IN-HOUSE TRAINING		2,610	2,055	-	-	-	-	0%
30-43	ENVIRONMENTAL EXPENSES		56,150	59,800	62,564	60,000	60,000	60,000	0%
30-61	OFF EQUIP/REPAIRS & MAINT		45.000	54	45.070	40.000	40.000	45.000	0%
30-62	GASOLINE		15,802	14,331	15,070	18,000	18,000	15,000	-17%
30-64	TRUCK REPAIRS/MAINTENANCE		-	1	40.440	7.500	7.500	7.500	0%
30-66	OTHER EQUIP REPAIRS/MAINT		4 000	14,165	12,119	7,500	7,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE		1,882	8,293	1,161	1,300	1,300	1,300	0%
	ADMINISTRATIVE EXPENDITURES		191,401	237,870	227,683	223,200	223,200	213,000	-5%
	OPERATING EXPENDITURES		986,043	1,098,315	1,312,062	1,370,900	1,379,300	1,335,800	-3%
40-22	AUTOMOBILES - PURCHASE		_	_	34,985	28,600	28,600	_	-100%
40-25	OTHER EQUIP - PURCHASE		102,991	_	8,200	20,000	20,000	30,000	0%
40-31	CONSTRUCTION - PURCHASE		102,551	_	0,200	_	_	201,800	0%
50-55	MCKEE RUN SUBSTATION REPAIR		_	_	35,820	_	_	201,000	0%
50-76	LIGHTING IMPROVEMENTS		50,000	99,916	46,920	_	_	67,000	0%
50-83	UG CABLE REPLACEMENT		-	33,310	40,520	85,000	85,000	50,000	-41%
50-85	WIRE REPLACEMENT 69KV		_	_	_	75,000	75,000	255,500	241%
50-86	BATTERY BANK REPLACEMENT		_	_	23.185	24,500	24,500	200,000	-100%
60-82	CAPICITOR INSTALLATIONS		100,000	125,053	31,484	50,000	50,000	50,000	0%
60-89	DAFB SUBSTATION UPGRADE		100,000	125,055	31,404	30,000	30,000	30,000	100%
70-27	SUBSTATIONS		487,215	487,736	588,719	1,100,000	468.700	-	-100%
70-27	TRANSMISSION/SWITCHES		98,000	73,938	17,374	1,100,000	1,137,600	75,000	0%
80-38	UPGRADE SCADA		75,000	70,000	17,074	_	1,107,000	70,000	0%
90-25	DISTRIBUTION UPGRADES		877,510	508,030	426,584	300,000	330,800	965,000	222%
90-78	WHITEOAK 69KV REBUILD		077,010	-		-	550,000	300,000	0%
00.0	CAPITAL OUTLAY		1,790,716	1,294,674	1,213,271	1,663,100	2,750,200	1,724,300	4%
	TOTAL EXPENDITURES	\$	2,776,759	\$ 2,392,989	\$ 2,525,333	\$ 3,034,000	\$ 4,129,500	\$ 3,060,100	1%
	OPERATING BUDGET STATS	\$	986,043	\$ 1,098,315	\$ 1,312,062	\$ 1,370,900	\$ 1,379,300	\$ 1,335,800	
	ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
	DUDGET OF GUANGE		****				4		
	BUDGET % CHANGE		-41%	11%	19%	4%	1%	-3%	
	REVENUES	_			.	A 4 	A 4	A 4 655 5 5 5	
	ELECTRIC FUND	\$				\$ 1,370,900			
	ELECTRIC I & E FUND		1,790,716	1,294,674	1,213,271	1,663,100	2,750,200	1,724,300	
	PERSONNEL BUDGETED FULL-TIME POSITIONS		10.0	10.0	10.0	10.0	10.0	10.0	

ELECTRIC ADMINISTRATION 480/487-8400-564

		20	11-2012	2	012-2013	20	013-2014	2	014-2015	20	014-2015	2	015-2016	%
ACCT	DESCRIPTION	Δ	CTUAL	-	ACTUAL	F	CTUAL	E	BUDGET	R	EVISED	E	BUDGET	CHANGE
10-11	SALARIES	\$	190,742	\$	77,140	\$	83,844	\$	172,200	\$	173,000	\$	250,900	46%
10-12	OVERTIME		237		2,021		-		2,000		2,000		2,000	0%
10-14	FICA TAXES		14,013		5,983		6,134		13,400		13,400		19,300	44%
10-15	HEALTH INSURANCE		24,740		14,039		13,553		24,000		24,000		38,500	60%
10-16	L I D INSURANCE		1,129		533		533		1,100		1,100		1,300	18%
10-17	WORKERS COMPENSATION		8		415		173		400		400		800	100%
10-19	PENSION		6,763		2,914		33,894		34,600		34,600		39,700	15%
10-20	OPEB		8,386		5,149		6,368		12,700		12,700		18,400	45%
	PERSONNEL COSTS		246,018		108,195		144,499		260,400		261,200		370,900	42%
20-22	OFFICE SUPPLIES		2,074		1,071		997		1,200		1,200		1,000	-17%
20-23	PRINTING AND DUPLICATING		10,838		8,744		7,073		10,000		10,000		9,000	-10%
20-28	MEDICAL SUP & PHYSICALS		364		95		35		100		100		100	0%
20-37	COMPUTER SOFTWARE		83		-		-		200		200		200	0%
20-38	COMPUTER HARDWARE		-		-		-		1,300		1,300		2,600	100%
20-46	CITY BLDG MAINT SUPPLIES		158,847		128,119		131,699		133,300		133,300		133,300	0%
20-58	WATER/SEWER		880		853		699		900		900		900	0%
	MATERIALS & SUPPLIES		173,086		138,881		140,503		147,000		147,000		147,100	0%
30-21	TELEPHONE/FAX		2,164		1,263		1,000		1,000		1,000		1,000	0%
30-23	ELECTRICITY		20,474		18,563		16,382		17,000		17,000		17,000	0%
30-27	SUBSCRIPTIONS AND DUES		64,697		66,158		67,127		68,000		68,000		67,300	-1%
30-28	TRAINING/CONF/FOOD/TRAVEL		(153)		947				2,500		2,500		2,500	0%
30-29	CONSULTING FEES		104,412		35,480		15,270		-		-		-	0%
30-31	CONTRACTUAL SERVICES		42,544		20,352		19,250		60,000		60,000		55,300	-8%
30-32	LEGAL EXPENSES		-		-		143,365		75,000		75,000		175,000	133%
30-35	COMMUNITY RELATIONS EXP		225		3,107				5,000		-		2,500	-50%
30-62	GASOLINE		608		721		660		700		700		700	0%
	ADMINISTRATIVE EXPENDITURES		234,971		146,590		263,053		229,200		224,200		321,300	40%
	OPERATING EXPENDITURES		654,075		393,666		548,055		636,600		632,400		839,300	32%
	TOTAL EXPENDITURES	\$	654,075	\$	393,666	\$	548,055	\$	636,600	\$	632,400	\$	839,300	32%
	OPERATING BUDGET STATS	\$	654,075	\$	393,666	\$	548,055	\$	636,600	\$	632,400	\$	839,300	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
			240/		400/		2001		4.407		404		2501	
	BUDGET % CHANGE		-31%		-40%		39%		14%		-1%		25%	
	REVENUES													
	ELECTRIC FUND	\$	654,075	\$	393,666	\$	548,055	\$	636,600	\$	632,400	\$	839,300	
	PERSONNEL BUDGETED FULL-TIME POSITIONS		4.0		3.0		3.0		3.0		3.0		4.0	

METER READING 480/487-8500-565

)11-2012	012-2013	013-2014	014-2015	014-2015	015-2016	%
ACCT	DESCRIPTION	CTUAL	ACTUAL	ACTUAL	BUDGET	REVISED	BUDGET	CHANGE
10-11	SALARIES	\$ 124,887	\$ 125,654	\$ 129,075	\$ 124,200	\$ 167,200	\$ 181,200	46%
10-12	OVERTIME	9,129	11,168	9,377	5,000	7,800	11,100	122%
10-14	FICA TAXES	10,040	10,183	10,177	9,800	13,300	14,700	50%
10-15	HEALTH INSURANCE	28,390	27,342	27,477	27,600	43,900	32,500	18%
10-16	L I D INSURANCE	758	758	758	800	1,000	900	13%
10-17	WORKERS COMPENSATION	110	5,548	4,564	2,900	4,400	5,800	100%
10-19	PENSION	6,177	6,333	68,813	58,700	76,500	66,100	13%
10-20	OPEB	1,464	7,736	8,990	9,100	12,600	13,100	44%
	PERSONNEL COSTS	180,955	194,722	259,231	238,100	326,700	325,400	37%
20-21	FURNITURE/FIXTURES	-	-	-	-	-	300	100%
20-29	UNIFORMS/UNIFORM ALLOW	2,942	2,597	2,694	2,700	4,700	4,400	63%
20-32	SECURITY/SAFETY MATERIALS	109	340	400	400	400	500	25%
20-33	SMALL TOOLS	-	-	-	5,300	5,500	6,100	15%
20-38	COMPUTER HARDWARE	-	1,401	-	-	-	-	0%
20-55	METER READING SUPPLIES	3,393	2,713	3,972	4,000	4,000	5,500	38%
	MATERIALS & SUPPLIES	6,444	7,050	7,066	12,400	14,600	16,800	35%
30-21	TELEPHONE/FAX	1,618	1,605	1,610	1,600	2,200	2,100	31%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	-	-	-	-	500	100%
30-62	GASOLINE	11,685	10,527	10,532	10,000	8,200	10,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	4,951	5,106	5,463	5,100	5,100	5,300	4%
30-67	RADIO REPAIRS/MAINTENANCE	137	-	326	400	400	400	0%
	ADMINISTRATIVE EXPENDITURES	18,391	17,238	17,931	17,100	15,900	18,300	7%
	OPERATING EXPENDITURES	205,790	219,010	284,229	267,600	357,200	360,500	35%
40-25	OTHER EQUIP - PURCHASE	10,280	-	-	-	-	-	0%
	CAPITAL OUTLAY	10,280	-	-	-	-	-	0%
	TOTAL EXPENDITURES	\$ 216,070	\$ 219,010	\$ 284,229	\$ 267,600	\$ 357,200	\$ 360,500	35%
	OPERATING BUDGET STATS	\$ 205,790	\$ 219,010	\$ 284,229	\$ 267,600	\$ 357,200	\$ 360,500	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	ACTUAL % OF OPER BUDGET	100 /6	100 /6	100 /6	100 /6	100 /6	100 /6	
	BUDGET % CHANGE	1%	6%	30%	-6%	33%	1%	
	REVENUES							
	ELECTRIC FUND	\$ 205,790	\$ 219,010	\$ 284,229	\$ 267,600	\$ 357,200	\$ 360,500	
	ELECTRIC I & E FUND	10,280	-	-	-	-	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	4.0	

SYSTEM OPERATIONS 480/487-8600-526

		2011-2012 2012-2013 2013-2014		2014-2015 2014-2015			2015-2016		%					
ACCT	DESCRIPTION	-	ACTUAL	-	ACTUAL	F	CTUAL	E	BUDGET	ı	REVISED	I	BUDGET	CHANGE
10-11	SALARIES	\$	332,035	\$	336,359	\$	366,841	\$	347,100	\$	357,300	\$	335,800	-3%
10-12	OVERTIME		43,311		61,029		68,038		50,000		50,000		50,000	0%
10-14	FICA TAXES		27,665		29,061		31,760		30,300		30,300		29,500	-3%
10-15	HEALTH INSURANCE		61,111		65,495		71,204		69,700		69,700		81,900	18%
10-16	L I D INSURANCE		1,343		1,356		1,356		1,400		1,400		1,300	-7%
10-17	WORKERS COMPENSATION		275		13,366		11,575		13,100		13,100		15,600	19%
10-19	PENSION		16,321		16,773		164,302		146,800		146,800		141,200	-4%
10-20	OPEB		15,701		20,666		24,030		25,300		25,300		24,500	-3%
	PERSONNEL COSTS		497,762		544,105		739,107		683,700		693,900		679,800	-1%
20-32	SECURITY/SAFETY MATERIALS		300		300		300		_		_		_	0%
20-38	COMPUTER HARDWARE		-		-		-		2.600		2,600		_	-100%
20 00	MATERIALS & SUPPLIES		300		300		300		2,600		2,600		_	-100%
			000		000		000		2,000		2,000			10070
	TOTAL EXPENDITURES	\$	498,062	\$	544,405	\$	739,407	\$	686,300	\$	696,500	\$	679,800	-1%
	OPERATING BUDGET STATS	\$	498,062	\$	544,405	\$	739,407	\$	686,300	\$	696,500	\$	679,800	
	ACTUAL % OF OPER BUDGET		100%		100%		100%		100%		100%		100%	
	BUDGET % CHANGE		2%		9%		36%		-7%		1%		-2%	
	DEVENUES													
	REVENUES ELECTRIC FUND	\$	498,062	\$	544,405	\$	739,407	\$	686,300	\$	696,500	\$	679,800	
	PERSONNEL BUDGETED FULL-TIME POSITIONS		5.0		5.0		5.0		5.0		5.0		5.0	



- MUNICIPAL STREET AID
- REALTY TRANSFER TAX
- WORKERS' COMPENSATION
- COMMUNITY TRANSPORTATION
- LIBRARY GRANTS
- POLICE GRANTS
- ELECTRIC RED LIGHT PROGRAM
- **CDBG**
- SUBSTANCE ABUSE PREVENT. PROGRAM

MUNICIPAL STREET AID FUND

CASH RECEIPTS

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
BEGINNING BALANCE STATE GRANT INTEREST EARNED	251,558 663,940 720	100 663,900	100 664,200	100 564,200	- (99,700) -	0.0% 0.0% 0.0%
TOTALS	916,218	664,000	664,300	564,300	(99,700)	0.0%

BUDGET SUMMARY

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
TRANSFER TO GENERAL FUND TRANSFER TO GOVT CAPITAL FUND	664,866 251,252	663,900	664,200	564,200	(99,700)	0.0% 0.0%
CURRENT YEAR BALANCE	100	100	100	100	-	0.0%
TOTALS	916,218	664,000	664,300	100	(663,900)	0.0%

REALTY TRANSFER TAX

CASH RECEIPTS

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
BEGINNING BALANCE REALTY TRANSFER TAXES INTEREST EARNED	100 1,543,626 358	1,250,000 -	- 1,525,200 -	- 1,340,000 -	90,000	0.0% 0.0% 0.0%
TOTALS	1,544,084	1,250,000	1,525,200	1,340,000	90,000	0.0%

BUDGET SUMMARY

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
TRANSFER TO GENERAL FUND	1,544,084	1,250,000	1,525,200	1,340,000	90,000	0.0%
CURRENT YEAR BALANCE	-	-	-	-	-	0.0%
TOTALS	1,544,084	1,250,000	1,525,200	1,340,000	90,000	0.0%

WORKER'S COMPENSATION FUND 662

OPERATING REVENUES

					\$ DIFFERENCE	
	2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	%
	4,199,900	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE
BEGINNING BALANCE	1,267,842	1,135,000	1,156,700	1,052,600	(82,400)	-7.3%
INTEREST INCOME	21,156	10,600	10,600	10,600	-	0.0%
PREMIUM FROM CITY	502,143	490,500	490,500	642,500	152,000	31.0%
MISCELLANEOUS REVENUE	834	-	-	-	-	0.0%
TOTALS	1,791,975	1,636,100	1,657,800	1,705,700	69,600	4.3%

OPERATING EXPENSES

					\$ DIFFERENCE	
	2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	%
	4,199,900	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE
						<u> </u>
PROGRAM EXP./SUPPLIES - CLAIMS	490,730	450,000	450,000	475,000	25,000	5.6%
INSURANCE	89,487	92,600	92,600	103,900	11,300	12.2%
BANK FEES	137,233,200	600	600	1,300	700	116.7%
STATE OF DEL - SELF INSURANCE TAX	33,774	37,000	37,000	37,000	-	0.0%
CONTRACTUAL SERVICES	20,000	57,000	25,000	25,000	(32,000)	-56.1%
TOTAL EXPENSES	137,867,191	637,200	605,200	642,200	32,000	0.8%
CURRENT YEAR BALANCE	(136,075,216)	998.900	1.052.600	1,063,500	64.600	6.5%
CONNENT TEAR BALANCE	(100,070,210)	330,300	1,002,000	1,000,000	04,000	0.570
TOTALS	1,791,975	1,636,100	1,657,800	1,705,700	69,600	4.3%

COMMUNITY TRANSPORTATION IMPROVEMENT FUND

OPERATING REVENUES

	2013/14 4,199,900	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHANGE
PRIOR YEAR BALANCE	209,216	78,900	143,500	144,000	65,100	82.5%
GRANTS REVENUE INTEREST INCOME	998,509 324	500,000 500	1,677,800 500	500,000 500	-	0.0% 0.0%
TOTALS	1,208,049	579,400	1,821,800	644,500	65,100	11.2%

OPERATING EXPENSES

	2013/14	2014/15	2014/15	2015/16	\$ DIFFERENCE FY 16 PP VS	%
	4,199,900	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE
PROGRAM EXP. GRANT RELATED	941,217	500,000	1,677,800	644,000	144,000	28.8%
PROGRAM EXP. CITY APPROPRIATED OPERATING TRANSFERS - OUT	62,800 60,500	-	-	-	-	0.0% 0.0%
OF ERATING TRANSPERS - OUT	00,500				_	0.076
CURRENT YEAR BALANCE	143,532	79,400	144,000	500	(78,900)	-99.4%
TOTALS	1,208,049	579,400	1,821,800	644,500	65,100	11.2%

LIBRARY GRANT

	<u>OP</u>	ERATING REVE	ENUES					
	2013/14 4,199,900	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	\$ CHANGE		
PRIOR YEAR BALANCE STATE GRANT FEDERAL GRANT OTHER GRANTS	27,838 274,108 2,130 4,100	17,300 274,100 -	44,800 278,900 2,500	17,300 278,900 2,500	4,800 2,500	0.0% 1.8% 0.0% 0.0%		
TOTALS	308,176	291,400	326,200	298,700	7,300	2.5%		
OPERATING EXPENSES \$ DIFFERENCE 2013/14 2014/15 2014/15 2015/16 FY 16 PP VS \$ 4100 000 PMPSET PRINCET SYAF PMPS								
	2013/14 4,199,900	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	FY 16 PP VS FY15 BUDGET	\$ CHANGE		
STATE GRANTS					-			
FURNITURE/FIXTURES	4,199,900 7,297	BUDGET 2,000	REVISED 15,100	BUDGET 3,100	-	CHANGE 55.0%		
FURNITURE/FIXTURES OFFICE SUPPLIES	4,199,900 7,297 24,000	2,000 24,000	15,100 28,000	3,100 24,000	1,100	55.0% 0.0%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING	4,199,900 7,297 24,000 8,900	2,000 24,000 8,900	15,100 28,000 14,000	3,100 24,000 13,200	1,100 - 4,300	55.0% 0.0% 48.3%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES	7,297 24,000 8,900 24,165	2,000 24,000 8,900 28,000	15,100 28,000 14,000 29,900	3,100 24,000 13,200 24,100	1,100 - 4,300 (3,900)	55.0% 0.0% 48.3% -13.9%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS	7,297 24,000 8,900 24,165 125,323	2,000 24,000 8,900 28,000 128,900	15,100 28,000 14,000 29,900 132,600	3,100 24,000 13,200 24,100 129,200	1,100 - 4,300 (3,900) 300	55.0% 0.0% 48.3% -13.9% 0.2%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS AUDIO VISUAL SUPPLIES	7,297 24,000 8,900 24,165 125,323 67,594	2,000 24,000 8,900 28,000 128,900 74,000	15,100 28,000 14,000 29,900 132,600 75,100	3,100 24,000 13,200 24,100 129,200 75,100	1,100 - 4,300 (3,900)	55.0% 0.0% 48.3% -13.9% 0.2% 1.5%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS AUDIO VISUAL SUPPLIES POSTAGE	7,297 24,000 8,900 24,165 125,323 67,594 137,233,200	2,000 24,000 8,900 28,000 128,900 74,000 100	15,100 28,000 14,000 29,900 132,600 75,100 100	3,100 24,000 13,200 24,100 129,200 75,100 100	1,100 - 4,300 (3,900) 300 1,100	55.0% 0.0% 48.3% -13.9% 0.2% 1.5% 0.0%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS AUDIO VISUAL SUPPLIES POSTAGE TRAINING/CONF/FOOD/TRAV	7,297 24,000 8,900 24,165 125,323 67,594	2,000 24,000 8,900 28,000 128,900 74,000	15,100 28,000 14,000 29,900 132,600 75,100 100 3,500	3,100 24,000 13,200 24,100 129,200 75,100 100 2,000	1,100 - 4,300 (3,900) 300 1,100 - (1,500)	55.0% 0.0% 48.3% -13.9% 0.2% 1.5% 0.0% -42.9%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS AUDIO VISUAL SUPPLIES POSTAGE TRAINING/CONF/FOOD/TRAV CONTRACTUAL SERVICES	7,297 24,000 8,900 24,165 125,323 67,594 137,233,200 2,832	2,000 24,000 8,900 28,000 128,900 74,000 100 3,500	15,100 28,000 14,000 29,900 132,600 75,100 100 3,500 900	3,100 24,000 13,200 24,100 129,200 75,100 100 2,000 900	1,100 - 4,300 (3,900) 300 1,100 - (1,500) 900	55.0% 0.0% 48.3% -13.9% 0.2% 1.5% 0.0% -42.9% 0.0%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS AUDIO VISUAL SUPPLIES POSTAGE TRAINING/CONF/FOOD/TRAV CONTRACTUAL SERVICES OFF EQP/REPAIRS & MAINT	7,297 24,000 8,900 24,165 125,323 67,594 137,233,200	2,000 24,000 8,900 28,000 128,900 74,000 100 3,500	15,100 28,000 14,000 29,900 132,600 75,100 100 3,500	3,100 24,000 13,200 24,100 129,200 75,100 100 2,000	1,100 - 4,300 (3,900) 300 1,100 - (1,500) 900 4,000	55.0% 0.0% 48.3% -13.9% 0.2% 1.5% 0.0% -42.9% 0.0% 200.0%		
FURNITURE/FIXTURES OFFICE SUPPLIES PRINTING AND DUPLICATING PROGRAM EXPENSES/SUPPLIES BOOKS AUDIO VISUAL SUPPLIES POSTAGE TRAINING/CONF/FOOD/TRAV CONTRACTUAL SERVICES	7,297 24,000 8,900 24,165 125,323 67,594 137,233,200 2,832	2,000 24,000 8,900 28,000 128,900 74,000 100 3,500	15,100 28,000 14,000 29,900 132,600 75,100 100 3,500 900	3,100 24,000 13,200 24,100 129,200 75,100 100 2,000 900	1,100 - 4,300 (3,900) 300 1,100 - (1,500) 900	55.0% 0.0% 48.3% -13.9% 0.2% 1.5% 0.0% -42.9% 0.0%		

274,100

17,300

2,500

2,500

308,900

17,300

2,500

2,500

281,400

17,300

2,500

2,500

7,300

7,300

0.0%

0.0%

2.7%

0.0%

2.5%

137,496,524

(137,188,348)

FEDERAL GRANTS

PROGRAM EXPENSES/SUPPLIES

GRAND TOTAL EXPENSES

CURRENT YEAR BALANCE

SUBTOTAL EXPENSES FEDERAL GRANT

POLICE GRANTS

OPERATING REVENUES

					\$ DIFFERENCE	
	2013/14 4.199.900	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	FY 16 PP VS FY15 BUDGET	% CHANGE
_	,,		_			
PRIOR YEAR BALANCE	175,236	77,200	172,100	125,000	47,800	61.9%
STATE AND FEDERAL GRANTS RECEIVE	260,306	339,000	436,400	527,300	188,300	55.5%
INTEREST INCOME	793	-	-	-	-	0.0%
TOTALS	436,335	416,200	608,500	652,300	236,100	56.7%

OPERATING EXPENSES

							
				\$ DIFFERENCE			
	2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	%	
	4,199,900	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE	
EXPENDITURES							
PERSONNEL EXPENDITURES							
CADET PROGRAM SALARIES	-	-	16,000	71,400	71,400	0.0%	
CADET PROGRAM FICA	-	-	1,200	5,400	5,400	0.0%	
CADET PROGRAM W/COMP	-	-	700	3,500	3,500	0.0%	
MATERIALS AND SUPPLIES							
FURNITURE & FIXTURES	2,322	-	-	-	-	0.0%	
POLICE EQUIPT & PROG SUPP	125,636	156,000	222,600	410,600	254,600	163.2%	
TECHNOLOGY EQUIPMENT	17,875	50,000	47,800	20,000	(30,000)	-60.0%	
ADMINISTRATIVE EXPENDITURES							
CELL PHONE CHARGES	16,508	15,000	15,000	15,000	-	0.0%	
TRAINING	17,000	32,000	45,000	17,000	(15,000)	-46.9%	
AUDIT FEES	833	1,000	1,000	1,000	-	0.0%	
CONTRACTUAL SERVICES	3,887	6,000	10,200	-	(6,000)	-100.0%	
TOTAL EXPENDITURES	137,417,261	260,000	359,500	543,900	283,900	109.2%	
OTHER FINANCING USES							
OPERATING TRANSFERS-OUT	80,212	124,000	124,000	74,400	(49,600)	-40.0%	
TOTAL FINANCING USES	80,212	124,000	124,000	74,400	(49,600)	-40.0%	
CURRENT YEAR BALANCE	(137,061,138)	32,200	125,000	34,000	1,800	5.6%	
TOTALS	436,335	416,200	608,500	652,300	236,100	56.7%	

BYRNE GRANTS FUND AS WELL AS THE OTHER FEDERAL POLICE GRANTS FUND.

ELECTRIC RED LIGHT PROGRAM

CASH RECEIPTS

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
BEGINNING BALANCE	100	-	100	100	100	0.0%
POLICE FINES	357,531	500,000	450,000	450,000	(50,000)	0.0%
TOTALS	357,631	500,000	450,100	450,100	(49,900)	0.0%

BUDGET SUMMARY

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHG FY16 VS FY15
TRANSFER TO GENERAL FUND	357,531	500,000	450,000	450,000	(50,000)	0.0%
CURRENT YEAR BALANCE	100	-	-	100	100	0.0%
TOTALS	357,631	500,000	450,000	450,100	(49,900)	0.0%

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

OPERATING REVENUES

					\$ DIFFERENCE	
	2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	%
	ACTUAL	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE
PRIOR YEAR BALANCE CDBG	2,013	-	2,100	2,100	2,100	0.0%
PRIOR YEAR BALANCE NSP	2,793	-	-	-	-	0.0%
CDBG GRANTS RECEIVED	311,514	235,000	284,200	272,800	37,800	16.1%
REVENUE FROM NSP	155,617	-	-	-	-	0.0%
TOTALS	471,937	235,000	286,300	274,900	39,900	17.0%

OPERATING EXPENSES

					\$ DIFFERENCE	
	2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	%
	ACTUAL	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE
Prior year Closing cost/down payment program	10,193	-	200	900	900	0.0%
Prior year MHDC home repair	14,000	-	2,000	-	-	0.0%
Prior year Elizabeth W Murphey school	-	-	1,200	-	-	0.0%
Prior year Ncall Research Inc.	2,803	-	2,300	6,500	6,500	0.0%
Prior year Dover interfaith ministry	13,478	-	-	-	-	0.0%
Prior year Homeowner rehab assistance	796	-	-	-	-	0.0%
Prior year Milford housing H/O rehab	52,782	-	3,000	-	-	0.0%
Current year closing cost/down payment program	39,807	102,800	102,800	60,000	(42,800)	-41.6%
Current year Connection Comm Supp program	-	-	-	7,400	7,400	0.0%
Current year Dover interfaith ministry	27,500	27,500	27,500	27,000	(500)	-1.8%
Current year MHDC emergency home repair	38,146	-	-	35,300	35,300	0.0%
Current year Habitat for Humanity	-	-	-	40,000	40,000	0.0%
Current year MHDC homeowner rehab.	-	-	-	52,900	52,900	0.0%
Current year Peoples Place	-	-	-	6,800	6,800	0.0%
Current year Elizabeth W Murphey school	38,574	50,000	50,000	-	(50,000)	-100.0%
Current year Ncall Research Inc.	6,697	7,700	7,700	-	(7,700)	-100.0%
Current year Milford housing H/O rehab	36,776	-	-	-	-	0.0%
Current year salaries	29,962	47,000	87,500	36,000	(11,000)	-23.4%
NSP PROGRAM EXPENDITURES	80,550	-	-	-	-	0.0%
CURRENT YEAR BALANCE CDBG	2,013	-	2,100	2,100	2,100	0.0%
CURRENT YEAR BALANCE CDBG	77,860	-	-	-	-	0.0%
TOTALS	471,937	235,000	286,300	274,900	39,900	17.0%

SUBSTANCE ABUSE PREVENTION PROGRAM

OPERATING REVENUES

	2013/14 ACTUAL	2014/15 BUDGET	2014/15 REVISED	2015/16 BUDGET	\$ DIFFERENCE FY 16 PP VS FY15 BUDGET	% CHANGE
PRIOR YEAR BALANCE GRANTS REVENUE RECREATION REVENUE	41,008 37,167 49.144	41,000 55,600 33,000	41,000 55,600 33,000	41,000 55,700 33,000	100	0.0% 0.2% 0.0%
TOTALS	127,319	129,600	129,600	129,700	100	0.1%

OPERATING EXPENSES

				\$ DIFFERENCE		
	2013/14	2014/15	2014/15	2015/16	FY 16 PP VS	%
	ACTUAL	BUDGET	REVISED	BUDGET	FY15 BUDGET	CHANGE
TEMPORARY HELP/BENEFITS	21,993	54,000	54,000	60,200	6,200	11.5%
PROGRAM EXPENSES/SUPPLIES	27,413	55,600	55,600	55,700	100	0.2%
CURRENT YEAR BALANCE	77,913	20,000	20,000	13,800	(6,200)	-31.0%
TOTALS	127,319	129,600	129,600	129,700	100	0.1%