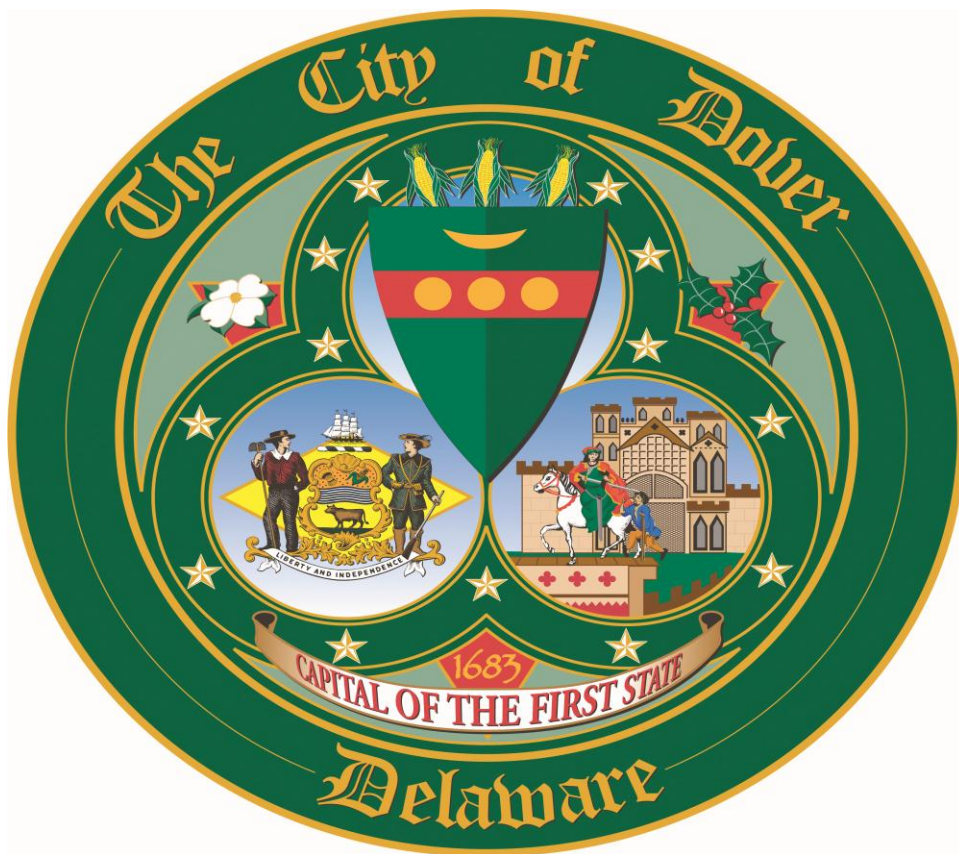


ANNUAL OPERATING BUDGET

FOR FISCAL YEAR

JULY 1, 2014 – JUNE 30, 2015



“COMMUNITY EXCELLENCE THROUGH QUALITY SERVICE”

INTRODUCTION

CONTAINS THE FOLLOWING:

- CITY MANAGER'S LETTER**
- CITY OF DOVER VISION**
- CITY ORGANIZATIONAL CHART**

City of



Dover

June 23, 2014

Honorable Mayor and Members of City Council
City of Dover
Dover, DE 19901

Dear Mayor and Members of City Council:

I am presenting the Fiscal Year 2014-2015 City of Dover Final Budget as approved by City Council on Monday, June 23, 2014. The Fiscal Year 2014-2015 budget is balanced as required by City and State Code. The final budget reflects our continued commitment to providing basic municipal services for our citizens, businesses and visitors.

The original budget proposal included a \$0.0722 tax increase to balance the General Fund. In addition, an increase in the Inflow/Infiltration charge of \$0.45/Tgal was proposed in the Water/Sewer Fund. After more than fifteen hours (15) hours of discussion, the proposed tax increase was removed from the budget proposal and replaced with an increase in the transfer from the Electric Fund. The transfer was increased from \$8,000,000 to \$10,000,000 and our financial policies were adjusted accordingly.

The budget estimates total expenditures for operations and capital of \$136.3 million city-wide (excluding intrafund transfers and current year balances). This amount represents an increase of \$6.3 million or 4.8%. The largest driving factor in the increased budget program is the increased capital project program of \$5.7 million. The infrastructure improvements planned for the Garrison Oak Technology Park created most of the increase in capital expenditures. The Garrison Oak Technology Park will have full water, sewer, and electric utility services, water storage, streets and storm water upon completion of the infrastructure in Fiscal Year 2015.

P. O. Box 475 Dover, DE 19903

Community Excellence Through Quality Service

Honorable Mayor
Members of City Council
June 25, 2013
Page 2

Budget Overview

TOTAL ANNUAL BUDGET PROGRAM		
	Fiscal Year 2013-2014	Fiscal Year 2014-2015
Operating Budget	\$120,091,000	\$120,765,500
Percent Change		+.01%
Capital Investments	\$9,845,700	\$15,512,700
Percent Change		+57.5%
Total Financial Program	\$129,936,700	\$136,278,200
Percent Change		+4.8%

The completion of this budget represents a significant effort from many members of the City staff. Special thanks are extended to the other members of the "Budget Team". Mrs. Donna Mitchell, Controller, spent many hours on presentations of financial information, budget alternatives and financial forecasts. In addition, our department heads deserve thanks for managing under the constraints of reduced budgets and maintaining our service level standards.

Our City Council deserves acknowledgement for the substantial hours they dedicated to reviewing and scrutinizing the proposed budget program. The budget package they adopted is indicative of their strong commitment to Dover's future.

Lastly, my sincere thanks are extended to all of the City of Dover's employees. They continue to work hard and remain committed to providing the exceptional and quality services worthy of these funds. If you have any further questions or concerns, please contact my office at your earliest convenience.

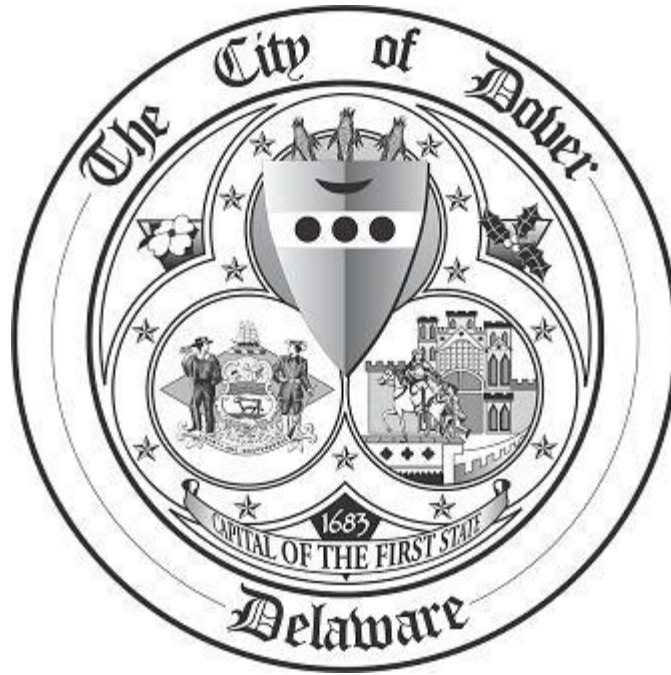
Sincerely,



Scott D. Koenig, P.E.
City Manager
skoenig@dover.de.us
(302) 736-7005

SDK/ymf

P. O. Box 475 Dover, DE 19903
Community Excellence Through Quality Service



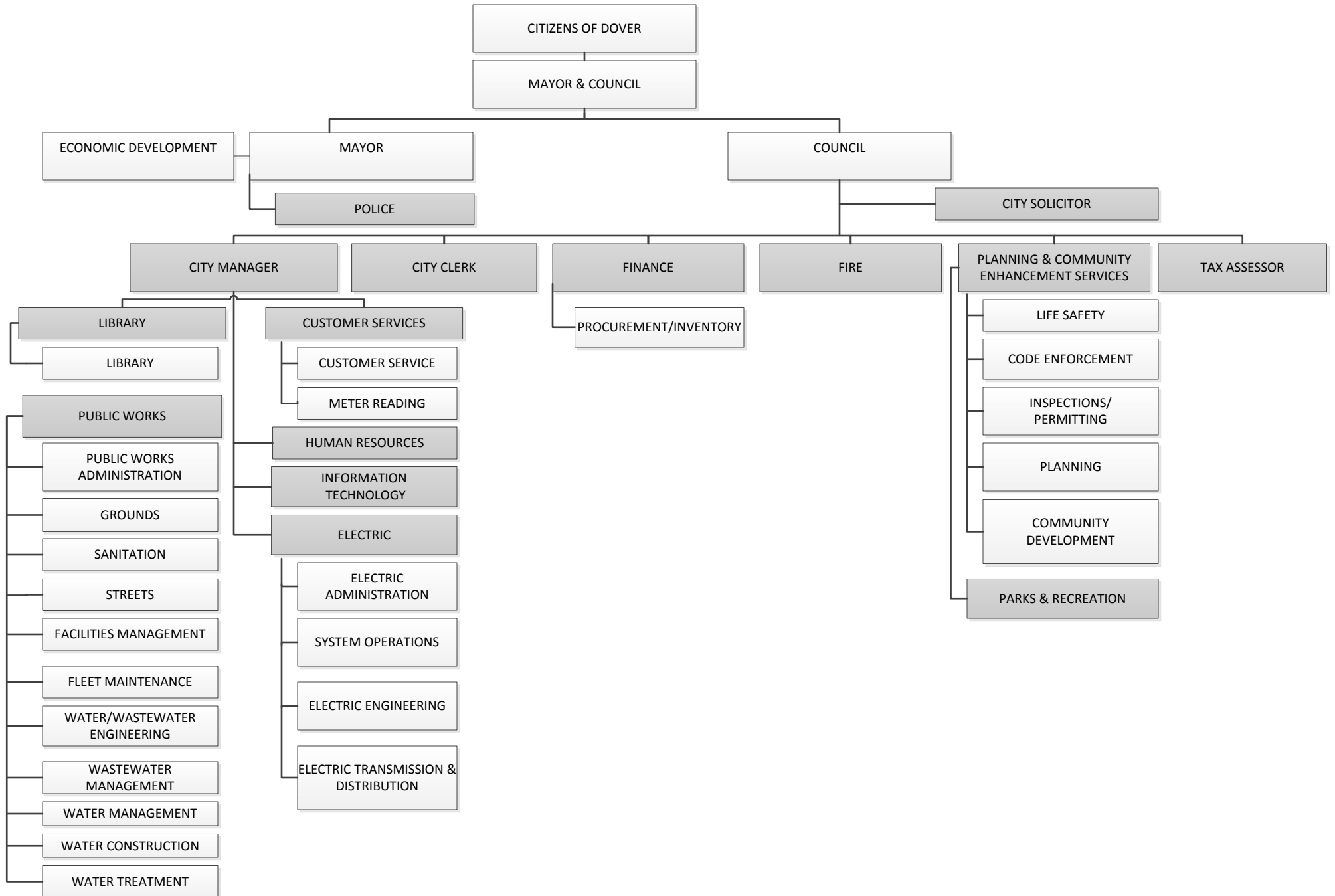
VISION

The City of Dover is a place where people want to live! Through the team effort of its elected officials, employees, and citizens, Dover is a clean and safe community, with a future of balanced growth and opportunity where all citizens are heard, enjoy a high quality of life, and diversity is valued.

FY 2015 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

CITY OF DOVER

FISCAL YEAR 2015 ORGANIZATION CHART



FUND SUMMARIES & RESERVE ACCOUNTS

**CONTAINS THE FOLLOWING
SUBSECTIONS:**

- ALL FUNDS SUMMARY**
- GENERAL FUND**
- WATER/WASTEWATER FUND**
- ELECTRIC FUND**
- CHARTER ARTICLE IV SEC44 & FINANCIAL
POLICIES**

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover All Funds Summary Fiscal 2015 Budget

Fund or Reserve Account	Beginning Balances	Revenues/ Transfers In	Expenses/ Transfers Out	Ending Balances
<u>General Fund</u>				
Operating Fund	\$ 3,393,000	\$ 38,850,900	\$ (38,843,900)	\$ 3,400,000
Contingency Account	466,000	3,500	-	469,500
Capital Project Fund	117,100	5,928,400	(5,928,400)	117,100
Capital Asset Reserve	509,800	2,500	-	512,300
Parkland Reserve	203,800	101,000	-	304,800
Total General Fund	4,689,700	44,886,300	(44,772,300)	4,803,700
<u>Water/Wastewater Fund</u>				
Operating Fund	714,900	14,500,400	(13,669,300)	1,546,000
Contingency Account	297,400	5,100	-	302,500
I & E Fund	2,081,200	4,340,600	(4,648,200)	1,773,600
Capital Asset Reserve	1,026,900	17,400	-	1,044,300
Impact Fee Reserve	3,020,500	51,300	(1,315,600)	1,756,200
Total Water Fund	7,140,900	18,914,800	(19,633,100)	6,422,600
<u>Electric Fund</u>				
Operating Fund	9,253,600	82,306,500	(82,447,200)	9,112,900
Contingency Account	820,100	5,900	-	826,000
Insurance Reserve	738,300	5,300	-	743,600
Rate Stabilization Reserve	10,507,300	75,700	(1,500,000)	9,083,000
I & E Fund	3,362,200	5,024,800	(4,936,100)	3,450,900
Depreciation Reserve	9,898,000	100,200	-	9,998,200
Future Capacity Reserve	10,076,200	72,500	-	10,148,700
Total Electric Fund	44,655,700	87,590,900	(88,883,300)	43,363,300
Less:				
Interfund Operating Transfers		(10,500,000)	10,500,000	
Capital and Reserve Transfers		(13,265,600)	13,265,600	
Interfund Allocations		4,863,000	(4,863,000)	
Subtotal Major Operating Funds	56,486,300	132,489,400	(134,386,100)	54,589,600
Workers Compensation	1,135,000	501,100	(637,200)	998,900
Community Transportation Fund	78,900	500,500	(500,000)	79,400
Police Grants	77,200	339,000	(384,000)	32,200
Library Grants	17,300	274,100	(274,100)	17,300
CDBG	-	243,600	(243,600)	-
Total All Funds & Reserves	<u>\$ 57,794,700</u>	<u>\$ 134,347,700</u>	<u>\$ (136,425,000)</u>	<u>\$ 55,717,400</u>

Notes: Special Revenue Funds with receipts that pass over to the General Fund are not individually included.
These are Municipal Street Aid, Civil Traffic Penalties, and Transfer Taxes.

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

GENERAL FUND CASH RECEIPT SUMMARY

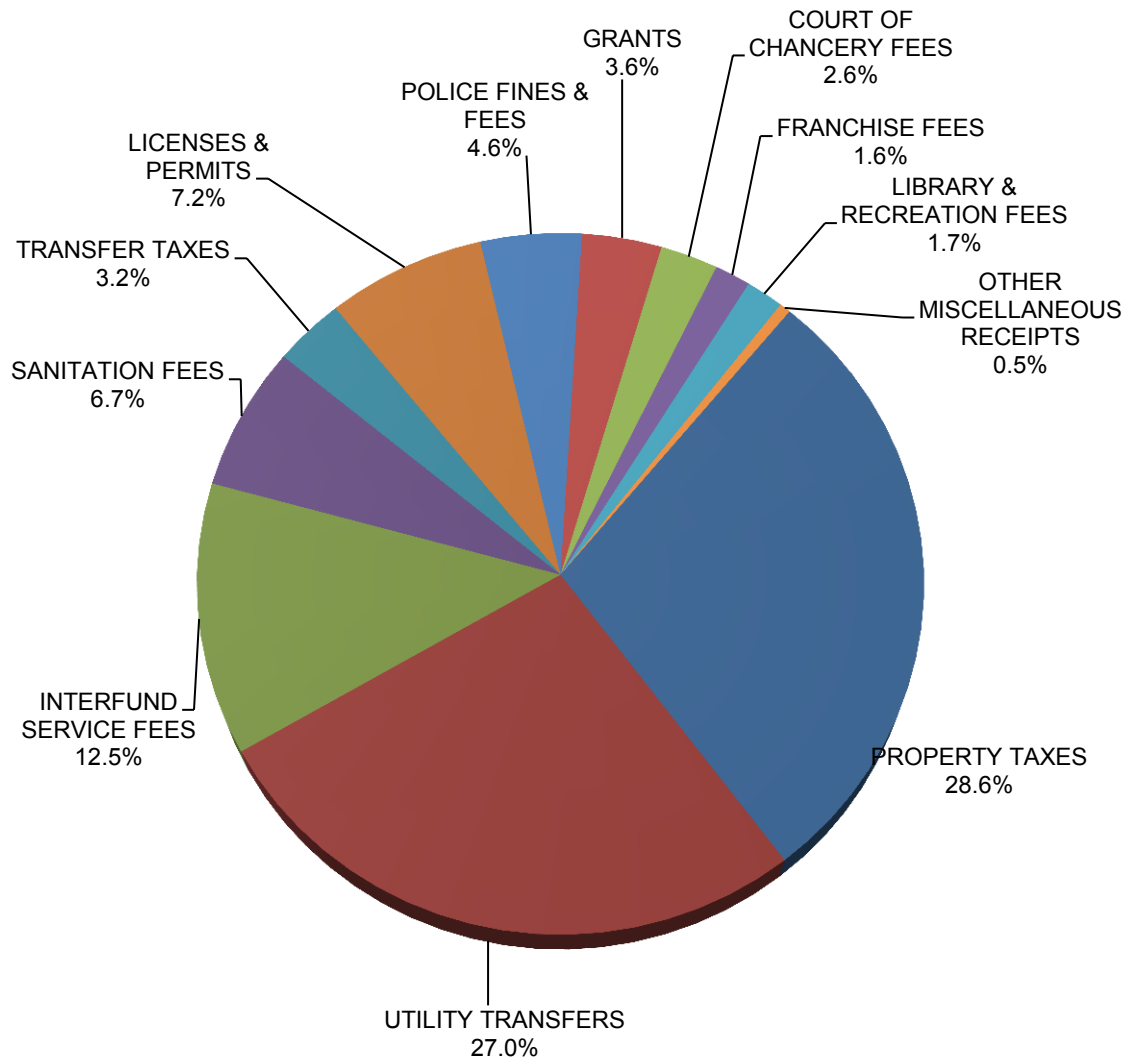
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
RECEIPTS							
1 BEGINNING BALANCE	3,851,086	3,455,200	4,219,800	3,393,000	3,393,000	(62,200)	-1.8%
2 FINES AND POLICE REVENUE	612,193	666,000	573,900	629,300	629,300	(36,700)	-5.5%
3 INVESTMENT INCOME	93,173	75,000	40,000	40,000	40,000	(35,000)	-46.7%
4 LIBRARY REVENUES	64,584	66,600	70,500	71,600	71,600	5,000	7.5%
5 KENT COUNTY BOOK REIMBURSEMENT	406,481	400,000	460,000	450,000	450,000	50,000	12.5%
6 BUSINESS LICENSES	1,462,503	1,460,000	1,460,000	1,460,000	1,460,000	-	0.0%
7 PERMITS AND OTHER FEES	1,162,765	1,167,500	1,332,500	1,214,200	1,354,200	186,700	16.0%
8 MISCELLANEOUS CHARGES	106,997	63,300	53,100	53,900	53,900	(9,400)	-14.8%
9 POLICE EXTRA DUTY	703,575	650,000	650,000	663,000	659,500	9,500	1.5%
10 PROPERTY TAXES	11,076,335	11,120,000	11,046,000	11,049,200	11,049,200	(70,800)	-0.6%
11 BID REVENUE	50,060	49,500	49,500	50,000	50,000	500	1.0%
12 RECREATION REVENUE	144,490	133,000	148,800	148,800	148,800	15,800	11.9%
13 FRANCHISE FEE	618,347	606,200	636,000	636,000	636,000	29,800	4.9%
14 SANITATION FEES	2,624,877	2,676,500	2,595,600	2,595,600	2,595,600	(80,900)	-3.0%
15 RENT REVENUE - GARRISON FARM	117,247	118,500	118,500	101,400	101,400	(17,100)	-14.4%
16 COURT OF CHANCERY FEES	917,700	863,200	1,002,200	917,700	1,023,000	159,800	18.5%
17 RECEIPTS SUBTOTAL	20,161,327	20,115,300	20,236,600	20,080,700	20,322,500	207,200	1.0%
18 INTERFUND SERVICE RECEIPTS							
19 INTRAFUND SERVICE RECEIPTS W/WW	1,046,492	1,134,900	1,360,300	1,359,800	1,354,900	220,000	19.4%
20 INTRAFUND SERVICE RECEIPTS ELECTRIC	3,195,818	3,319,400	3,572,700	3,593,100	3,508,100	188,700	5.7%
21 INTERFUND SERVICE RECEIPTS SUBTOTAL	4,242,310	4,454,300	4,933,000	4,952,900	4,863,000	408,700	9.2%
22 GRANTS:							
23 POLICE RELATED/EXTRA DUTY	170,337	110,000	126,800	124,000	124,000	14,000	12.7%
24 POLICE PENSION GRANT	577,765	500,000	500,000	500,000	500,000	-	0.0%
25 GREEN ENERGY GRANT	-	98,500	98,500	98,500	98,500	-	0.0%
26 DEMA GRANTS/OTHER GRANTS	92,641	-	-	-	-	-	0.0%
27 MISC GRANT REVENUE	1,224	25,000	25,000	70,000	25,000	-	0.0%
28 VERIZON RESERVE	50,000	-	-	-	-	-	0.0%
29 GRANTS SUBTOTAL	891,967	733,500	750,300	792,500	747,500	14,000	1.9%
30 TRANSFERS FROM:							
31 TRANSFER TAX	1,107,959	1,315,500	1,393,000	1,100,000	1,250,000	(65,500)	-5.0%
32 MUNICIPAL STREET AID	531,121	527,400	663,900	663,900	663,900	136,500	25.9%
33 CIVIL TRAFFIC PENALTIES	299,828	600,000	368,400	500,000	500,000	(100,000)	-16.7%
34 WATER/WASTEWATER	500,000	500,000	500,000	500,000	500,000	-	0.0%
35 ELECTRIC	8,000,000	8,000,000	8,000,000	8,000,000	10,000,000	2,000,000	25.0%
36 OTHER RESERVES	4,485	32,000	32,000	4,000	4,000	(28,000)	-87.5%
37 CONTINGENCY FUND	-	-	250,000	-	-	-	0.0%
38 TRANSFERS FROM SUBTOTAL	10,443,393	10,974,900	11,207,300	10,767,900	12,917,900	1,943,000	17.7%
39 TOTAL REVENUES	35,738,997	36,278,000	37,127,200	36,594,000	38,850,900	2,572,900	7.1%
40 TOTAL BEGINNING BALANCE & REVENUE	39,590,083	39,733,200	41,347,000	39,987,000	42,243,900	2,510,700	6.3%

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

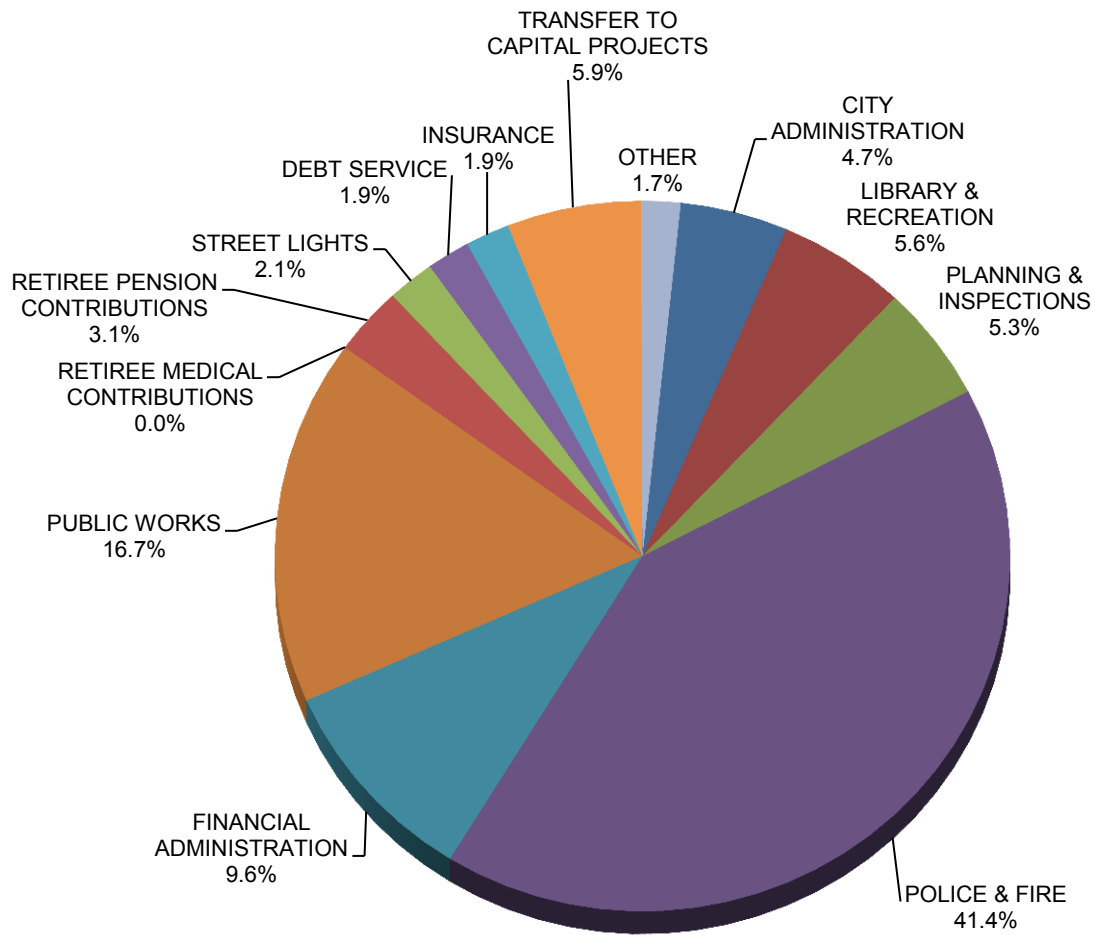
GENERAL FUND EXPENSE SUMMARY

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
1 DEPARTMENT EXPENSES:							
2 CITY CLERK	315,512	334,400	371,700	377,700	383,200	48,800	14.6%
3 COUNCIL	101,707	107,800	107,800	115,100	106,600	(1,200)	-1.1%
4 TAX ASSESSOR	187,438	198,300	208,400	339,900	309,500	111,200	56.1%
5 FIRE	654,884	692,100	741,600	727,300	716,100	24,000	3.5%
6 GROUNDS MAINTENANCE	961,489	948,500	1,160,700	1,083,600	1,123,800	175,300	18.5%
7 LIBRARY	1,169,605	1,330,400	1,336,900	1,395,700	1,393,100	62,700	4.7%
8 RECREATION	644,346	708,200	717,200	713,900	706,400	(1,800)	-0.3%
9 LIFE SAFETY	452,175	468,200	491,400	511,400	504,800	36,600	7.8%
10 CODE ENFORCEMENT	326,437	377,100	432,300	418,400	418,400	41,300	11.0%
11 PLANNING	399,461	444,800	422,600	439,600	444,100	(700)	-0.2%
12 INSPECTIONS	493,902	540,300	695,200	605,200	602,100	61,800	11.4%
13 ECONOMIC DEVELOPMENT	219,947	215,200	215,200	221,600	223,000	7,800	3.6%
14 POLICE	13,426,744	13,571,800	14,346,800	14,228,700	13,986,100	414,300	3.1%
15 POLICE EXTRA DUTY	831,510	760,000	776,800	675,100	712,500	(47,500)	-6.3%
16 STREETS	705,071	603,700	660,300	817,600	665,100	61,400	10.2%
17 SANITATION	2,003,887	2,153,800	2,253,500	2,277,700	2,248,000	94,200	4.4%
18 CITY MANAGER	497,281	457,300	460,000	481,200	592,500	135,200	29.6%
19 INFORMATION TECHNOLOGY	611,301	660,500	740,000	732,500	728,700	68,200	10.3%
20 FINANCE	854,310	906,500	980,000	959,100	947,100	40,600	4.5%
21 PUBLIC WORKS - ADMINISTRATION	360,118	425,800	513,100	492,300	514,800	89,000	20.9%
22 FACILITIES MANAGEMENT	638,748	632,600	689,100	696,600	677,800	45,200	7.1%
23 PUBLIC WORKS - ENGINEERING	-	-	-	158,600	192,600	192,600	0.0%
24 PROCUREMENT & INVENTORY	530,208	517,600	559,400	563,800	535,600	18,000	3.5%
25 FLEET MAINTENANCE	630,686	720,700	770,900	780,100	776,700	56,000	7.8%
26 CUSTOMER SERVICE	860,657	1,109,400	1,232,200	1,188,800	1,040,300	(69,100)	-6.2%
27 HUMAN RESOURCES	295,146	334,300	393,100	373,500	379,700	45,400	13.6%
28 MAYOR	81,073	83,300	83,300	81,400	74,900	(8,400)	-10.1%
29 DEPARTMENT SUBTOTALS	28,253,643	29,302,600	31,359,500	31,456,400	31,003,500	1,700,900	5.8%
30 OTHER EXPENDITURES:							
31 DEBT SERVICE	369,073	557,300	557,300	518,400	708,600	151,300	27.1%
32 CONTRIBUTION TO DDP	180,000	162,400	162,400	201,000	70,000	(92,400)	-56.9%
33 MISCELLANEOUS GRANT RELATED EXP	-	25,000	25,000	25,000	25,000	-	0.0%
34 INSURANCE	628,633	658,900	658,900	724,800	724,800	65,900	10.0%
35 RETIREES HEALTH CARE	1,620,600	1,636,500	1,636,500	1,636,500	1,636,500	-	0.0%
36 OTHER EMPLOYMENT EXPENSES	-	400,000	10,700	652,400	500,000	100,000	25.0%
37 GENERAL PENSION UNFUNDED LIABILITY	1,693,500	1,159,100	121,000	-	-	(1,159,100)	-100.0%
38 POLICE PENSION FUND - STATE GRANT	577,765	500,000	500,000	500,000	500,000	-	0.0%
39 POLICE PENSION UNFUNDED LIABILITY	495,000	307,400	689,400	655,000	655,000	347,600	113.1%
40 UNCOLLECTIBLES - TRASH AND OTHER	10,000	10,000	10,000	50,000	50,000	40,000	400.0%
41 STREET LIGHTS	878,760	836,000	774,500	774,500	774,500	(61,500)	-7.4%
42 OTHER EXPENSE SUBTOTAL	6,453,331	6,252,600	5,145,700	5,737,600	5,644,400	(608,200)	-9.7%
43 TRANSFERS							
45 TRANSFER TO CAPITAL FUND - PROJECTS	613,400	1,278,300	1,448,800	2,500,000	2,196,000	917,700	71.8%
47 TRANSFER TO VERIZON RESERVE	50,000	-	-	-	-	-	0.0%
50 TRANSFERS SUBTOTAL	663,400	1,278,300	1,448,800	2,500,000	2,196,000	917,700	71.8%
51 TOTAL EXPENDITURES	35,370,374	36,833,500	37,954,000	39,694,000	38,843,900	2,010,400	5.5%
52 BUDGET BALANCE	4,219,709	2,899,700	3,393,000	293,000	3,400,000	500,300	17.3%
53 TOTAL BUDGET BALANCE & EXPENDITURES	39,590,083	39,733,200	41,347,000	39,987,000	42,243,900	2,510,700	6.3%
54 EXCEEDS/(REMAINS)TO MEET REQUIREMENT	1,360,600	(2,500)	422,800	(2,634,500)	292,200		
55 RESERVE BALANCES							
56 CONTINGENCY	733,985	723,600	466,000	716,000	467,900	(255,700)	2% OF REV

Fiscal Year 2014/2015 General Fund Revenue

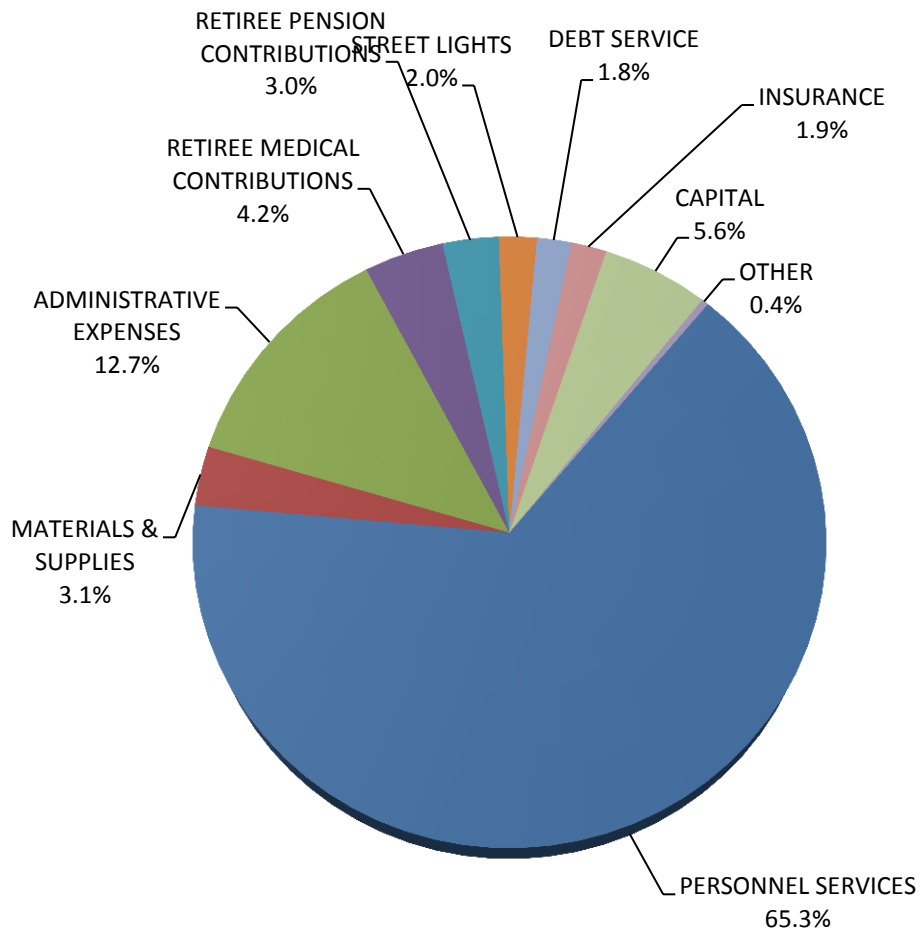


Fiscal Year 2014/2015 General Fund Expenditures By Major Function



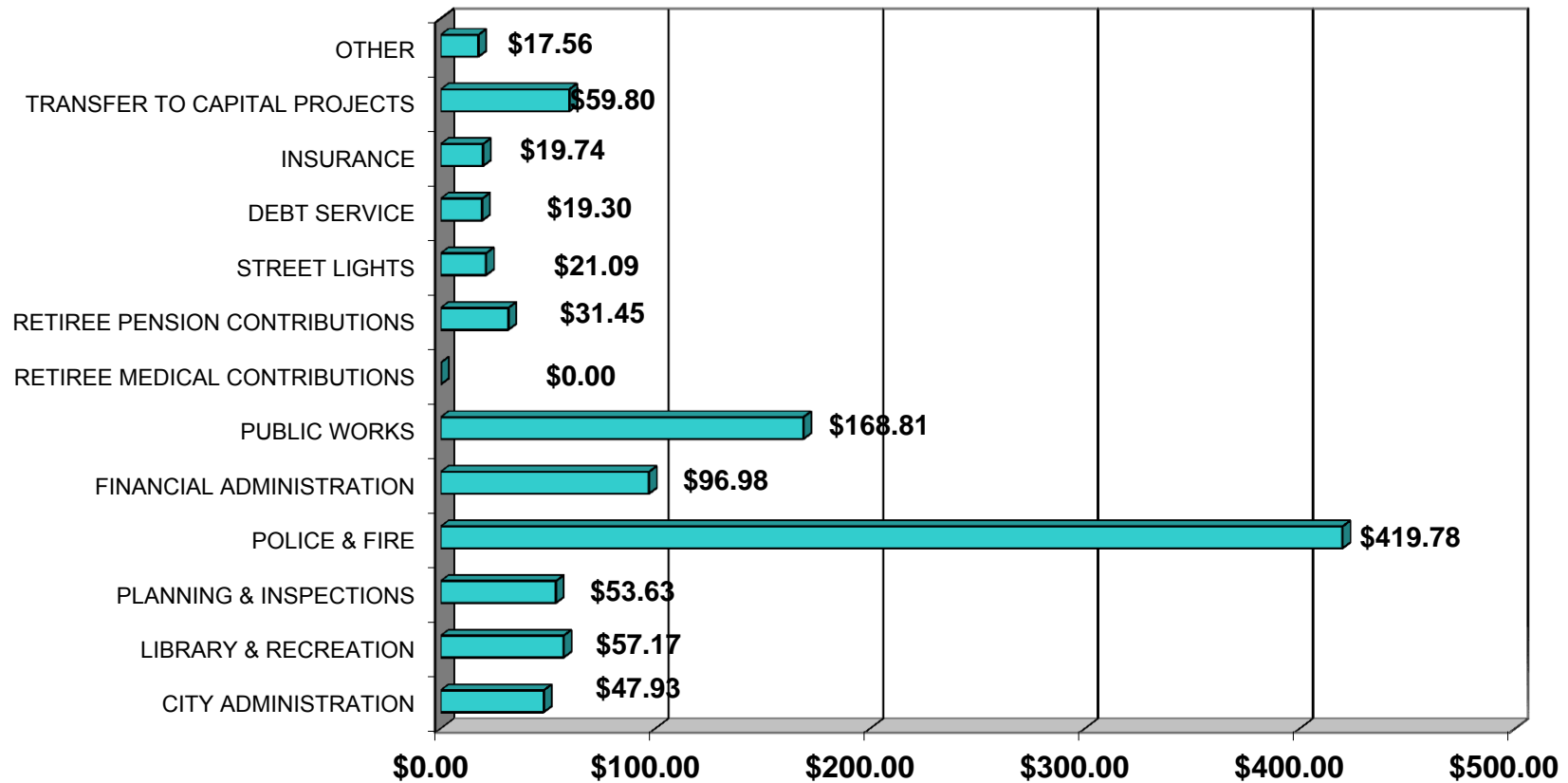
Several General Fund Departments service all City operations. The General Fund bills the utility funds services provided. The receipts are reported as revenue in the General Fund and not netted against the expenditures.

Fiscal Year 2014/2015 General Fund Expenditures By Expenditure Category



PROJECTED COST PER CAPITA BY FUNCTION

Fiscal Year 2014-2015



Total per capita based on population estimate of 36,565 = \$1,068.90

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

GOVERNMENTAL CAPITAL PROJECTS FUND SUMMARY

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14 REV
BEGINNING BALANCE - PROJECTS	145,647	166,500	3,058,300	117,100	117,100	(49,400)	-29.7%
REVENUES							
STATE GRANTS - Other	143,000	15,000	15,000	-	153,000	138,000	920.0%
PROPOSED BOND/BANK PROCEEDS - Street	800,000	-	-	-	2,661,100	2,661,100	0.0%
LEASE PURCHASE OF FIRE AND POLICE EQUIPT	-	-	-	-	918,300	918,300	0.0%
CONTRACTOR CONTRIBUTIONS	-	-	264,800	-	-	-	0.0%
INCOME FROM SALE OF ASSETS	53,780	-	-	-	-	-	0.0%
MISCELLANEOUS RECEIPTS	2,750	-	-	-	-	-	0.0%
INTEREST EARNINGS	25,987	-	-	-	-	-	0.0%
TRANSFER FROM GENERAL FUND	613,400	1,278,300	1,448,800	2,500,000	2,196,000	917,700	71.8%
TRANSFER FROM COM TRANSP FUND	43,000	-	60,500	-	-	-	0.0%
TRANSFER FROM MUNICIPAL STREET AID - CAPIT	13,963	-	251,200	-	-	-	0.0%
TRANSFER FROM PARKLAND RESERVE	-	95,000	80,000	-	-	(95,000)	-100.0%
TRANSFER FROM FUTURE CAPACITY RESERVE	2,000,000	-	-	-	-	-	0.0%
TRANSFER FROM CAPITAL ASSET RESERVE	-	-	-	-	-	-	0.0%
SUBTOTAL CAPITAL PROJECT FUNDING SOURCES	3,695,880	1,388,300	2,120,300	2,500,000	5,928,400	4,540,100	327.0%
STATE GRANTS - Library	1,708,524	-	150,000	-	-	-	0.0%
LIBRARY CAPITAL PLEDGES	337,460	-	5,000	-	-	-	0.0%
INCOME FROM SALE OF OLD LIBRARY	1,200,000	-	-	-	-	-	0.0%
LOAN PROCEEDS - LIBRARY GREEN ENERGY PRC	648,500	-	-	-	-	-	0.0%
KENT COUNTY CONTRIBUTION	250,000	-	-	-	-	-	0.0%
DEMEC GRANT	152,141	-	-	-	-	-	0.0%
FRIENDS OF THE LIBRARY DONATION	67,361	-	-	-	-	-	0.0%
SUBTOTAL LIBRARY PROJECT FUNDING SOURCES	4,363,986	-	155,000	-	-	-	0.0%
TOTAL FUNDING SOURCES	8,059,866	1,388,300	2,275,300	2,500,000	5,928,400	4,540,100	327.0%
TOTAL BEGINNING BALANCE & FUNDING SOURCES	8,205,513	1,554,800	5,333,600	2,617,100	6,045,500	4,490,700	288.8%
EXPENDITURES							
FIRE	238,515	238,500	238,500	238,500	827,300	588,800	246.9%
GROUNDS MAINTENANCE	111,767	50,100	50,100	122,600	68,100	18,000	35.9%
LIBRARY	4,070,899	-	446,500	-	-	-	0.0%
RECREATION	6,995	95,000	172,000	146,000	146,000	51,000	53.7%
LIFE SAFETY	-	-	-	65,600	-	-	0.0%
CODE ENFORCEMENT	-	30,000	30,900	-	-	(30,000)	-100.0%
POLICE	191,019	257,300	342,400	373,500	499,100	241,800	94.0%
STREETS	150,714	251,500	1,524,600	1,282,900	1,370,300	1,118,800	444.9%
STREETS - GARRISON FARM INFRASTRUCTURE	-	-	1,936,100	-	2,586,100	2,586,100	0.0%
SANITATION	130,758	402,100	395,600	260,000	256,500	(145,600)	-36.2%
INFORMATION TECHNOLOGY	102,589	7,000	7,000	-	-	(7,000)	-100.0%
FACILITIES MANAGEMENT	109,875	17,800	17,800	-	-	(17,800)	-100.0%
PROCUREMENT & INVENTORY	-	55,000	55,000	-	-	(55,000)	-100.0%
MAYOR	33,000	-	-	-	-	-	0.0%
DEPARTMENT SUBTOTAL	5,146,131	1,404,300	5,216,500	2,489,100	5,753,400	4,349,100	309.7%
TRANSFERS & MISCELLANEOUS EXPENSES							
BOND/LOAN ISSUANCE COST	1,029	32,000	-	-	75,000	43,000	134.4%
TRANSFER TO PARKLAND RESERVE	100	-	-	-	100,000	100,000	0.0%
TRANSFER TO COMMUNITY TRANS FUND	-	60,000	-	-	-	(60,000)	-100.0%
TRANSFERS & MISCELLANEOUS SUBTOTAL	1,129	92,000	-	-	175,000	83,000	90.2%
TOTAL EXPENDITURES	5,147,260	1,496,300	5,216,500	2,489,100	5,928,400	4,432,100	296.2%
BUDGET BALANCE	3,058,253	58,500	117,100	128,000	117,100	58,600	100.2%
TOTAL BUDGET BALANCE & EXPENDITURES	8,205,513	1,554,800	5,333,600	2,617,100	6,045,500	4,490,700	288.8%
RESERVE BALANCES							
CAPITAL ASSET RESERVE	507,308	512,000	509,800	509,800	512,300	300	Min \$500K
PARKLAND/RECREATION	202,915	110,000	203,800	203,800	304,800	194,800	N/A

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER/WASTEWATER FUND SUMMARY

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
BEGINNING BALANCE - WATER	1,075,800	770,800	732,700	658,400	658,400	(112,400)	-14.6%
BEGINNING BALANCE - WASTEWATER	991,100	412,600	441,400	(98,500)	(98,500)	(511,100)	-123.9%
BEGINNING BALANCE - KCSA	(626,400)	141,600	(17,300)	155,000	155,000	13,400	9.5%
TOTAL BEGINNING BALANCES	1,440,500	1,325,000	1,156,800	714,900	714,900	(610,100)	-46.0%
BASE REVENUE:							
WATER SERVICES	4,551,840	4,730,700	4,396,000	4,430,600	4,616,400	(114,300)	-2.4%
WASTEWATER SERVICES	3,564,615	3,642,700	3,529,000	3,532,000	3,706,800	64,100	1.8%
WASTEWATER TREATMENT SERVICES	2,926,616	2,980,300	2,900,000	2,902,600	2,902,600	(77,700)	-2.6%
GROUNDWATER INFLOW ADJUSTMENT	1,314,033	1,324,600	1,302,300	1,303,500	1,862,500	537,900	40.6%
WATER TANK SPACE LEASING	300,067	333,800	321,200	331,900	331,900	(1,900)	-0.6%
STATE REIMBURSEMENT - DEMA	50,876	-	-	-	-	-	0.0%
SEWER IMPACT FEES	385,986	323,000	237,900	427,900	427,900	104,900	32.5%
WATER IMPACT FEES	220,362	357,000	262,700	472,700	472,700	115,700	32.4%
INTEREST - WATER	5,268	9,100	3,900	9,000	9,000	(100)	-1.1%
INTEREST - WASTEWATER	8,239	14,000	6,100	14,000	14,000	-	0.0%
MISCELLANEOUS SERVICE FEE	73,312	82,000	64,400	156,600	156,600	74,600	91.0%
TOTAL REVENUES	13,401,214	13,797,200	13,023,500	13,580,800	14,500,400	703,200	5.1%
TOTAL BEGINNING BALANCE & REVENUES	14,841,714	15,122,200	14,180,300	14,295,700	15,215,300	93,100	0.6%
DIRECT EXPENSES:							
ENGINEERING & INSPECTION	486,714	664,400	499,000	500,400	500,900	(163,500)	-24.6%
WATER CONSTRUCTION	333,511	351,400	340,800	398,300	252,500	(98,900)	-28.1%
WATER DEPARTMENT	415,700	433,900	474,700	485,500	485,300	51,400	11.8%
WATER TREATMENT PLANT	1,390,347	1,501,800	1,495,200	1,552,700	1,576,900	75,100	5.0%
WASTEWATER DEPARTMENT	802,551	945,100	885,700	1,006,400	974,100	29,000	3.1%
DIRECT EXPENDITURE SUBTOTAL	3,428,823	3,896,600	3,695,400	3,943,300	3,789,700	(106,900)	-2.7%
OTHER EXPENSES:							
DEBT SERVICE - WATER	410,632	403,800	403,800	534,100	534,100	130,300	32.3%
DEBT SERVICE - WASTEWATER	579,394	615,700	603,400	617,900	617,900	2,200	0.4%
RETIREEES HEALTH CARE	220,000	200,000	200,000	200,000	200,000	-	0.0%
OTHER EMPLOYMENT EXPENSES	-	25,000	10,800	17,700	17,700	(7,300)	-29.2%
PENSION UNFUNDED LIABILITY	509,800	339,400	-	-	-	(339,400)	-100.0%
KENT COUNTY TREATMENT CHARGE	3,631,516	3,524,800	4,030,000	4,030,000	3,655,000	130,200	3.7%
INTRAFUND SERVICE FEES	1,182,905	1,233,400	1,458,800	1,359,800	1,354,900	121,500	9.9%
UNCOLLECTIBLES	5,000	-	-	-	-	-	0.0%
INVENTORY/FIXED ASSET WRITEOFFS	5,000	-	-	-	-	-	0.0%
OTHER EXPENSES SUBTOTAL	6,544,247	6,342,100	6,706,800	6,759,500	6,379,600	37,500	0.6%
TRANSFER TO:							
GENERAL FUND FROM WATER	250,000	250,000	250,000	250,000	250,000	-	0.0%
GENERAL FUND FROM WASTEWATER	250,000	250,000	250,000	250,000	250,000	-	0.0%
WATER IMP AND EXT	1,700,000	1,200,000	1,233,200	1,600,000	1,200,000	-	0.0%
WASTEWATER IMP AND EXT	1,200,000	1,330,000	1,330,000	3,260,700	1,800,000	470,000	35.3%
SEWER IMPACT FEE RESERVE	219,757	-	-	-	-	-	0.0%
CAPITAL ASSET RESERVE WATER	70,000	-	-	-	-	-	0.0%
CAPITAL ASSET RESERVE WASTEWATER	22,000	-	-	-	-	-	0.0%
TRANSFER TO SUBTOTAL	3,711,757	3,030,000	3,063,200	5,360,700	3,500,000	470,000	15.5%
TOTAL EXPENSES	13,684,827	13,268,700	13,465,400	16,063,500	13,669,300	400,600	3.0%
BUDGET BALANCES							
BUDGET BALANCE WATER	732,740	1,056,400	658,400	291,900	1,020,100	(36,300)	-3.4%
BUDGET BALANCE WASTEWATER	441,414	797,100	(98,500)	(2,390,800)	(739,200)	(1,536,300)	-192.7%
BUDGET BALANCE KCSA	(17,267)	-	155,000	331,100	1,265,100	1,265,100	0.0%
BUDGET BALANCE SUBTOTALS	1,156,887	1,853,500	714,900	(1,767,800)	1,546,000	(307,500)	-16.6%
TOTAL BUDGET BALANCES & EXPENSES	14,841,714	15,122,200	14,180,300	14,295,700	15,215,300	93,100	0.6%
EXCEEDS/(REMAINS)TO MEET REQMNT	88,860	749,800	(327,000)	(2,854,300)	385,900		
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
RESERVE BALANCES							
CONTINGENCY - WATER	104,109	105,600	105,900	105,900	107,700	2,100	2% of Rev
CONTINGENCY - WATER/WASTEWATER	188,257	191,500	191,500	191,500	194,800	3,300	2% of Rev

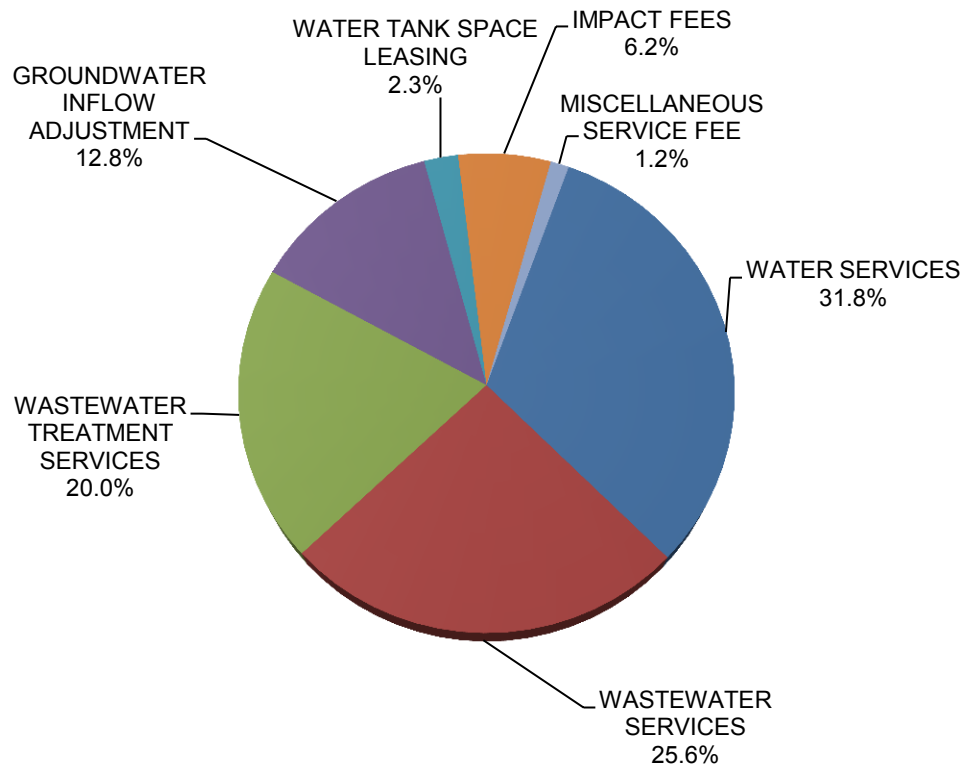
FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER/WASTEWATER IMPROVEMENT & EXTENSION FUND SUMMARY

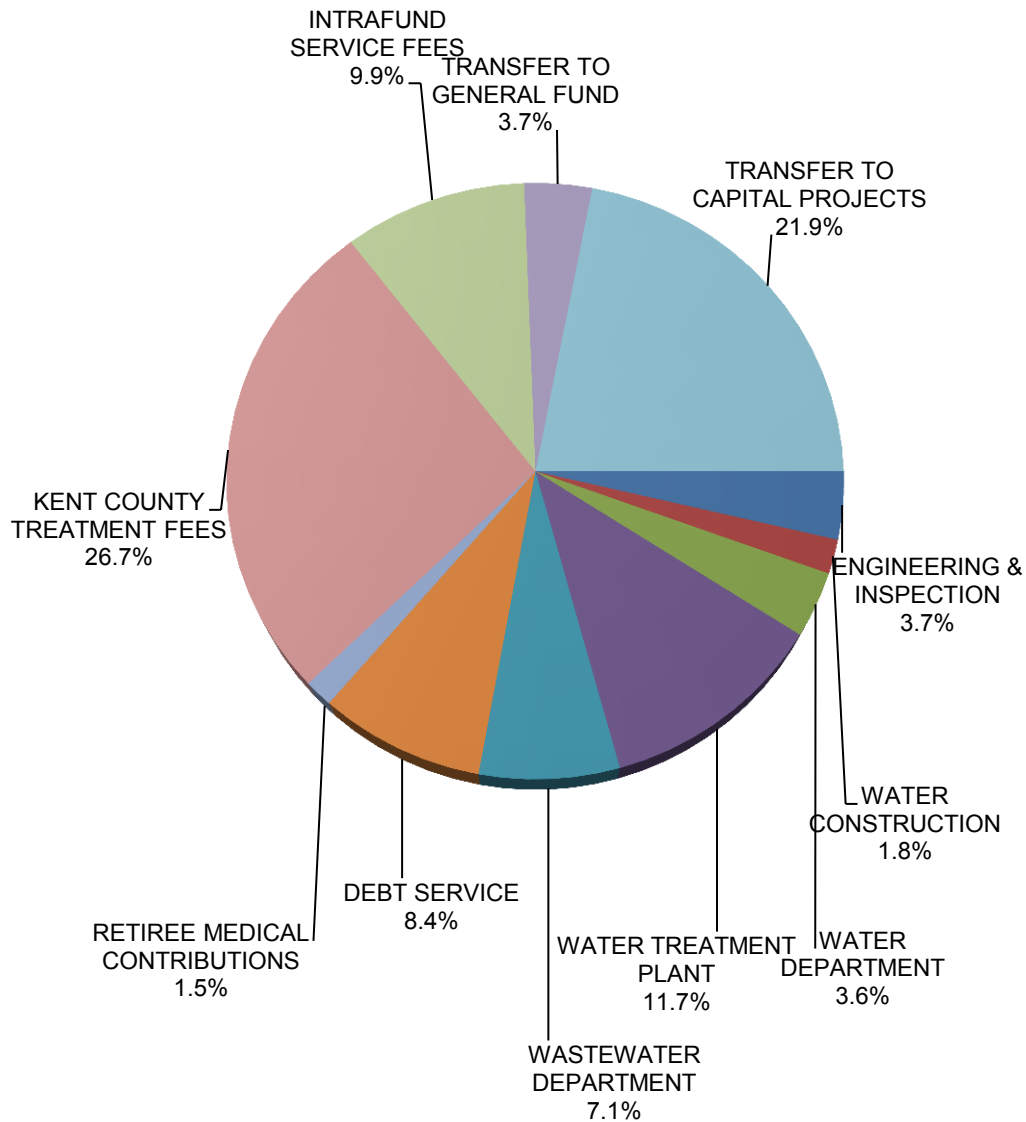
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
BEGINNING BALANCE - WATER	3,811,200	1,620,000	4,473,800	1,021,200	1,021,200	(598,800)	-37.0%
BEGINNING BALANCE - WASTEWATER	2,641,000	660,900	2,807,000	1,060,000	1,060,000	399,100	60.4%
TOTAL BEGINNING BALANCES	6,452,200	2,280,900	7,280,800	2,081,200	2,081,200	(199,700)	-8.8%
REVENUES							
BOND PROCEEDS - WATER	-	-	3,000,000	-	-	-	0.0%
BOND PROCEEDS - WASTEWATER	-	-	1,067,900	-	-	-	0.0%
STATE LOAN FUND - WATER	142,719	-	-	-	-	-	0.0%
STATE LOAN FUND - WASTEWATER	494,520	-	62,000	-	-	-	0.0%
ARBITRAGE REBATE - IRS REFUND	-	-	66,000	-	-	-	0.0%
TRANS FR OPERATING FUND - WATER	1,700,000	1,200,000	1,233,200	1,600,000	1,200,000	-	0.0%
TRANS FR OPERATING FUND - WASTEWATER	1,200,000	1,330,000	1,330,000	3,260,700	1,800,000	470,000	35.3%
TRANSFER FR WATER IMPACT FEE	-	390,000	-	-	-	(390,000)	-100.0%
TRANSFER FR WASTEWATER IMPACT FEE	250,000	-	1,000,000	-	1,315,600	1,315,600	0.0%
PROCEEDS FROM SALE OF ASSETS	11,339	-	-	-	-	-	0.0%
INTEREST INCOME	101,327	25,000	25,000	-	25,000	-	0.0%
TOTAL REVENUES	3,899,905	2,945,000	7,784,100	4,860,700	4,340,600	1,395,600	47.4%
TOTAL BEGINNING BALANCES & REVENUES	10,352,105	5,225,900	15,064,900	6,941,900	6,421,800	1,195,900	22.9%
EXPENSES							
WATER	1,154,852	1,476,800	7,641,300	1,320,400	1,336,900	(139,900)	-9.5%
WASTEWATER	1,815,569	1,251,000	5,252,400	3,260,700	3,273,200	2,022,200	161.6%
WATER TREATMENT PLANT	29,208	-	-	38,100	38,100	38,100	0.0%
WATER CONSTRUCTION	35,899	90,000	90,000	201,300	-	(90,000)	-100.0%
W/WW ENGINEERING	29,208	-	-	-	-	-	0.0%
BOND ISSUANCE COST	6,597	-	-	-	-	-	0.0%
TOTAL EXPENSES	3,071,333	2,817,800	12,983,700	4,820,500	4,648,200	1,830,400	65.0%
BUDGET BALANCE - WATER	4,473,776	1,655,700	1,021,200	1,061,400	858,700	(797,000)	-48.1%
BUDGET BALANCE - WASTEWATER	2,806,996	752,400	1,060,000	1,060,000	914,900	162,500	21.6%
TOTAL ENDING BUDGET BALANCES	7,280,772	2,408,100	2,081,200	2,121,400	1,773,600	(634,500)	-26.3%
TOTAL BUDGET BALANCES & EXPENSES	10,352,105	5,225,900	15,064,900	6,941,900	6,421,800	1,195,900	22.9%
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
RESERVE BALANCES							
CAPITAL ASSET RESERVE-WATER	505,442	513,000	514,000	514,000	522,700	9,700	MIN \$500K
CAPITAL ASSET RESERVE-WASTEWATER	504,285	512,300	512,900	512,900	521,600	9,300	MIN \$500K
IMPACT FEE RESERVE - WATER	197,081	448,600	200,500	200,500	203,900	(244,700)	20% of Rev.
IMPACT FEE RESERVE - WASTEWATER	3,756,092	3,285,800	2,820,000	1,552,300	1,552,300	(1,733,500)	20% of Rev.

Fiscal Year 2014/2015 Water/Wastewater Fund

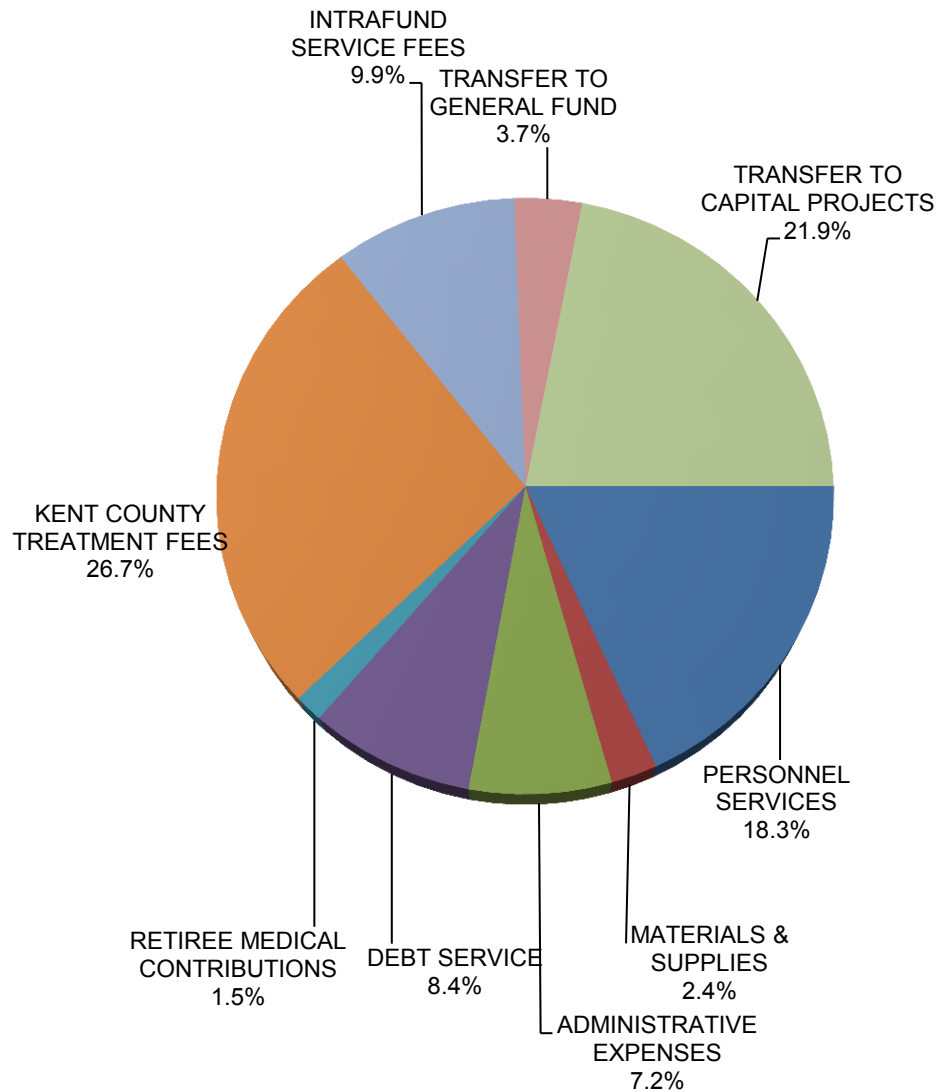
Revenue



2014/2015 Budget Water/Wastewater Fund Expenses By Major Function



2014/2015 Budget Water/Wastewater Fund Expenses By Expense Category



FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC REVENUE FUND SUMMARY

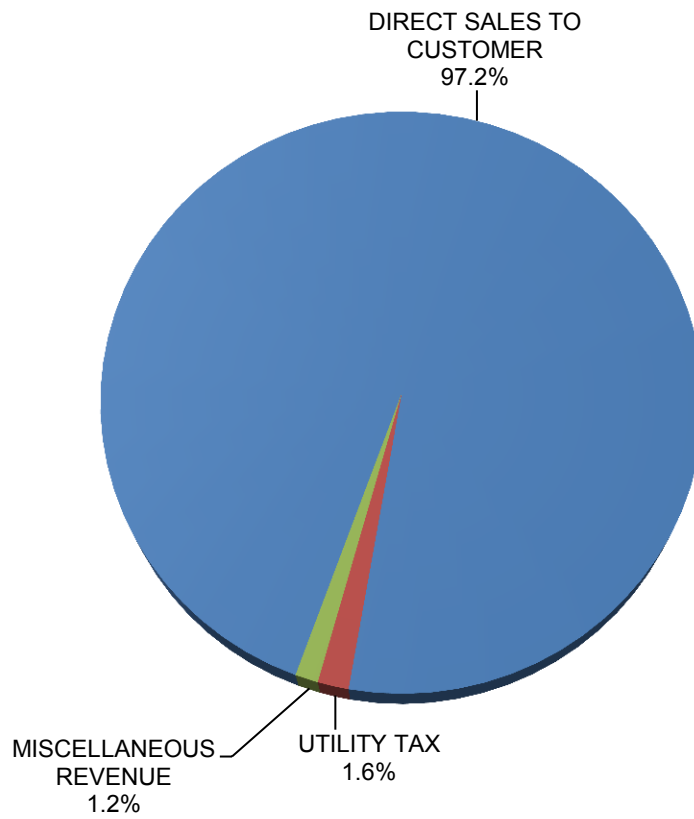
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
BEGINNING BALANCE	14,567,100	7,152,400	6,620,900	9,253,600	9,253,600	2,101,200	29.4%
BASE REVENUE:							
DIRECT SALES TO CUSTOMER	86,887,345	76,286,700	78,971,700	78,846,400	78,043,000	1,756,300	2.3%
UTILITY TAX	1,443,852	1,492,200	1,312,300	1,310,200	1,296,900	(195,300)	-13.1%
MISCELLANEOUS REVENUE	1,553,812	602,000	579,100	624,600	624,600	22,600	3.8%
RENT REVENUE	234,488	251,000	180,000	200,000	200,000	(51,000)	-20.3%
GREEN ENERGY	129,195	135,800	130,000	136,000	130,000	(5,800)	-4.3%
GRANTS - DEMA	108,632	-	-	-	-	-	0.0%
INTEREST EARNINGS	137,718	119,400	12,000	12,000	12,000	(107,400)	-89.9%
TRANSFER FROM RATE STABILIZATION	5,400,000	4,000,000	7,000,000	-	2,000,000	(2,000,000)	-50.0%
INTRAFUND SERVICE RECEIPTS W/WW	136,413	98,500	98,500	-	-	(98,500)	-100.0%
TOTAL REVENUES	96,031,455	82,985,600	88,283,600	81,129,200	82,306,500	(679,100)	-0.8%
TOTAL BEGINNING BALANCE & REVENUES	110,598,555	90,138,000	94,904,500	90,382,800	91,560,100	1,422,100	1.6%
EXPENSES:							
POWER SUPPLY	37,698,282	23,832,000	26,458,900	21,823,000	21,823,000	(2,009,000)	-8.4%
SOLAR ENERGY	1,595,826	1,565,800	1,729,200	2,067,600	2,067,600	501,800	32.0%
SOLAR RENEWAL ENERGY CREDITS	370,256	300,000	352,600	378,600	378,600	78,600	26.2%
POWER SUPPLY MANAGEMENT	996,000	996,000	996,000	996,000	996,000	-	0.0%
PJM CHARGES - ENERGY	6,024,702	12,812,900	17,274,000	11,499,800	11,499,800	(1,313,100)	-10.2%
PJM CHARGES - TRANSMISSION & FEES	7,103,571	4,740,000	7,420,000	7,234,100	7,234,100	2,494,100	52.6%
CAPACITY CHARGES	11,587,934	15,787,200	15,614,100	9,818,900	9,958,900	(5,828,300)	-36.9%
SUB-TOTAL POWER SUPPLY	65,376,571	60,033,900	69,844,800	53,818,000	53,958,000	(6,075,900)	-10.1%
PLANT OPERATIONS	5,719,083	6,015,800	5,791,600	6,141,100	6,141,100	125,300	2.1%
GENERATIONS FUELS	1,023,574	-	1,603,800	-	1,611,100	1,611,100	0.0%
PJM SPOT MARKET ENERGY	(1,930,510)	(230,500)	(1,004,500)	(346,700)	(2,232,800)	(2,002,300)	868.7%
PJM CREDITS	(502,983)	(397,000)	(5,314,800)	(621,400)	(486,700)	(89,700)	22.6%
CAPACITY CREDITS	(14,318,588)	(15,079,800)	(15,079,800)	(8,881,500)	(8,881,500)	6,198,300	-41.1%
GENERATION SUBTOTAL	(10,009,424)	(9,691,500)	(14,003,700)	(3,708,500)	(3,848,800)	5,842,700	-60.3%
POWER SUPPLY & GENERATION SUBTOTAL	55,367,147	50,342,400	55,841,100	50,109,500	50,109,200	(233,200)	-0.5%
DIRECT EXPENDITURES							
TRANSMISSION/DISTRIBUTION	3,230,473	3,302,500	3,776,300	4,075,300	4,028,700	726,200	22.0%
ELECTRICAL ENGINEERING	1,098,315	1,192,200	1,285,300	1,385,100	1,370,900	178,700	15.0%
ADMINISTRATION	393,666	597,000	628,400	622,800	636,600	39,600	6.6%
METER READING	219,010	220,300	273,800	272,800	267,600	47,300	21.5%
SYSTEMS OPERATIONS	544,405	543,600	675,800	674,400	686,300	142,700	26.3%
DIRECT EXPENDITURE SUBTOTALS	5,485,869	5,855,600	6,639,600	7,030,400	6,990,100	1,134,500	19.4%
OTHER EXPENSES:							
UTILITY TAX	1,443,853	1,492,200	1,312,300	1,310,200	1,296,900	(195,300)	-13.1%
ALLOW FOR UNCOLLECTIBLES	150,000	200,000	200,000	200,000	200,000	-	0.0%
CONTRACTUAL SERVICES - RFP'S	157,955	100,000	100,000	246,800	393,600	293,600	293.6%
RETIREE'S HEALTH CARE	696,500	513,300	513,300	513,300	513,300	-	0.0%
OTHER EMPLOYMENT EXPENSES	-	150,000	125,700	54,200	54,200	(95,800)	-63.9%
TRANSFER TO PENSION UNFUNDED LIABILITY	7,274,200	1,314,200	-	-	-	(1,314,200)	-100.0%
OPEB UNFUNDED LIABILITY	-	975,700	975,700	1,009,800	1,009,800	34,100	3.5%
GREEN ENERGY PAYMENT TO DEMEC	129,195	135,800	130,000	136,000	130,000	(5,800)	-4.3%
INTRAFUND SERVICE FEES	3,195,818	3,319,400	3,572,700	3,593,100	3,508,100	188,700	5.7%
INTEREST ON DEPOSITS	25,576	27,000	20,000	20,000	20,000	(7,000)	-25.9%
INVENTORY WRITE OFFS	175,000	-	-	175,000	175,000	175,000	0.0%
TRANSFER TO WORKER'S COMPENSATION	500,000	-	-	-	-	-	0.0%
DEBT SERVICE	3,376,564	3,301,900	3,301,900	3,297,000	3,297,000	(4,900)	-0.1%
OTHER EXPENSES SUBTOTAL	17,124,661	11,529,500	10,251,600	10,555,400	10,597,900	(931,600)	-8.1%
TRANSFER TO:							
IMPROVEMENT & EXTENSION	3,500,000	5,448,600	4,918,600	6,000,000	4,750,000	(698,600)	-12.8%
GENERAL FUND	8,000,000	8,000,000	8,000,000	8,000,000	10,000,000	2,000,000	25.0%
TRANSFER TO FUTURE CAPACITY RESERVE	2,100,000	-	-	-	-	-	0.0%
RATE STABILIZATION RESERVE	12,400,000	-	-	-	-	-	0.0%
TRANSFER TO SUBTOTAL	26,000,000	13,448,600	12,918,600	14,000,000	14,750,000	1,301,400	9.7%
TOTAL EXPENSES	103,977,677	81,176,100	85,650,900	81,695,300	82,447,200	1,271,100	1.6%
BUDGET BALANCE - WORKING CAPITAL	6,620,878	8,961,900	9,253,600	8,687,500	9,112,900	151,000	1.7%
TOTAL BUDGET BALANCE & EXPENSES	110,598,555	90,138,000	94,904,500	90,382,800	91,560,100	1,422,100	1.6%
EXCEEDS/(REMAINS)TO MEET REQUIREMENT	(937,422)	2,762,400	2,863,800	2,302,000	2,792,100		
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
RESERVE BALANCES							
CONTINGENCY RESERVE	814,236	826,500	820,100	820,100	826,000	(500)	1% of Rev
INSURANCE RESERVE	733,043	739,000	738,300	738,300	743,600	4,600	\$750k
RATE STABILIZATION RESERVE	17,382,124	13,644,000	10,507,300	12,507,300	8,583,000	(5,061,000)	10%

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC IMPROVEMENT & EXTENSION FUND SUMMARY

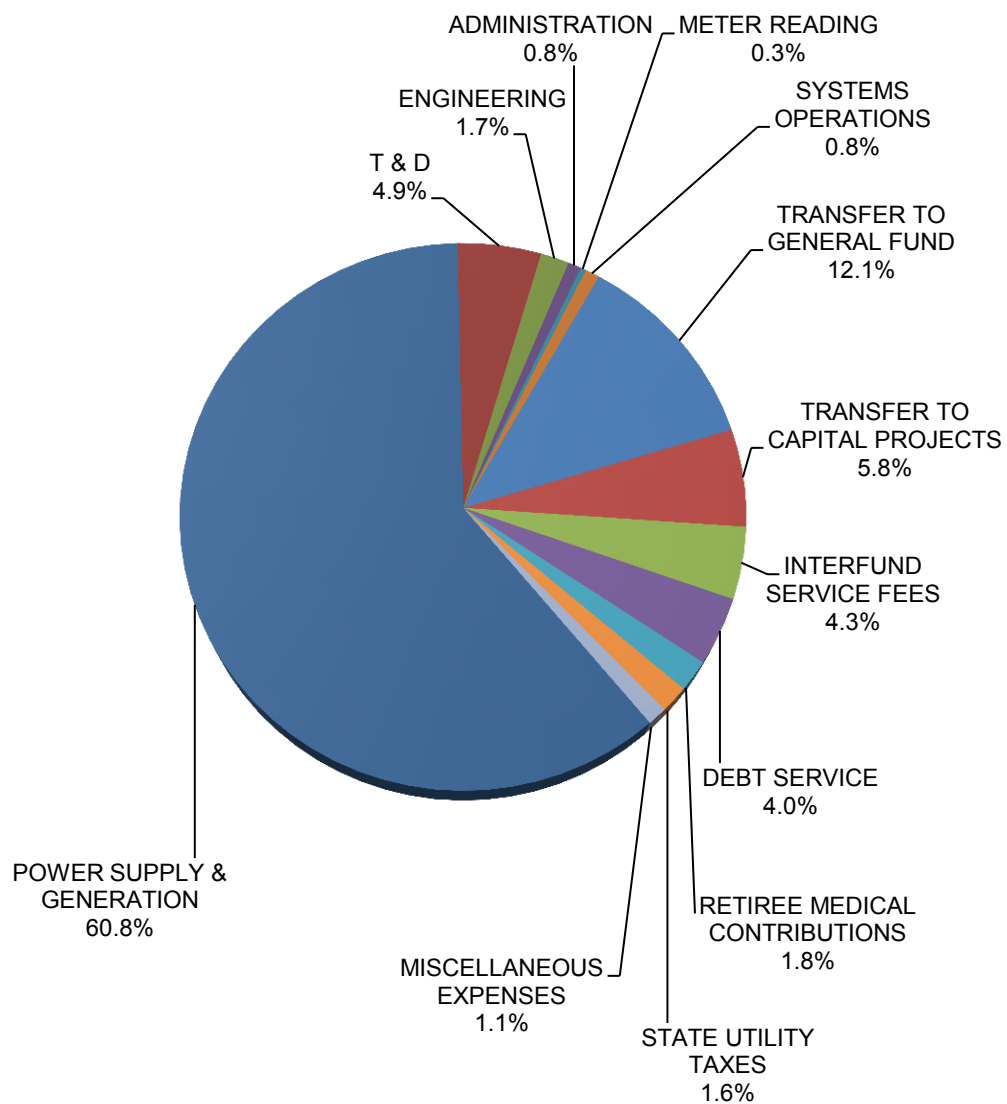
	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 REVISED	% CHG FY15 VS FY14 REV
BEGINNING BALANCE	3,534,600	3,091,000	3,868,500	3,362,200	3,362,200	271,200	8.8%
REVENUES							
TRANSFER FROM ELECTRIC	3,500,000	5,448,600	4,918,600	6,000,000	4,750,000	(698,600)	-12.8%
TRANSFER FROM FUTURE CAPACITY RESERVE	2,000,000	-	-	-	-	-	0.0%
GENERAL SERVICE BILLING	191,956	440,000	440,000	250,000	250,000	(190,000)	-43.2%
TRF FM COMMUNITY TRANSPORTATION FUND	8,281	-	-	-	-	-	0.0%
INCOME FROM SALE OF ASSETS	5,203	-	-	-	-	-	0.0%
INTEREST EARNINGS	52,751	25,200	25,200	-	24,800	(400)	-1.6%
TOTAL REVENUES	5,758,191	5,913,800	5,383,800	6,250,000	5,024,800	(889,000)	-15.0%
TOTALS	9,292,791	9,004,800	9,252,300	9,612,200	8,387,000	(617,800)	-6.9%
EXPENSES							
ELECTRIC GENERATION	929,027	2,117,800	2,130,000	2,289,500	2,240,000	122,200	5.8%
TRANSMISSION AND DISTRIBUTION	1,183,604	1,100,000	1,144,600	1,116,600	1,033,000	(67,000)	-6.1%
ELECTRICAL ENGINEERING	1,311,650	2,405,800	2,615,500	3,378,300	1,663,100	(742,700)	-30.9%
TRANSFER TO GENERAL FUND	2,000,000	-	-	-	-	-	0.0%
TOTAL EXPENSES	5,424,281	5,623,600	5,890,100	6,784,400	4,936,100	(687,500)	-12.2%
BUDGET BALANCE	3,868,510	3,381,200	3,362,200	2,827,800	3,450,900	69,700	2.1%
TOTAL BUDGET BALANCE & EXPENSES	9,292,791	9,004,800	9,252,300	9,612,200	8,387,000	(617,800)	-6.9%
	2012/13 BUDGET	2012/13 REVISED	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 REVISED	POLICY
RESERVE BALANCES							
DEPRECIATION RESERVE	9,855,704	9,977,100	9,898,000	9,898,000	9,998,200	21,100	\$10Million Min.
FUTURE CAPACITY RESERVE	10,004,190	10,131,400	10,076,200	10,076,200	10,148,700	17,300	\$10Million Min.

Electric Fund Fiscal Year 2014/2015 Revenue



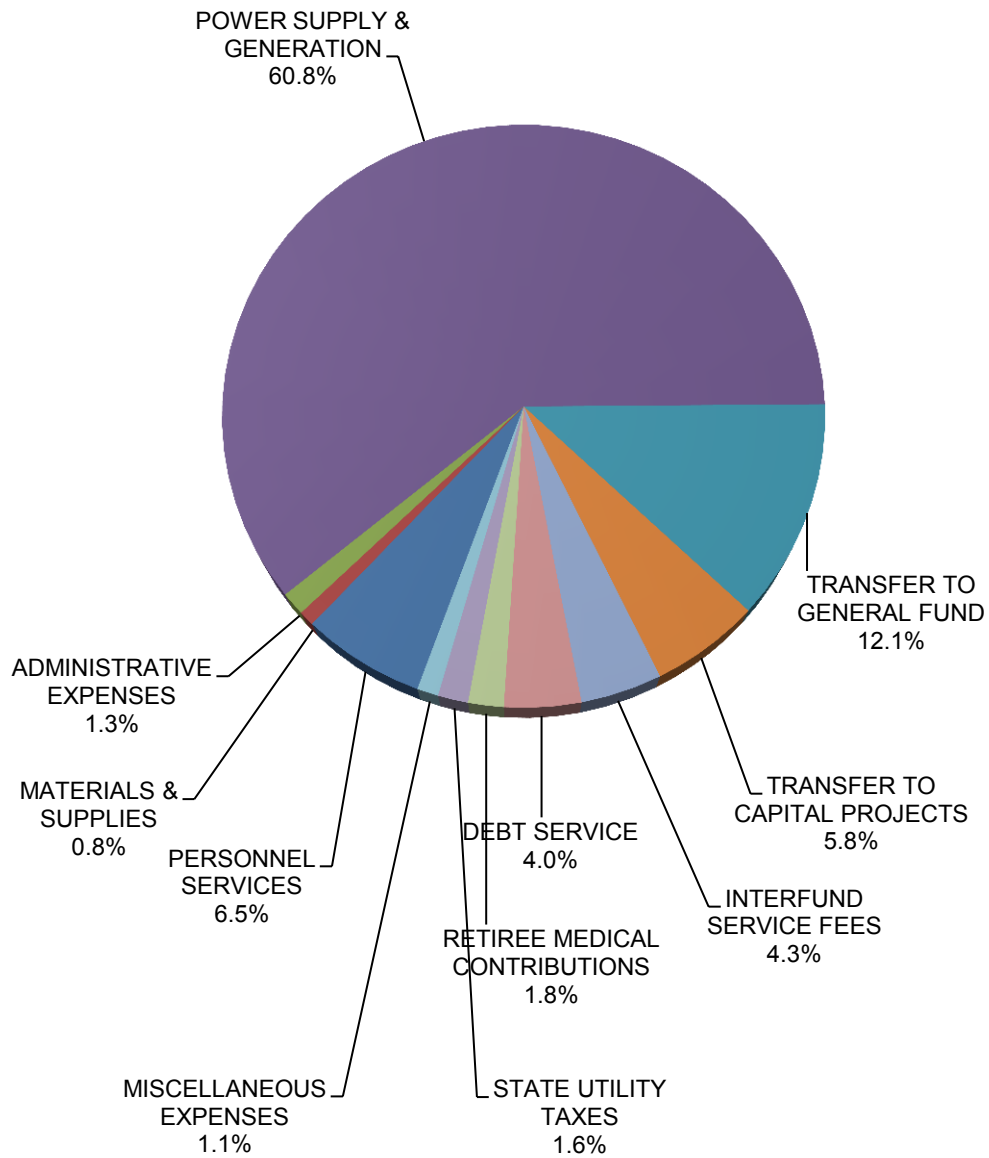
Electric Fund Fiscal Year 2014/2015

Expense by Function



Electric Fund Fiscal Year 2014/2015

Expense by Category



**CHARTER ARTICLE IV,
SEC 44 AND
FINANCIAL POLICIES**

Sec. 44. - Annual budget.

On or before the second Monday of May of each year, the city manager shall prepare and submit to the council, a budget, presenting a financial plan for conducting the affairs of the city for the ensuing fiscal year. The total of proposed expenditures shall not exceed the total of anticipated income.

The budget shall include the following information:

1. A detailed statement showing the expenses of conducting each department and office of the city for the current year and last preceding fiscal year.
2. A detailed estimate of the expenses of conducting each department and office of the city for the ensuing fiscal year with reasons for the increases and decreases recommended.
3. The amount of the debt of the city together with a schedule of maturities of bond issues.
4. A statement showing the amount required for interest on the city debt and for paying off any bonds maturing during the year and the amount required for the sinking fund.
5. An itemized statement of all anticipated income of the city with a comparative statement of the amounts received by the city from each of the same or similar sources for the last preceding and current fiscal years.
6. An estimate of the amount of money to be received from taxes.
7. Such other information as the city manager may think desirable or as may be required by the council.

The council shall on or before the second Monday in the month of June in each year adopt a budget for the succeeding fiscal year. The council shall, so far as possible, adhere to the budget so adopted in the making of appropriations.

(Amd. of 7-12-2005 (S.B. 126))

CITY OF DOVER FINANCIAL POLICIES



06/25/12

CITY OF DOVER, DELAWARE

FINANCIAL POLICIES

The purpose of these policies is to present a standardized set of principles that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that will be used to guide the City in maintaining financial stability. It will be the responsibility of the Finance Department to ensure the financial objectives of these policies are maintained.

Revenue Policy

1. The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
2. The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
3. The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
4. The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges every three to five years to determine modifications needed to keep pace with the cost of providing the services. Property Tax Rates are set annually
5. The City will review its incentive programs every three years and provide City Council with the amount of foregone revenues and any recommended changes.
6. The City will establish, when feasible, self-supporting enterprise funds and intergovernmental service funds in which a relationship between revenues and expenditures clearly exists.
7. The City will project current revenues on a conservative basis so the actual revenues will consistently meet or exceed budgeted revenues. Revenues greater or less than the original budget will flow through to the audited Ending Budget Balance.
8. The City will maintain a budgetary control system and will prepare reports, which compare actual revenues to budgeted amounts.
9. The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.
10. The City will review annually and revise, where necessary, its cost allocation formulas, i.e. internal service departments.

11. Upon satisfying all rate covenants the City will provide operating transfers to the General Fund. From the Water/Wastewater Utility no greater than \$500,000 and from the Electric Utility no greater than \$8,000,000. The Utility transfers will not exceed 25% of the General Fund Revenues.

Expenditure Policy

1. Basic and essential services provided by the City will receive first priority for funding, i.e. Public Safety & Health, Utilities, Streets, & Sanitation. The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
2. The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. The Beginning Budget Balance will not be considered a revenue source.
3. The City will maintain a budgetary control system to ensure adherence to the original adopted budget and will prepare reports, which compare actual expenditures to budgeted amounts. Expenditures greater or less than the original adopted budget will flow through the audited Ending Budget Balance.
4. The City will refrain from budgeting revenues derived from infrequent and unanticipated transactions for ongoing expenses. These revenues will be set aside for asset replacement or as otherwise directed by Mayor and Council.
5. The City will provide access to medical, dental, vision, life, AD & D, and short-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees as outlined in the City Personnel Handbook or collective bargaining agreements
6. The City will provide access to medical and dental insurance for its retirees and their families. The cost for these benefits will be a shared responsibility between the City and its retirees as outlined in the City Personnel Handbook or collective bargaining agreements.
7. The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the actuarial determined percentage defined for each of the respective retirement plans.
8. The City will establish an Other Post-Employment Benefit Fund (OPEB) and provide available funding for early implementation of a new accounting standard promulgated by the Government Accounting Standards Board. The City will make contributions for eligible employees and retirees at the actuarial determined rates or percentages to fund future retiree medical benefits.

Debt Policy

1. The City will maintain a debt management policy and full disclosure on financial reports.
2. The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
3. The City will adhere to its debt covenants.
4. The City will review its debt capacity every three years.
5. The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term debt or use of reserves will be recommended.
6. The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
7. The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when practical.
8. The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds.

Budget Balance/Reserve Policy – General Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for the General Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.

4. The total of the General Fund budget and contingency balances shall not exceed 17% (~ 2 months) of Budgeted Operating Revenues.
5. The City will create a Capital Asset Replacement account for Governmental Fund asset procurements. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will appropriate excess (amounts greater than budgeted) revenues to fund this account, or if the balance is less than the \$500,000 minimum, \$200,000 per annum until such time the minimum balance is replenished.
6. The City will create a General Capital Project Fund to account for all General Government asset procurements and projects. The City will provide operating fund transfers and/or debt proceeds for each fiscal year's Capital Investment Plan. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis.

Budget Balance/Reserve Policy – Water/Wastewater Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 17% (two months) of the current year operating revenues for each of the Water & Wastewater Utility Funds, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the ratepayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for each the Water & Wastewater Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.
4. The total of the combined Water & Wastewater Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.
5. The City will maintain a Capital Asset Replacement account to cover replacement or procurement of assets of the utility. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of \$500,000 for each utility for Capital Asset Replacements. The City will appropriate excess revenues to fund this account, or if the balance is less than the minimum \$100,000 per annum for each utility until such time the minimum balance is achieved.

6. The City established by ordinance on December 17, 1996 the Wastewater Impact Fee Reserve to provide for future expansion of the City's wastewater system due to increased demand. The ordinance further provides for debt service payments attributed to wastewater expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of wastewater revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Wastewater Fund over the succeeding seven years of any project completion.
7. The City established by ordinance on February 1, 2008 the Water Impact Fee Reserve to provide for future expansion of the City's water system due to increased demand. The ordinance further provides for debt service payments attributed to water expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of water revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Water Fund over the succeeding seven years of any project completion.
8. The Water & Wastewater Improvement & Extension Fund budget balance shall be no less than \$200,000 of the current fiscal year's appropriation for water and wastewater projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than \$250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.

Budget Balance/Reserve Policy – Electric Revenue Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% (45 days) of the current year operating revenues for the Electric Revenue Fund, excluding the carry forward balance and power cost adjustments. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
3. The City will maintain a minimum reserve, in a contingency account, of at least 1% of the current year operating revenues for the Electric Revenue Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and

above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.

4. The total of the combined Electric Revenue Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.
5. The City has established by bond covenant an account to cover insurance deductibles on the electric transmission and distribution system or the generating plants. The City shall maintain a minimum balance of \$350,000 to cover various deductibles.
6. Recognizing price fluctuations in the wholesale power markets the City has established a rate stabilization reserve. The purpose of using such a reserve is to level off the fluctuations in the wholesale power supply market and in turn provide stable rates to our customers. In those instances where the actual cost of power supply and generation are less/more than the budgeted cost of power supply and generation, the City will transfer the difference to/from the Rate Stabilization Reserve. The balance shall be maintained at a minimum of 3% not to exceed 10% of the purchase power cost in any given year. If the reserve balance exceeds the 10% maximum, a credit will be applied to the power cost adjustment.
7. The Electric Improvement & Extension Fund budget balance shall be no less than \$200,000 of the current fiscal year's appropriation for electric system projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than \$250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.
8. The City has established an account to provide for capital financing of Future Capacity or system expansion. The City shall maintain a balance equivalent to the value of 10% growth in capacity at any given time, or no less than \$10,000,000. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion.
9. The City has established an account to provide for replacement or procurement of utility system assets, otherwise known as Depreciation Reserve. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of \$10,000,000. The primary purpose of this account is to provide partial or all financing of major capital projects and minimize debt service payments. The account is also intended to cover unforeseen capital replacements due to equipment breakdowns, storms or hurricane damages. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion.
10. The total of the combined Electric Revenue and Electric Improvement & Extension Fund budget and reserve balances shall be benchmarked at 50% Budgeted Operating Revenues. Operating Fund Budget Balance and Reserves shall be adjusted to appropriate levels through adjustments

in the operating budget. Improvement & Extension Fund Budget Balance and Reserves shall be adjusted in accordance with the Capital Improvement Plan.

Investment and Cash Management Policy

1. The City will deposit all receipts on a timely basis in interest bearing accounts.
2. The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
3. The City will limit its investments to the types of securities provided for by Delaware statutes.
4. The City will diversify its investments by maturity date to protect against market fluctuations.
5. The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.
6. The City will maintain an Investment Policy based on prudent investment practices and will monitor all investment managers' compliance with policy objectives.

Capital Improvement Policy

1. The City will prepare and update, as needed a five-year Capital Improvements Program (CIP) which will provide for the orderly maintenance, replacement, and expansion of capital assets.
2. The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
3. When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source.
4. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs and savings associated with a project or an improvement will also be given consideration in the establishment of priorities.
5. The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
6. The City will incorporate the reasonable findings and recommendations of other cities' Boards, Commissions, Committees, and Citizen Task Forces, as they relate to capital projects and improvements.
7. The City will seek input from the public by holding public hearings in relation to the establishment of projects and project priorities.

Financial Reporting Policy

1. The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Delaware.
2. The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties.
3. The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
4. The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
5. The City will place continued emphasis on review and maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide reasonable assurance, but not absolute, assurance regarding:
 - (a) the safeguarding of assets against loss from unauthorized use or disposition and,
 - (b) the reliability of financial records for preparing financial statements and reports, and the maintaining accountability for assets.
6. The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

Adoption:

1. Approval by City Council: January 28, 2002
2. Amended by City Council: November 25, 2002
3. Amended by City Council: May 10, 2004
4. Amended by City Council: February 26, 2007
5. Amended by City Council: July 28, 2008
6. Amended by City Council: February 14, 2011
7. Amended by City Council: June 27, 2011
8. Amended by City Council: September 26, 2011
9. Amended by City Council: June 25, 2012



CITY OF DOVER DEPARTMENT OF FINANCE PROCEDURE MANUAL

TITLE: Budget Administration - Guidelines
for Operating Departments

PROCEDURE # F306
DATE: July 10, 2006
REVISED: September 13, 2013

Each Department Head is responsible for managing their overall budgets for account variances created by routine operating expenses. This policy is intended to permit the redistribution of funds in departmental budgets when unexpected events or transactions occur. It establishes the procedure to be followed when the approval of a supplemental appropriation is requested. It restricts the redistribution of personnel and capital outlay accounts. All redistributions are to be rounded to the nearest hundred dollars (no cents). This procedure is not intended to adjust line items for normal operating cost overages, less than \$500.

1. Definitions, as used in this policy:

“Fund”: In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose and having transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.

“Department”: Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Dover is organized into twelve (12) departments: City Clerk, City Manager, Customer Services, Electric, Information Services, Finance and Procurement & Inventory, Human Resources, Planning & Inspections and Parks & Recreation & Library, Police, Public Works, and Tax Assessor.

“Division”: Is the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Electric Engineering Division is part of the Electric Department.

“Category”: Within each division, each expenditure line item is grouped into a category of related expenditures. The budget for each line item is listed by categorical total. Examples of a category include personnel services, materials & supplies, administrative expenditures, capital outlay, project accounts, and depreciation.

2. Department Managers may redistribute monies “within” a group of accounts in a particular category, except salary/benefits, and capital outlay accounts to address unexpected events or transactions. Form COD #98 shall be used to request the transfer of funds. The monies shall not be encumbered until the Finance Director has returned a copy of Form COD #98 advising the manager that the redistribution has been entered into the budget software.
3. Transfers between categories material/supplies and administrative are permitted.
4. Transfers from salary and benefit accounts are permitted with approval of the City Manager to cover unanticipated expenses created by vacancies. Examples are advertising, agency labor,

contract services, and recruiting agencies.

5. The redistribution request must be submitted to the Finance Department for verification and confirmation, and then Finance will forward to the City Manager. Confirmation of the change will be made to the originating department by the Finance Department once the change has been approved.
6. No funds authorized in capital outlay may be encumbered unless said purchase was detailed in the “approved” budget.

Any Capital Improvement Project (CIP) deferrals due to cost over-runs in other CIP items shall be communicated to the Council and the Controller/Treasurer.

The City Manager may approve transfers of savings from completed CIP items to non-completed CIP items. Any transfers that cause the particular item or project to exceed its original budget 10% or greater will be communicated to Council and the Controller/Treasurer.

To request an exception in capital outlay or project categories, submit a written memorandum explaining the request and attach a copy of the original budget submission. The memorandum must explain the reason for not purchasing the authorized items. A copy noting the action taken on the request by the City Manager will be returned to the respective department. Council and the Controller/Treasurer will be copied on all exception request approvals.

All capital outlay change requests must be accompanied by a Capital Improvement Project worksheet in the following instances:

- Scrap a CIP and create a new CIP
- Reduce approved CIP and create a new CIP
- New funded CIP (grant)

The Controller/Treasurer will adjust project budgets each year to include prior year project balances before finalizing the Carry Forward Budget Balances for multi-year projects or projects not completed due to unforeseen circumstances. This process will be followed only on projects that were approved by City Council in a prior year CIP.

7. The City Manager may approve intra-fund transfers (i.e., within the General Fund) of up to five percent per annum, Form COD #98, with the exception of line items associated with salary and benefits.
8. All personnel positions will receive and be adhered to, the documented increases as approved through the budget process. Any exceptions require Council approval.
9. Budget amendments exceeding that authorized above or that affect budget balances shall be referred to the City Council.

CITY OF DOVER

COST CENTER REQUEST FOR BUDGET AMENDMENT

Department: _____
 From Account #: _____
 To Account #: _____

Fiscal Year: _____
 Date of Request: _____
 (Check Only One)

- ☐ Change Within Budget
☐ Supplemental Appropriation
☐ Departmental Transfers

By: _____
 (Signature)

	Element Object	Account Name	Original Budget	Net Previous Changes	Current Revised Budget	Requested Change or Supplement	Adjusted Budget	YTD Expense
FROM			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
TO			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
			\$ -	-	\$ -	-	\$ -	\$ -
	1	2	3	4	5	6	7	8

Request Justification: _____

Instructions: Complete all appropriate items. Figures in columns four and seven must be preceded by a "plus" or a "minus" sign. Round all figures to nearest dollar. Use the reverse side of this form if additional space is needed to justify request. Form must bear the live signature(s) of cost center manager(s). Before submitting request to Finance Department for consideration, obtain verification from the accounting department that all all figures are correct. Submit copy of request to the City Manager. A copy will be returned noting the action taken.

Approval: _____
 City Manager Controller/Treasurer

Date of Action: _____

Approved as: Requested ☐ Approved as Modified ☐ Denied ☐

Deferred Until: _____

For Finance Department Use Only **Processed:** _____ **By:** _____
 COD FINANCE FORM 98

PERSONNEL INFORMATION

CONTAINS THE FOLLOWING:

- PERSONNEL TABLE
- PERSONNEL CHANGES
- PERSONNEL COST SUMMARY
- OVERTIME TRENDS
 - FY12 THROUGH FY15 COMPARISON

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover
Fiscal Year 2015 Proposed Budget
Personnel Table

DEPT/DIVISION	2012-2013 BUDGET	2013-2014 BUDGET	2014-2015 BUDGET
CITY CLERK	4.0	4.0	4.0
CITY MANAGER	3.0	3.0	4.0
CODE ENFORCEMENT	4.0	5.0	5.0
COMMUNITY DEVELOPMENT (GRANT FUND)	0.5	0.0	0.0
CUSTOMER SERVICES	14.0	14.0	14.0
ECONOMIC DEVELOPMENT	3.0	3.0	3.0
FACILITIES MANAGEMENT	9.0	7.0	7.0
FINANCE	8.0	8.0	8.0
FIRE DEPARTMENT	6.0	6.0	6.0
FLEET MAINTENANCE	6.0	6.0	6.0
GROUNDS	14.0	13.0	13.0
HUMAN RESOURCES	3.0	3.0	3.0
INFORMATION TECHNOLOGY	5.0	5.0	5.0
INSPECTIONS	7.0	6.0	6.0
LIBRARY	13.0	13.0	13.0
LIFE SAFETY	3.0	3.0	3.0
MAYOR	1.0	1.0	1.0
PARKS AND RECREATION	5.0	5.0	5.0
PLANNING	4.5	5.0	5.0
POLICE - TOTAL*	122.0	124.0	124.0
PROCUREMENT AND INVENTORY	4.0	4.0	4.0
PUBLIC WORKS - ADMINISTRATION	6.0	5.0	5.0
PUBLIC WORKS - ENGINEERING	0.0	0.0	3.0
SANITATION	11.0	11.0	11.0
STREETS	10.0	8.0	8.0
TAX ASSESSOR	3.0	3.0	3.0
GENERAL FUND AND CDBG TOTAL	269.0	265.0	269.0
ELECTRIC ADMINISTRATION	3.0	3.0	3.0
ELECTRIC SYSTEM OPERATIONS	5.0	5.0	5.0
ELECTRIC ENGINEERING	10.0	10.0	10.0
ELECTRIC T & D	24.0	24.0	24.0
METER READING - CUSTOMER SERVICE	3.0	3.0	3.0
ELECTRIC FUND TOTAL	45.0	45.0	45.0
WATER/WASTEWATER ENGINEERING	6.0	7.0	5.0
WATER CONSTRUCTION	5.0	5.0	3.0
WATER MANAGEMENT	5.0	4.0	4.0
WASTEWATER MANAGEMENT	10.0	11.0	11.0
WATER TREATMENT PLANT	10.0	10.0	11.0
WATER/WASTEWATER FUND TOTAL	36.0	37.0	34.0
TOTAL FULL-TIME PERSONNEL	350.0	347.0	348.0

* 93 Officers; 31 Civilians - 124 Total Employees

DEPT/DIVISION	2012-2013 BUDGET	2013-2014 BUDGET	2014-2015 BUDGET
PART-TIME PERSONNEL			
CITY COUNCIL COMMITTEES	17.0	17.0	17.0
PLANNING COMMISSION	14.0	14.0	14.0
FIRE	1.0	1.0	2.0
GROUNDS	0.0	0.0	1.0
PARKS AND RECREATION	10.0	10.0	14.0
LIBRARY	13.0	14.0	13.0
CUSTOMER SERVICES	0.0	1.0	1.0
SUBSTANCE ABUSE GRANT	12.0	12.0	15.0
TOTAL PART-TIME PERSONNEL	67.0	69.0	77.0
TOTAL PERSONNEL	417.0	416.0	425.0

City of Dover
Fiscal Year 2015 Proposed Budget

The proposed budget reflects the following personnel changes:

DEPT/DIVISION	POSITION	CHANGE	COMMENTS	FTE	Casual/ Seasonal
Fire	Relief Dispatcher	Addition		-	1.0
Public Works					
Grounds	Laborer II	Addition		-	1.0
Engineering	Public Works Inspector	Transfer	From WWW Engineering	1.0	-
	Civil Engineer	Transfer	From WWW Engineering	1.0	-
	Environmental Scientist	Addition		1.0	-
Library	Library Assistant	Addition		-	1.0
	Library Clerk II	Removed		-	(1.0)
	Library Clerk I	Removed		-	(1.0)
Recreation	Playground Leader II	Removed		-	(3.0)
	Playground Leader I	Addition		-	7.0
City Manager	Assistant City Manager	Addition		1.0	-
Substance Abuse Prev. Grant	Playground Leader I	Addition		-	2.0
	Playground Leader II	Addition		-	1.0
GENERAL FUND & SUBSTANCE ABUSE GRANT				4.0	8.0
Water/Wastewater Engineering	Public Works Inspector	Transfer	PW - Engineering	(1.0)	-
	Civil Engineer	Transfer	PW - Engineering	(1.0)	-
Water Construction	MEO II	Removed		(1.0)	-
	Utility Construction Worker	Removed		(1.0)	-
Water Treatment Plant	Water Treatment Operator	Addition		1.0	-
WATER/WASTEWATER FUND				(3.0)	0.0

City of Dover Personnel Budget Fiscal Year 2015 Total City by Fund									
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
1100-511	4	City Clerk	\$ 220,600	\$ -	\$ -	\$ -	\$ 220,600	\$ 124,900	\$ 345,500
1200-512	17	City Council	-	-	-	84,300	84,300	6,600	90,900
1300-513	3	Assessor	126,500	-	-	-	126,500	63,100	189,600
1400-514	8	Fire	229,700	6,000	32,000	25,600	293,300	140,900	434,200
1500-522	14	Grounds	438,100	8,500	11,100	8,700	466,400	391,300	857,700
1500-523	26	Library	597,700	-	3,900	155,100	756,700	385,400	1,142,100
1500-525	19	Recreation	212,400	-	-	105,900	318,300	119,000	437,300
1600-531	3	Life Safety	145,100	8,600	7,600	-	161,300	79,300	240,600
1600-532	5	Code Enforcement	224,700	-	2,000	-	226,700	151,900	378,600
1600-533	19	Planning	315,900	(48,800)	-	17,100	284,200	126,100	410,300
1600-534	6	Building Inspections	252,000	-	1,800	-	253,800	174,600	428,400
1600-535	3	Economic Development	138,700	-	-	-	138,700	57,200	195,900
1700-542	31	Civilian Police	1,282,700	27,100	50,000	-	1,359,800	797,900	2,157,700
1700-543	93	Law Enforcement	6,667,500	175,800	400,000	-	7,243,300	3,558,200	10,801,500
1700-544	0	Police Extra Duty	633,300	-	-	-	633,300	79,200	712,500
1800-554	8	Streets	281,500	2,400	4,700	-	288,600	224,000	512,600
1800-555	11	Sanitation	416,200	1,400	12,100	-	429,700	314,800	744,500
2100-515	4	City Manager	295,600	6,000	2,000	-	303,600	118,500	422,100
2200-516	5	Information Technology	279,800	-	-	-	279,800	197,400	477,200
2300-517	8	Finance	493,600	-	-	-	493,600	271,600	765,200
2400-551	5	Public Works Admin	297,800	-	-	-	297,800	201,600	499,400
2500-552	7	Facilities	285,200	900	10,500	-	296,600	197,000	493,600
2600-553	3	Public Works Engineering	128,400	500	800	-	129,700	54,900	184,600
2700-571	4	Procurement & Inventory	175,700	4,000	1,600	-	181,300	98,700	280,000
2800-572	6	Fleet Maintenance	277,400	800	1,000	-	279,200	197,800	477,000
2900-529	15	Customer Service	554,600	-	-	14,600	569,200	356,300	925,500
3100-518	3	Human Resources	179,700	-	-	-	179,700	129,300	309,000
3200-519	1	Mayor	45,000	-	-	-	45,000	10,600	55,600
		Total General Fund	\$ 15,195,400	\$ 193,200	\$ 541,100	\$ 411,300	\$ 16,341,000	\$ 8,628,100	\$ 24,969,100
Count	331	Divisions = 28; Council 17 part-time/temp; Library 12 part-time/temp; Recreation 14 part-time/temp; Fire 2 part-time/temp; Grounds 1 part-time/temp; Planning 14 part-time/temp; Customer Service 1 part-time/temp; Substance abuse grant 15 part-time/temp;							
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
2600-553	5	Engineering	\$ 287,100	\$ 500	\$ 800	\$ -	\$ 288,400	\$ 150,500	\$ 438,900
5600-556	3	Construction	118,400	4,000	7,100	-	129,500	99,100	228,600
6800-568	4	Water	188,600	4,600	9,100	-	202,300	156,600	358,900
6900-569	11	Wastewater	346,100	20,800	27,000	-	393,900	222,100	616,000
7600-576	11	Water Treatment	456,100	3,200	34,800	-	494,100	343,100	837,200
		Total Water/Wastewater Fund	\$ 1,396,300	\$ 33,100	\$ 78,800	\$ -	\$ 1,508,200	\$ 971,400	\$ 2,479,600
Count	34	Divisions = 5							
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
8200-562	24	T & D	\$ 1,481,000	\$ 27,300	\$ 115,000	\$ -	\$ 1,623,300	\$ 1,381,500	\$ 3,004,800
8300-563	10	Engineering	609,700	9,500	11,000	-	630,200	446,900	1,077,100
8400-564	3	Administration	172,200	-	2,000	-	174,200	86,200	260,400
8500-565	3	Meter Reading	122,500	1,700	5,000	-	129,200	108,900	238,100
8600-526	5	System Operators	342,000	5,100	50,000	-	397,100	286,600	683,700
		Total Electric Fund	\$ 2,727,400	\$ 43,600	\$ 183,000	\$ -	\$ 2,954,000	\$ 2,310,100	\$ 5,264,100
Count	45	Divisions = 5							
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
9900-596	0	CDBG	\$ -	\$ 47,000	\$ -	\$ -	\$ 47,000	\$ -	\$ 47,000
9900-581	15	Substance Abuse Grant	-	-	-	49,900	49,900	4,100	54,000
		Total Grant Funds	\$ -	\$ 47,000	\$ -	\$ 49,900	\$ 96,900	\$ 4,100	\$ 101,000
Count	425	GRAND TOTAL	\$ 19,319,100	\$ 316,900	\$ 802,900	\$ 461,200	\$ 20,900,100	\$ 11,913,700	\$ 32,813,800
Full-Time	348	Divisions = 38 w/o CDBG and Substance Abuse Grant							
PP/TEMP	77	Count includes Council Members and Committee/Commission Members							

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CITY OF DOVER
OVERTIME COMPARISON
FISCAL YEAR 2012 THROUGH 2015

	2012				2013				2014 THROUGH JUNE				2015
DEPARTMENT	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Proposed
CITY CLERK		73	(73)	---	-	-	-	---	-	-	-	---	0
FIRE	39,148	55,292	(16,144)	141.2%	44,900	59,659	14,759	132.9%	48,800	45,836	(2,964)	93.9%	32,000
GROUND	15,300	15,021	279	98.2%	15,000	10,147	(4,853)	67.6%	14,900	15,057	157	101.1%	11,100
PARKS & RECREATION	-	-	-			342	342	---	-	102	102	---	0
LIBRARY	3,600	2,983	617	82.8%	3,500	4,868	1,368	139.1%	3,700	5,496	1,796	148.5%	3,900
LIFE SAFETY	6,900	7,512	(612)	108.9%	7,000	7,608	608	108.7%	7,000	9,523	2,523	136.0%	7,600
CODE ENFORCEMENT	2,670	2,608	62	97.7%	3,000	2,918	(82)	97.3%	2,000	1,179	(821)	58.9%	2,000
PLANNING				---	1,800	770	(1,030)	42.8%	-	377	377	---	0
PUBLIC INSPECTIONS				---		853	853	---	1,000	1,840	840	---	1,800
POLICE CIVILIAN	45,000	54,576	(9,576)	121.3%	55,000	77,476	22,476	140.9%	66,200	83,514	17,314	126.2%	50,000
POLICE LAW ENFORCEMENT	450,000	496,413	(46,413)	110.3%	500,000	446,587	(53,413)	89.3%	500,000	355,468	(144,532)	71.1%	400,000
STREET	11,880	5,026	6,854	42.3%	9,000	4,465	(4,535)	49.6%	8,800	10,867	2,067	123.5%	4,700
SANITATION	16,200	13,843	2,357	85.5%	15,000	13,406	(1,594)	89.4%	13,200	26,215	13,015	198.6%	12,100
CITY MANAGER				---		1,737	1,737	---	1,500	2,513	1,013	167.5%	2,000
FINANCE		188	(188)	---	1,800	-	(1,800)	0.0%	-	104	104	---	0
PW ADMINISTRATION		1,043	(1,043)	---	600	541	(59)	90.1%	-	-	-	---	0
FACILITIES MANAGEMENT	450	1,058	(608)	235.1%	800	8,514	7,714	1064.2%	7,600	14,238	6,638	187.3%	10,500
ENGINEERING				---				---				---	800
CENTRAL SERVICES	700	788	(88)	112.6%	400	1,749	1,349	437.2%	-	2,132	2,132	---	0
VEHICLE MAINTENANCE	1,350	305	1,045	22.6%	3,500	773	(2,727)	22.1%	2,400	10,451	8,051	435.5%	1,000
HUMAN RESOURCES				---		-	-	---	-	-	-	---	0
WATER ENGINEERING	900	966	(66)	107.3%	600	949	349	158.2%	3,300	927	(2,373)	28.1%	800
CONSTRUCTION & MAINT	4,500	8,561	(4,061)	190.2%	12,500	12,467	(33)	99.7%	15,000	12,178	(2,822)	81.2%	7,100
WATER	9,900	8,160	1,740	82.4%	11,650	7,354	(4,296)	63.1%	11,200	11,755	555	105.0%	9,100
WASTE-WATER	24,300	23,300	1,000	95.9%	27,050	26,562	(488)	98.2%	27,100	24,351	(2,749)	89.9%	27,000
WATER TREATMENT PLANT	23,300	21,038	2,262	90.3%	18,500	34,107	15,607	184.4%	19,700	24,591	4,891	124.8%	34,800
TRANSMISSION/DISTRIBUTION	99,074	126,886	(27,812)	128.1%	127,800	172,288	44,488	134.8%	127,800	110,376	(17,424)	86.4%	115,000
ELECTRIC ENGINEERING	20,250	7,998	12,252	39.5%	7,800	18,570	10,770	238.1%	15,000	10,912	(4,088)	72.7%	11,000
ELECTRIC ADMINISTRATION		237	(237)	---		2,021	2,021	---	-	-	-	---	2,000
ELECTRIC METERING	12,250	9,129	3,121	74.5%	6,000	11,168	5,168	186.1%	8,800	9,377	577	106.6%	5,000
ELECTRIC SYSTEMS OPERATIONS	18,000	43,311	(25,311)	240.6%	43,900	61,029	17,129	139.0%	50,300	68,038	17,738	135.3%	50,000
TOTAL	805,672	906,315	(100,643)	112.5%	917,100	988,928	71,828	107.8%	955,300	857,416	(97,884)	89.8%	801,300
ELECTRIC PLANT OPERATIONS	172,800	169,456	3,344	98.1%	200,900	195,419	(5,481)	97.3%	195,700	226,536	30,836	115.8%	198,700
POLICE EXTRA DUTY	400,000	636,631	(236,631)	159.2%	664,900	738,537	73,637	111.1%	675,400	588,971	(86,429)	87.2%	633,300

CAPITAL INVESTMENTS PLAN

CONTAINS THE FOLLOWING SUBSECTIONS:

- REVENUE SOURCES AND FUNDS**
- TOTAL CITY SUMMARY**
- GENERAL**
- WATER/WASTEWATER**
- ELECTRIC**
- VEHICLE REPLACEMENTS**

GENERAL FUND

City of Dover, Delaware
FY 2015 Capital Investment Plan
 FY 15 thru FY 19

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Fire/Robbins Hose								
Annual Contribution to Robbins Hose	FR1400	1	238,500	319,200	319,200	319,200	409,200	1,605,300
Fire/Robbins Hose Total			238,500	319,200	319,200	319,200	409,200	1,605,300
Parks and Recreation								
Schutte Park Land Improvements	PR1402	3		190,000				190,000
Park and Playground Improvement Program	PR1501	2	66,000		66,000			132,000
Dover Park Improvement	PR1502	1	80,000					80,000
Splash Pad	PR1503	4			20,000	280,000		300,000
Skate Parks	PR1602	5			10,000	300,000		310,000
Parks and Recreation Total			146,000	190,000	96,000	580,000		1,012,000
Public Works - Streets								
Garrison Oak Technical Park Streets	ST1304	n/a	2,586,100	0	0	0	0	2,586,100
Street, Concrete, and Alley Program	ST1501	1	900,000	1,000,000	1,000,000	1,050,000	1,102,500	5,052,500
Stormwater Utility Planning	ST1503	3	90,000					90,000
Old PW2 Site Improvements	ST1504	4	150,000	385,000				535,000
Silverlake Dam Inspection/Emergency/O&M Plans	ST1505	n/a	51,400					51,400
Public Works - Streets Total			3,777,500	1,385,000	1,000,000	1,050,000	1,102,500	8,315,000
GRAND TOTAL			4,162,000	1,894,200	1,415,200	1,949,200	1,511,700	10,932,300

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Bond Proceeds	2,586,100	0	0	0	0	<i>2,586,100</i>
Community Transportation Fund		30,000				<i>30,000</i>
General Fund	1,422,900	1,744,200	1,362,200	1,519,200	1,511,700	<i>7,560,200</i>
Parkland Reserve Fund		40,000	10,000	150,000		<i>200,000</i>
State Grant	153,000	80,000	43,000	280,000		<i>556,000</i>
GRAND TOTAL	4,162,000	1,894,200	1,415,200	1,949,200	1,511,700	<i>10,932,300</i>

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Fire/Robbins Hose

Contact Fire Chief

Type Vehicle

Useful Life 15-20 years

Category General

Priority 1

Status Active

Total Project Cost: \$3,050,336

Project # FR1400

Project Name Annual Contribution to Robbins Hose

New Project: No

Account Number:

Time-Line:

Description

This contribution covers payments to the Robbins Hose Company to cover the Major Fire Apparatus Replacement Plan.

Justification

The Major Fire Apparatus Replacement Plan ensures loan payments for replacement according to a schedule which guarantees equipment will not be outdated and unserviceable. This plan is based on replacing one of the Company's five engines and one rescue vehicle every three years which would put the average replacement age at 18 years. The two ladder trucks would be replaced every 15 years depending on condition and current needs. This schedule would reduce overall maintenance costs because fire apparatus would be replaced before major problems occur. By providing the Robbins Hose Company with the needed payments for the Major Fire Apparatus Replacement Plan, the Robbins Hose Company will be enabled to pay for a \$2.5 million door rehabilitation of the Company Headquarters on Governors Avenue. This renovation is designed to handle 25 years of growth of the company and would preclude any need for an additional fire station in Dover. The Robbins Hose Company will also cover costs associated with miscellaneous apparatus and equipment such as command units, utility vehicles, and large hose replacement.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT result in increased maintenance costs; possibility of not meeting ISO requirements and NFPA standards .

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
1,445,036	Equip/Vehicle/Furnishings	238,500	319,200	319,200	319,200	409,200	1,605,300
Total	Total	238,500	319,200	319,200	319,200	409,200	1,605,300

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
1,445,036	General Fund	238,500	319,200	319,200	319,200	409,200	1,605,300
Total	Total	238,500	319,200	319,200	319,200	409,200	1,605,300

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1402
Project Name Schutte Park Land Improvements

Type Improvement

Useful Life 50 years

Category General

Priority 3

Status Active

New Project: No

Account Number: TBD

Time-Line: FY14-FY16

Total Project Cost: \$220,000

Description

This project includes a boundary and topographical survey of Schutte Park and a plan to develop multipurpose fields on the lands on the west side of the park and to complete the multipurpose pathway around the park's perimeter. The survey is being performed during FY14. Design will be completed by in-house engineering staff during FY15 and the improvements will be completed in FY16.

Justification

Currently, the Schutte Park addition is unusable. There is constant demand for field space, and we have 14 acres of unusable space. This project would make the area useable.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
30,000	Construction/Maintenance		190,000				190,000
Total	Total		190,000				190,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
30,000	Community Transportation Fund		30,000				30,000
Total	General Fund		40,000				40,000
	Parkland Reserve Fund		40,000				40,000
	State Grant		80,000				80,000
	Total		190,000				190,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation

Contact Planning Director

Project # PR1501
Project Name Park and Playground Improvement Program

Type Improvement

Useful Life 10-15 years

Category General

Priority 2

Status Active

New Project: No

Account Number: TBD

Time-Line: FY15-FY17

Total Project Cost: \$132,000

Description

This project provides for a regular replacement of playground equipment throughout the park system. It could also potentially include installation of playground equipment in parks without equipment. This is important to ensure that equipment is replaced as old equipment deteriorates and becomes less safe. All newly installed equipment will meet the standards of the Consumer Product Safety Commission.

In FY15, it is proposed to install a swingset in Dover Park to replace a swingset damaged during a storm in 2012. We also plan to install a playground in Mallard Pond Park as it is surrounded by residential neighborhoods and currently has no play equipment or other recreation amenities for FY17, we will assess the condition of existing equipment and prioritize accordingly.

Justification

As equipment ages it deteriorates and can become unsightly and/or unsafe. Replacement of dated equipment is important to ensure that our parks meet the needs of the population and provides a safe play environment.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	66,000		66,000			132,000
Total	66,000		66,000			132,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	33,000		33,000			66,000
State Grant	33,000		33,000			66,000
Total	66,000		66,000			132,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1502
Project Name Dover Park Improvement

Type Improvement

Useful Life Unknown

Category General

Priority 1

Status Active

New Project: Yes

Account Number: TBD

Time-Line: FY15

Total Project Cost: \$80,000

Description

This project will provide park improvements based on the results of the Recreation Needs Assessment.

Justification

As part of the Council action to demolish the existing recreation center building, Council ordered staff to budget for improvements to Dover Park pending the outcome of the Recreation Needs Assessment.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	80,000					80,000
Total	80,000					80,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	80,000					80,000
Total	80,000					80,000

Budget Impact/Other

Unknown at this time.

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1503
Project Name Splash Pad

Type Improvement

Useful Life 10-15 years

Category General

Priority 4

Status Active

New Project: No

Account Number: TBD

Time-Line: FY17-FY18

Total Project Cost: \$300,000

Description

This project will construct a ground-level splash pad in a City Park. Consequences of delaying or eliminating this project include; not meeting the needs of our residents who depend on Silver Lake for outdoor recreation.

Justification

This project would improve the quality of life for families in Dover. It would be an enhancement to our summer outdoor camp and sport activities and provide outdoor water activities during the summer months.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			20,000			20,000
Construction/Maintenance				280,000		280,000
Total			20,000	280,000		300,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund			10,000			10,000
Parkland Reserve Fund				150,000		150,000
State Grant			10,000	130,000		140,000
Total			20,000	280,000		300,000

Budget Impact/Other

Increased Water Usage

Prior	Budget Items	FY 15	FY 16	FY 17	FY 18	FY 19	Total
35,000	Other (Insurance, Utilities)					20,000	20,000
Total	Total					20,000	20,000

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1602
Project Name Skate Parks

Type Improvement

Useful Life 10-15 years

Category General

Priority 5

Status Active

New Project: No

Account Number: TBD

Time-Line: FY17-FY18

Total Project Cost: \$310,000

Description

This project will construct a skating area in a City park. The need for a skate park was identified several years ago, and a committee was formed to explore potential locations. The results of this will be re-evaluated during the Recreation Needs Assessment to ensure that the skate park is properly sized and sited.

Justification

Many youth and their parents have approached the City to build a skateboard park. Area business owners have complained about skateboarders damaging their property. This park would give the youth a designated area to use their skateboards.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			10,000			10,000
Construction/Maintenance				300,000		300,000
Total			10,000	300,000		310,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund				150,000		150,000
Parkland Reserve Fund			10,000			10,000
State Grant				150,000		150,000
Total			10,000	300,000		310,000

Budget Impact/Other

Prior	Budget Items	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,500	Maintenance					3,000	3,000
Total	Total					3,000	3,000

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Project # ST1304

Project Name Garrison Oak Technical Park Streets

Type Improvement

Useful Life 90+ years

Category General

Priority n/a

Status Active

New Project: No

Account Number: 147-1800-554.40-31

Time-Line:

Total Project Cost: \$4,586,100

Description

The proposed project will construct approximately 6,500 linear feet of new road and associated curb and sidewalk, 54 catch basins, 25 stormdrain manholes, 9,000 linear feet of stormdrain pipe and two pre-cast concrete box culverts. In addition, this project includes drainage improvements, earthen swales, and the creation of two stormwater management areas and two new road entrances onto White Oak Road. The two new entrances include 100 square yard inches of pavement milling, 50 square yards of Type C overlay, 2,250 square yards of full depth road construction, 1,200 linear feet of curb and the application of tack coat.

Justification

This industrial subdivision creates the necessary infrastructure for the current and future tenants of this technical park.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,000,000	Construction/Maintenance	2,586,100	0	0	0	0	2,586,100
Total	Total	2,586,100	0	0	0	0	2,586,100

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,000,000	Bond Proceeds	2,586,100	0	0	0	0	2,586,100
Total	Total	2,586,100	0	0	0	0	2,586,100

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Project # ST1501
Project Name Street, Concrete, and Alley Program

Type Improvement

Useful Life 20-25 years

Category General

Priority 1

Status Active

New Project: No

Account Number: TBD

Time-Line: FY15-FY19

Total Project Cost: \$5,052,500

Description

This project will rehabilitate approximately three to five percent (3-5%) of the street and alley network each year. The estimated capital maintenance costs are \$33.7 million over a 20-year planning horizon in Fiscal Year 2005 dollars. This estimate is based on the needs survey conducted by Public Works in Fiscal Year 2004. Continuous maintenance on these assets will prevent more costly reconstruction in the future. This project combines the former Street Resurfacing Program, the Alley Program and the Barrier Free Access Ramp Program. Locations will be determined by the priority listing and by potential legislator contributions.

Justification

The program identifies maintenance costs for the 84.79 miles of streets and 15.24 miles of alleys as of June 30, 2010. Replacement of deteriorated curbs, gutters, and sidewalks provides improved use, drainage, and the appearance of the pavement section. The Street and Alley Program schedule is driven by funding and road ratings. Total street mileage is growing as more roads and alleys are dedicated for public maintenance due to growth.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
0	Construction/Maintenance	900,000	1,000,000	1,000,000	1,050,000	1,102,500	5,052,500
Total	Total	900,000	1,000,000	1,000,000	1,050,000	1,102,500	5,052,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	900,000	1,000,000	1,000,000	1,050,000	1,102,500	5,052,500
Total	900,000	1,000,000	1,000,000	1,050,000	1,102,500	5,052,500

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Type Unassigned

Useful Life n/a

Category General

Priority 3

Status Active

Total Project Cost: \$90,000

Project # ST1503

Project Name Stormwater Utility Planning

New Project: Yes

Account Number: 147-1800-554.40-31

Time-Line: FY14-FY18

Description

This project will determine the feasibility of creating a stormwater utility in the City of Dover., Creating a stormwater utility will assist in the City of Dover meeting the regulatory requirements of stormwater as well as allow the City to properly maintain and improve stormwater infrastructure.

Estimates provided by URS, Corp, Consulting Engineer.

Justification

The current condition of stormwater system in the City of Dover is failing which is straining the operational budget. Stringent stormwater regulations will further stress the existing system.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Miscellaneous	90,000					90,000
Total	90,000					90,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	45,000					45,000
State Grant	45,000					45,000
Total	90,000					90,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Project # ST1504
Project Name Old PW2 Site Improvements

Type Improvement

Useful Life 90+ years

Category General

Priority 4

Status Active

New Project: Yes

Account Number: 147-1800-554.40-31

Time-Line: FY15-FY18

Total Project Cost: \$535,000

Description

Due to the environmental concerns, the PW 2 site will be redeveloped to increase stormwater quality entering Silver Lake. The improvements include relocating the greenhouse, grounds office, equipment garage (including small engine repair) to Schutte Park. The existing water production well will remain on site. The site will be converted to a stabilized park with water quality improvements for stormwater.

Estimates provided by URS, Corp, Consulting Engineer.

Justification

Stringent environmental regulations will require improvements on the site. Relocation of existing city facility to Schutte Park will create a centralized location for divisions and increase operational efficiency.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	150,000					150,000
Construction/Maintenance		385,000				385,000
Total	150,000	385,000				535,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	75,000	385,000				460,000
State Grant	75,000					75,000
Total	150,000	385,000				535,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Type Maintenance

Useful Life Unknown

Category General

Priority n/a

Status Active

Total Project Cost: \$51,400

Project # ST1505

Project Name Silverlake Dam Inspection/Emergency/O&M Plans

New Project:

Account Number:

Time-Line:

Description

Silverlake Dam Inspection/Emergency O&M Plans

Justification

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	51,400					51,400
Total	51,400					51,400

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	51,400					51,400
Total	51,400					51,400

Budget Impact/Other

WATER/WASTEWATER FUND

City of Dover, Delaware
FY 2015 Capital Investment Plan
 FY 15 thru FY 19

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Wastewater Management								
Inflow/Infiltration Removal	WW1401	1	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400
Westover Pump Station and Force Main Upgrade	WW1502	2	718,000					718,000
Hazletville Road Interceptor	WW1503	3	755,000					755,000
Lakeview Drive Pump Station Replacement	WW1504	4	450,000					450,000
Pump Station Repairs	WW1505	5	36,000	300,000				336,000
Walker Road Pump Station Generator Replacement	WW1506	6	58,000					58,000
Retreat Pump Station Replacement	WW1507	7	52,000	360,500				412,500
Meter Replacement Program	WW1600	8	9,500	150,000	200,000	200,000	200,000	759,500
Rolling Acres Pump Station Replacement	WW1604	4		52,000	372,000			424,000
Delaware Avenue Sanitary Sewer Extension	WW1605	5		25,000				25,000
Lepore Road Sanitary Sewer Upgrade	WW1703	3			50,000	250,000		300,000
Delaware Tech Pump Station Replacement	WW1704	4			52,000	384,000		436,000
Silver Lake Pump Station Replacement	WW1804	4				52,000	396,000	448,000
Walker Woods Pump Station Replacement	WW1903	n/a					52,000	52,000
Wastewater Management Total			2,995,900	1,762,500	1,870,000	2,136,000	1,898,000	10,662,400
Water Management								
Garrison Oak Technical Park Water	WD1302	3	400,000					400,000
Wellhead Redevelopment Program	WD1501	1	80,000	82,500	85,000	87,500	90,000	425,000
Water Treatment Plant Process Improvements	WD1503	4	175,000	500,000	700,000			1,375,000
SCADA Equipment Technology Upgrade	WD1504	5	78,000	83,000	88,000			249,000
Meter Replacement Project	WD1600	8	9,500	150,000	200,000	200,000	200,000	759,500
Future Well Installation	WD1605	5		80,000	100,000	1,098,250		1,278,250
Water Quality Improvements	WQ1501	2	527,500	782,000	720,800	342,850	960,000	3,333,150
Water Management Total			1,270,000	1,677,500	1,893,800	1,728,600	1,250,000	7,819,900
GRAND TOTAL			4,265,900	3,440,000	3,763,800	3,864,600	3,148,000	18,482,300

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	1,315,600	165,000	165,000	182,000		1,827,600
Water/Wastewater Fund	2,950,300	3,275,000	3,598,800	3,682,600	3,148,000	16,654,700
GRAND TOTAL	4,265,900	3,440,000	3,763,800	3,864,600	3,148,000	18,482,300

FY 2015 Capital Investment Plan
City of Dover, Delaware

FY 15 thru FY 19

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 50-80

Category Water/Wastewater

Priority 1

Status Active

Total Project Cost: \$5,488,400

Project #	WW1401
Project Name	Inflow/Infiltration Removal

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY14-FY18

Description
<p>This project identifies and corrects areas in the sanitary sewer collection system that are deteriorating and allowing groundwater to enter the sanitary sewer system through cracked pipes and/or joints. Video investigations of the lines are performed by in-house crews to determine the condition of subject pipes which may also help with the identification of sump pumps and other illicit connections to the system which will have to be removed by individual property owners. Investigations are occurring systematically through the sewer basins to establish projects for the following year. Sanitary sewer lines are also being inspected in conjunction with water quality improvement project areas to determine main condition. Smoke testing, pipe relining and or replacement are to occur each year.</p> <p>The wet weather which was experienced in both 2003 and 2009/2010/2011, exemplified the fact that the aging and deteriorating sanitary sewer system allows groundwater and rain water to enter the system. This in turn results in higher treatment charges from Kent County. In FY 2011 a new groundwater inflow adjustment charge was established as a result. It is critical to continue making improvements on a regular and planned basis to improve the integrity of the wastewater system. Weather occurs in a cyclical fashion and discrepancies between fees collected and charges received will likely happen again when groundwater and precipitation levels rise. Anticipated areas that will be rehabilitated include City of Dover maintained infrastructure that contributes to the following pump station; White Oak Farms.</p>

Justification
<p>The wet weather experienced in both 2003 and 2009/2010/2011, highlighted the fact that we have an aging wastewater system that requires more attention to the condition of the old pipe network and more monitoring of illicit connections to the system. Inflow and infiltration are problems that all customers pay for since they are costs that are not assigned to an individual customer. Therefore, all customers are affected by expenses related to inflow and infiltration.</p> <p>Delaying or eliminating this project will result in continued higher treatment charges for wastewater flow to Kent County than is necessary. In addition, the reduction in available capacity in the City and county systems due to inflow and infiltration will reduce the capacity available for</p>

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total	Future
Construction/Maintenance	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400	0
Total	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400	Total

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
0	Water/Wastewater Fund	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400
Total	Total	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1502
Project Name Westover Pump Station and Force Main Upgrade

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

New Project: No

Account Number: 417-6900-569.40-31

Priority 2

Time-Line: FY15

Status Active

Total Project Cost: \$718,000

Description

The proposed project includes the upgrade of the Smith & Loveless pumping station and force main installed in 1994. The pump station's available capacity will be consumed with the build out of the Village of Cannon Mills and will be in need of additional capacity in order to be able receive additional flow from the west, specifically, the new Dover High School. The project will include replacement of interior six-inch suction and discharge piping with eight-inch pipe and upgrade 1,400 feet of six-inch force main to 12-inch diameter pipe from the station to Electric Avenue. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Provide adequate capacity to receive additional sewage flow from the immediate vicinity due to development and annexation. Pump failure resulting in a sewage spill into waterways or backup in a residence.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	718,000					718,000
Total	718,000					718,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	703,800					703,800
Water/Wastewater Fund	14,200					14,200
Total	718,000					718,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1503
Project Name Hazletville Road Interceptor

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15

Total Project Cost: \$755,000

Description

This project, identified in the 2009 Wastewater Master Plan, identified sections of 15" gravity wastewater main as being overloaded in peak conditions, due to a negative slope in the pipe. This project calls for the upgrade of roughly 1,320 linear feet of wastewater main. The proposed upgrade will install 21" main at proper slope to provide adequate capacity and allow for future growth in the basin. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

This project has been identified by the 2009 Wastewater Master Plan that the section of pipes is flowing nearly full, due to negative slope. This project will allow for proper capacity to handle current flow as well to allow for growth. Delaying or eliminating this project would result in overflow of wastewater material.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	755,000					755,000
Total	755,000					755,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	591,000					591,000
Water/Wastewater Fund	164,000					164,000
Total	755,000					755,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1504

Project Name Lakeview Drive Pump Station Replacement

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15

Total Project Cost: \$450,000

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1971. The station has exceeded its life anticipated expectancy of 20-25 years and is need of a capacity upgrade due to high peak inflow rates. This station is located within the roadway of Lakeview Drive. The design portion of this project is to address the relocation of this station. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	450,000					450,000
Total	450,000					450,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	450,000					450,000
Total	450,000					450,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1505

Project Name Pump Station Repairs

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 5

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15

Total Project Cost: \$336,000

Description

Staff identified existing pump station issues that are not large enough to merit a complete replacement. These repairs are needed for the pump stations to perform as efficiently as possible. The locations that have been identified by staff are the following; Puncheon Run, Dover Downs, Westminster, Retreat and Delaware State Pump Stations.

Justification

Delaying these upgrades will reduce the efficiency of the pump stations mentioned above, additionally, operational costs will continue to increase for the above mentioned pump stations.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	36,000	300,000				336,000
Total	36,000	300,000				336,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	36,000	300,000				336,000
Total	36,000	300,000				336,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1506

Project Name Walker Road Pump Station Generator Replacement

Type Maintenance

Useful Life 20-25 years

Category Water/Wastewater

New Project: Yes

Account Number: 417-6900-569.40-31

Priority 6 --

Time-Line: FY15

Status Active

Total Project Cost: \$58,000

Description

Staff identified the need to replace the existing emergency generator at Walker Road Pump Station. The current generator has been in use for over twenty (20) years. Staff has noticed issues with the automatic transfer switch, causing operational issues. This project would replace the existing generator and automatic transfer switch.

Justification

Delaying these upgrades will reduce the reliability of the generator at the Walker Road Pump Station. Additionally, sanitary sewer overflows could occur during a power failure should the existing generator fail.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	58,000					58,000
Total	58,000					58,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	58,000					58,000
Total	58,000					58,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1507
Project Name Retreat Pump Station Replacement

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 7 --

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15-FY16

Total Project Cost: \$412,500

Description

The proposed project includes the replacement of the Smith & Loveless package pumping station installed in 1978. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade due to the increased growth in the basin, specifically the proposed development at the Maple Dale Country Club, which had provided a cash-in-lieu contribution for upgrading the station proportional to the amount of flow they will be contributing to the pump station. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly non budgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterways or backup in a residence. Because of the age of the pump station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2015; construction in Fiscal 2016.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	52,000					52,000
Construction/Maintenance		360,500				360,500
Total	52,000	360,500				412,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	20,800	144,200				165,000
Water/Wastewater Fund	31,200	216,300				247,500
Total	52,000	360,500				412,500

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1600
Project Name Meter Replacement Program

Type Equipment

Useful Life Unknown

Category Water/Wastewater

Priority 8 --

Status Active

New Project: Yes

Account Number: 417-6800-568.40-31

Time-Line:

Total Project Cost: \$779,500

Description

This project will be an ongoing project to replace our aged water meters in the system. A portion of water meters will be replaced each year. A majority of the water meters have exceeded their life expectancy of 15-20 years. The industry standard is to replace 20% of the meter inventory for five years. The city will benefit from this project by having a more efficient system which will recover maximum revenue to the water utility. Additionally, expenses of maintaining, stocking and operating the out dated meters are greatly reduced. This project will begin in Fiscal 2013 by replacing large demand meters and continue with system-wide replacements in Fiscal 2016

Justification

This project will provide the City of Dover with accurate readings of our water users, thus creating accurate revenue from the customers. Delaying or eliminating this project would result in the age of the water meters increasing, and consequently the meters will not read the correct volume of water being consumed. Additionally, older water meters typically require more maintenance.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
20,000	Miscellaneous	9,500	150,000	200,000	200,000	200,000	759,500
Total	Total	9,500	150,000	200,000	200,000	200,000	759,500

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
20,000	Water/Wastewater Fund	9,500	150,000	200,000	200,000	200,000	759,500
Total	Total	9,500	150,000	200,000	200,000	200,000	759,500

Budget Impact/Other

Over time, the capabilities of a water meter to read accurate volumes of water deteriorates, typically registering less water than actually being consumed. With installation of new meters, accurate readings will increase the actual revenue from this utility.

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1604
Project Name Rolling Acres Pump Station Replacement

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY16-FY17

Total Project Cost: \$424,000

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1973 in order to handle the commercial areas from Harrington Realty Shopping Center to the Howard Johnson Hotel. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to the high peak inflow rates. This station experiences periods of high inflow rates due to the hotel occupancy and is susceptible to possible inflow/infiltration. Staff has observed numerous pump high wet well alarms due to high inflows and increased runtimes during wet months. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design and bid in Fiscal 2016; construction in Fiscal 2017

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design		52,000				52,000
Construction/Maintenance			372,000			372,000
Total		52,000	372,000			424,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve		20,800	144,200			165,000
Water/Wastewater Fund		31,200	227,800			259,000
Total		52,000	372,000			424,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1605

Project Name Delaware Avenue Sanitary Sewer Extension

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 5

Status Active

New Project: Yes

Account Number: 417-6900-569.40-31

Time-Line: FY-16

Total Project Cost: \$25,000

Description

In Fiscal Year 2014, staff identified a combined sewer (wastewater and stormwater) situation in Kent Avenue. The sanitary flow was removed from said pipe. With the removal of the sanitary sewer in Kent Avenue, a vacant lot on the southwest corner of Kent Avenue and Delaware Avenue would not have access to sanitary sewer if the parcel were to be developed. If staff maintained the sanitary sewer main in Kent Avenue to provide sanitary sewer access to this lot, the price would be unjustifiable, due to the implications in the recently upgraded Division Street. This project would provide a sanitary sewer main extension in Delaware Avenue to provide service to the northwestern portion of the vacant lot.

Justification

Delaying these upgrades would prevent the ability for the vacant lot to be developed with the use of a sanitary sewer main. Installation of this main prior to development of the vacant lot will allow staff to plan for road restoration more efficiently.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		25,000				25,000
Total		25,000				25,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund		25,000				25,000
Total		25,000				25,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1703

Project Name Lepore Road Sanitary Sewer Upgrade

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY17-FY18

Total Project Cost: \$300,000

Description

This project calls for the replacement of approximately 374 linear feet of 8 inch gravity sewer main. Currently, the sewer main operates in a reverse slope condition, which overloads the pipe. The proposed upgrade will provide slope and adequate capacity for current flow to be carried to discharge. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

This project will allow for proper capacity and slope to handle the current flow. Delaying or eliminating this project could result in overflow of wastewater material. Design and bid in Fiscal 2017; construction in Fiscal 2018.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			50,000			50,000
Construction/Maintenance				250,000		250,000
Total			50,000	250,000		300,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund			50,000	250,000		300,000
Total			50,000	250,000		300,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1704

Project Name Delaware Tech Pump Station Replacement

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY17-FY18

Total Project Cost: \$436,000

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1975 in order to handle the increased flows from the area. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to anticipated increase flow. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design in Fiscal 2017; construction in Fiscal 2018

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			52,000			52,000
Construction/Maintenance				384,000		384,000
Total			52,000	384,000		436,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve			20,800	161,200		182,000
Water/Wastewater Fund			31,200	222,800		254,000
Total			52,000	384,000		436,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1804
Project Name Silver Lake Pump Station Replacement

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY18-FY19

Total Project Cost: \$448,000

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1982 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2018; construction in Fiscal 2019.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design				52,000		52,000
Construction/Maintenance					396,000	396,000
Total				52,000	396,000	448,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve				20,800		20,800
Water/Wastewater Fund				31,200	396,000	427,200
Total				52,000	396,000	448,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Project # WW1903
Project Name Walker Woods Pump Station Replacement

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority n/a

Status Active

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY19-FY20

Total Project Cost: \$52,000

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1989 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2019; construction in Fiscal 2020.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design					52,000	52,000
Total					52,000	52,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund					52,000	52,000
Total					52,000	52,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Project # WD1302

Project Name Garrison Oak Technical Park Water

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

New Project: Yes

Account Number: 417-6800-568.40-31

Time-Line:

Total Project Cost: \$3,095,000

Description

This project will design and construct multiple components of water infrastructure at the proposed Garrison Oak Technical Park, located on White Oak Road, east of Route 1. A 1.5 MG elevated water storage tank will be constructed on the site, as well as approximately 10,675 linear feet of twelve-inch (12") water main. Each lot within the subdivision will have a water service stub, which will terminate at the property line.

Justification

Water infrastructure is a critical component of the success of this subdivision. The elevated water storage tank is necessary due to the water demand of one tenant in the park. The twelve-inch (12") water main, which connects to the existing distribution system to the north and the south, is required to meet proper hydraulic requirements.

Delaying or eliminating this project will result in a technical park without proper water infrastructure, which will turn potential tenants away from the lots.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,695,000	Construction/Maintenance	400,000					400,000
Total	Total	400,000					400,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,695,000	Water/Wastewater Fund	400,000					400,000
Total	Total	400,000					400,000

Budget Impact/Other

The infrastructure will increase the operations and maintenance requirements of the Water Production and Water Management Division within the Department of Public Works.

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Project # WD1501
Project Name Wellhead Redevelopment Program

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 1

Status Active

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY19

Total Project Cost: \$425,000

Description

This project will provide for rehabilitation and repair of each deep wellhead in an effort to maintain operations and/or increase/maintain the yield of each well as it relates to the permitted allocation. FY 2008; total well inspection and testing performed. FY 2009: Motors at Wells #6A and #9 were rebuilt, and wells #13R and #15 were redeveloped. FY 2010: Well #10. FY 2011: Well #4 redevelopment and well piping improvements at various well locations, as well as continued well testing. FY 2012: Well #1 redevelopment. FY2013: complete repair of Well #10. FY2014: complete repair of Well #14.

Justification

The well screening and gravel pack requires cleaning over time due to a buildup of mineral deposits and foreign materials such as clay and silt. This maintenance effort is critical to ensure that production can continue to meet demand. It is also necessary to maintain the operational aspects of each well and provide repairs as needed to minimize downtime to maintain system capacity. Delaying or eliminating this project would result in the continued deterioration of the well screen, gravel pack, and well yield over time. It would also result in increased well downtime, emergency repairs, and decreased capacity. These issues can lead to increased flow pattern changes and water quality concerns.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	80,000	82,500	85,000	87,500	90,000	425,000
Total	80,000	82,500	85,000	87,500	90,000	425,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	80,000	82,500	85,000	87,500	90,000	425,000
Total	80,000	82,500	85,000	87,500	90,000	425,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Project # WD1503
Project Name Water Treatment Plant Process Improvements

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY17

Total Project Cost: \$1,375,000

Description

This project, identified in the 2006 Water Master Plan Update, proposes process improvements to the existing Water Treatment Plant. A consultant will be utilized to determine the best means and improvements necessary to rehabilitate the infrastructure. Planning is proposed for Fiscal 2015; construction to begin in Fiscal 2016. Estimates provided by URS, Consulting Engineer.

Justification

Process improvements will allow for improved ability to meet regulatory requirements. Delaying or eliminating this project can result in deteriorating infrastructure, which could limit growth, and/or cause regulatory noncompliance.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	175,000					175,000
Construction/Maintenance		500,000	700,000			1,200,000
Total	175,000	500,000	700,000			1,375,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	175,000	500,000	700,000			1,375,000
Total	175,000	500,000	700,000			1,375,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Project # WD1504
Project Name SCADA Equipment Technology Upgrade

Type Improvement

Useful Life 10-12 years

Category Water/Wastewater

Priority 5

Status Active

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY16

Total Project Cost: \$249,000

Description

This project involves the replacement of antiquated and/or obsolete equipment related to the SCADA (Supervisory Control and Data Acquisition) system, which controls water production. This equipment includes, but is not limited to, Remote Telemetry Units (RTUs). SCADA is used for reporting, on a constant basis, the status of the City of Dover's water production wells as well as the Water Treatment Plant. The equipment being replaced would be outdated, or unable to be repaired. It is estimated that upgrades will be made at deep well sites and the Water Treatment Plant, as part of this program.

Justification

Replace failing and antiquated equipment to improve monitoring ability and system control to comply with regulatory and reporting requirements and to prevent the need for costly non budgeted emergency repairs. Due to the age of some of the equipment, only used parts are available. Lack of alarms regarding problems at water production wells and the water treatment plant. Failures would provide no advance warnings of failures in the field at water production sites.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Miscellaneous	78,000	83,000	88,000			249,000
Total	78,000	83,000	88,000			249,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	78,000	83,000	88,000			249,000
Total	78,000	83,000	88,000			249,000

Budget Impact/Other

FY 2015 Capital Investment Plan
City of Dover, Delaware

FY 15 thru FY 19

Department Water Management
Contact Public Works Director
Type Equipment
Useful Life Unknown
Category Water/Wastewater
Priority 8 --
Status Active

Project # WD1600
Project Name Meter Replacement Project

New Project: Yes **Account Number:** 417-6800-568.40-31
Time-Line:

Total Project Cost: \$779,500

Description

This project will be an ongoing project to replace our aged water meters in the system. A portion of water meters will be replaced each year. A majority of the water meters have exceeded their life expectancy of 15-20 years. The industry standard is to replace 20% of the meter inventory for five years. The city will benefit from this project by having a more efficient system which will recover maximum revenue to the water utility. Additionally, expenses of maintaining, stocking and operating the out dated meters are greatly reduced. This project will begin in Fiscal 2013 by replacing large demand meters and continue with system-wide replacements in Fiscal 2016

Justification

This project will provide the City of Dover with accurate readings of our water users, thus creating accurate revenue from the customers. Delaying or eliminating this project would result in the age of the water meters increasing, and consequently the meters will not read the correct volume of water being consumed. Additionally, older water meters typically require more maintenance.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Equip/Vehicle/Furnishings	9,500	150,000	200,000	200,000	200,000	759,500
Total	9,500	150,000	200,000	200,000	200,000	759,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	9,500	150,000	200,000	200,000	200,000	759,500
Total	9,500	150,000	200,000	200,000	200,000	759,500

Budget Impact/Other

Over time, the capabilities of a water meter to read accurate volumes of water deteriorates, typically registering less water than actually being consumed. With installation of new meters, accurate readings will increase the actual revenue from this utility.

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Project # WD1605
Project Name Future Well Installation

Type Improvement

Useful Life 100+

Category Water/Wastewater

Priority 5

Status Active

New Project: Yes

Account Number: 417-6800-568.40-31

Time-Line: FY16-FY18

Total Project Cost: \$1,278,250

Description

The proposed project, identified by staff will drill a new well to increase production capacity for the Water Department. Estimates provided by URS, Consulting Engineer

Justification

To meet increased water demand and fire suppression requirements. Delaying or eliminating this project would result in the continued reduction in our production capabilities under our permitted allocation, as well as limiting the City's growth. Initial planning is proposed for FY16, site procurement planned for FY17 and construction in FY18.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design		80,000				80,000
Land Acquisition			100,000			100,000
Construction/Maintenance				1,098,250		1,098,250
Total		80,000	100,000	1,098,250		1,278,250

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund		80,000	100,000	1,098,250		1,278,250
Total		80,000	100,000	1,098,250		1,278,250

Budget Impact/Other

FY 2015 Capital Investment Plan
City of Dover, Delaware

FY 15 thru FY 19

Department Water Management
Contact Public Works Director
Type Improvement
Useful Life 90+ years
Category Water/Wastewater
Priority 2
Status Active

Project # WQ1501
Project Name Water Quality Improvements

New Project: No **Account Number:** 417-6800-568.40-31
Time-Line: FY15-FY19

Total Project Cost: \$3,333,150

Description

This project was first identified by staff and the 2006 Water Master Plan Update, and has since become further refined with the FY 2006 Water Quality Evaluation. Projects to be included under this category primarily consist of replacement or relining of old unlined cast iron water main within the City's water distribution system; system upgrades to improve system control; and utilization of a consultant to provide additional design and evaluation services, as needed. Recent research and data collection has produced a Water Main Rehabilitation Priority List, based on several criteria to identify water mains that are in need of replacement or relining. Pipes will be upgraded according to the severity of the pipe condition, as well as coordination with the City of Dover's Public Services Street Rehabilitation Program. Between FY 2008 and FY 2010, the deep well contact chambers were designed and installed. Between FY 2008 and FY 2011 the water mains that were replaced include, Washington Street, Pennsylvania Avenue, South Street, Pear Street, West Street, Hazel Road, Maryland Avenue, American Avenue, Bayard Avenue, Greenhill Avenue, Bayard Avenue Alley and Loockerman Street. Operational efforts, such as flushing, will continue to occur on a routine basis. FY 2012 improvements include, N. Pennsylvania Ave., American Ave. Ext., Madison St., Rodney Rd., New Street, Ross Street and Bradford Street (near Wesley College). FY 2013 improvements included North Street. As part of the Water Main Rehabilitation Priority List, water lines were identified throughout the City that requires replacement/relining. Using this as a guide the following water line rehabilitation projects are scheduled for FY 2014: William Street, West Street East Alley and New Street.

Justification

Water quality complaints have eroded consumer confidence in the City's water supply as the water is perceived to be aesthetically unpleasant. In order to reduce complaints and potentially alleviate this problem, it is necessary to implement the improvements identified by staff, the 2006 Water Master Plan Update, and the FY 2006 Water Quality Evaluation. Delaying or eliminating this project will prolong customer dissatisfaction and further erode confidence in the City's water supply. In addition, main rehabilitation and replacement, ensuring pipes do not significantly exceed the expected life cycle, is critical to provide a reliable supply of water for our customers and for fire suppression. Water leaks and breaks on older lines can have a significant impact on our ability to serve over time. Addressing the brown water and associated water quality concerns of the City's water system will not only require capital improvements to the system but also operational changes. Some operation changes will result in no net effect on the operating budget, while others will need to be addressed in the development of future operating budgets. Such items include tools and supplies

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	527,500	782,000	720,800	342,850	960,000	3,333,150
Total	527,500	782,000	720,800	342,850	960,000	3,333,150

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	527,500	782,000	720,800	342,850	960,000	3,333,150
Total	527,500	782,000	720,800	342,850	960,000	3,333,150

Budget Impact/Other

ELECTRIC FUND

City of Dover, Delaware
FY 2015 Capital Investment Plan
 FY 15 thru FY 19

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Engineering								
General Scott Switchgear	FF1312	n/a	1,100,000					1,100,000
Horsepond to Cartanza 69 kV Rebuild	EE1500	n/a	75,000	255,500				330,500
Lighting Project and Rehabilitation	EE1504	4	0	50,000	50,000	50,000	50,000	200,000
Distribution Capacitors and Controls	EE1506	10	50,000	50,000	50,000	50,000	50,000	250,000
Transmission Line Maintenance Program	EE1507	7	0	75,000	75,000	75,000	75,000	300,000
Townpoint Development ~ Distribution Feeders	EE1513	n/a	250,000	350,000	350,000	350,000	350,000	1,650,000
System Automation	EE1519	n/a	0	150,000	150,000	150,000	150,000	600,000
69 kV Cable Replacement North Street	EE1520	n/a	85,000	480,700				565,700
College Road to McKee Substation Feeders	EE1521	n/a	50,000	267,000				317,000
Horsepond Road URD ~ Distribution Feeders	EE1524	n/a		67,000				67,000
McKee Run Yard Rebuild	EE1600	n/a		450,000	700,000			1,150,000
Dover Air Force Base Substation Rebuild	EE1801	n/a				150,000		150,000
Electric Engineering Total			1,610,000	2,195,200	1,375,000	825,000	675,000	6,680,200
Electric T & D								
DNREC R&R Metering ~ New Development	FF1505	n/a	41,000					41,000
West Dover Connector ~ New Development	EE1509	n/a	250,000					250,000
New Developments	EE1514	1	171,300	600,000	600,000	600,000	600,000	2,571,300
Meadows at Jefferson Terrace ~ New Development	EE1515	n/a	15,400					15,400
Chestnut Grove Development ~ New Development	EE1516	n/a	299,000					299,000
Garrison Oak Park ~ New Development	EE1522	n/a	184,000					184,000
Uzin Utz Manufacturing ~ New Development	EE1523	n/a	39,300					39,300
Electric T & D Total			1,000,000	600,000	600,000	600,000	600,000	3,400,000
Power Plant								
Unit 3 Cooling Tower Repairs	EG1402	3	676,000	475,000	138,000	0		1,289,000
Metering System Upgrades	EG1407	2	125,000					125,000
Van Sant Capacity Increase	EG1416	1	750,000					750,000
McKee Run Unit 3 Auxiliary System Components	EG1503	4	160,000	162,000	95,000	316,000	169,000	902,000
McKee Run Unit 3 Boiler Systems	EG1504	5	295,000	0	359,000	0	236,000	890,000
VanSant Unit 11 Component Replacements	EG1505	6	25,000	68,000	58,000	0	165,000	316,000
McKee Run & VanSant Safety & Compliance Impr.	EG1506	7	52,000	0	35,000	0		87,000
McKee Run Units 1 & 2 Component Repairs	EG1507	8	37,000	36,000	0	0	0	73,000
Plants General - Preservation of Structures	EG1508	9	120,000	195,000	172,000	220,000	200,000	907,000
McKee Run Building Equipment Replacement	EG1601	n/a		110,000	50,000	90,000		250,000
Unit 3 Cooling Water Line Repairs	EG1604	n/a		250,000				250,000
McKee Run Unit 3 Stack Repairs	EG1605	10		343,000				343,000
McKee Run Unit 3 Hydrogen Purity Analyzer	EG1606	n/a		60,000				60,000
Van Sant Unit 11 Major Overhaul	EG1701	n/a			900,000	1,048,000		1,948,000
McKee Run Fuel Oil System Refurbishment	EG1802	n/a				49,500	7,000	56,500
McKee Run Unit 3 Turbine Repairs	EG1805	n/a				466,000	25,000	491,000
Power Plant Total			2,240,000	1,699,000	1,807,000	2,189,500	802,000	8,737,500
GRAND TOTAL								
			4,850,000	4,494,200	3,782,000	3,614,500	2,077,000	18,817,700

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	4,850,000	4,494,200	3,782,000	3,614,500	2,077,000	18,817,700
GRAND TOTAL	4,850,000	4,494,200	3,782,000	3,614,500	2,077,000	18,817,700

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Project # EE1312

Project Name General Scott Switchgear

Type Improvement

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

New Project: No

Account Number: 487-8300-563.70-35

Time-Line:

Total Project Cost: \$1,155,000

Description

This project will replace the metal clad switchgear and replace the distribution breakers as they have reached the end of their useful life.

Justification

This station carries the industrial and residential load on the west side of Dover. The station distribution switch gear was installed in 1985. Additionally, the breakers have numerous moving parts, including plastic components that tend to fail with age resulting in mis-operation of the breaker.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: General Scott's switchgear is aging and replacing it will reduce the possibility of outages due to aged equipment failure. Additionally, another feeder will be added to the substation to provide a 12 kV feed to a large commercial customer. Due to the rate tariffs, this 12kV feed will increase revenue should it become the primary feed, which is currently in discussion.

TIME-LINE/CURRENT STATUS: Engineering will be completed in FY14. Construction of the new metal clad switchgear in FY15. Installation and commissioning completed in FY 2015.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
55,000	Construction/Maintenance	1,100,000					1,100,000
Total	Total	1,100,000					1,100,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
55,000	Electric Revenue	1,100,000					1,100,000
Total	Total	1,100,000					1,100,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

Total Project Cost: \$330,500

Project # EE1500

Project Name Horsepond to Cartanza 69 kV Rebuild

New Project: No

Account Number: 487-8300-563.50-85

Time-Line:

Description

Replace the poles, conductor, and insulators from Horsepond Substation to Long Point Road.

COMMENTS: Alternative pole materials will be explored to minimize future woodpecker damage to the new segment.

Justification

Currently, the conductor size from Horsepond substation to Long Point Road limits the capacity that can be carried on Feeder 4. Upgrading the existing 636 ACSR to 795 ACSR will increase the capacity and result in a standard conductor size from Cartanza Substation to Horsepond Substation. Additionally the poles have nearly reached the life expectancy due to numerous problems with woodpecker destruction. The annual pole testing program has noted deficiencies in the above ground condition of this line segment.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Aging poles and hardware may fail causing outages in east Dover.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	75,000					75,000
Construction/Maintenance		255,500				255,500
Total	75,000	255,500				330,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	75,000	255,500				330,500
Total	75,000	255,500				330,500

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Maintenance

Useful Life 10-12 years

Category Electric

Priority 4

Status Active

Total Project Cost: \$200,000

Project # EE1504

Project Name Lighting Project and Rehabilitation

New Project: No

Account Number: 487-8300-563.50-76

Time-Line:

Description

This fund was developed to replace and repair existing street lights or install new lights upon customer request.

COMMENTS: This fund will remain active as long as there are improvements to be made. Private area lighting requests are a source of revenue for the City. Areas completed are White Oak Apartments, Westfield, Fairview, Cranberry Run, Millcreek, Independence Village and Governors Avenue (South 100 Block), Deerfield, Central Middle School, Fox Hall, Hidden Oaks, a portion of North Governors Ave, The Meadows, Turnberry, Baltray, and Bicentennial. Areas to be completed this budget year include Old Mill Acres, Overlook, Fox Hall West, and Woodcrest. \$50,000 was added to FY2013 to include lights on the north bound side of Route 13.

Justification

The Electric Division receives numerous requests for lighting improvements. These requests are due to the lights aging, and as they age they put out less light and become unreliable. There are many developments that are in need of street light improvements. This fund would also provide funding for new private security light requests.

ONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Constant complaints of poor street lighting and multiple failures due to antiquated lights.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	0	50,000	50,000	50,000	50,000	200,000
Total	0	50,000	50,000	50,000	50,000	200,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	0	50,000	50,000	50,000	50,000	200,000
Total	0	50,000	50,000	50,000	50,000	200,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Project # EE1506

Project Name Distribution Capacitors and Controls

Type Improvement

Useful Life 15-20 years

Category Electric

Priority 10 --

Status Active

New Project: No

Account Number: 487-8300-563.60-82

Time-Line:

Total Project Cost: \$250,000

Description

Install distribution capacitors throughout the system to correct poor power factor on distribution circuits. Install capacitor controllers capable of two-way communication to provide real-time monitoring and remote control operation. These controllers will be capable of switching the capacitors on and off to comply with system requirements. This project will also replace outdated substation equipment, capable of advanced metering such as power factor and harmonics to further analyze system performance remotely. Lastly, distribution line recorders will be purchased and installed to provide power factor recordings to fine tune this operation.

COMMENTS: The required substation equipment installation will be completed in two phases. FY2013 will upgrade the required communication equipment installed 20 years ago. FY2014 will install equipment capable of extracting system data, for enhanced performance analyzing. The completion of these two phases will ultimately reduce engineering time and costs because of remote access to all substations. In addition to this advanced metering, event report extraction and analysis, relay settings review and installation, and advancements to our 24 hour system operation center will be also be realized. FY2015 -FY2017 will be the addition of capacitor banks and controllers into the distribution system.

Justification

Additional capacitance is required in order to meet system power factor requirements at the Delmarva Power and Light interchange point. This was substantiated through a load-flow study conducted by Shaw in early 2004 and distribution study by Wilson & Wilson in 2006. The current capacitor controls are not providing the granularity required to turn them off and on as required to meet both the power quality requirements of our customers and DP&L requirements. Additional controls are required to fine tune the systems operation.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Without the additional capacitor banks and more importantly controls, the City may experience a low/high voltage problem at the customer level and/or the possibility of having to pay power factor penalties to Delmarva Power and Light.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Maintenance

Useful Life 20-25 years

Category Electric

Priority 7 --

Status Active

Project # EE1507

Project Name Transmission Line Maintenance Program

New Project: No

Account Number: 487-8300-563.70-35

Time-Line:

Total Project Cost: \$300,000

Description

Replace aging porcelain insulators and related components on the transmission system with new polymer insulators and components.

COMMENTS: 69kV transmission line segments Horsepond Road to Lafferty Lane and the NRG leased line (from North Street substation to DP&L's Kent substation) are scheduled for FY13.

Justification

Insulators have a defined equipment life due to sun and weather conditions breaking down the porcelain and base bonding cement. Insulators installed in 1960's and 1970's are due for replacement because of this deterioration. We have experienced several transmission outages due to insulator failure. Replacing the insulators should extend the life an additional 30 years.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Outages may occur if insulators are not replaced and fail due to deterioration.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	0	75,000	75,000	75,000	75,000	300,000
Total	0	75,000	75,000	75,000	75,000	300,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	0	75,000	75,000	75,000	75,000	300,000
Total	0	75,000	75,000	75,000	75,000	300,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$1,650,000

Project # EE1513

Project Name Townpoint Development ~ Distribution Feeders

New Project: Yes

Account Number: 487-8300-563.90-25

Time-Line:

Description

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	250,000	350,000	350,000	350,000	350,000	1,650,000
Total	250,000	350,000	350,000	350,000	350,000	1,650,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	250,000	350,000	350,000	350,000	350,000	1,650,000
Total	250,000	350,000	350,000	350,000	350,000	1,650,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 5-10 years

Category Electric

Priority n/a

Status Active

Total Project Cost: \$600,000

Project # EE1519

Project Name System Automation

New Project: No

Account Number: 487-8300-563.70-28

Time-Line:

Description

Design, develop, and install a self-healing or smart distribution system.

Justification

This project will include an engineering study to be performed using a system model to develop a scheme that will allow the distribution system to be self-healing in the event of a fault. Following the study, automation equipment will be purchased to detect problems on the system, isolate the affected area, and reenergize lines not affected. This will improve the reliability of the city's local electric grid, minimize customer outages, and increase customer satisfaction.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	0	150,000	150,000	150,000	150,000	600,000
Total	0	150,000	150,000	150,000	150,000	600,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	0	150,000	150,000	150,000	150,000	600,000
Total	0	150,000	150,000	150,000	150,000	600,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 30+ years

Category Electric

Priority n/a

Status Active

Total Project Cost: \$565,700

Project # EE1520

Project Name 69 kV Cable Replacement North Street

New Project: No

Account Number: 487-8300-563.50-83

Time-Line:

Description

Replace the aging 69 KV underground cables from North Street switching yard to Kraft's and Proctor & Gamble's (customer owned) substations.

COMMENTS: Proactively replacing cables that have reached their anticipated life.

Justification

Proctor & Gamble and Kraft are two (2) of the City of Dover's 69 KV customers and it is our obligation to provide them with adequate and reliable service. The cables were installed in 1973 and have had two repairs. The first repair was in 1986 and the second repair was in 1992.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Customer outages due to failing conductor. Additionally, the limited capacity of a single circuit could restrict the possible generation of NRG and the production of Proctor & Gamble and Kraft Foods.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	85,000					85,000
Construction/Maintenance		480,700				480,700
Total	85,000	480,700				565,700

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	85,000	480,700				565,700
Total	85,000	480,700				565,700

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$317,000

Project # **EE1521**
Project Name **College Road to McKee Substation Feeders**

New Project: Yes

Account Number:

Time-Line:

Description
<p>PROJECT DESCRIPTION: This project will be constructed in conjunction with the water main upgrade planned for this section of Walker Road. The Electric Division will install conduit, cable and equipment, as the Water Division installs the new water main.</p> <p>CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: The aging pole line will require the replacement of overhead wire. Leaving the overhead line in service increases the chances of weather related damages. Additionally, if this project isn't constructed in conjunction with the water main upgrade, the cost of installation significantly increases.</p> <p>TIME-LINE/CURRENT STATUS: Design will be completed in FY 2014. Material procurement and construction will be completed FY 2015.</p> <p>COMMENTS: This project will be in conjunction with the water main project. Therefore, if the water main is delayed this project will also be delayed.</p>

Justification
<p>NEED, JUSTIFICATION, BENEFIT: The installation of the new power lines will provide McKee Run power with improved reliability, because of the decreased exposure of the feeder to weather events.</p> <p>THIS PROJECT IS RELATED TO THE FOLLOWING: Walker Road Water Main Upgrade (Water Division)</p>

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	50,000	267,000				317,000
Total	50,000	267,000				317,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	50,000	267,000				317,000
Total	50,000	267,000				317,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$67,000

Project # EE1524

Project Name Horsepond Road URD ~ Distribution Feeders

New Project: Yes

Account Number: 487-8300-563.90-25

Time-Line:

Description

Set two new termination poles and burying URD in between.

Justification

Trees continually fall and cause outages so we need to bury the line to keep the circuit tiepoint reliable.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		67,000				67,000
Total		67,000				67,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		67,000				67,000
Total		67,000				67,000

Budget Impact/Other

FY 2015 Capital Investment Plan
City of Dover, Delaware

FY 15 *thru* FY 19

Department Electric Engineering

Contact Electric Director

Project # EE1600

Project Name McKee Run Yard Rebuild

Type Improvement

Useful Life 25+ years

Category Electric

Priority n/a

Status Active

New Project: No

Account Number: TBD

Time-Line:

Total Project Cost: \$1,150,000

Description

Refurbish McKee Run switching yard.

TIME-LINE/CURRENT STATUS: The purchase of equipment with long lead times and engineering will be completed in FY 2016. Construction will be the following year, FY 2017.

Justification

The City of Dover's electrical system has undergone a complete conversion to a 69KV transmission network. Hence, eliminating the old 22KV transmission network. Therefore, the 22KV system located at McKee Run Generating Plant should also be eliminated and a second 12470/69 KV step-up transformer should be installed, provided that Units 1 & 2 are still in operation.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design		250,000				250,000
Construction/Maintenance		200,000	700,000			900,000
Total		450,000	700,000			1,150,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		450,000	700,000			1,150,000
Total		450,000	700,000			1,150,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric Engineering

Contact

Type Improvement

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$150,000

Project # EE1801

Project Name Dover Air Force Base Substation Rebuild

New Project: Yes

Account Number:

Time-Line:

Description

Engineering and Planning for the rebuild of the Dover Air Force Base Substation.

Planning and engineering for this project in FY2018 with new construction in 2020.

Justification

The existing substation was built in 1969 and has reached it expected life.

If the planning of this project is delayed or eliminated, catastrophic failures may occur.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design				150,000		150,000
Total				150,000		150,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue				150,000		150,000
Total				150,000		150,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Project # EE1505
Project Name DNREC R&R Metering ~ New Development

Type Unassigned

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

New Project: Yes

Account Number: 4878200-562.Several

Time-Line:

Total Project Cost: \$41,000

Description

Change existing primary metering to secondary metering rate

Justification

The State of Delaware Facilities Management is requesting the change of service because they do not have the qualified personnel to maintain the high voltage system

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	41,000					41,000
Total	41,000					41,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	41,000					41,000
Total	41,000					41,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$250,000

Project # EE1509

Project Name West Dover Connector ~ New Development

New Project: Yes

Account Number:

Time-Line:

Description

The State of Delaware is building a new road connecting Saulsbury Road to S. duPont Highway through the Rodney Village Development.

Justification

The existing Electric utilities will require relocation.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	250,000					250,000
Total	250,000					250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	250,000					250,000
Total	250,000					250,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Project # EE1514
Project Name New Developments

Type Improvement

Useful Life 30+ years

Category Electric

Priority 1

Status Active

New Project: No

Account Number: 4878200-562.Several

Time-Line:

Total Project Cost: \$2,571,300

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a \$1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

This is an ongoing project and affects three separate accounts:

487-8200-562.60-31

487-8200-562.60-34

487-8200-562.60-46

COMMENTS: Not all new development projects are known during budget preparation, as some will arise during the year.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	171,300	600,000	600,000	600,000	600,000	2,571,300
Total	171,300	600,000	600,000	600,000	600,000	2,571,300

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	171,300	600,000	600,000	600,000	600,000	2,571,300
Total	171,300	600,000	600,000	600,000	600,000	2,571,300

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$15,400

Project # EE1515

Project Name Meadows at Jefferson Terrace ~ New Development

New Project: Yes

Account Number: 487-8200-562.60-34

Time-Line:

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a \$1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	15,400					15,400
Total	15,400					15,400

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	15,400					15,400
Total	15,400					15,400

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$299,000

Project # EE1516

Project Name Chestnut Grove Development ~ New Development

New Project: Yes

Account Number:

Time-Line:

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a \$1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	299,000					299,000
Total	299,000					299,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	299,000					299,000
Total	299,000					299,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$184,000

Project # EE1522

Project Name Garrison Oak Park ~ New Development

New Project: Yes

Account Number: 4878200-562.Several

Time-Line:

Description

Installation of infrastructure along new road to White Oak Road; including lights, pump station & water tank.

Justification

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	184,000					184,000
Total	184,000					184,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	184,000					184,000
Total	184,000					184,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Electric T & D

Contact

Type Unassigned

Useful Life

Category Unassigned

Priority n/a

Status Active

Total Project Cost: \$39,300

Project # EE1523

Project Name Uzin Utz Manufacturing ~ New Development

New Project: Yes

Account Number: 4878200-562.Several

Time-Line:

Description

New manufacturing plant at the Garrison Oak Park.

We do not have information as to their needs other than they are to be completed in 2014.

Justification

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	39,300					39,300
Total	39,300					39,300

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	39,300					39,300
Total	39,300					39,300

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant
Contact Power Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority 3
Status Active

Project # EG1402
Project Name Unit 3 Cooling Tower Repairs

New Project: No **Account Number:** 487-8101-591.40-31
Time-Line:

Total Project Cost: \$1,331,000

Description

This project was developed to repair mechanical and structural components of the Unit 3 cooling tower. Specific activity scheduled for 2015 is the replacement of the tower fill, fill support structure, and other structural components within 3 cells of the tower with the remaining 2 cells being replaced in 2016. The replacement fill and fill support structure will be of an improved design which should result in improved thermal performance of the tower.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

The tower fill and fill support system is in a deteriorated condition and in need of replacement. The deteriorated condition has also resulted in a reduced thermal efficiency of the tower. The project is needed to maintain the structural integrity of the cooling tower and the continued reliability of cooling system mechanical components. Significant deterioration of the tower cell fill and fill support system has occurred and has the potential of failing the tower support system. Additionally, continued deterioration of the cooling tower performance will lead to load reductions on the unit during periods of high ambient temperatures. This will occur during the time period when generation costs are at their peak.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
42,000	Construction/Maintenance	676,000	475,000	138,000	0		1,289,000
Total	Total	676,000	475,000	138,000	0		1,289,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
42,000	Electric Revenue	676,000	475,000	138,000	0		1,289,000
Total	Total	676,000	475,000	138,000	0		1,289,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 2

Status Active

Project # EG1407

Project Name Metering System Upgrades

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$150,000

Description

This project involves the replacement of all the meters (15) in the COD system that are currently tied to the metering computer at McKee Run Generating Station. In addition, costs associated with the replacement of the Metering computer (PC) at McKee Run and an alternate demark for the telephone line that the NRG meter uses to communicate data to the McKee Run computer is included in this project. A metering computer would also be installed at the City of Dover dispatch center for use. At the present time, there are annual maintenance costs associated with keeping the reliability of the meters and the metering software current. In addition, a software maintenance fee is included in the annual budget. Activities scheduled for 2014 include planning and design. Installation and purchase to be completed in 2015.

Justification

The meters are 14 years old and the metering computer is 4 years old and nearing the end of their recommended service life. The metering system provides the City of Dover, T.E.A, NAES, PJM, NRG and Delmarva Power with accurate data for revenue metering, cost metering, load scheduling and forecasting and for generator capacity rating verification purposes. Submission of this data/information is also an important part of compliance with various NERC standards. Non-compliance with NERC Standards could result in fines and other penalties. Delaying or eliminating this project could have a substantial effect on the City of Dover electric bill. Failures to the meters or computers would force the City of Dover to rely on DPL metering, NRG metering and/or other methods of determining load usage costs and generation revenues. In addition, costs associated with the manual documentation and submission of the information would be labor intensive and could become extremely costly.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
25,000	Construction/Maintenance	125,000					125,000
Total	Total	125,000					125,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
25,000	Electric Revenue	125,000					125,000
Total	Total	125,000					125,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 1

Status Active

Project # EG1416

Project Name Van Sant Capacity Increase

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$750,000

Description

This project will increase the electric generation output of the VanSant Unit 11 gas turbine generator by installing technology specifically designed to decrease the air inlet temperatures to the gas turbine during high ambient air temperature days and at the same time increasing total mass flow through the turbine. This project will require obtaining favorable environmental permitting and will require an electric system interconnect agreement with the transmission system operator. This project will be initiated in FY2014 and completed in FY2016.

Justification

This project will provide a positive cash flow within 5 years of installation as the City of Dover will benefit through additional capacity and generation sales. Each year this project is delayed will result in lost revenue opportunity to the City of Dover.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	750,000					750,000
Total	750,000					750,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	750,000					750,000
Total	750,000					750,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Unassigned

Useful Life

Category Electric

Priority 4

Status Active

Total Project Cost: \$902,000

Project # EG1503

Project Name McKee Run Unit 3 Auxiliary System Components

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Description

This project will perform inspections and repairs of Unit 3 auxiliary system components. Focus will be on critical components. Critical auxiliary systems components are those components that could result in unit load reduction or outage with consequential loss of capacity and / or generation although they would not individually affect the long range financial viability of the unit. Components identified that will be addressed in 2015 include the 3A circulating water pump and motor inspection, and repairs to the critical piping including the installation of low point drain line from the main steam line.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system components that, if they fail, will result in loss of generation and or capacity. Addressing these assets in a systematic fashion will result in minimizing forced outages and eliminating major maintenance expenses associated with component failure. Performing work as scheduled will also levelize maintenance expenditures. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and/ or capacity.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	160,000	162,000	95,000	316,000	169,000	902,000
Total	160,000	162,000	95,000	316,000	169,000	902,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	160,000	162,000	95,000	316,000	169,000	902,000
Total	160,000	162,000	95,000	316,000	169,000	902,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Unassigned

Useful Life

Category Electric

Priority 5

Status Active

Total Project Cost: \$890,000

Project # EG1504

Project Name McKee Run Unit 3 Boiler Systems

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Description

This Project was developed to perform inspections and repairs to the Unit 3 boiler on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. In general, most work activities are those requiring planned outages and therefore will be scheduled to coincide with planned outages. For 2015, work identified includes the following:

Replacement of superheater and reheater sample tubes and the replacement of reheater support lugs.

Refurbishment of 3B ID fan motor

Refurbishment of Boosted over-fire air fan

Replacement of the continuous emissions lines from stack monitors to the control building as recommended every 5 years

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system equipment represents components that, if they fail, will result in loss of generation and or capacity. Routine evaluation of the condition of critical components will allow for proper prioritization of maintenance activities and resources. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and or capacity. More importantly, component failure could also result in safety risk to personnel.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	295,000	0	359,000	0	236,000	890,000
Total	295,000	0	359,000	0	236,000	890,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	295,000	0	359,000	0	236,000	890,000
Total	295,000	0	359,000	0	236,000	890,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 6 --

Status Active

Total Project Cost: \$316,000

Project # EG1505

Project Name VanSant Unit 11 Component Replacements

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Description

This fund was developed to perform inspections and repairs to the VanSant Unit 11 auxiliary equipment on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. Work to be performed to include the following equipment:

2015 - Refurbish B injection water pump.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of capital items that are expected to reach their useful life and will need to be replaced or refurbished to maintain plant system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	25,000	68,000	58,000	0	165,000	316,000
Total	25,000	68,000	58,000	0	165,000	316,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	25,000	68,000	58,000	0	165,000	316,000
Total	25,000	68,000	58,000	0	165,000	316,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 7 --

Status Active

Total Project Cost: \$87,000

Project # EG1506

Project Name McKee Run & VanSant Safety & Compliance Impr.

New Project: Yes

Account Number: 487-5101-591.40-31

Time-Line:

Description

This project will address various safety and compliance concerns in and around the McKee Run and VanSant Facilities. Included in this project are the installation of stairs to the Unit 3 elevator machinery room and replacement of fire system piping at McKee Run station.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Swift and safe access to the unit 3 elevator machinery room is required in order to maintain the equipment in that room at a high level of reliability. The fire system line replacement is needed in order to eliminate the need for multiple fire system outages to address piping leaks. This project will replace the most deteriorated sections of pipe. Delaying this project could result in an extended outage of the plant fire system. In addition, safety of plant personnel and equipment could be compromised.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	52,000	0	35,000	0		87,000
Total	52,000	0	35,000	0		87,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	52,000	0	35,000	0		87,000
Total	52,000	0	35,000	0		87,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 8 --

Status Active

Total Project Cost: \$73,000

Project # EG1507

Project Name McKee Run Units 1 & 2 Component Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Description

This project will inspect and repair capital equipment associated with the Units 1 and 2 Turbine Generator, Boiler, and Auxiliary equipment. Components identified that will be addressed in 2015 include boiler control instruments and stack drain replacement.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Boiler control instrumentation is necessary to maintain the boiler during operations. This equipment is obsolete and no parts are available for repairs. This project will replace the current instrumentation with new modern instrumentation. The stack drain system will be replaced to route drains to the neutralization pit where it can be processed. The current drains system is inoperable and a temporary drain system has been installed.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	37,000	36,000	0	0	0	73,000
Total	37,000	36,000	0	0	0	73,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	37,000	36,000	0	0	0	73,000
Total	37,000	36,000	0	0	0	73,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 9 --

Status Active

Project # EG1508

Project Name Plants General - Preservation of Structures

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$907,000

Description

This project involves the preservation of plant structures in order to prevent deterioration of building structural steel and equipment subject to corrosion due to the working environment. Included will be the sandblasting and painting of identified structures and equipment along with the removal of equipment that has been retired in place. This work is an ongoing effort spanning multiple years. Work identified includes the following:

2015 - Paint the radiator support structure and diesel cooling water tank at VanSant; Repair and paint the exterior of the circulating water piping at the base of the Unit 3 condenser; Paint all structural steel bolted connections at grade on Unit 3 boiler.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Structural steel painting is needed in various areas throughout the plant proper as well as various outbuildings on the plant property to maintain the physical building structures and equipment in an acceptable condition and prevent further deterioration. This project represents a minimum preservation and maintenance of structures consistent with the expected life of the station. Consequences of delaying or eliminating this project will result in the acceleration of deterioration of plant structures and larger future costs associated with structural repairs.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	120,000	195,000	172,000	220,000	200,000	907,000
Total	120,000	195,000	172,000	220,000	200,000	907,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	120,000	195,000	172,000	220,000	200,000	907,000
Total	120,000	195,000	172,000	220,000	200,000	907,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1601

Project Name McKee Run Building Equipment Replacement

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$250,000

Description

This project includes the replacement of certain building support systems that are expected to reach their useful life. The specific building systems to be addressed in 2015 include:

- Supervisors Office Roof top Air Conditioners
- #3 elevator refurbishment-
- Turbine roof exhaust fans replacement-

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of roof top air conditioners and exhaust fans starting in 2016. In addition, the #3 elevator is expected to require significant rebuilding to maintain its reliability. Major maintenance was performed last in 1999. Continuing increase in the costs to maintain this equipment will result from the lack of funding this project. In addition, critical temperature control is necessary to keep plant instrumentation located in the control room at acceptable operating conditions. Allowing the temperature to exceed design conditions could contribute to reduced control equipment life and possible reduced unit reliability.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		110,000	50,000	90,000		250,000
Total		110,000	50,000	90,000		250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		110,000	50,000	90,000		250,000
Total		110,000	50,000	90,000		250,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1604

Project Name Unit 3 Cooling Water Line Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$250,000

Description

This project will inspect and repair the underground cooling water line from the Unit 3 condenser to the cooling tower. An inspection of the pipe condition will be performed on this pipe in the fall of 2015 to develop a repair/replace action plan to address the suitability for continued operation as well as extending the life of the piping beyond 2015. The actual repairs will be completed in the spring of 2016. Completion of the project as scheduled will eliminate the need to add additional O&M funding for emergency repairs in future years. The budgeted costs assume only repairs of the lines (2) from the cooling tower to the plant exterior wall.

Justification

The condition of the underground cooling water line has required numerous repairs over the life of the plant and is expected to reach its useful life in the 2015-2020 time period. It is expected that the repair frequency will accelerate over the next several years as the internal pipe coating continues to degrade. Delaying this project beyond 2016 will increase the risk of a failure causing an extended unit outage to repair or replace the failed pipe as well as incurring water spillage to the surrounding ground. Additional budget dollars will need to be allocated to make the repairs of the failed piping.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		250,000				250,000
Total		250,000				250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		250,000				250,000
Total		250,000				250,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 10 --

Status Active

Total Project Cost: \$343,000

Project # EG1605

Project Name McKee Run Unit 3 Stack Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Description

An internal and external inspection was performed by an outside consultant in 2012. From this, a scope has been developed to identify repaired required to extend the life of the stack for 15 to 20 years. Extensive repaired are required to the stack lining and exterior will be made in order to allow continued operation of Unit 3.

Justification

Extensive deterioration of the stack lining was found during the fall of 2012 planned inspection of the stack. This will require significant repair and replacement of the stack lining.

Delaying necessary repairs could lead to more costly repairs in the future and possible unplanned forced outage on Unit 3. Earnings from the sale of capacity may also be affected.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		343,000				343,000
Total		343,000				343,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		343,000				343,000
Total		343,000				343,000

Budget Impact/Other

FY 2015 Capital Investment Plan
City of Dover, Delaware

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Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life
Category Electric
Priority n/a
Status Active

Project # EG1606
Project Name McKee Run Unit 3 Hydrogen Purity Analyzer

New Project: Yes **Account Number:** 487-8101-591.40-31
Time-Line: FY15-FY16

Total Project Cost: \$60,000

Description

This project will replace the current Hydrogen Purity Analyzer on Unit 3 with newer equipment. Hydrogen Analyzers monitor hydrogen purity in power generators which use hydrogen gas for cooling. It also monitors CO2 in hydrogen and CO2 in air during shutdown and startup purge procedure. Hydrogen is the media by which cooling of the generator(s) is achieved. Great importance is placed on the assurance that system is 100% pure hydrogen and not contaminated. In addition, the analyzers also monitor the CO2 content when the generator is taken out of service for equipment and personnel safety reasons.

Justification

Critical system components that, if they fail, will result in loss of generation and/or capacity. Parts and repair facilities are becoming rare. Newer equipment enables facility to secure improved equipment reliability and vendor support in the repair, acquisition of replacement parts and in the overall maintenance of the analyzers.

Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and or capacity.

This project will be performed concurrently with several other projects designed to maintain the high reliability and availability of Unit 3 and McKee Run.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		60,000				60,000
Total		60,000				60,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		60,000				60,000
Total		60,000				60,000

Budget Impact/Other

We would expect this project to be funded outside the normal operating budget.

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Project # EG1701

Project Name Van Sant Unit 11 Major Overhaul

Type Improvement

Useful Life 20 years

Category Electric

Priority n/a

Status Active

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$1,948,000

Description

This project will perform a major overhaul on the turbine generator based on Original Equipment Manufacturer (OEM) recommended repair frequency which is based on factored starts of the Unit from first commissioning and from last inspection/repair interval. This project will be implemented in 2017 with long lead material purchases and installation in 2018.

Justification

This project is required to fund the purchase of all parts needed to perform a major overhaul on the unit based on estimated factored starts since unit was first commissioned and since last the Hot Gas Path inspection. This project will span the course of two years. In Year 1, the majority of the long lead parts will be purchased. Services will be identified in year 2 and the actual installation will be performed in Year 2. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges. In addition, gradual degradation of the unit's output could occur which would have a negative effect on the capacity rating of the unit and reliability of the unit.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance			900,000	1,048,000		1,948,000
Total			900,000	1,048,000		1,948,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue			900,000	1,048,000		1,948,000
Total			900,000	1,048,000		1,948,000

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1802

Project Name McKee Run Fuel Oil System Refurbishment

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$56,500

Description

This project will refurbish to as new condition all fuel oil pumps and motors associated with the fuel unloading, transfer, and fuel burning systems of all 3 of the McKee Run Generating Units. Equipment to be addressed in 2018 include the following:

- Fuel oil burner pump motors
- Fuel oil unloading pumps and motors
- Fuel oil transfer pumps and motors

Note: Project costs in years beyond 2018 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on continued operation

Justification

This project is required to fund the refurbishment and/ or replacement of capital items that are expected to reach their useful life in 2018 and beyond to maintain system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance				49,500	7,000	56,500
Total				49,500	7,000	56,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue				49,500	7,000	56,500
Total				49,500	7,000	56,500

Budget Impact/Other

FY 2015 Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1805

Project Name McKee Run Unit 3 Turbine Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$491,000

Description

This project will inspect the Unit 3 turbine and auxiliary equipment to determine repairs needed to keep the unit reliable. This inspection is scheduled on a predetermined frequency based on Unit operating hours, required regulatory intervals, original equipment manufacturer and insurance company recommendations. In 2018 all turbine control, stop, and intercept valves will be fully disassembled, inspected and repaired if needed.

Note: Project costs in years beyond 2018 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation and insurance company recommendations.

Justification

The valve inspections included in the scope are all related to the normal and emergency turbine generator shutdown systems. Industry standard inspection guidelines are followed in order to minimize the risk of mechanical failure which could result in extended forced outage of the unit, or the potential indefinite loss of unit availability.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance				466,000	25,000	491,000
Total				466,000	25,000	491,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue				466,000	25,000	491,000
Total				466,000	25,000	491,000

Budget Impact/Other

VEHICLE & EQUIPMENT REPLACEMENT

City of Dover, Delaware
FY 2015 Capital Investment Plan
 FY 15 thru FY 19

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Code Enforcement								
2007 Dodge Pick Up	16Veh# 17	n/a		17,000				17,000
1998 Ford Crown Victoria	18Veh# 11	n/a				23,800		23,800
Code Enforcement Total				17,000		23,800		40,800
Facilities Management								
2003 Dodge Van (438)	16Veh# 438	n/a		20,000				20,000
2004 Ford Van #439	18Veh# 439	3				22,000		22,000
Facilities Management Total				20,000		22,000		42,000
Fire/Robbins Hose								
SCBA Equipment/Radios	FR1500	n/a	588,800					588,800
Fire/Robbins Hose Total			588,800					588,800
Life Safety (Fire Marshal)								
2005 Ford Expedition	15Veh# 28	n/a		32,800				32,800
2008 Dodge Durango	17Veh# 12	n/a			29,500			29,500
2003 Ford Expedition	17Veh# 23	n/a			27,500			27,500
1985 Chevy Van	18Veh# 14	n/a				17,500		17,500
Life Safety (Fire Marshal) Total				32,800	57,000	17,500		107,300
Permtting and Inspections								
2001 Dodge Pick Up	16Veh# 19	n/a		17,000				17,000
2001 Dodge Pick Up	16Veh# 22	n/a		17,000				17,000
2005 Ford F150	17Veh# 13	n/a			16,000			16,000
Permtting and Inspections Total				34,000	16,000			50,000
Planning								
2004 Ford Station Wagon	17Veh# 3	n/a			16,000			16,000
Planning Total					16,000			16,000
Police								
2004 Dodge Durango (213)	15veh# 213	n/a	27,800					27,800
2006 Ford Crown Vic (219)	15Veh# 219	n/a	23,800					23,800
2007 Ford Crown Vic (220)	15Veh# 220	n/a	23,800					23,800
2007 Ford Crown Vic (228)	15Veh# 228	n/a	23,800					23,800
2005 Ford F150 (245)	15Veh# 245	n/a	24,300					24,300
2008 HD Motorcycle FHP (256)	15Veh# 256	n/a	19,600					19,600
2005 Ford Crown Vic (279)	15Veh# 279	n/a	26,500					26,500
2006 Ford Crown Vic(217)	16Veh# 217	n/a		23,800				23,800
2007 Ford Crown Vic (227)	16Veh# 227	n/a		23,800				23,800

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2000 Ford Crown Vic (234)	16Veh# 234	n/a		23,800				23,800
2008 Ford Crown Vic (238)	16Veh# 238	n/a		23,800				23,800
2000 Ford Taurus (242)	16Veh# 242	n/a		23,500				23,500
2008 HD Motorcycle FHP (257)	16Veh# 257	n/a		19,600				19,600
2008 Ford Crown Vic (259)	16Veh# 259	n/a		26,500				26,500
2007 Ford Crown Vic (280)	16Veh# 280	n/a		26,500				26,500
2005 Ford Crown Vic (288)	16Veh# 288	n/a		23,800				23,800
2008 Ford Crown Vic (291)	16Veh# 291	n/a		23,800				23,800
2007 Ford Crown Vic (292)	16Veh# 292	n/a		23,800				23,800
2010 Ford Crown Vic (202)	17Veh# 202	n/a			23,800			23,800
2010 Ford Crown Vic (203)	17Veh# 203	n/a			23,800			23,800
2002 Ford Taurus (206)	17Veh# 206	n/a			23,500			23,500
2010 Dodge Charger (209)	17Veh# 209	n/a			23,500			23,500
2009 HD Motorcycle FHP (266)	17Veh# 266	n/a			19,600			19,600
2009 HD Motorcycle FHP (268)	17Veh# 268	n/a			19,600			19,600
2010 Ford Crown Vic (271)	17Veh# 271	n/a			23,800			23,800
2010 Ford Crown Vic (273)	17Veh# 273	n/a			23,800			23,800
2010 Ford Crown Vic (275)	17Veh# 275	n/a			23,800			23,800
2005 Ford Crown Vic (277)	17Veh# 277	n/a			26,500			26,500
2010 Ford Crown Vic (285)	17Veh# 285	n/a			23,800			23,800
2010 Ford Crown Vic (289)	17Veh# 289	n/a			23,800			23,800
2000 Ford Taurus (210)	18Veh# 210	n/a				23,500		23,500
2011 Ford Crown Vic (251)	18Veh# 251	n/a				23,800		23,800
2011 Ford Crown Vic (252)	18Veh# 252	n/a				23,800		23,800
2011 Ford Crown Vic (253)	18Veh# 253	n/a				23,800		23,800
2011 Ford Crown Vic (254)	18Veh# 254	n/a				23,800		23,800
2011 Ford Crown Vic (255)	18Veh# 255	n/a				23,800		23,800
2011 HD FHC Motorcycle (267)	18Veh# 267	n/a				19,600		19,600
2008 Ford Fusion (274)	18Veh# 274	n/a				23,500		23,500
2005 Ford E250 (295)	18Veh# 295	n/a				17,100		17,100
2012 Dodge Charger (205)	19Veh# 205	n/a					23,800	23,800
2008 Ford Fusion (221)	19Veh# 221	n/a					23,500	23,500
2008 Ford Fusion (230)	19Veh# 230	n/a					23,500	23,500
2010 Ford Fusion (237)	19Veh# 237	n/a					23,500	23,500
2007 Ford Fusion (260)	19Veh# 260	n/a					23,500	23,500
2007 Ford Fusion (261)	19Veh# 261	n/a					23,500	23,500
2012 Dodge Charger (272)	19Veh# 272	n/a					23,800	23,800
2012 Dodge Charger (276)	19Veh# 276	n/a					23,800	23,800
2002 Dodge Ram 1500 (296)	19Veh# 296	n/a					22,900	22,900
Police Radio Replacement	PD1500	1	329,500					329,500
Police Total			499,100	262,700	279,300	202,700	211,800	1,455,600

Public Works - Grounds

2001 Dodge 3/4 Ton with Dump #549	15Veh# 549	3	28,100					28,100
2002 Dodge 3/4 with Dump (550)	15Veh# 550	3		28,400				28,400
1998 Chevy 1-Ton Crew with Dump (551)	15Veh# 551	4	40,000					40,000
2001 Dodge 3/4 with Dump (553)	16Veh# 553	2		29,000				29,000
1999 Chevy Chipper Box Dump Truck w/Lift Gate #554	16Veh# 554	3		59,500				59,500
2005 Kubota 72" Front Mount Mower #564	17Veh# 564	3		30,100				30,100
2001 Kubota 80" Utility Tractor (569)	17Veh# 569	3			38,000			38,000
1994 Vermeer Brush Chipper (588)	17Veh# 588	5		42,000				42,000
2004 New Holland Boom Axe Mower #560	18Veh# 560	3		75,000				75,000
2003 Ex-Mark 52" Zero Turn Mower (568)	18Veh# 568	3				15,000		15,000
2004 Kubota Tractor w/Front Loader/Backhoe #572	18Veh# 572	3				44,800		44,800
1995 International Bucket Truck #589	19VEH #589	2					188,000	188,000

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Public Works - Grounds Total			68,100	264,000	38,000	59,800	188,000	617,900
Public Works - Sanitation								
2003 Peterbilt Automated Trash Truck (444)	13Veh# 444	1					313,000	313,000
2004 Peterbilt Automated Trash Truck (443)	15Veh# 443	2	256,500					256,500
2008 International Bulk Trash Truck #448	16Veh# 448	3		155,000				155,000
2008 Peterbilt Automated Trash Truck (451)	16Veh# 451	4		270,000				270,000
2008 Peterbilt Automated Trash Truck (441)	17Veh# 441	3			284,000			284,000
2009 International Bulk Trash Truck #446	17Veh# 446	3			163,000			163,000
2008 Int'n'l Rear Loader (445)	18Veh# 445	4				165,000		165,000
2010 Peterbilt Automated Trash Truck #455	18Veh# 455	3				298,000		298,000
Public Works - Sanitation Total			256,500	425,000	447,000	463,000	313,000	1,904,500
Public Works - Streets								
1992 International Dump Truck (326)	11Veh# 326	1		130,000				130,000
2001 Dodge 1-Ton Utility Truck (345)	15Veh# 345	3	32,400					32,400
1992 Int'l Leaf Truck (366)	15Veh# 366	2	146,500					146,500
2002 Airman Air Compressor (382)	15Veh# 382	2					30,000	30,000
2001 Int'l Dump Truck (321)	16Veh# 321	3		123,000				123,000
2006 Ford 1-Ton Dump Truck (325)	16Veh# 325	4		45,000				45,000
2001 Case Front-End Loader #312	17Veh #312	2			176,000			176,000
2001 Int'l Dump Truck (322)	17Veh# 322	2					192,000	192,000
2001 Int'l Dump Truck (324)	17Veh# 324	2					192,000	192,000
2001 Case Front-End Loader #316	19Veh #316	2					194,000	194,000
Public Works - Streets Total			178,900	298,000	176,000		608,000	1,260,900
Public Works Admin								
1999 Ford Explorer (6)	13Veh# 6	n/a					34,000	34,000
Public Works Admin Total							34,000	34,000
GRAND TOTAL			1,591,400	1,353,500	1,029,300	788,800	1,354,800	6,117,800

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	673,100	1,353,500	1,029,300	788,800	1,354,800	5,199,500
Other (Loan)	918,300					918,300
GRAND TOTAL	1,591,400	1,353,500	1,029,300	788,800	1,354,800	6,117,800

City of Dover, Delaware
FY 2015 Capital Investment Plan
 FY 15 thru FY 19

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
W/WW Engineering								
2008 Chevrolet Pickup (421) (Split)	17Veh# 421-2	n/a			21,000			21,000
2008 Ford F150 Pick-Up (420) (Split)	18Veh# 420-2	1				22,000		22,000
2008 Dodge Avenger (427) (Split)	19Veh# 427-2	n/a					23,000	23,000
W/WW Engineering Total					21,000	22,000	23,000	66,000
Wastewater Management								
2002 Sterling L7500 Dump Truck (671-2)	15Veh 671-2	n/a	66,900					66,900
2003 Sterling Jet Truck	15Veh 691	n/a	210,400					210,400
2002 Dodge 3/4-Ton Utility Truck (663-2)	16Veh 663-2	n/a		15,000				15,000
2000 Airman Air Compressor (683-2)	16Veh 683-2	n/a		14,000				14,000
2008 1/2-Ton Utility Truck (698-2)	16Veh 698-2	n/a		14,000				14,000
2008 Ford 1 Ton Utility w/ Crane (665)	16Veh# 665	n/a		45,000				45,000
2005 Case Backhoe (682-2)	17Veh 682-2	n/a			55,000			55,000
1987 Empire Generator (601)	17Veh# 601	n/a			30,600			30,600
1987 Empire Generator (602)	17Veh# 602	n/a			30,600			30,600
1987 Empire Generator (603)	17Veh# 603	n/a			30,600			30,600
2008 Chevy 3/4-Ton Utility Truck #667 (Split)	18Veh #667	n/a				16,500		16,500
2006 Sidekick Easement Machine (690)	18Veh# 690	n/a				36,000		36,000
2008 Case 590 Backhoe #672 (Split)	19Veh #672	n/a					59,400	59,400
2008 International Dump Truck 14' #681 (Split)	19Veh #681	n/a					78,000	78,000
2009 Chevrolet CUES Camera Truck #684	19Veh #684	5					300,000	300,000
Wastewater Management Total			277,300	88,000	146,800	52,500	437,400	1,002,000
Water Management								
2002 Sterling L7500 (671-2)	15Veh# 671-2	n/a	66,900					66,900
2002 Dodge 3/4 Ton Utility Truck (663-2)	16Veh# 663-2	n/a		15,000				15,000
2000 Airmen Air Compressor (683-2)	16Veh# 683-2	n/a		14,000				14,000
2008 Ford 1/2-Ton Truck (698-2)	16Veh# 698-2	n/a		14,000				14,000
2005 Case Backhoe #682 (Split)	17Veh# 682-2	n/a			55,000			55,000
2008 Chevy 3/4-Ton Utility Truck #667 (Split)	18Veh #667-1	n/a				16,500		16,500
2008 Case 590 Backhoe #672 (Split)	19Veh #672-1	n/a					59,400	59,400
2008 International Dump Truck 14' #681 (Split)	19Veh #681-1	n/a					78,000	78,000
Water Management Total			66,900	43,000	55,000	16,500	137,400	318,800
Water Treatment Plant								
2007 Ford 1-Ton Utility (622)	15Veh# 622	n/a	38,100					38,100
2008 GMC Cargo Van (662)	16Veh# 662	n/a		20,000				20,000
2010 Ford 1-Ton Utility Truck w/ Gage 3620	17Veh# 620	n/a			53,000			53,000
2007 Kohler Generator Trailer Mounted (604)	18Veh# 604	n/a				50,000		50,000
Water Treatment Plant Total			38,100	20,000	53,000	50,000		161,100
GRAND TOTAL			382,300	151,000	275,800	141,000	597,800	1,547,900

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	382,300	151,000	275,800	141,000	597,800	1,547,900
GRAND TOTAL	382,300	151,000	275,800	141,000	597,800	1,547,900

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	382,300	151,000	275,800	141,000	597,800	1,547,900
GRAND TOTAL	382,300	151,000	275,800	141,000	597,800	1,547,900

City of Dover, Delaware
FY 2015 Capital Investment Plan
 FY 15 thru FY 19

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Engineering								
Air Conditioner Replacement/Monitors	1501	n/a	0	12,000	12,000	12,000	12,000	48,000
Substation Battery Replacement	1502	n/a	24,500	24,500	24,500	24,500	24,500	122,500
SCADA Master Hardware Replacement	1700	6			75,000			75,000
UPS System Replacement	1701	n/a			25,000			25,000
System Operations Voice Recorder	1900	n/a					15,000	15,000
2008 Dodge Avenger (7)	Veh# 007	n/a		25,000				25,000
2005 Dodge Stratus (8)	Veh# 008	n/a			23,000			23,000
2007 Dodge Pickup (9)	Veh# 009	n/a		27,000				27,000
2005 Ford Explorer (741)	Veh# 741	n/a	28,600					28,600
2006 Ford Van (749)	Veh# 749	n/a		25,000				25,000
2005 Ford Pick Up (770)	Veh# 770	n/a			29,000			29,000
2006 Dodge Pickup (790)	Veh# 790	n/a			26,000			26,000
Electric Engineering Total			53,100	113,500	214,500	36,500	51,500	469,100
Electric T & D								
1995 Case Backhoe (733)	Veh #733	n/a			125,000			125,000
2008 Ford Dump F350 (796)	Veh #796	n/a				40,000		40,000
Trencher/Hoe (702)	Veh# 702	n/a		57,500				57,500
2001 Freightliner (750)	Veh# 750	n/a			300,000			300,000
2003 Freightliner (779)	Veh# 779	n/a		250,000				250,000
2001 Dodge Ram 3500 (799)	Veh# 799	n/a	33,000					33,000
Electric T & D Total			33,000	307,500	425,000	40,000		805,500
GRAND TOTAL			86,100	421,000	639,500	76,500	51,500	1,274,600

City of Dover, Delaware
FY 2015 Capital Investment Plan
FY 15 thru FY 19

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	86,100	421,000	639,500	76,500	51,500	1,274,600
GRAND TOTAL	86,100	421,000	639,500	76,500	51,500	1,274,600

DEBT SERVICE

CONTAINS THE FOLLOWING
SUBSECTIONS:

- DEBT LIMIT
- DEBT SERVICE SCHEDULES

City of Dover, Delaware
Computation of Legal Debt Margin
General Obligation Bonds
(amounts expressed in thousands)

	Projected 2015	Projected 2014	2013	2012	2011	2010	2009
Debt Limit	\$ 159,295	\$ 157,718	\$ 157,186	\$ 156,429	\$ 155,838	\$ 144,341	\$ 144,965
Net (Taxable) Assessed Value on Books	3,185,898	3,154,354	3,143,717	3,128,585	3,116,765	2,886,826	2,879,943
Total net debt applicable to limit	7,335	4,049	4,479	2,127	1,550	1,820	2,080
Legal Debt Margin	\$ 151,960	\$ 153,669	\$ 152,707	\$ 154,302	\$ 154,288	\$ 142,521	\$ 142,885
Total Net Debt applicable to limit as a percentage of debt limit	4.60%	2.57%	2.85%	1.36%	1.00%	1.26%	1.44%

Legal Debt Margin Calculation for Fiscal Year 2015

Net (Taxable) Assessed Value on Books	<u>\$ 3,185,898</u>	<u>\$ 3,154,354</u>	<u>\$ 3,143,717</u>	<u>\$ 3,128,585</u>
Debt Limit - 5 Percent of Total Assessed Value	\$ 159,295	\$ 157,718	\$ 157,186	\$ 156,429
DEBT (For which the City's full faith and credit has been pledged)				
Gross Bonded Debt	<u>7,335</u>	<u>4,049</u>	<u>4,479</u>	<u>2,127</u>
LEGAL DEBT MARGIN	<u>\$ 151,960</u>	<u>\$ 153,669</u>	<u>\$ 152,707</u>	<u>\$ 154,302</u>

IMPORTANT NOTE: The Total Net Debt applicable to the debt limit includes the remaining Series 2003 Bonds, Series 2014 Bonds, 2014 tax exempt loan and the 2012 PNC Loan.

Source: City of Dover Financial Reports, City of Dover Charter, Section 50(b), and Tax Assessor's Office
July 2009 the Charter was amended and the debt limit was reduced from 25% of the total assessed value to 5%.

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover
General Fund
Projected Debt Service

Fiscal Year Ending	Series 2003 Bonds	2012 Tax- Exempt Loan *	Series 2014 Bonds	2014 Tax- Exempt Loan *	Total Debt Service	Green Energy Debt Service Contribution	Net Debt Service
6/30/2015	\$ 243,000	\$ 229,900	\$ 235,700	\$ 190,100	\$ 708,600	\$ (98,500)	\$ 610,100
6/30/2016	244,300	229,900	250,000	190,100	914,300	(98,500)	815,800
6/30/2017	249,900	229,900	250,000	190,100	919,900	(98,500)	821,400
6/30/2018	-	229,900	250,000	190,100	670,000	(98,500)	571,500
6/30/2019	-	229,900	250,000	190,100	670,000	(98,500)	571,500
6/30/2020	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2021	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2022	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2023	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2024	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2025	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2026	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2027	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2028	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2029	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2030	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2031	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2032	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2033	-	-	-	-	-	-	-
Totals	\$ 737,200	\$ 4,138,200	\$ 3,735,700	\$ 950,500	\$ 9,371,500	\$ (1,773,000)	\$ 7,598,500
		Library & Streets	Garrison Farm	Public Safety Equipment		Library	

* Annual Debt Service for the 2012 Loan does not reflect any reduction for the sale of the current Library

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**City of Dover
Water/Wastewater Revenue Bonds
Projected Debt Service**

Fiscal Year Ending	Series 2000 Wastewater	Series 2009 Wastewater	Series 2010 Water	Series 2011 Wastewater	Series 2013 Revenue Bonds	Total Debt Service
6/30/2015	\$ 53,000	\$ 347,100	\$ 161,300	\$ 58,100	\$ 532,400	\$ 1,151,900
6/30/2016	53,000	347,100	161,300	58,100	512,500	1,132,000
6/30/2017	53,000	347,100	161,300	58,100	507,700	1,127,200
6/30/2018	53,000	347,100	161,300	58,100	507,600	1,127,100
6/30/2019	53,000	347,100	161,300	58,100	512,200	1,131,700
6/30/2020	53,000	347,100	161,300	58,100	506,500	1,126,000
6/30/2021	-	347,100	161,300	58,100	510,500	1,077,000
6/30/2022	-	347,100	161,300	58,100	509,100	1,075,600
6/30/2023	-	347,100	161,300	58,100	507,400	1,073,900
6/30/2024	-	347,100	161,300	58,100	510,300	1,076,800
6/30/2025	-	347,100	161,300	58,100	305,900	872,400
6/30/2026	-	347,100	161,300	58,100	304,300	870,800
6/30/2027	-	347,100	161,300	58,100	302,100	868,600
6/30/2028	-	347,100	161,300	58,100	304,300	870,800
6/30/2029	-	347,100	161,300	58,100	305,300	871,800
6/30/2030	-	347,100	161,300	58,100	305,300	871,800
6/30/2031	-	347,100	76,500	58,100	305,900	787,600
6/30/2032	-	173,600	-	29,100	304,100	506,800
6/30/2033	-	-	-	-	302,900	302,900
6/30/2034	-	-	-	-	301,100	301,100
Total	\$ 318,000	\$ 6,074,300	\$ 2,657,299	\$ 1,016,800	\$ 8,157,400	\$ 18,223,799

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**City of Dover
Electric Revenue Fund
Projected Debt Service**

Electric Revenue Fund					
Fiscal Year Ending	2008 Revenue Bonds		2010 Revenue Bonds		Total Debt Service
	Principal	Interest	Principal	Interest	
6/30/2015	\$ 450,000	\$ 964,954	\$ 1,810,000	\$ 166,900	\$ 3,391,854
6/30/2016	475,000	942,454	1,890,000	94,500	3,401,954
6/30/2017	695,000	918,704	-	-	1,613,704
6/30/2018	730,000	883,954	-	-	1,613,954
6/30/2019	765,000	847,454	-	-	1,612,454
6/30/2020	800,000	815,706	-	-	1,615,706
6/30/2021	840,000	781,706	-	-	1,621,706
6/30/2022	880,000	746,006	-	-	1,626,006
6/30/2023	925,000	707,506	-	-	1,632,506
6/30/2024	970,000	665,881	-	-	1,635,881
6/30/2025	1,015,000	622,231	-	-	1,637,231
6/30/2026	1,065,000	576,555	-	-	1,641,555
6/30/2027	1,120,000	527,300	-	-	1,647,300
6/30/2028	1,175,000	475,500	-	-	1,650,500
6/30/2029	1,230,000	416,750	-	-	1,646,750
6/30/2030	1,290,000	355,250	-	-	1,645,250
6/30/2031	1,355,000	290,750	-	-	1,645,750
6/30/2032	1,420,000	223,000	-	-	1,643,000
6/30/2033	1,485,000	152,000	-	-	1,637,000
6/30/2034	1,555,000	77,750	-	-	1,632,750
Total	<u>\$ 20,240,000</u>	<u>\$ 11,991,411</u>	<u>\$ 3,700,000</u>	<u>\$ 261,400</u>	<u>\$ 36,192,811</u>

GENERAL FUND

GENERAL

CONTAINS THE FOLLOWING SUBSECTIONS:

- MAYOR
- CITY COUNCIL
- CITY MANAGER
- CITY CLERK
- CUSTOMER SERVICES
- FINANCE AND PROCUREMENT & INVENTORY
- FIRE
- HUMAN RESOURCES
- INFORMATION TECHNOLOGY
- PARKS, RECREATION AND LIBRARY
- POLICE
- TAX ASSESSOR
- PLANNING & INSPECTIONS
- PUBLIC WORKS

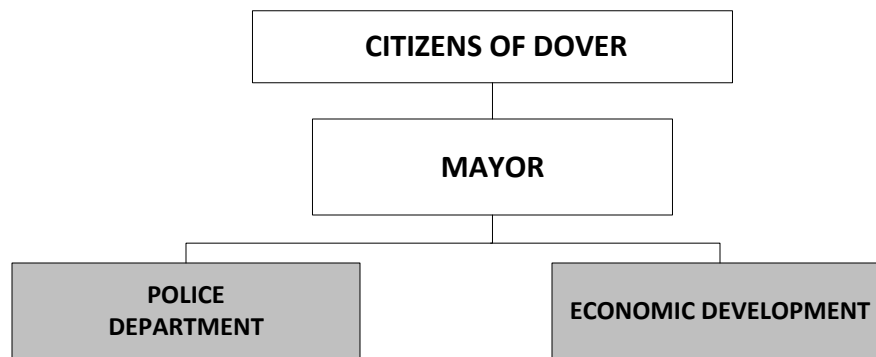


MAJOR

FY 2015 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Mayor

Fiscal Year 2015 Organization Chart



MAYOR
110-3200-519

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 45,111	\$ 45,173	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	0%
10-14	FICA TAXES	3,515	3,485	3,437	3,400	3,400	3,400	0%
10-15	HEALTH INSURANCE	7,474	7,474	6,768	6,800	6,800	6,800	0%
10-16	L I D INSURANCE	337	340	340	300	300	300	0%
10-17	WORKERS COMPENSATION	235	5	236	100	100	100	0%
	PERSONNEL COSTS	56,672	56,477	55,780	55,600	55,600	55,600	0%
20-21	FURNITURE/FIXTURES	-	-	-	1,100	1,200	-	-100%
20-22	OFFICE SUPPLIES	126	-	73	100	200	100	0%
20-23	PRINTING AND DUPLICATING	1,212	184	86	200	200	200	0%
20-38	COMPUTER HARDWARE	-	2,377	-	-	-	-	0%
	MATERIALS & SUPPLIES	1,338	2,561	158	1,400	1,600	300	-79%
30-21	TELEPHONE/FAX	1,261	1,219	1,261	1,300	1,300	1,200	-8%
30-25	ADVERTISEMENT	1,351	150	994	700	700	800	14%
30-27	SUBSCRIPTIONS AND DUES	4,670	1,765	5,449	5,200	5,300	5,200	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	3,568	3,381	5,900	6,000	5,700	-	-100%
30-31	CONTRACTUAL SERVICES	5,468	-	-	-	-	-	0%
30-35	COMMUNITY RELATIONS EXP	5,047	6,839	5,737	6,500	6,500	5,500	-15%
30-37	OTHER EXPENSES	4,954	5,527	3,938	5,000	5,000	5,000	0%
30-62	GASOLINE	1,280	1,667	1,606	1,500	1,500	1,200	-20%
30-63	AUTO REPAIRS/MAINTENANCE	63	110	170	100	100	100	0%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	80	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	27,662	20,658	25,135	26,300	26,100	19,000	-28%
	OPERATING EXPENDITURES	85,672	79,696	81,073	83,300	83,300	74,900	-10%
40-22	AUTOMOBILES - PURCHASE	20,698	-	-	-	-	-	0%
40-25	OTHER EQUIP - PURCHASE	31,500	-	33,000	-	-	-	0%
	CAPITAL OUTLAY	52,198	-	33,000	-	-	-	0%
	TOTAL EXPENDITURES	\$ 137,870	\$ 79,696	\$ 114,073	\$ 83,300	\$ 83,300	\$ 74,900	-10%
OPERATING BUDGET STATS								
		\$ 85,672	\$ 79,696	\$ 81,073	\$ 83,300	\$ 83,300	\$ 74,900	
	ACTUAL % OF OPER BUDGET	123%	93%	100%	103%	100%	90%	
	BUDGET % CHANGE	23%	-7%	2%	3%	0%	-10%	
REVENUES								
	GENERAL FUND	\$ 85,672	\$ 79,696	\$ 81,073	\$ 83,300	\$ 83,300	\$ 74,900	
	GOV. CAPITAL PROJECT FUND	52,198	-	33,000	-	-	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	1.0	1.0	1.0	1.0	1.0	1.0	

ECONOMIC DEVELOPMENT 110-1600-535

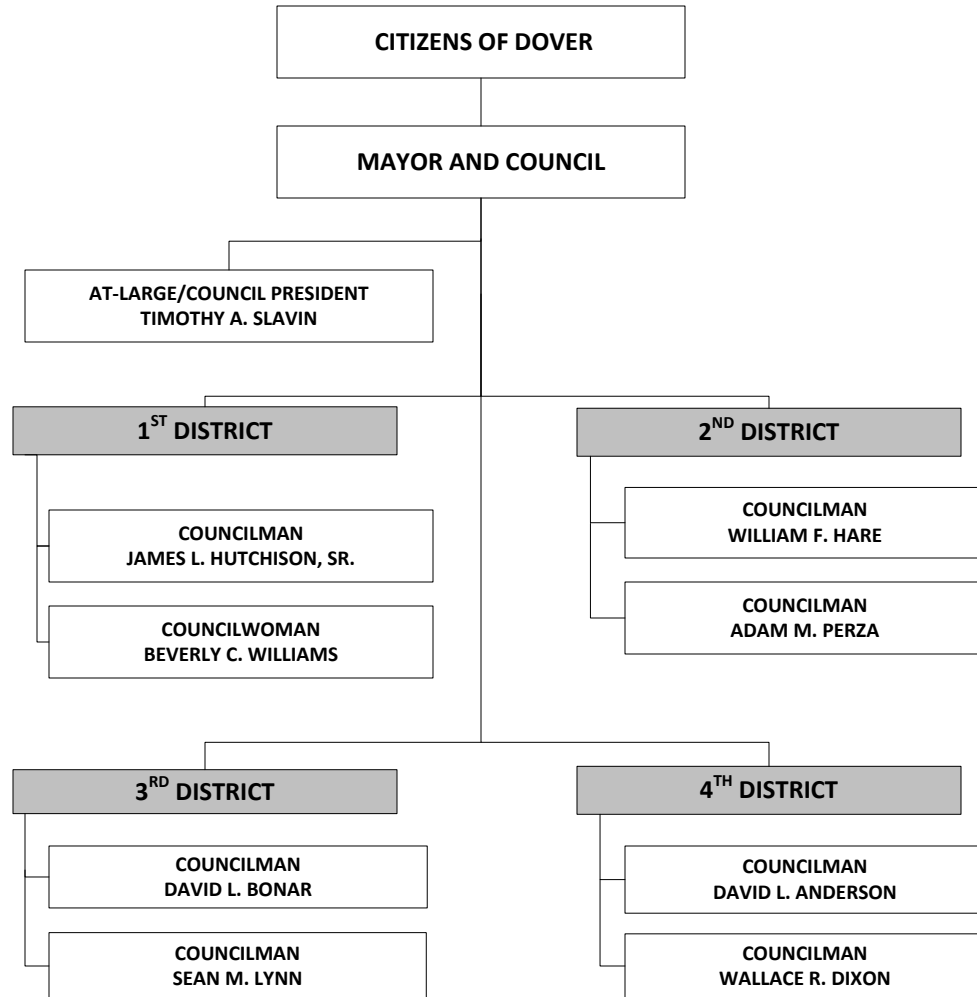
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 135,525	\$ 135,528	\$ 135,056	\$ 136,800	\$ 136,800	\$ 138,700	1%
10-14	FICA TAXES	10,245	10,136	9,916	10,500	10,500	10,700	2%
10-15	HEALTH INSURANCE	22,475	22,472	20,353	20,300	20,300	20,400	0%
10-16	L I D INSURANCE	1,019	1,020	1,020	1,000	1,000	1,000	0%
10-17	WORKERS COMPENSATION	898	18	900	300	300	300	0%
10-19	PENSION	7,528	7,671	8,103	8,200	8,200	8,300	1%
10-20	OPEB	-	8,602	11,747	14,600	14,600	16,500	13%
	PERSONNEL COSTS	177,690	185,447	187,096	191,700	191,700	195,900	2%
20-22	OFFICE SUPPLIES	590	144	386	300	300	300	0%
20-23	PRINTING AND DUPLICATING	1,519	1,130	520	1,000	1,000	1,000	0%
20-24	PHOTOGRAPHIC	-	-	-	-	-	200	0%
20-33	SMALL TOOLS	129	117	-	-	-	-	0%
20-38	COMPUTER HARDWARE	-	-	1,290	2,900	2,900	-	-100%
	MATERIALS & SUPPLIES	2,238	1,391	2,195	4,200	4,200	1,500	-64%
30-21	TELEPHONE/FAX	3,225	3,257	3,338	2,400	2,400	2,400	0%
30-25	ADVERTISEMENT	-	1,125	1,250	1,200	1,200	1,300	8%
30-28	TRAINING/CONF/FOOD/TRAVEL	292	112	260	600	600	800	33%
30-31	CONTRACTUAL SERVICES	10,393	10,437	10,368	-	-	-	0%
30-62	GASOLINE	17	35	61	100	100	100	0%
30-91	ECONOMIC DEVELOPMENT	26,000	15,000	15,379	15,000	15,000	21,000	40%
	ADMINISTRATIVE EXPENDITURES	39,927	29,966	30,656	19,300	19,300	25,600	33%
	OPERATING EXPENDITURES	219,855	216,804	219,947	215,200	215,200	223,000	4%
	TOTAL EXPENDITURES	\$ 219,855	\$ 216,804	\$ 219,947	\$ 215,200	\$ 215,200	\$ 223,000	4%
OPERATING BUDGET STATS		\$ 219,855	\$ 216,804	\$ 219,947	\$ 215,200	\$ 215,200	\$ 223,000	
ACTUAL % OF OPER BUDGET		100.00%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-10%	-1%	1%	-2%	0%	4%	
REVENUES								
GENERAL FUND		\$ 219,855	\$ 216,804	\$ 219,947	\$ 215,200	\$ 215,200	\$ 223,000	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		3.0	3.0	3.0	3.0	3.0	3.0	



CITY OF DOVER

City Council

Fiscal Year 2015 Organization Chart



CITY COUNCIL
110-1200-512

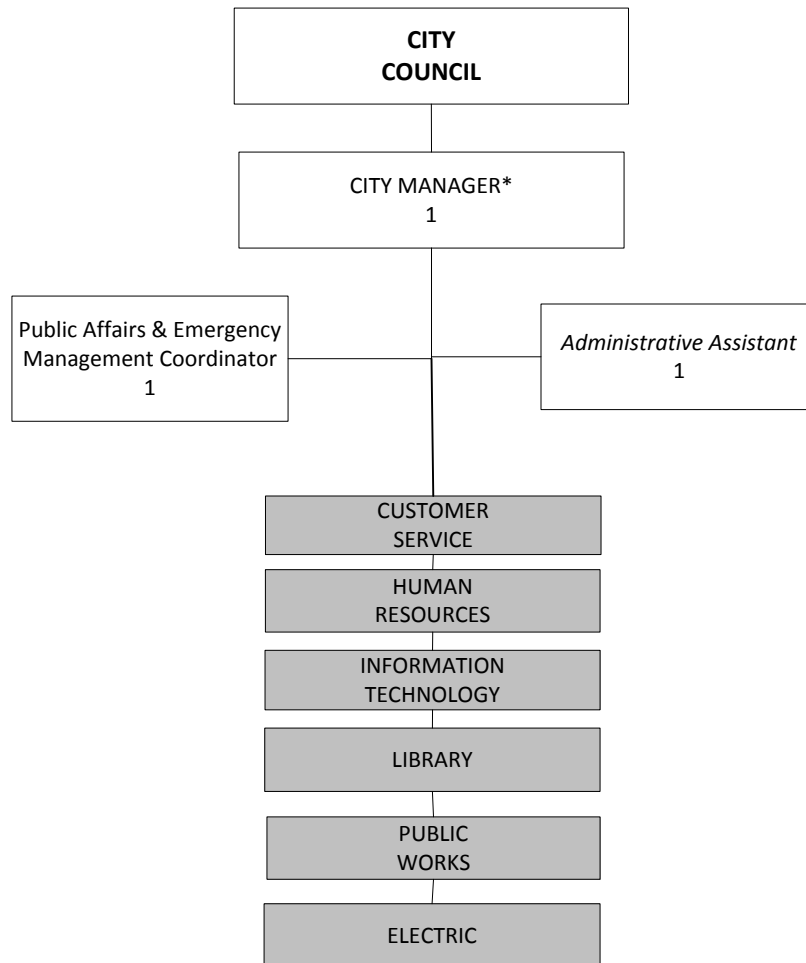
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-13	TEMPORARY HELP	\$ 77,088	\$ 73,443	\$ 73,774	\$ 84,300	\$ 84,300	\$ 84,300	0%
10-14	FICA TAXES	5,886	5,618	5,628	6,400	6,400	6,400	0%
10-17	WORKERS COMPENSATION	406	16	382	200	200	200	0%
	PERSONNEL COSTS	83,380	79,077	79,785	90,900	90,900	90,900	0%
20-22	OFFICE SUPPLIES	36	68	339	100	100	100	0%
20-23	PRINTING AND DUPLICATING	1,431	44	260	300	300	300	0%
20-24	PHOTOGRAPHIC	-	17	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	83	-	100	100	-	-100%
20-38	COMPUTER HARDWARE	7,569	6,000	-	-	-	-	0%
	MATERIALS & SUPPLIES	9,036	6,212	599	500	500	400	-20%
30-21	TELEPHONE/FAX	234	204	169	200	200	200	0%
30-27	SUBSCRIPTIONS AND DUES	10,989	11,032	11,098	11,200	11,200	11,100	-1%
30-28	TRAINING/CONF/FOOD/TRAVEL	8,644	7,977	5,037	2,000	3,000	-	-100%
30-35	COMMUNITY RELATIONS EXP	1,997	1,475	4,393	2,000	1,000	4,000	100%
30-37	OTHER EXPENSES	235	43	-	-	-	-	0%
30-92	HRC-OFFICE SUPPLIES	863	387	625	1,000	1,000	-	-100%
	ADMINISTRATIVE EXPENDITURES	22,962	21,118	21,323	16,400	16,400	15,300	-7%
	OPERATING EXPENDITURES	115,378	106,407	101,707	107,800	107,800	106,600	-1%
	TOTAL EXPENDITURES	\$ 115,378	\$ 106,407	\$ 101,707	\$ 107,800	\$ 107,800	\$ 106,600	-1%
OPERATING BUDGET STATS		\$ 115,378	\$ 106,407	\$ 101,707	\$ 107,800	\$ 107,800	\$ 106,600	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		2%	-8%	-4%	6%	0%	-1%	
REVENUES								
	GENERAL FUND	\$ 115,378	\$ 106,407	\$ 101,707	\$ 107,800	\$ 107,800	\$ 106,600	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	-	-	-	-	-	-	
	PP/TEMP/COUNCIL	17.0	17.0	17.0	17.0	17.0	17.0	

CITY MANAGER



City Manager

Fiscal Year 2015 Organization Chart



* Appointed by Council

CITY MANAGER
110-2100-515

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 348,336	\$ 340,606	\$ 214,206	\$ 207,000	\$ 210,300	\$ 301,600	46%
10-12	OVERTIME	-	-	1,737	1,500	1,500	2,000	33%
10-14	FICA TAXES	25,230	23,173	15,291	15,900	15,900	23,300	47%
10-15	HEALTH INSURANCE	40,738	37,387	28,853	31,000	31,000	39,800	28%
10-16	L I D INSURANCE	2,200	1,843	1,331	1,400	1,400	1,900	36%
10-17	WORKERS COMPENSATION	1,817	25	1,131	400	400	600	50%
10-19	PENSION	19,028	15,628	12,067	12,400	12,400	17,700	43%
10-20	OPEB	-	17,693	17,509	22,100	22,100	35,200	59%
	PERSONNEL COSTS	437,349	436,355	292,123	291,700	295,000	422,100	45%
20-22	OFFICE SUPPLIES	886	708	716	700	700	700	0%
20-23	PRINTING AND DUPLICATING	18,228	9,236	2,664	5,600	3,600	3,600	-36%
20-26	PROGRAM EXPENSES/SUPPLIES	4,024	1,800	2,236	1,800	1,800	1,800	0%
20-31	BOOKS	23	25	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	48	166	-	-	-	-	0%
20-38	COMPUTER HARDWARE	-	1,632	1,893	-	1,400	-	0%
	MATERIALS & SUPPLIES	23,209	13,567	7,509	8,100	7,500	6,100	-25%
30-21	TELEPHONE/FAX	1,520	952	597	700	700	600	-14%
30-27	SUBSCRIPTIONS AND DUES	2,093	2,091	1,571	3,400	3,400	3,300	-3%
30-28	TRAINING/CONF/FOOD/TRAVEL	2,737	499	622	2,600	2,600	2,200	-15%
30-31	CONTRACTUAL SERVICES	550	-	-	-	-	-	0%
30-32	LEGAL EXPENSES	105,046	185,956	190,619	150,000	150,000	158,000	5%
30-35	COMMUNITY RELATIONS EXP	473	275	4,218	200	700	200	0%
30-61	OFF EQUIP/REPAIRS & MAINT	612	558	-	600	100	-	-100%
30-62	GASOLINE	848	115	22	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	113,879	190,446	197,649	157,500	157,500	164,300	4%
	OPERATING EXPENDITURES	574,437	640,368	497,281	457,300	460,000	592,500	30%
	TOTAL EXPENDITURES	\$ 574,437	\$ 640,368	\$ 497,281	\$ 457,300	\$ 460,000	\$ 592,500	30%
OPERATING BUDGET STATS								
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % OF CHANGE		4%	11%	-22%	-29%	1%	29%	
REVENUES								
GENERAL FUND		\$ 574,437	\$ 640,368	\$ 497,281	\$ 457,300	\$ 460,000	\$ 592,500	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		5.0	5.0	3.0	3.0	3.0	4.0	

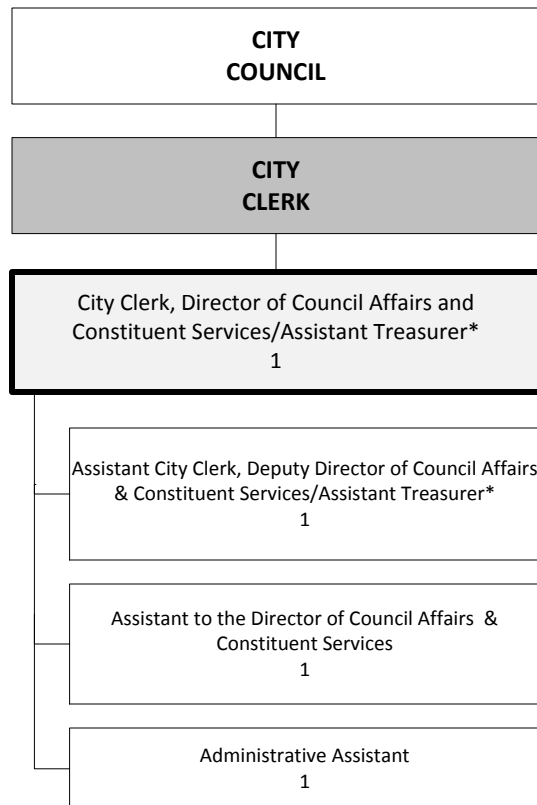


CITY OF DOVER

FY 2015 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

City Clerk

Fiscal Year 2015 Organization Chart



* Appointed by Council

CITY CLERK
110-1100-511

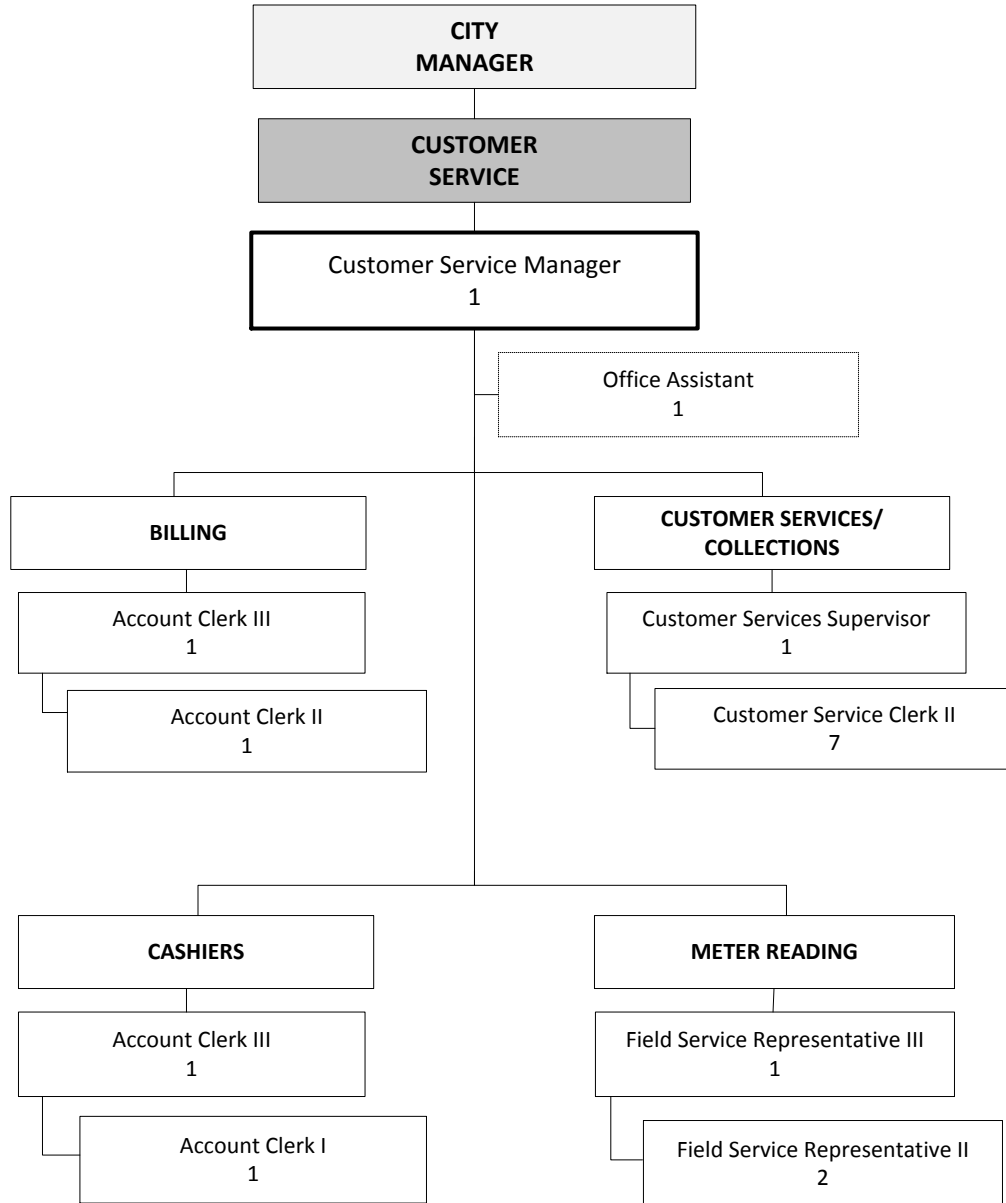
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 175,333	\$ 155,762	\$ 204,935	\$ 214,200	\$ 217,600	\$ 220,600	3%
10-12	OVERTIME	-	73	-	-	-	-	0%
10-14	FICA TAXES	12,908	11,529	15,125	16,300	16,300	16,900	4%
10-15	HEALTH INSURANCE	38,917	35,543	37,907	43,400	43,400	36,500	-16%
10-16	L I D INSURANCE	1,194	1,101	1,423	1,500	1,500	1,600	7%
10-17	WORKERS COMPENSATION	915	18	1,078	400	400	500	25%
10-18	EDUCATIONAL ASSISTANCE	179	-	-	-	-	-	0%
10-19	PENSION	6,210	5,608	7,866	7,900	41,800	43,100	446%
10-20	OPEB	-	9,490	17,624	22,900	22,900	26,300	15%
	PERSONNEL COSTS	235,656	219,124	285,958	306,600	343,900	345,500	13%
20-22	OFFICE SUPPLIES	2,178	930	1,374	100	100	1,400	1300%
20-23	PRINTING AND DUPLICATING	4,892	4,222	2,675	2,500	2,500	3,000	20%
20-37	COMPUTER SOFTWARE	211	-	445	800	800	300	-63%
20-38	COMPUTER HARDWARE	996	3,647	-	3,300	3,300	-	-100%
	MATERIALS & SUPPLIES	8,277	8,799	4,494	6,700	6,700	4,700	-30%
30-21	TELEPHONE/FAX	569	509	423	600	600	500	-17%
30-25	ADVERTISEMENT	774	773	1,036	1,000	1,000	1,000	0%
30-27	SUBSCRIPTIONS AND DUES	711	666	676	800	800	800	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,051	880	6,245	600	600	6,200	933%
30-31	CONTRACTUAL SERVICES	13,710	15,448	13,024	17,000	17,000	15,500	-9%
30-34	ELECTION RELATED EXPENSES	7,338	5,093	3,611	1,000	1,000	9,000	800%
30-61	OFF EQUIP/REPAIRS & MAINT	263	-	45	100	100	-	-100%
	ADMINISTRATIVE EXPENDITURES	24,416	23,369	25,059	21,100	21,100	33,000	56%
	OPERATING EXPENDITURES	268,349	251,291	315,512	334,400	371,700	383,200	15%
	TOTAL EXPENDITURES	\$ 268,349	\$ 251,291	\$ 315,512	\$ 334,400	\$ 371,700	\$ 383,200	15%
OPERATING BUDGET STATS		\$ 278,868	\$ 296,393	\$ 315,512	\$ 334,400	\$ 371,700	\$ 383,200	
ACTUAL % OF OPER BUDGET		96%	85%	100%	100%	100%	100%	
BUDGET % CHANGE		-4%	6%	6%	6%	11%	3%	
REVENUES								
GENERAL FUND		\$ 268,349	\$ 251,292	\$ 315,512	\$ 334,400	\$ 371,700	\$ 383,200	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		4.0	4.0	4.0	4.0	4.0	4.0	

CUSTOMER SERVICES



Customer Service

Fiscal Year 2015 Organization Chart



CUSTOMER SERVICES
110-2900-529

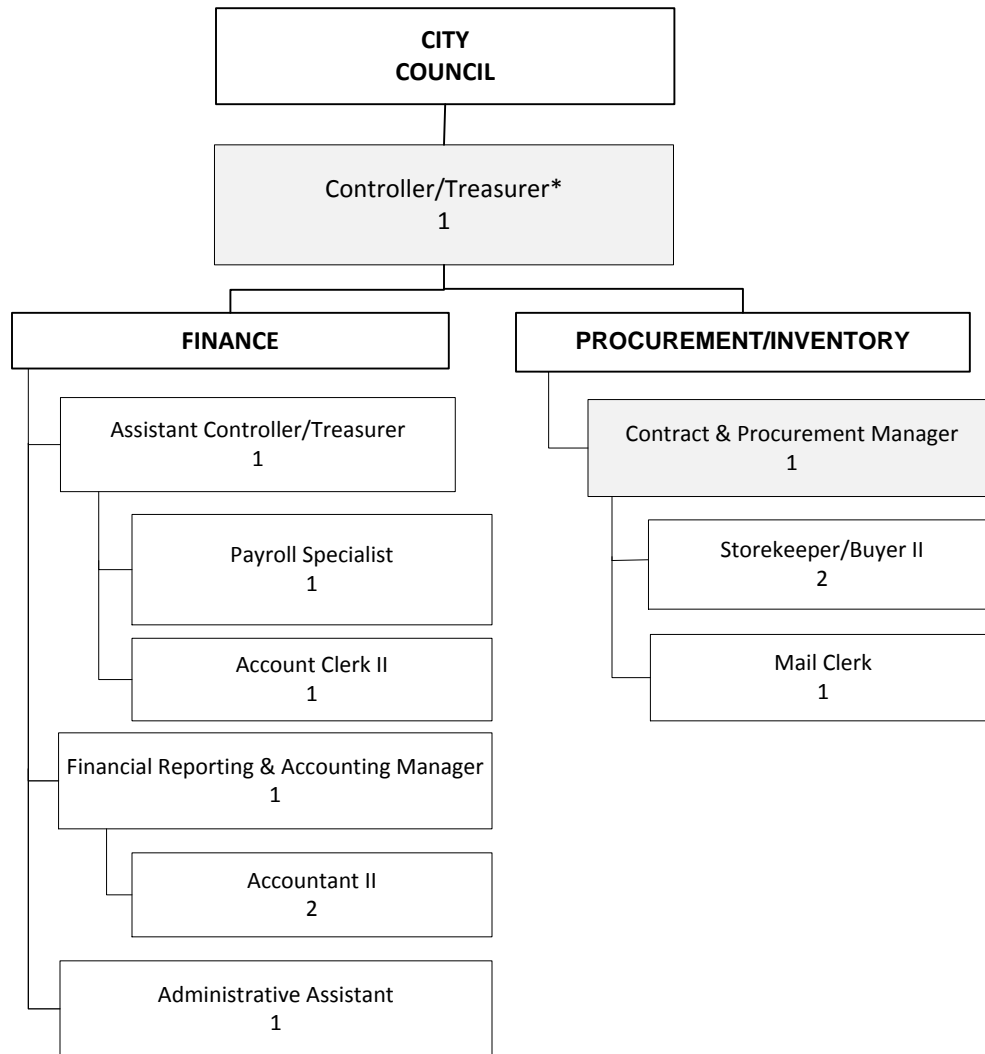
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 564,721	\$ 536,486	\$ 523,885	\$ 574,100	\$ 578,400	\$ 554,600	-3%
10-13	TEMPORARY HELP	-	11,671	-	-	-	14,600	0%
10-14	FICA TAXES	42,487	41,426	39,189	43,900	43,900	43,600	-1%
10-15	HEALTH INSURANCE	133,955	115,353	109,714	129,100	129,100	108,900	-16%
10-16	L I D INSURANCE	3,465	3,362	3,166	3,500	3,500	3,300	-6%
10-17	WORKERS COMPENSATION	2,949	55	2,744	1,200	1,200	1,200	0%
10-18	EDUCATIONAL ASSISTANCE	2,052	1,882	-	-	-	-	0%
10-19	PENSION	25,865	26,331	25,434	28,500	147,000	133,300	368%
10-20	OPEB	-	34,536	44,565	60,300	60,300	66,000	9%
	PERSONNEL COSTS	775,494	771,102	748,697	840,600	963,400	925,500	10%
20-21	FURNITURE/FIXTURES	-	55	-	-	-	400	0%
20-22	OFFICE SUPPLIES	16,804	13,239	13,357	13,000	13,000	13,000	0%
20-23	PRINTING AND DUPLICATING	23,693	18,724	16,607	17,000	17,000	15,000	-12%
20-37	COMPUTER SOFTWARE						300	0%
20-38	COMPUTER HARDWARE	4,461	5,450	3,349	3,400	3,400	2,900	-15%
	MATERIALS & SUPPLIES	44,958	37,468	33,312	33,400	33,400	31,600	-5%
30-21	TELEPHONE/FAX	3,333	3,125	3,998	3,400	3,400	4,100	21%
30-25	ADVERTISEMENT	378	537	-	400	400	-	-100%
30-31	CONTRACTUAL SERVICES	7,536	77,533	63,060	211,600	211,600	66,900	-68%
30-61	OFF EQUIP/REPAIRS & MAINT	20,247	10,530	11,589	20,000	20,000	12,200	-39%
	ADMINISTRATIVE EXPENDITURES	31,494	91,725	78,647	235,400	235,400	83,200	-65%
	OPERATING EXPENDITURES	851,946	900,295	860,657	1,109,400	1,232,200	1,040,300	-6%
	TOTAL EXPENDITURES	\$ 851,946	\$ 900,295	\$ 860,657	\$ 1,109,400	\$ 1,232,200	\$ 1,040,300	-6%
OPERATING BUDGET STATS		\$ 851,946	\$ 900,295	\$ 860,657	\$ 1,109,400	\$ 1,232,200	\$ 1,040,300	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-5%	6%	-4%	29%	11%	-16%	
REVENUES								
GENERAL FUND		\$ 851,946	\$ 900,295	\$ 860,657	\$ 1,109,400	\$ 1,232,200	\$ 1,040,300	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		15.0	14.0	14.0	14.0	14.0	14.0	
BUDGETED PART-TIME POSITIONS		-	-	-	-	1.0	1.0	

FINANCE/PROCUREMENT & INVENTORY



Finance

Fiscal Year 2015 Organization Chart



* Appointed by Council

FINANCE

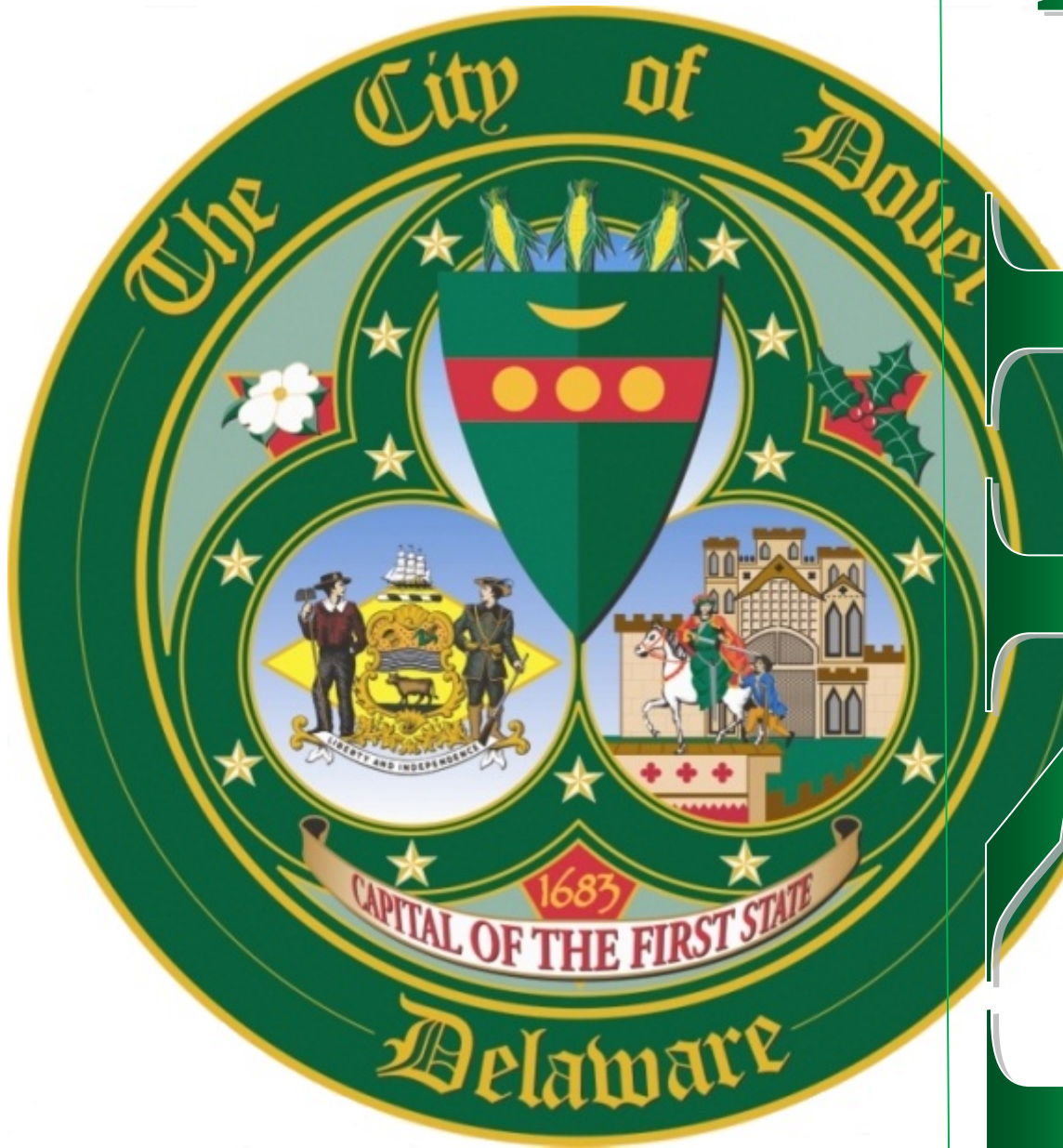
110-2300-517

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 450,787	\$ 453,872	\$ 481,755	\$ 494,900	\$ 477,100	\$ 493,600	0%
10-12	OVERTIME	3,179	188	-	-	-	-	0%
10-13	TEMPORARY HELP	29,881	-	-	-	-	-	0%
10-14	FICA TAXES	34,596	32,982	34,623	37,700	37,700	37,700	0%
10-15	HEALTH INSURANCE	79,103	70,371	80,092	97,100	97,100	97,400	0%
10-16	L I D INSURANCE	2,607	2,638	2,904	3,000	3,000	3,000	0%
10-17	WORKERS COMPENSATION	2,450	46	2,523	1,000	1,000	1,000	0%
10-19	PENSION	21,697	21,600	23,832	27,300	91,600	73,800	170%
10-20	OPEB	-	28,096	41,576	52,800	52,800	58,700	11%
	PERSONNEL COSTS	624,300	609,793	667,304	713,800	760,300	765,200	7%
20-21	FURNITURE/FIXTURES	-	-	-	-	500	-	0%
20-22	OFFICE SUPPLIES	1,239	386	720	700	700	700	0%
20-23	PRINTING AND DUPLICATING	6,612	3,070	3,342	3,500	3,000	3,000	-14%
20-38	COMPUTER HARDWARE	1,370	-	4,591	2,400	8,500	1,200	-50%
	MATERIALS & SUPPLIES	9,221	3,456	8,653	6,600	12,700	4,900	-26%
30-21	TELEPHONE/FAX	1,579	1,171	1,261	1,400	1,400	1,300	-7%
30-22	POSTAGE	57	56	-	-	-	-	0%
30-25	ADVERTISEMENT	257	200	203	300	300	200	-33%
30-27	SUBSCRIPTIONS AND DUES	1,524	1,212	1,407	1,400	1,400	1,400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	4,990	250	7,820	5,500	5,500	5,500	0%
30-31	CONTRACTUAL SERVICES	152,649	171,068	163,134	167,500	194,500	165,900	-1%
30-37	OTHER EXPENSES	271	-	222	300	300	200	-33%
30-61	OFF EQUIP/REPAIRS & MAINT	3,432	4,972	4,305	9,700	3,600	2,500	-74%
	ADMINISTRATIVE EXPENDITURES	164,759	178,929	178,353	186,100	207,000	177,000	-5%
	OPERATING EXPENDITURES	798,280	792,178	854,310	906,500	980,000	947,100	4%
	TOTAL EXPENDITURES	\$ 798,280	\$ 792,178	\$ 854,310	\$ 906,500	\$ 980,000	\$ 947,100	4%
OPERATING BUDGET STATS		\$ 798,280	\$ 792,178	\$ 854,310	\$ 906,500	\$ 980,000	\$ 947,100	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		2%	-1%	8%	6%	8%	-3%	
REVENUES								
GENERAL FUND		\$ 798,280	\$ 792,178	\$ 854,310	\$ 906,500	\$ 980,000	\$ 947,100	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		8.0	8.0	8.0	8.0	8.0	8.0	
PP/TEMP		-	1.0	-	-	-	-	

PROCUREMENT & INVENTORY

110-2700-571

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 252,336	\$ 250,820	\$ 185,353	\$ 182,300	\$ 182,300	\$ 179,700	-1%
10-12	OVERTIME	322	788	1,749	-	-	1,600	0%
10-13	TEMPORARY HELP	-	-	-	-	-	-	0%
10-14	FICA TAXES	19,199	18,957	14,616	14,000	14,000	14,000	0%
10-15	HEALTH INSURANCE	45,449	43,167	20,464	19,200	19,200	12,500	-35%
10-16	L I D INSURANCE	1,491	1,479	1,054	1,100	1,100	900	-18%
10-17	WORKERS COMPENSATION	6,214	83	5,281	3,900	3,900	3,700	-5%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	4,000	-	0%
10-19	PENSION	12,202	12,315	9,439	9,200	51,000	49,100	434%
10-20	OPEB	-	14,369	15,253	19,100	19,100	18,500	-3%
	PERSONNEL COSTS	337,213	341,978	253,208	248,800	294,600	280,000	13%
20-21	FURNITURE/FIXTURES	-	321	-	-	-	-	0%
20-22	OFFICE SUPPLIES	1,489	1,261	1,634	1,500	1,500	800	-47%
20-23	PRINTING AND DUPLICATING	3,799	3,844	4,116	3,800	3,800	3,800	0%
20-25	CUSTODIAL	944	871	951	1,000	1,000	1,000	0%
20-26	PROGRAM EXPENSES/SUPPLIES	1,636	2,050	584	6,000	2,000	1,500	-75%
20-29	UNIFORMS/UNIFORM ALLOW	938	834	828	900	900	900	0%
20-32	SECURITY/SAFETY MATERIALS	633	584	384	500	500	500	0%
20-37	COMPUTER SOFTWARE	-	55	-	100	100	200	100%
20-38	COMPUTER HARDWARE	-	1,131	2,370	-	-	1,400	0%
20-46	CITY BLDG MAINT SUPPLIES	2,638	2,802	3,482	2,500	2,500	2,500	0%
20-58	WATER/SEWER	4,006	6,066	4,753	2,000	2,000	2,000	0%
	MATERIALS & SUPPLIES	16,083	19,819	19,102	18,300	14,300	14,600	-20%
30-21	TELEPHONE/FAX	1,950	1,777	1,439	1,900	1,900	1,900	0%
30-22	POSTAGE	164,967	134,436	143,685	140,000	140,000	130,000	-7%
30-23	ELECTRICITY	88,384	69,741	71,795	68,000	68,000	68,000	0%
30-24	HEATING OIL/GAS	268	-	216	300	300	300	0%
30-25	ADVERTISEMENT	2,790	1,787	1,379	2,000	2,000	2,000	0%
30-27	SUBSCRIPTIONS AND DUES	821	520	520	600	600	600	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	15	298	1,248	1,300	1,300	-	-100%
30-31	CONTRACTUAL SERVICES	5,900	17,472	16,288	18,800	18,800	19,400	3%
30-43	ENVIRONMENTAL EXPENSES	1,574	3,733	3,574	3,000	3,000	3,500	17%
30-61	OFF EQUIP/REPAIRS & MAINT	9,085	9,490	8,573	9,000	9,000	10,600	18%
30-62	GASOLINE	2,964	2,672	2,249	3,000	3,000	2,500	-17%
30-66	OTHER EQUIP REPAIRS/MAINT	7,445	4,245	1,452	2,400	2,400	2,000	-17%
30-67	RADIO REPAIRS/MAINTENANCE	326	546	1,508	200	200	200	0%
	ADMINISTRATIVE EXPENDITURES	286,489	246,717	253,925	250,500	250,500	241,000	-4%
	OPERATING EXPENDITURES	639,785	608,514	526,235	517,600	559,400	535,600	3%
40-25	OTHER EQUIP - PURCHASE	-	-	-	55,000	55,000	-	-100%
	CAPITAL OUTLAY	-	-	-	55,000	55,000	-	-100%
	TOTAL EXPENDITURES	\$ 639,785	\$ 608,514	\$ 526,235	\$ 572,600	\$ 614,400	\$ 535,600	-6%
OPERATING BUDGET STATS		\$ 639,785	\$ 608,514	\$ 526,235	\$ 517,600	\$ 559,400	\$ 535,600	
ACTUAL % OF OPER BUDGET		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	
BUDGET % CHANGE		-18%	-5%	-14%	-2%	8%	-4%	
REVENUES								
GENERAL FUND		\$ 639,785	\$ 608,514	\$ 526,235	\$ 517,600	\$ 559,400	\$ 535,600	
GOV. CAPITAL PROJECT FUND		-	-	-	55,000	55,000	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		6.0	6.0	4.0	4.0	4.0	4.0	

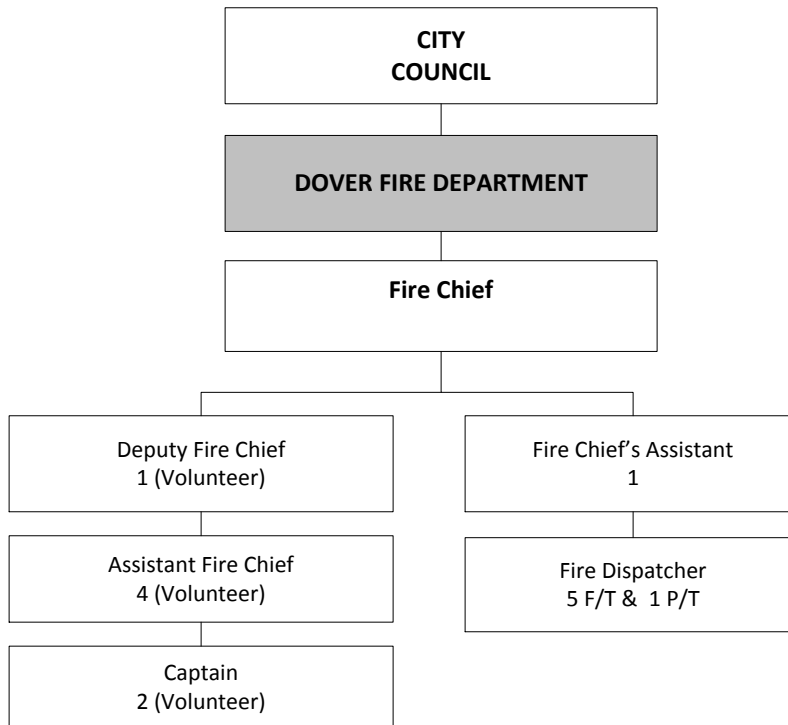


HER

FY 2015 ANNUAL OPERATING BUDGET- DOVER, DELAWARE

Dover Fire Department

Fiscal Year 2015 Organizational Chart



FIRE DEPARTMENT 110-1400-514

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 244,801	\$ 225,740	\$ 215,682	\$ 240,600	\$ 240,600	\$ 235,700	-2%
10-12	OVERTIME	42,260	55,292	59,659	48,800	48,800	32,000	-34%
10-13	TEMPORARY HELP	3,709	4,910	2,427	12,800	12,800	25,600	100%
10-14	FICA TAXES	22,124	21,689	20,868	23,200	23,200	22,400	-3%
10-15	HEALTH INSURANCE	43,589	42,001	41,370	47,200	47,200	43,800	-7%
10-16	L I D INSURANCE	1,395	1,294	1,229	1,400	1,400	1,400	0%
10-17	WORKERS COMPENSATION	1,518	33	1,461	600	600	600	0%
10-18	EDUCATIONAL ASSISTANCE	-	46	-	-	-	-	0%
10-19	PENSION	12,753	13,822	11,802	9,000	58,500	45,400	404%
10-20	OPEB	-	14,314	18,217	24,600	24,600	27,300	11%
	PERSONNEL COSTS	372,149	379,141	372,717	408,200	457,700	434,200	6%
20-26	PROGRAM EXPENSES/SUPPLIES	-	-	-	2,000	2,000	-	-100%
20-32	SECURITY/SAFETY MATERIALS	595	490	625	600	600	600	0%
	MATERIALS & SUPPLIES	595	490	625	2,600	2,600	600	-77%
30-31	CONTRACTUAL SERVICES	281,292	281,292	281,300	281,300	281,300	281,300	0%
	ADMINISTRATIVE EXPENDITURES	281,292	281,292	281,300	281,300	281,300	281,300	0%
	OPERATING EXPENDITURES	654,036	660,923	654,642	692,100	741,600	716,100	3%
40-25	OTHER EQUIP - PURCHASE	-	40,900	-	-	-	588,800	0%
40-31	CONSTRUCTION - PURCHASE	223,400	217,556	238,515	238,500	238,500	238,500	0%
	CAPITAL OUTLAY	223,400	258,456	238,515	238,500	238,500	827,300	247%
	TOTAL EXPENDITURES	\$ 877,436	\$ 919,379	\$ 893,156	\$ 930,600	\$ 980,100	\$1,543,400	66%
OPERATING BUDGET STATS		\$ 654,036	\$ 660,923	\$ 654,642	\$ 692,100	\$ 741,600	\$ 716,100	
ACTUAL % OF OPER BUDGET		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	
BUDGET % CHANGE		-9%	1%	-1%	6%	7%	-3%	
REVENUES								
GENERAL FUND		\$ 654,036	\$ 660,923	\$ 654,642	\$ 692,100	\$ 741,600	\$ 716,100	
GOV. CAPITAL PROJECT FUND		223,400	258,456	238,515	238,500	238,500	827,300	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		6.0	6.0	6.0	6.0	6.0	6.0	
BUDGETED PART-TIME POSITIONS		-	1.0	1.0	1.0	1.0	2.0	

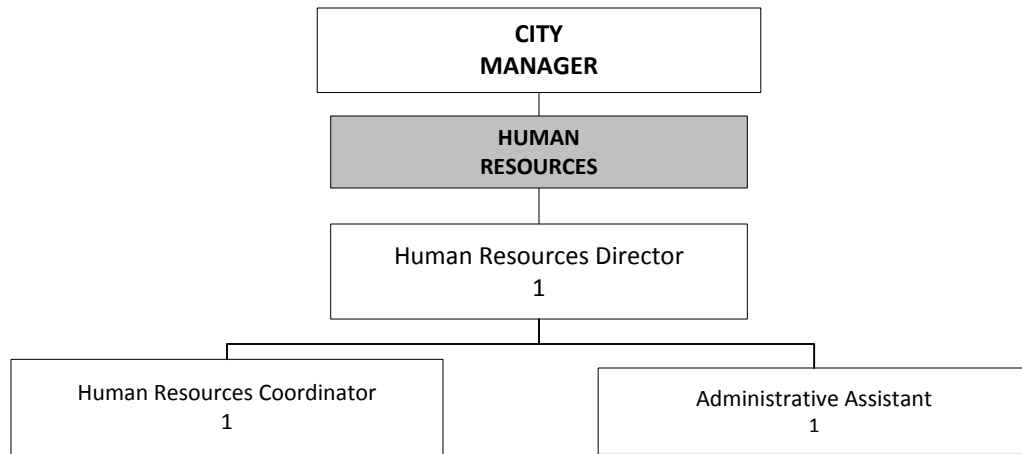
HUMAN RIGHTS PROJECTS



FY 2015 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Human Resources

Fiscal Year 2015 Organization Chart



HUMAN RESOURCES

110-3100-518

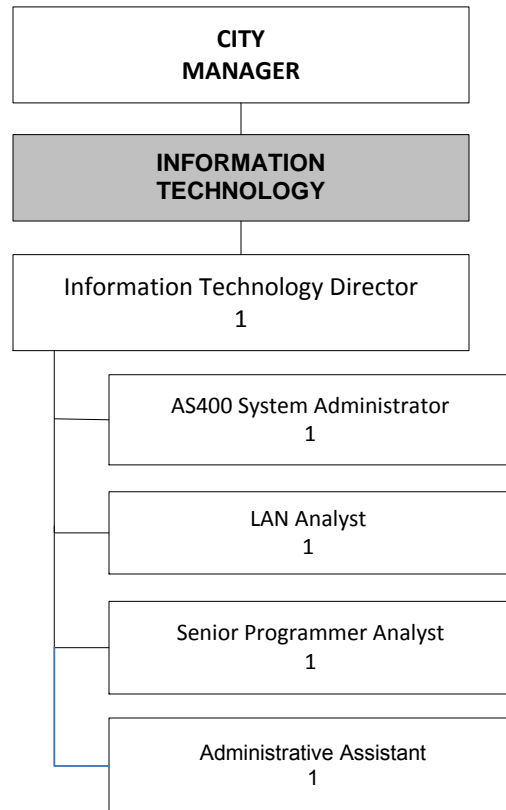
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 185,256	\$ 141,547	\$ 160,713	\$ 174,600	\$ 179,600	\$ 179,700	3%
10-14	FICA TAXES	13,489	10,313	11,663	13,300	13,300	13,700	3%
10-15	HEALTH INSURANCE	34,393	23,251	29,829	44,400	44,400	33,800	-24%
10-16	L I D INSURANCE	1,232	687	1,070	1,200	1,200	1,200	0%
10-17	WORKERS COMPENSATION	972	14	841	400	400	400	0%
10-18	EDUCATIONAL ASSISTANCE	-	-	2,045	-	3,600	-	0%
10-19	PENSION	7,387	5,457	6,660	8,600	58,800	58,800	584%
10-20	OPEB	-	7,887	13,801	18,700	18,700	21,400	14%
	PERSONNEL COSTS	242,729	189,156	226,622	261,200	320,000	309,000	18%
20-22	OFFICE SUPPLIES	799	496	645	800	800	800	0%
20-23	PRINTING AND DUPLICATING	4,342	2,916	3,098	3,000	3,000	3,000	0%
20-26	PROGRAM EXPENSES/SUPPLIES	838	350	548	900	900	500	-44%
20-28	MEDICAL SUP & PHYSICALS	17,903	18,533	12,723	20,000	20,000	18,000	-10%
20-32	SECURITY/SAFETY MATERIALS	10,016	5,580	504	500	500	500	0%
20-37	COMPUTER SOFTWARE	-	-	-	-	-	300	0%
20-38	COMPUTER HARDWARE	2,252	-	1,601	1,400	1,400	1,400	0%
20-48	PERSONNEL RELATED SUP	12,897	13,185	8,626	14,000	14,000	14,000	0%
	MATERIALS & SUPPLIES	49,047	41,060	27,745	40,600	40,600	38,500	-5%
30-21	TELEPHONE/FAX	463	408	388	600	600	500	-17%
30-25	ADVERTISEMENT	5,917	2,126	4,746	4,500	4,500	6,000	33%
30-27	SUBSCRIPTIONS AND DUES	1,071	355	415	800	800	900	13%
30-28	TRAINING/CONF/FOOD/TRAVEL	581	882	1,450	2,000	2,000	3,300	65%
30-29	CONSULTING FEES	-	3,831	3,478	2,000	2,000	-	-100%
30-31	CONTRACTUAL SERVICES	1,200	1,200	1,100	1,100	1,100	1,000	-9%
30-39	IN-HOUSE TRAINING	670	-	373	500	500	500	0%
30-41	UNEMPLOYMENT COMP EXPENSE	29,549	25,130	27,804	20,000	20,000	20,000	0%
30-61	OFF EQUIP/REPAIRS & MAINT	-	-	1,024	1,000	1,000	-	-100%
	ADMINISTRATIVE EXPENDITURES	39,451	33,932	40,778	32,500	32,500	32,200	-1%
	OPERATING EXPENDITURES	331,227	264,148	295,146	334,300	393,100	379,700	14%
	TOTAL EXPENDITURES	\$ 331,227	\$ 264,148	\$ 295,146	\$ 334,300	\$ 393,100	\$ 379,700	14%
OPERATING BUDGET STATS		\$ 331,227	\$ 264,148	\$ 295,146	\$ 334,300	\$ 393,100	\$ 379,700	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-27%	-20%	12%	13%	18%	-3%	
REVENUES								
GENERAL FUND		\$ 331,227	\$ 264,148	\$ 295,146	\$ 334,300	\$ 393,100	\$ 379,700	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		3.0	3.0	3.0	3.0	3.0	3.0	

INFORMATION TECHNOLOGY



Information Technology

Fiscal Year 2015 Organization Chart



INFORMATION TECHNOLOGY

110-2200-516

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 295,926	\$ 298,367	\$ 252,748	\$ 277,200	\$ 282,200	\$ 279,800	1%
10-14	FICA TAXES	22,337	22,274	18,829	21,200	21,200	21,400	1%
10-15	HEALTH INSURANCE	55,398	52,024	36,043	39,600	39,600	39,700	0%
10-16	L I D INSURANCE	2,124	2,011	1,722	1,900	1,900	2,000	5%
10-17	WORKERS COMPENSATION	1,516	83	1,322	600	600	600	0%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	13,408	13,511	12,231	13,400	102,400	100,400	649%
10-20	OPEB	-	17,792	21,602	29,700	29,700	33,300	12%
	PERSONNEL COSTS	390,709	406,062	344,497	383,600	477,600	477,200	24%
20-21	FURNITURE/FIXTURES	238	176	-	-	-	-	0%
20-22	OFFICE SUPPLIES	1,081	205	1,075	1,300	1,300	1,100	-15%
20-34	DATA PROCESSING SUPPLIES	954	1,186	1,141	1,400	1,000	1,000	-29%
20-37	COMPUTER SOFTWARE	64,405	67,502	66,654	67,100	67,100	67,100	0%
20-38	COMPUTER HARDWARE	22,238	21,244	25,936	30,400	19,000	8,200	-73%
	MATERIALS & SUPPLIES	88,678	90,137	94,806	100,200	88,400	77,400	-23%
30-21	TELEPHONE/FAX	4,066	2,887	3,252	3,700	2,200	2,200	-41%
30-27	SUBSCRIPTIONS AND DUES	195	195	195	700	700	200	-71%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	318	847	1,700	500	1,700	0%
30-31	CONTRACTUAL SERVICES	29,723	81,697	35,261	35,500	35,500	35,900	1%
30-39	IN-HOUSE TRAINING	9,839	8,599	6,050	6,000	6,000	6,200	3%
30-61	OFF EQUIP/REPAIRS & MAINT	150,775	126,956	126,340	129,000	129,000	127,800	-1%
30-62	GASOLINE	92	115	53	100	100	100	0%
	ADMINISTRATIVE EXPENDITURES	194,690	220,767	171,998	176,700	174,000	174,100	-1%
	OPERATING EXPENSES	674,077	716,966	611,301	660,500	740,000	728,700	10%
40-25	OTHER EQUIP - PURCHASE	6,680	-	-	-	-	-	0%
40-28	COMPUTER HARDWARE/CAPITAL	-	14,330	102,589	7,000	7,000	-	-100%
	CAPITAL OUTLAY	6,680	14,330	102,589	7,000	7,000	-	-100%
	TOTAL EXPENDITURES	\$ 680,757	\$ 731,296	\$ 713,890	\$ 667,500	\$ 747,000	\$ 728,700	9%
OPERATING BUDGET STATS		\$ 674,077	\$ 716,966	\$ 611,301	\$ 660,500	\$ 740,000	\$ 728,700	
ACTUAL % OF OPER BUDGET		100%	100%	100%				
BUDGET % CHANGE		-24%	-	-15%	-4%	12%	-2%	
REVENUES								
GENERAL FUND		\$ 674,077	\$ 716,966	\$ 611,301	\$ 660,500	\$ 740,000	\$ 728,700	
GOV. CAPITAL PROJECT FUND		6,680	14,330	87,589	(8,000)	7,000	-	
DEMA GRANT		-	-	15,000	15,000	-	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		7.0	5.0	5.0	5.0	5.0	5.0	

PARKS, RECREATION & LIBRARY



Parks and Recreation

Fiscal Year 2015 Organization Chart



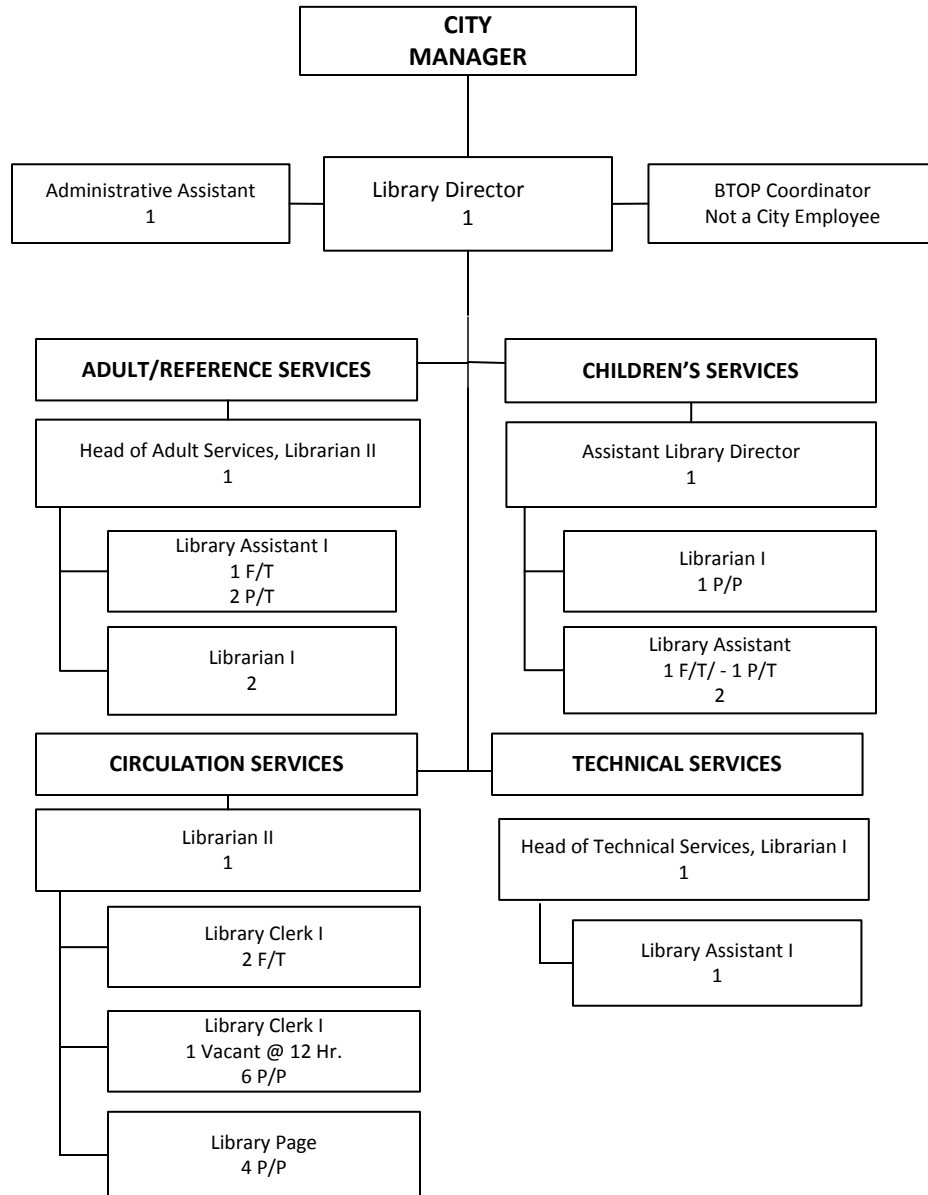
RECREATION
110-1500-525

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 Subs Abuse PROPOSED
10-11	SALARIES	\$ 345,615	\$ 408,874	\$ 208,858	\$ 211,600	\$ 216,000	\$ 212,400	0%	\$ -
10-12	OVERTIME	-	-	342	-	-	-	0%	-
10-13	TEMPORARY HELP	20,222	18,127	80,103	116,300	116,300	105,900	-9%	49,900
10-14	FICA TAXES	27,309	31,887	21,390	25,100	25,100	24,100	-4%	4,000
10-15	HEALTH INSURANCE	60,964	62,832	49,912	51,200	51,200	40,600	-21%	-
10-16	L I D INSURANCE	2,061	2,068	1,592	1,600	1,600	1,500	-6%	-
10-17	WORKERS COMPENSATION	2,287	48	1,971	700	700	700	0%	100
10-19	PENSION	15,479	15,464	12,008	12,100	27,200	26,800	121%	-
10-20	OPEB	-	18,711	18,175	22,500	22,500	25,300	12%	-
	PERSONNEL COSTS	473,937	558,011	394,350	441,100	460,600	437,300	-1%	54,000
20-22	OFFICE SUPPLIES	2,864	1,977	2,430	2,500	2,500	2,000	-20%	-
20-23	PRINTING AND DUPLICATING	1,884	2,189	2,033	2,300	2,300	2,300	0%	-
20-26	PROGRAM EXPENSES/SUPPLIES	36,185	32,942	40,539	48,500	43,900	44,000	-9%	55,600
20-28	MEDICAL SUP & PHYSICALS	246	-	15	-	-	-	0%	-
20-29	UNIFORMS/UNIFORM ALLOW	-	65	-	-	-	-	0%	-
20-32	SECURITY/SAFETY MATERIALS	1,288	1,368	1,427	1,300	1,300	500	-62%	-
20-37	COMPUTER SOFTWARE	2,100	2,258	2,175	2,300	5,600	2,700	17%	-
20-38	COMPUTER HARDWARE	2,739	1,416	3,176	1,200	1,200	3,200	167%	-
20-46	CITY BLDG MAINT SUPPLIES	7,969	6,229	5,326	5,500	3,000	3,000	-45%	-
20-58	WATER/SEWER	1,003	976	819	1,000	1,000	1,000	0%	-
	MATERIALS & SUPPLIES	56,278	49,420	57,941	64,600	60,800	58,700	-9%	55,600
30-21	TELEPHONE/FAX	2,608	2,636	2,040	2,200	2,200	2,200	0%	-
30-23	ELECTRICITY	76,520	72,716	66,921	78,000	66,000	78,000	0%	-
30-24	HEATING OIL/GAS	5,568	3,943	5,827	4,000	12,000	12,000	200%	-
30-27	SUBSCRIPTIONS AND DUES	340	185	165	300	300	2,200	633%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	790	373	1,314	1,500	2,800	500	-67%	-
30-31	CONTRACTUAL SERVICES	176,991	138,165	110,483	114,400	110,000	112,600	-2%	-
30-61	OFF EQUIP/REPAIRS & MAINT	1,406	156	1,420	1,000	1,000	1,400	40%	-
30-62	GASOLINE	910	1,146	1,465	1,100	1,500	1,500	36%	-
30-67	RADIO REPAIRS/MAINTENANCE	326	478	2,422	-	-	-	0%	-
	ADMINISTRATIVE EXPENDITURES	265,459	219,798	192,056	202,500	195,800	210,400	4%	-
	OPERATING EXPENDITURES	795,674	827,229	644,346	708,200	717,200	706,400	0%	109,600
40-25	OTHER EQUIP - PURCHASE	-	-	-	65,000	65,000	-	-100%	-
40-31	CONSTRUCTION - PURCHASE	38,453	-	6,995	30,000	107,000	146,000	387%	-
	CAPITAL OUTLAY	38,453	-	6,995	95,000	172,000	146,000	54%	-
	TOTAL EXPENDITURES	\$ 834,127	\$ 827,229	\$ 651,341	\$ 803,200	\$ 889,200	\$ 852,400	6%	\$ 109,600
OPERATING BUDGET STATS		\$ 795,674	\$ 827,229	\$ 644,346	\$ 708,200	\$ 717,200	\$ 706,400		
ACTUAL % OF OPER BUDGET		105%	100%	100%	100%	100%	100%		
BUDGET % CHANGE		5%	4%	-22%	10%	1%	-2%		
REVENUES									
	GENERAL FUND	\$ 795,674	\$ 827,229	\$ 644,346	\$ 708,200	\$ 717,200	\$ 706,400		\$ -
	GOV. CAPITAL PROJECT FUND	38,453	-	6,995	95,000	172,000	146,000		-
	GRANT FUNDS	-	-	-	-	-	-		109,600
PERSONNEL									
	BUDGETED FULL-TIME POSITIONS	8.0	6.0	5.0	5.0	5.0	5.0		-
	PP/TEMP	-	10.0	10.0	10.0	10.0	14.0		15.0

Dover Public Library

Fiscal 2015

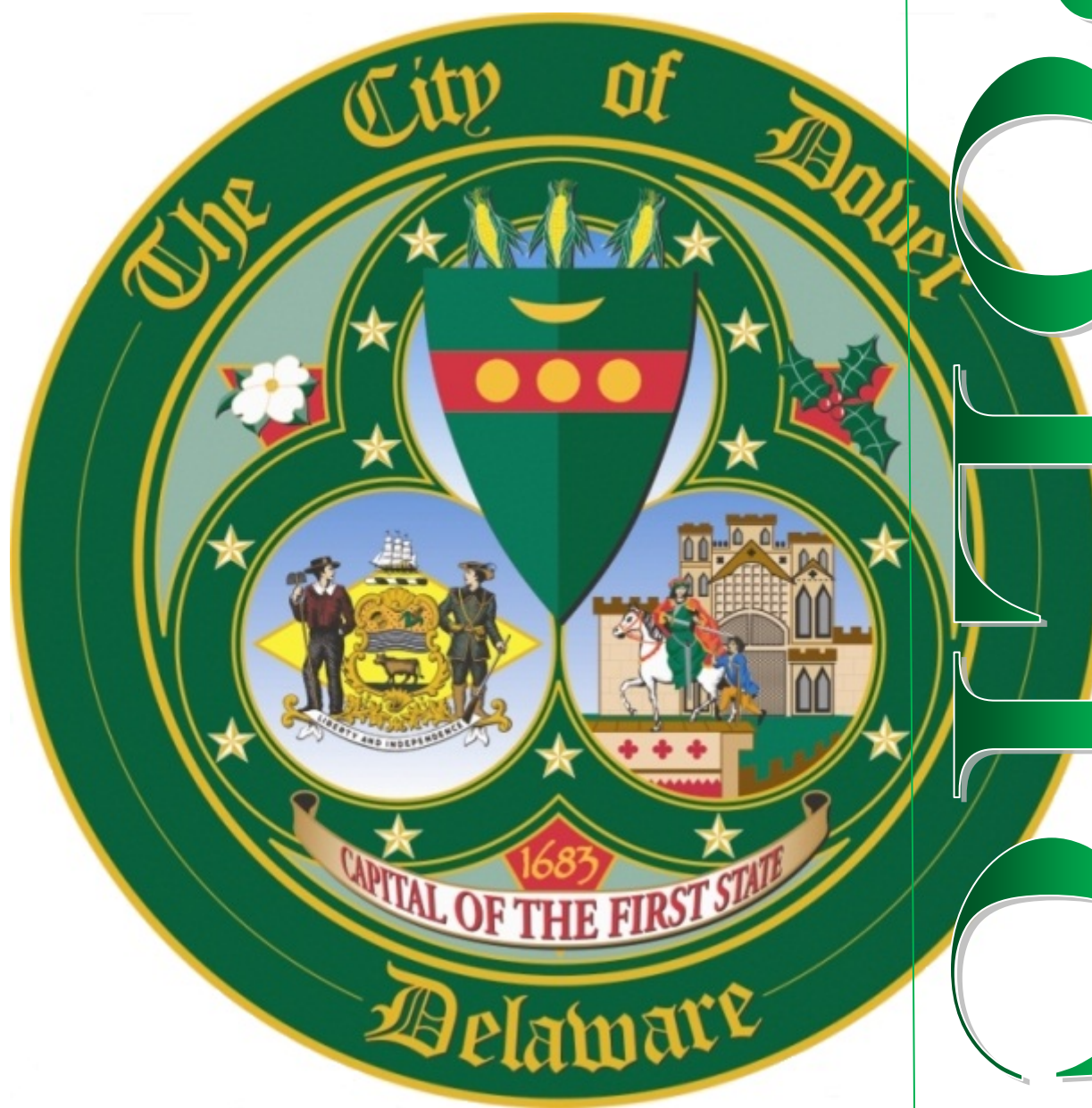
Organization Chart



LIBRARY
110-1500-523

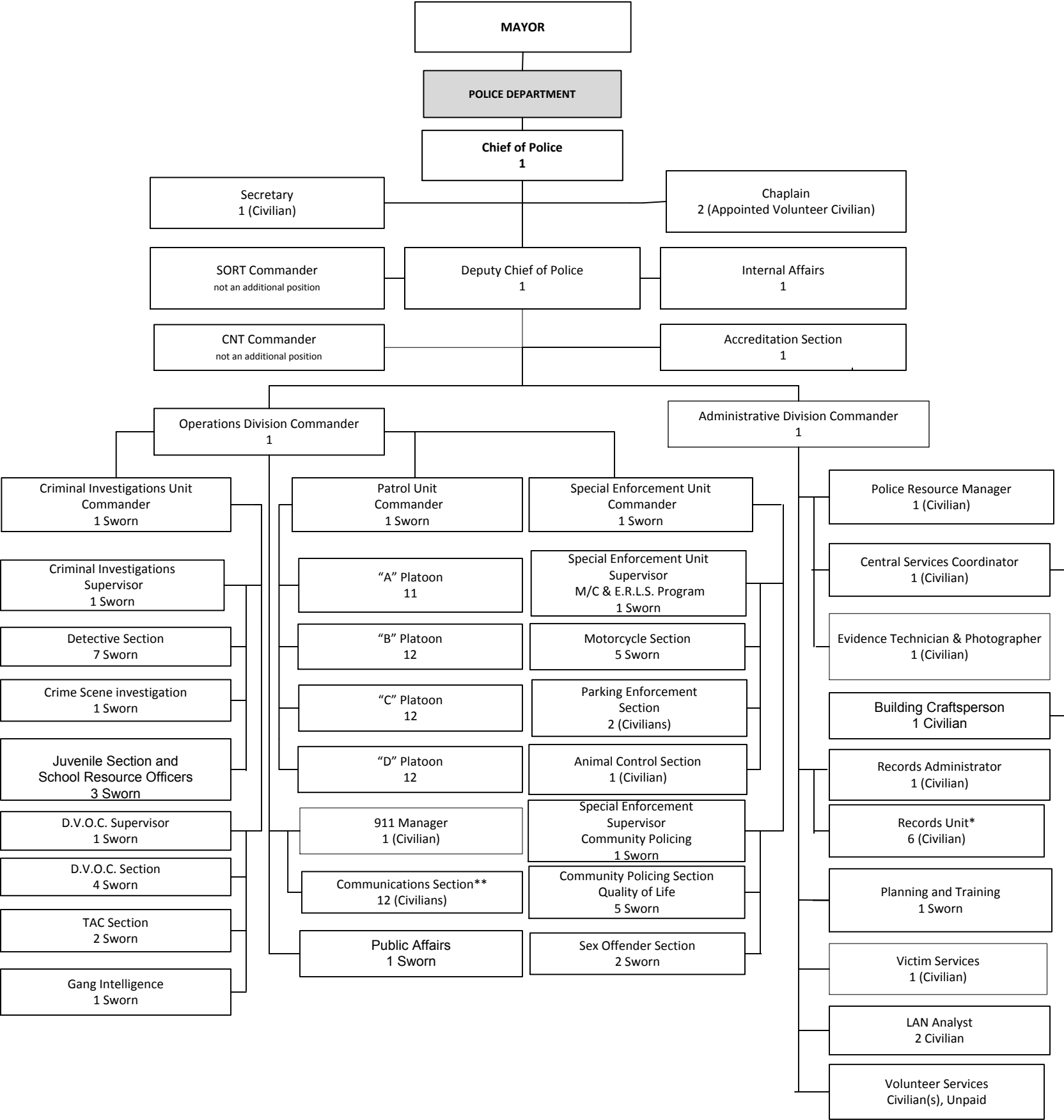
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 GRANTS PROPOSED
10-11	SALARIES	\$ 687,422	\$ 672,032	\$ 541,590	\$ 592,300	\$ 589,100	\$ 597,700	1%	\$ -
10-12	OVERTIME	3,766	2,983	4,868	3,700	3,700	3,900	5%	-
10-13	TEMPORARY HELP	-	-	158,352	199,300	130,000	155,100	-22%	-
10-14	FICA TAXES	51,392	49,980	51,780	61,000	61,000	57,900	-5%	-
10-15	HEALTH INSURANCE	94,805	107,456	108,315	136,300	136,300	146,800	8%	-
10-16	L I D INSURANCE	3,527	4,024	3,649	3,800	3,800	3,900	3%	-
10-17	WORKERS COMPENSATION	3,589	64	3,729	4,200	4,200	4,000	-5%	-
10-19	PENSION	25,252	28,163	27,074	30,100	109,100	105,000	249%	-
10-20	OPEB	-	37,887	45,958	61,800	61,800	67,800	10%	-
	PERSONNEL COSTS	869,753	902,589	945,314	1,092,500	1,099,000	1,142,100	5%	-
20-21	FURNITURE/FIXTURES	-	-	-	-	-	-	0%	2,000
20-22	OFFICE SUPPLIES	2,246	2,299	1,497	1,500	1,500	1,500	0%	24,000
20-23	PRINTING AND DUPLICATING	2,083	2,098	2,088	2,100	2,100	-	-100%	8,900
20-26	PROGRAM EXPENSES/SUPPLIES	3,232	3,221	3,193	3,200	3,200	600	-81%	28,000
20-31	BOOKS	53,920	54,048	53,998	54,000	54,000	54,000	0%	124,900
20-32	SECURITY/SAFETY MATERIALS	288	288	288	1,200	1,200	1,800	50%	-
20-37	COMPUTER SOFTWARE	370	1,407	42	1,000	1,000	500	-50%	-
20-38	COMPUTER HARDWARE	3,303	7,500	7,910	7,000	7,000	5,700	-19%	-
20-46	CITY BLDG MAINT SUPPLIES	10,538	44,594	8,578	10,000	10,000	8,000	-20%	-
20-47	AUDIO VISUAL SUPPLIES	1,053	1,049	1,100	1,100	1,100	-	-100%	74,000
20-58	WATER/SEWER	2,480	2,709	2,929	1,800	1,800	2,300	28%	-
	MATERIALS & SUPPLIES	79,513	119,213	81,623	82,900	82,900	74,400	-10%	261,800
30-21	TELEPHONE/FAX	2,817	4,860	3,801	4,000	4,000	3,800	-5%	-
30-22	POSTAGE	42	36	-	-	-	-	0%	100
30-23	ELECTRICITY	34,157	36,397	81,200	85,000	85,000	76,000	-11%	-
30-24	HEATING OIL/GAS	5,476	5,040	19,288	21,000	21,000	15,000	-29%	-
30-27	SUBSCRIPTIONS AND DUES	15,888	7,334	10,989	11,000	11,000	11,000	0%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	231	195	200	200	200	-	-100%	3,500
30-31	CONTRACTUAL SERVICES	23,972	23,981	24,691	31,300	31,300	67,000	114%	-
30-61	OFF EQUIP/REPAIRS & MAINT	1,300	1,468	2,500	2,500	2,500	3,800	52%	2,000
	ADMINISTRATIVE EXPENDITURES	83,883	79,311	142,668	155,000	155,000	176,600	14%	5,600
	OPERATING EXPENDITURES	1,033,149	1,101,113	1,169,605	1,330,400	1,336,900	1,393,100	5%	267,400
40-25	OTHER EQUIP - PURCHASE	-	-	-	-	35,000	-	0%	-
40-31	CONSTRUCTION - PURCHASE	2,829,484	12,118,028	4,070,899	-	411,500	-	0%	-
	CAPITAL OUTLAY	2,829,484	12,118,028	4,070,899	-	446,500	-	0%	2,700
	TOTAL EXPENDITURES	\$ 3,862,633	\$ 13,219,141	\$ 5,240,504	\$ 1,330,400	\$ 1,783,400	\$ 1,393,100	5%	\$ 270,100
OPERATING BUDGET STATS		\$ 1,033,149	\$ 1,101,113	\$ 1,169,605	\$ 1,330,400	\$ 1,336,900	\$ 1,393,100		
ACTUAL \$ OF OPER BUDGET		100%	100%	100%	100%	100%	100%		
BUDGET % CHANGE		-4%	7%	6%	14%	0%	4%		
REVENUES									
GENERAL FUND		\$ 1,033,149	\$ 1,101,113	\$ 1,169,605	\$ 1,330,400	\$ 1,336,900	\$ 1,393,100		\$ -
GOV. CAPITAL PROJECT FUND		2,829,484	12,118,028	4,070,899	-	446,500	-		-
GRANT FUNDS		-	-	-	-	-	-		270,100
PERSONNEL									
BUDGETED FULL-TIME POSITIONS		17.5	12.0	13.0	13.0	13.0	13.0		
PP/TEMP		-	10.0	13.0	13.0	14.0	13.0		

FOOTHE



Police Department

Fiscal Year 2015 Organization Chart



ACTUAL ON STAFF

93 OFFICERS 31 CIVILIANS
124 EMPLOYEES

POLICE - CIVILIAN
110-1700-542

DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
SALARIES	\$ 1,285,760	\$ 1,320,878	\$ 1,244,096	\$ 1,310,900	\$ 1,326,100	\$ 1,309,800	0%
OVERTIME	53,246	54,576	77,476	66,200	66,200	50,000	-24%
TEMPORARY HELP	-	-	17,150	-	-	-	0%
FICA TAXES	101,515	103,953	100,041	105,200	105,200	103,900	-1%
HEALTH INSURANCE	232,645	242,834	219,050	264,500	264,500	231,300	-13%
L I D INSURANCE	7,350	7,294	6,610	7,300	7,300	7,700	5%
WORKERS COMPENSATION	8,558	218	9,366	2,800	2,800	2,800	0%
EDUCATIONAL ASSISTANCE	-	-	1,689	-	-	-	0%
PENSION	54,634	56,326	54,768	59,400	320,500	305,700	415%
OPEB	-	79,218	100,254	135,500	135,500	146,500	8%
PERSONNEL COSTS	1,743,708	1,865,297	1,830,502	1,951,800	2,228,100	2,157,700	11%

POLICE - LAW ENFORCEMENT
110-1700-543

DESCRIPTION	2010-2011 ACTUAL	2011-2012 BUDGET	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
SALARIES	6,294,868	6,737,730	6,800,947	6,629,800	6,864,300	6,843,300	3%
OVERTIME	482,449	496,413	446,587	500,000	500,000	400,000	-20%
FICA TAXES	508,106	542,714	535,448	493,700	500,200	505,700	2%
HEALTH INSURANCE	984,442	997,180	961,516	1,023,600	1,023,600	1,031,600	1%
L I D INSURANCE	25,158	26,044	26,326	26,500	26,500	27,000	2%
WORKERS COMPENSATION	325,401	7,944	349,846	248,400	251,800	255,000	3%
EDUCATIONAL ASSISTANCE	37,994	4,847	7,143	-	4,000	-	0%
PENSION	848,349	912,920	937,822	999,100	1,012,300	945,500	-5%
OPEB	-	400,866	551,936	688,800	688,800	793,400	15%
PERSONNEL COSTS	9,506,767	10,126,658	10,617,571	10,609,900	10,871,500	10,801,500	2%

POLICE - EXTRA DUTY
110-1700-544

DESCRIPTION	2010-2011 ACTUAL	2011-2012 BUDGET	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
SALARIES	495,757	636,631	738,537	675,400	690,400	633,300	-6%
FICA TAXES	42,507	47,471	56,808	51,700	52,800	48,400	-6%
WORKERS COMPENSATION	24,224	-	36,164	32,900	33,600	30,800	-6%
PERSONNEL COSTS	562,488	684,102	831,510	760,000	776,800	712,500	-6%
TOTAL PERSONNEL COSTS	\$ 11,812,963	\$ 12,676,057	\$ 13,279,582	\$ 13,321,700	\$ 13,876,400	\$ 13,671,700	3%

POLICE - ADMINISTRATION
110-1700-541

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 GRANTS PROPOSED
20-14	CI PETTY CASH DISBURSEMTS	\$ -	\$ 1,172	\$ 2,249	\$ 9,000	\$ 9,000	\$ 5,000	-44%	\$ -
20-21	FURNITURE/FIXTURES	247	2,727	-	-	-	-	0%	-
20-22	OFFICE SUPPLIES	6,986	6,493	7,310	7,000	10,700	7,000	0%	-
20-23	PRINTING AND DUPLICATING	15,529	16,400	16,758	14,000	12,200	14,000	0%	-
20-24	PHOTOGRAPHIC	1,113	838	1,514	1,200	1,000	1,200	0%	-
20-25	CUSTODIAL	4,300	4,348	4,528	4,200	4,500	4,200	0%	-
20-26	PROGRAM EXPENSES/SUPPLIES	38,413	45,594	51,960	57,000	56,000	55,000	-4%	156,000
20-28	MEDICAL SUP & PHYSICALS	25,120	24,565	24,008	20,000	20,000	23,000	15%	-
20-29	UNIFORMS/UNIFORM ALLOW	83,829	100,687	83,467	89,600	89,600	90,100	1%	-
20-31	BOOKS	2,824	-	1,935	1,000	1,000	2,800	180%	-
20-32	SECURITY/SAFETY MATERIALS	17,873	19,019	18,905	18,500	18,500	18,500	0%	-
20-36	ANIMAL CARE EXPENSES	2,158	3,177	4,711	15,000	3,000	17,000	13%	-
20-37	COMPUTER SOFTWARE	18,378	13,328	11,591	14,000	13,000	13,000	-7%	-
20-38	COMPUTER HARDWARE	73,200	40,452	54,393	63,400	63,400	60,200	-5%	50,000
20-46	CITY BLDG MAINT SUPPLIES	37,361	36,085	35,435	31,400	31,400	31,400	0%	-
20-58	WATER/SEWER	3,247	3,178	3,181	2,600	1,700	1,700	-35%	-
	MATERIALS & SUPPLIES	330,578	318,063	321,945	347,900	335,000	344,100	-1%	206,000
30-21	TELEPHONE/FAX	50,892	55,402	49,452	55,000	55,000	52,500	-5%	15,000
30-22	POSTAGE	347	44	82	-	-	-	0%	-
30-23	ELECTRICITY	108,378	102,280	87,044	95,500	95,500	85,000	-11%	-
30-24	HEATING OIL/GAS	17,045	10,445	12,743	12,800	12,800	12,800	0%	-
30-25	ADVERTISEMENT	3,830	753	3,000	2,100	2,100	2,100	0%	-
30-26	INSURANCE	-	19,659	10,733	10,000	10,000	15,000	50%	-
30-27	SUBSCRIPTIONS AND DUES	4,318	2,828	2,992	4,000	4,000	4,300	8%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	23,908	16,970	19,492	25,500	25,500	27,700	9%	32,000
30-29	CONSULTING FEES/AUDIT FEES	8,879	7,892	9,393	9,000	9,000	9,000	0%	1,000
30-31	CONTRACTUAL SERVICES	34,163	31,580	52,126	59,900	59,900	64,600	8%	6,000
30-61	OFF EQUIP/REPAIRS & MAINT	42,061	37,492	38,692	42,800	42,800	38,700	-10%	-
30-62	GASOLINE	171,807	206,971	223,301	190,000	190,000	215,000	13%	-
30-63	AUTO REPAIRS/MAINTENANCE	155,954	107,799	128,788	136,900	136,900	136,900	0%	-
30-67	RADIO REPAIRS/MAINTENANCE	15,325	16,456	17,909	18,700	18,700	18,700	0%	-
30-68	RADIO EQUIPMENT/LEASE	-	45	980	-	-	500	0%	-
	ADMINISTRATIVE EXPENDITURES	636,907	616,616	656,727	662,200	662,200	682,800	3%	54,000
	OPERATING EXPENDITURES	12,780,448	13,610,736	14,258,254	14,331,800	14,873,600	14,698,600	3%	260,000
40-21	OFFICE EQUIPMENT PURCHASE	-	-	-	10,000	9,100	-	-100%	-
40-22	AUTOMOBILES - PURCHASE	229,330	62,338	137,504	247,300	227,300	169,600	-31%	-
40-25	OTHER EQUIP - PURCHASE	-	-	33,800	-	54,200	329,500	0%	-
40-28	COMPUTER HARDWARE PURCH	52,488	-	-	-	-	-	0%	-
40-31	CONSTRUCTION - PURCHASE	20,000	-	19,715	-	51,800	-	0%	-
50-01	TRANSFER TO GENERAL FUND	-	-	-	-	-	-	0%	124,000
	CAPITAL OUTLAY	301,818	62,338	191,019	257,300	342,400	499,100	94%	124,000
	TOTAL EXPENDITURES	\$ 13,082,266	\$ 13,673,074	\$ 14,449,273	\$ 14,589,100	\$ 15,216,000	\$ 15,197,700	4%	\$ 384,000
OPERATING BUDGET STATS		\$ 12,780,448	\$ 13,610,736	\$ 14,258,254	\$ 14,331,800	\$ 14,873,600	\$ 14,698,600		
ACTUAL % OF OPER BUDGET		102%	100%	101%	102%	102%	103%		
BUDGET % CHANGE		5%	6%	5%	1%	4%	-1%		
REVENUES									
GENERAL FUND		\$ 12,780,448	\$ 13,610,736	\$ 14,258,254	\$ 14,331,800	\$ 14,873,600	\$ 14,698,600		
GOV. CAPITAL PROJECT FUND		301,818	62,338	191,019	257,300	342,400	499,100		
GRANT FUNDS		-	-	-	-	-	-		\$ 384,000
PERSONNEL									
BUDGETED FULL-TIME POSITIONS		120.0	122.0	122.0	122.0	124.0	124.0		

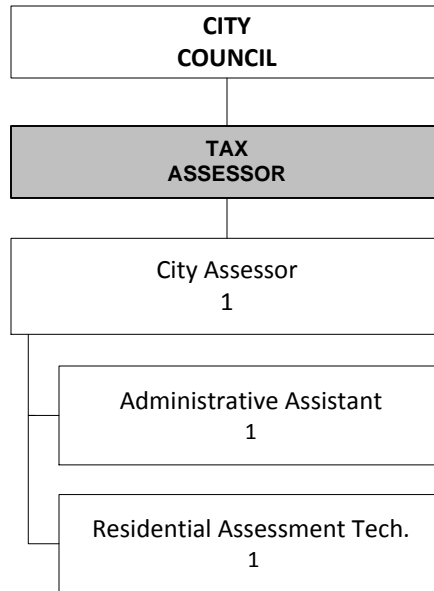
TAX ASSISTSOR



FY 2015 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Tax Assessor

Fiscal Year 2015 Organization Chart



TAX ASSESSOR 110-1300-513

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET
10-11	SALARIES	\$ 126,054	\$ 125,727	\$ 124,167	\$ 124,700	\$ 124,700	\$ 126,500
10-13	TEMPORARY HELP	747	-	-	-	-	-
10-14	FICA TAXES	9,562	9,483	9,299	9,500	9,500	9,700
10-15	HEALTH INSURANCE	17,992	17,992	16,571	17,200	17,200	17,200
10-16	L I D INSURANCE	962	963	963	1,000	1,000	1,000
10-17	WORKERS COMPENSATION	806	15	795	300	300	300
10-19	PENSION	6,936	6,878	6,925	7,000	20,100	19,800
10-20	OPEB	-	7,840	10,706	13,300	13,300	15,100
	PERSONNEL COSTS	163,059	168,898	169,427	173,000	186,100	189,600
20-21	FURNITURE/FIXTURES	-	-	32	-	-	-
20-22	OFFICE SUPPLIES	2,442	2,694	1,842	3,500	3,000	2,700
20-23	PRINTING AND DUPLICATING	315	76	78	400	100	14,900
20-31	BOOKS	-	211	-	-	-	-
20-37	COMPUTER SOFTWARE	-	55	-	100	100	-
20-38	COMPUTER HARDWARE	-	714	1,135	4,300	2,500	-
	MATERIALS & SUPPLIES	2,757	3,750	3,087	8,300	5,700	17,600
30-21	TELEPHONE/FAX	1,072	1,033	1,218	1,100	1,100	1,100
30-25	ADVERTISEMENT	1,035	379	775	1,000	1,000	1,400
30-27	SUBSCRIPTIONS AND DUES	800	808	850	900	900	900
30-28	TRAINING/CONF/FOOD/TRAVEL	992	1,324	1,788	2,500	2,500	4,000
30-31	CONTRACTUAL SERVICES	8,175	8,480	8,860	9,400	9,400	93,200
30-61	OFF EQUIP/REPAIRS & MAINT	-	239	-	-	-	-
30-62	GASOLINE	744	783	1,432	2,100	1,700	1,700
	ADMINISTRATIVE EXPENDITURES	104,752	13,309	14,924	17,000	16,600	102,300
	OPERATING EXPENDITURES	270,568	185,957	187,438	198,300	208,400	309,500
	TOTAL EXPENDITURES	\$ 270,568	\$ 185,957	\$ 187,438	\$ 198,300	\$ 208,400	\$ 309,500
OPERATING BUDGET STATS		\$ 270,568	\$ 185,957	\$ 187,438	\$ 198,300	\$ 208,400	\$ 309,500
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%
BUDGET % CHANGE		-53%	-31%	1%	6%	5%	49%
REVENUES							
	GENERAL FUND	\$ 270,568	\$ 185,957	\$ 187,438	\$ 198,300	\$ 208,400	\$ 309,500
PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0
	BUDGETED PART-TIME POSITIONS	-	-	-	-	-	-

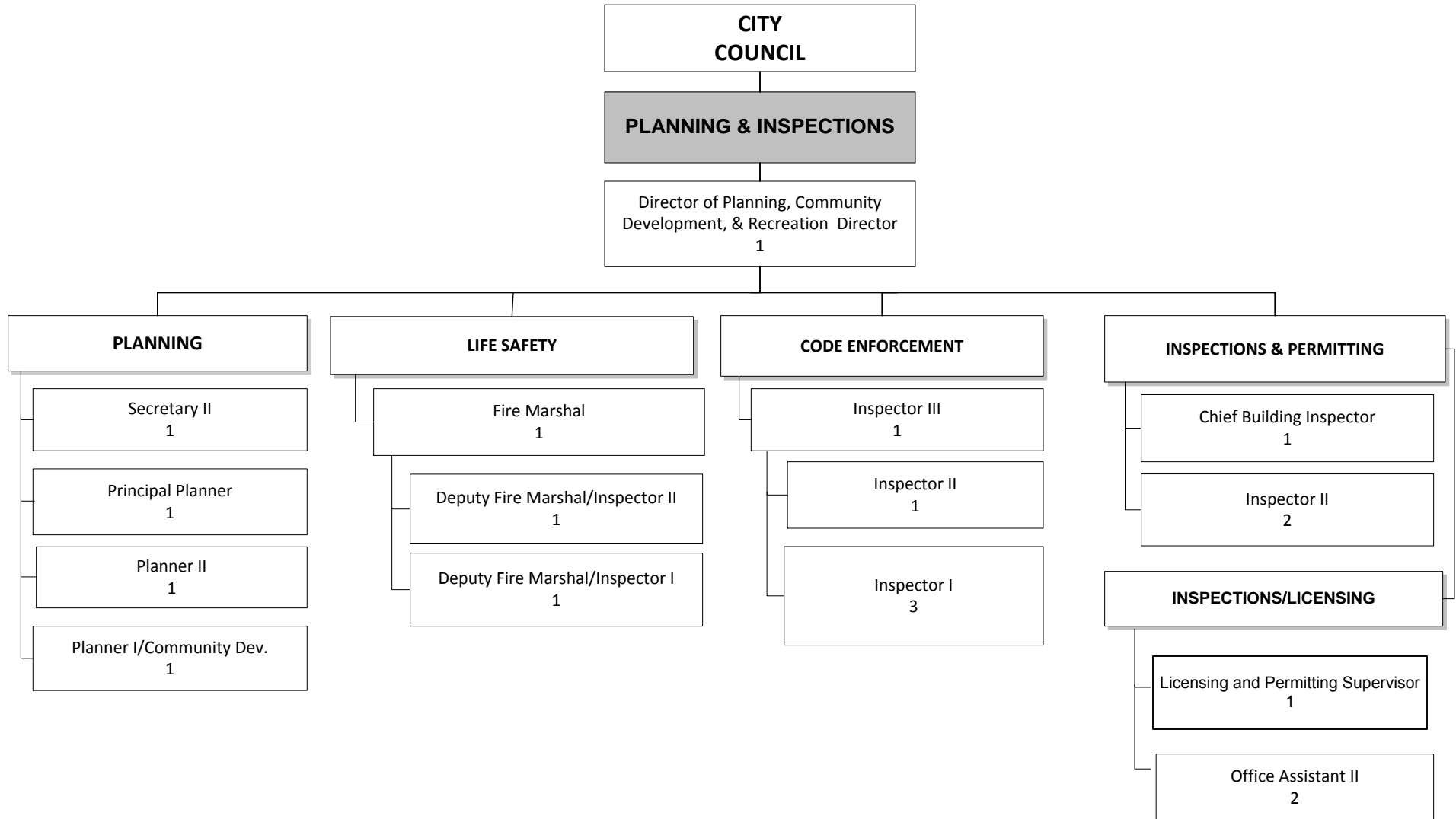
PLANNING & INSPECTIONS



FY 2015 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Planning & Inspections

Fiscal Year 2015 Organization Chart



PLANNING/CDBG
110-1600-533/715-2014-596

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LIFE SAFETY
110-1600-531

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 183,194	\$ 152,617	\$ 132,521	\$ 141,700	\$ 143,900	\$ 153,700	8%
10-12	OVERTIME	6,859	7,512	7,608	7,000	7,000	7,600	9%
10-14	FICA TAXES	14,511	12,181	10,566	11,400	11,400	12,300	8%
10-15	HEALTH INSURANCE	22,474	22,454	17,776	23,900	23,900	20,400	-15%
10-16	L I D INSURANCE	977	841	725	800	800	800	0%
10-17	WORKERS COMPENSATION	1,689	31	1,385	600	600	700	17%
10-19	PENSION	9,610	7,228	7,806	7,100	28,900	27,800	292%
10-20	OPEB	-	9,180	10,458	14,100	14,100	17,300	23%
	PERSONNEL COSTS	239,314	212,044	188,846	206,600	230,600	240,600	16%
20-22	OFFICE SUPPLIES	1,278	792	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	943	565	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	-	2,955	445	300	-	3,200	967%
20-29	UNIFORMS/UNIFORM ALLOW	1,017	875	577	900	900	800	-11%
20-31	BOOKS	293	853	259	300	300	300	0%
20-32	SECURITY/SAFETY MATERIALS	19,229	26,079	1,729	2,800	600	1,500	-46%
20-33	SMALL TOOLS	310	126	37	100	100	100	0%
20-37	COMPUTER SOFTWARE	237	-	-	-	-	-	0%
20-38	COMPUTER HARDWARE	2,390	-	2,980	-	-	1,500	0%
	MATERIALS & SUPPLIES	25,697	32,245	6,027	4,400	1,900	7,400	68%
30-21	TELEPHONE/FAX	4,318	3,702	3,830	3,500	2,800	2,200	-37%
30-27	SUBSCRIPTIONS AND DUES	1,425	-	985	900	1,300	1,300	44%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,346	2,422	420	2,000	3,500	2,000	0%
30-31	CONTRACTUAL SERVICES	238,550	240,279	239,569	245,000	245,000	245,000	0%
30-62	GASOLINE	5,779	8,401	6,137	5,500	6,000	6,000	9%
30-63	AUTO REPAIRS/MAINTENANCE	307	45	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,072	250	1,722	300	300	300	0%
	ADMINISTRATIVE EXPENDITURES	252,797	255,099	252,664	257,200	258,900	256,800	0%
	OPERATING EXPENDITURES	517,808	499,388	447,537	468,200	491,400	504,800	8%
	TOTAL EXPENDITURES	\$ 517,808	\$ 499,388	\$ 447,537	\$ 468,200	\$ 491,400	\$ 504,800	8%
OPERATING BUDGET STATS								
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		23%	-4%	-10%	5%	5%	3%	
REVENUES								
GENERAL FUND		\$ 517,808	\$ 499,388	\$ 447,537	\$ 468,200	\$ 491,400	\$ 504,800	
GOV. CAPITAL PROJECT FUND		-	-	-	-	-	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		4.0	3.0	3.0	3.0	3.0	3.0	

CODE ENFORCEMENT

110-1600-532

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	& CHANGE
10-11	SALARIES	\$ 157,970	\$ 166,636	\$ 203,806	\$ 237,900	\$ 236,800	\$ 224,700	-6%
10-12	OVERTIME	2,370	2,608	2,918	2,000	2,000	2,000	0%
10-13	TEMPORARY HELP	19,767	241	-	-	-	-	0%
10-14	FICA TAXES	13,067	12,277	15,425	18,400	18,400	17,300	-6%
10-15	HEALTH INSURANCE	47,522	45,748	40,899	47,500	47,500	40,900	-14%
10-16	L I D INSURANCE	938	995	1,137	1,300	1,300	1,300	0%
10-17	WORKERS COMPENSATION	1,681	33	2,034	1,000	1,000	900	-10%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	6,515	7,353	9,683	12,000	65,800	64,800	440%
10-20	OPEB	-	10,712	17,581	24,900	24,900	26,700	7%
	PERSONNEL COSTS	249,830	246,603	293,483	345,000	397,700	378,600	10%
20-22	OFFICE SUPPLIES	477	592	32	-	-	-	0%
20-23	PRINTING AND DUPLICATING	2,090	3,076	-	-	-	-	0%
20-24	PHOTOGRAPHIC	207	193	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	12,656	11,838	18,210	18,000	18,000	18,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	865	703	3,628	1,100	1,400	1,100	0%
20-31	BOOKS	117	-	-	200	200	400	100%
20-32	SECURITY/SAFETY MATERIALS	485	95	562	600	600	600	0%
20-33	SMALL TOOLS	135	32	43	-	-	-	0%
20-38	COMPUTER HARDWARE	4,853	-	-	3,100	3,100	7,100	129%
	MATERIALS & SUPPLIES	21,885	16,529	22,475	23,000	23,300	27,200	18%
30-21	TELEPHONE/FAX	2,292	2,403	2,576	2,600	2,600	2,000	-23%
30-27	SUBSCRIPTIONS AND DUES	45	-	295	100	100	100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	898	225	340	400	600	1,000	150%
30-31	CONTRACTUAL SERVICES	-	-	-	-	2,000	4,000	0%
30-62	GASOLINE	5,401	5,621	5,006	6,000	6,000	5,500	-8%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	2,262	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	8,636	8,249	10,479	9,100	11,300	12,600	38%
	OPERATING EXPENDITURES	280,351	271,381	326,437	377,100	432,300	418,400	11%
40-22	AUTOMOBILES- PURCHASE	38,453	-	-	30,000	30,900	-	-100%
	CAPITAL OUTLAY	38,453	-	-	30,000	30,900	-	-100%
	TOTAL EXPENDITURES	\$ 318,804	\$ 271,381	\$ 326,437	\$ 407,100	\$ 463,200	\$ 418,400	3%
OPERATING BUDGET STATS		\$ 280,351	\$ 271,381	\$ 326,437	\$ 377,100	\$ 432,300	\$ 418,400	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-26%	-3%	20%	16%	15%	-3%	
REVENUES								
GENERAL FUND		\$ 280,351	\$ 271,381	\$ 326,437	\$ 377,100	\$ 432,300	\$ 418,400	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		4.0	4.0	4.0	4.0	5.0	5.0	

INSPECTIONS

110-1600-534

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 294,510	\$ 296,873	\$ 250,047	\$ 256,300	\$ 254,700	\$ 252,000	-2%
10-12	OVERTIME	-	-	853	1,000	1,000	1,800	80%
10-13	TEMPORARY HELP	-	-	5,583	-	-	-	0%
10-14	FICA TAXES	22,142	22,535	19,139	19,600	19,600	19,600	0%
10-15	HEALTH INSURANCE	71,578	66,416	52,674	49,900	49,900	56,200	13%
10-16	L I D INSURANCE	1,686	1,714	1,435	1,600	1,600	1,300	-19%
10-17	WORKERS COMPENSATION	2,445	48	2,174	900	900	800	-11%
10-19	PENSION	14,571	14,908	12,809	13,200	67,400	66,700	405%
10-20	OPEB	-	19,020	21,609	27,000	27,000	30,000	11%
	PERSONNEL COSTS	406,932	421,514	366,324	369,500	422,100	428,400	16%
20-22	OFFICE SUPPLIES	2,523	3,118	99	-	-	-	0%
20-23	PRINTING AND DUPLICATING	4,041	2,787	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	-	-	101	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	600	1,174	660	500	500	500	0%
20-31	BOOKS	567	-	-	1,400	1,400	1,400	0%
20-32	SECURITY/SAFETY MATERIALS	316	487	418	400	400	400	0%
20-33	SMALL TOOLS	15	31	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	403	-	-	100	-	-	-100%
20-38	COMPUTER HARDWARE	5,478	2,063	2,606	3,700	3,500	-	-100%
	MATERIALS & SUPPLIES	13,943	9,660	3,884	6,100	5,800	2,300	-62%
30-21	TELEPHONE/FAX	3,905	3,672	3,528	3,200	3,200	3,200	0%
30-27	SUBSCRIPTIONS AND DUES	1,024	365	666	400	400	400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	609	1,353	413	1,200	1,200	800	-33%
30-31	CONTRACTUAL SERVICES	-	-	40	11,900	6,000	7,500	-37%
30-33	DEMOLITION EXPENSES	105,502	103,143	103,820	140,000	247,000	150,000	7%
30-61	OFF EQUIP/REPAIRS & MAINT	3,194	3,029	3,029	3,000	3,000	3,000	0%
30-62	GASOLINE	5,493	6,425	6,520	5,000	6,500	6,500	30%
30-63	AUTO REPAIRS/MAINTENANCE	176	45	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,207	893	5,678	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	121,110	118,925	123,694	164,700	267,300	171,400	4%
	OPERATING EXPENSES	541,985	550,099	493,902	540,300	695,200	602,100	11%
	TOTAL EXPENDITURES	\$ 541,985	\$ 550,099	\$ 493,902	\$ 540,300	\$ 695,200	\$ 602,100	11%
OPERATING BUDGET STATS		\$ 541,985	\$ 550,099	\$ 493,902	\$ 540,300	\$ 695,200	\$ 602,100	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		5%	1%	-10%	9%	29%	-13%	
REVENUES								
GENERAL FUND		\$ 541,985	\$ 550,099	\$ 493,902	\$ 540,300	\$ 695,200	\$ 602,100	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		7.0	7.0	7.0	7.0	6.0	6.0	

PUBLIC WORKS



CITY MANAGER

DEPARTMENT OF PUBLIC WORKS - GENERAL FUND
FISCAL YEAR 2015 ORGANIZATION CHART

PUBLIC WORKS DIRECTOR / CITY ENGINEER

1 (accounted for in Public Works Administration)

FLEET
MAINTENANCE

FACILITIES
MANAGEMENT

SANITATION

STREETS

GROUNDS

PUBLIC WORKS
ADMINISTRATION

GENERAL FUND
ENG. & INSPECT.

General Services Manager (Proposed)

1 (accounted for in Public Works Administration)

Field Supervisor II

1 (accounted for in Fleet Maintenance)

Mechanic II

2

Mechanic I

3

6

Craftsperson II

2

Craftsperson I

1

Electrician II

1

Custodian II

1

Custodian I

2

7

Field Supervisor I

1

Motor Equip. Op. III

4

Motor Equip. Op. II

3

Motor Equip. Op. I

3

11

Crew Leader

1

Lead Laborer

1

Motor Equip. Op. III

1

Motor Equip. Op. II

2

Motor Equip. Op. I

2

Sign / Street Painter

1

8

Grounds Superintendent

1

Crew Leader

1

Arborist

2

Nursery Person II

1

Nursery Person I

1

Lead Laborer

2

Laborer II

1

Motor Equip. Op. II

3

Small Engine Mech. I

1

13

Administrative Assist.

2

GIS Technician

1

5

W / WW Manager

1 (accounted for in W/WW)

Civil Engineer I

1

Environmental Scientist

1

Construction Manager

1 (accounted for in W/WW)

Public Works Inspector

1

3

53

PUBLIC WORKS - ADMINISTRATION
110-2400-551

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 287,234	\$ 239,976	\$ 245,607	\$ 292,400	\$ 295,200	\$ 297,800	2%
10-12	OVERTIME	-	1,043	541	-	-	-	0%
10-14	FICA TAXES	21,708	18,215	17,941	22,200	22,200	22,700	2%
10-15	HEALTH INSURANCE	39,666	35,543	40,150	44,700	44,700	44,800	0%
10-16	L I D INSURANCE	1,762	1,530	1,562	1,900	1,900	2,000	5%
10-17	WORKERS COMPENSATION	2,258	27	1,554	600	600	600	0%
10-19	PENSION	14,581	10,925	10,479	13,600	96,600	96,100	607%
10-20	OPEB	-	11,774	19,711	29,700	29,700	35,400	19%
	PERSONNEL COSTS	367,209	319,033	337,544	405,100	490,900	499,400	23%
20-22	OFFICE SUPPLIES	3,131	2,526	2,923	3,000	3,000	3,700	23%
20-23	PRINTING AND DUPLICATING	1,076	1,323	1,549	1,300	2,800	2,000	54%
20-31	BOOKS	-	-	-	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	125	-	125	-	-	-	0%
20-33	SMALL TOOLS	32	-	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	260	233	-	500	500	300	-40%
20-38	COMPUTER HARDWARE	-	1,584	8,215	-	-	2,800	0%
	MATERIALS & SUPPLIES	4,624	5,666	12,812	4,800	6,300	8,800	83%
30-21	TELEPHONE/FAX	4,012	3,235	3,127	3,100	2,900	1,600	-48%
30-27	SUBSCRIPTIONS AND DUES	1,660	846	-	300	300	900	200%
30-28	TRAINING/CONF/FOOD/TRAVEL	412	180	-	3,000	3,200	3,000	0%
30-31	CONTRACTUAL SERVICES	8,055	1,055	-	7,000	7,000	-	-100%
30-62	GASOLINE	2,641	2,292	2,432	2,000	2,000	600	-70%
30-67	RADIO REPAIRS/MAINTENANCE	46	205	4,203	500	500	500	0%
	ADMINISTRATIVE EXPENDITURES	16,826	7,813	9,762	15,900	15,900	6,600	-58%
	OPERATING EXPENDITURES	388,659	332,512	360,118	425,800	513,100	514,800	21%
	TOTAL EXPENDITURES	\$ 388,659	\$ 332,512	\$ 360,118	\$ 425,800	\$ 513,100	\$ 514,800	21%
OPERATING BUDGET STATS								
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		9%	-14%	-24%	18%	21%	0%	
REVENUES								
GENERAL FUND		\$ 388,659	\$ 332,512	\$ 360,118	\$ 425,800	\$ 513,100	\$ 514,800	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		4.0	5.0	6.0	6.0	5.0	5.0	

FACILITIES MANAGEMENT 110-2500-552

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 551,986	\$ 532,949	\$ 333,501	\$ 310,100	\$ 301,100	\$ 286,100	-8%
10-12	OVERTIME	314	1,058	8,514	7,600	7,600	10,500	38%
10-13	TEMPORARY HELP	20,053	2,839	-	-	-	-	0%
10-14	FICA TAXES	43,284	40,056	26,417	24,300	24,300	22,700	-7%
10-15	HEALTH INSURANCE	120,987	98,345	65,290	65,300	65,300	62,000	-5%
10-16	L I D INSURANCE	3,027	2,238	1,566	1,500	1,500	1,500	0%
10-17	WORKERS COMPENSATION	19,451	864	13,880	10,500	10,500	9,700	-8%
10-19	PENSION	22,965	17,672	12,246	13,600	68,500	67,200	394%
10-20	OPEB	-	31,250	25,502	31,500	31,500	33,900	8%
	PERSONNEL COSTS	782,067	727,271	486,916	464,400	510,300	493,600	6%
20-22	OFFICE SUPPLIES	100	92	-	-	-	-	0%
20-25	CUSTODIAL	7,227	7,942	8,137	8,500	8,500	8,500	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,799	3,594	2,628	2,000	2,000	2,000	0%
20-32	SECURITY/SAFETY MATERIALS	805	552	16,790	1,000	1,000	200	-80%
20-33	SMALL TOOLS	715	36	396	500	500	3,200	540%
20-38	COMPUTER HARDWARE	-	-	-	-	-	1,300	0%
20-46	CITY BLDG MAINT SUPPLIES	8,964	5,850	9,017	9,000	9,000	9,000	0%
20-58	WATER/SEWER	1,780	1,473	1,645	1,700	1,700	1,700	0%
20-61	ELEC MATERIALS/SUPPLIES	2,217	2,287	1,434	2,200	2,200	2,200	0%
	MATERIALS & SUPPLIES	25,607	21,826	40,046	24,900	24,900	28,100	13%
30-21	TELEPHONE/FAX	1,776	1,368	1,223	1,200	1,200	1,200	0%
30-23	ELECTRICITY	89,169	82,953	76,404	77,000	77,000	79,200	3%
30-24	HEATING OIL/GAS	1,091	1,121	2,250	1,400	1,400	6,400	357%
30-27	SUBSCRIPTIONS & DUES	-	-	-	100	100	100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	60	-	100	100	100	0%
30-31	CONTRACTUAL SERVICES	3,803	1,558	22,500	56,800	67,400	62,400	10%
30-62	GASOLINE	6,848	5,721	4,133	6,000	6,000	6,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	372	546	5,277	700	700	700	0%
	ADMINISTRATIVE EXPENDITURES	103,059	93,327	111,787	143,300	153,900	156,100	9%
	OPERATING EXPENDITURES	910,733	842,424	638,748	632,600	689,100	677,800	7%
40-23	TRUCKS-PURCHASE	-	-	-	17,800	17,800	-	-100%
40-25	OTHER EQUIP - PURCHASE	-	-	109,875	-	-	-	0%
	CAPITAL OUTLAY	-	-	109,875	17,800	17,800	-	-100%
	TOTAL EXPENDITURES	\$ 910,733	\$ 842,424	\$ 748,623	\$ 650,400	\$ 706,900	\$ 677,800	4%
OPERATING BUDGET STATS		\$ 910,733	\$ 842,424	\$ 638,748	\$ 632,600	\$ 689,100	\$ 677,800	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-13%	-8%	-24%	-1%	9%	-2%	
REVENUES								
GENERAL FUND		\$ 910,733	\$ 842,424	\$ 638,748	\$ 632,600	\$ 689,100	\$ 677,800	
GOV. CAPITAL PROJECT FUND		-	-	16,875	(75,200)	17,800	-	
HOMELAND SECURITY GRANT		-	-	93,000	93,000	-	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		13.0	12.0	9.0	9.0	7.0	7.0	
PP/TEMP		-	1.0	-	-	-	-	

FLEET MAINTENANCE

110-2800-572

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 266,625	\$ 270,008	\$ 232,542	\$ 274,700	\$ 274,700	\$ 278,200	1%
10-12	OVERTIME	5,985	305	773	2,400	2,400	1,000	-58%
10-14	FICA	20,159	19,884	17,075	21,300	21,300	21,400	0%
10-15	HEALTH INSURANCE	65,631	68,238	57,495	69,200	69,200	69,500	0%
10-16	LID	1,339	1,307	1,140	1,400	1,400	1,500	7%
10-17	WORKMANS COMP.	10,506	176	9,455	9,100	9,100	9,200	1%
10-19	PENSION	13,659	13,493	11,792	14,100	64,300	63,200	348%
10-20	OPEB	-	16,174	19,635	28,500	28,500	33,000	16%
	PERSONNEL COSTS	383,904	389,585	349,907	420,700	470,900	477,000	13%
20-22	OFFICE SUPPLIES	200	108	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	245	73	-	200	200	200	0%
20-25	CUSTODIAL	49	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	314,449	335,743	269,763	275,000	275,000	275,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	1,307	1,226	1,036	1,400	1,400	1,400	0%
20-31	BOOKS	-	599	399	600	600	600	0%
20-32	SECURITY/SAFETY MATERIALS	625	832	730	1,000	1,000	300	-70%
20-33	SMALL TOOLS	628	2,015	883	2,000	2,000	2,000	0%
20-37	COMPUTER SOFTWARE	1,995	3,990	1,389	7,300	7,300	7,300	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	1,300	0%
20-46	MATERIALS & SUPPLIES	-	6	-	8,000	8,000	6,500	-19%
	MATERIALS & SUPPLIES	319,498	344,592	274,200	295,500	295,500	294,600	0%
30-21	TELEPHONE/FAX	231	437	494	1,100	1,100	1,100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	240	-	50	300	300	900	200%
30-31	CONTRACTUAL SERVICES	-	350	-	500	500	500	0%
30-43	ENVIRONMENTAL EXPENSES	-	-	400	-	-	-	0%
30-62	GASOLINE	2,163	2,128	1,946	2,000	2,000	2,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	233	68	3,689	600	600	600	0%
30-99	SNOW EMERGENCY - FEB 2003	-	-	-	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	2,867	2,983	6,580	4,500	4,500	5,100	13%
	OPERATING EXPENDITURES	706,269	737,160	630,686	720,700	770,900	776,700	8%
	TOTAL EXPENDITURES	\$ 706,269	\$ 737,160	\$ 630,686	\$ 720,700	\$ 770,900	\$ 776,700	8%
OPERATING BUDGET STATS		\$ 706,269	\$ 737,160	\$ 630,686	\$ 720,700	\$ 770,900	\$ 776,700	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		1%	4%	-14%	14%	7%	1%	
REVENUES								
GENERAL FUND		\$ 706,269	\$ 737,160	\$ 630,686	\$ 720,700	\$ 770,900	\$ 776,700	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		6.0	6.0	6.0	6.0	6.0	6.0	

GROUNDS

110-1500-522

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 583,702	\$ 563,872	\$ 523,548	\$ 516,000	\$ 516,000	\$ 446,600	-13%
10-12	OVERTIME	21,565	15,021	10,147	14,900	14,900	11,100	-26%
10-13	TEMPORARY HELP	-	-	-	-	-	8,700	0%
10-14	FICA TAXES	45,838	43,754	40,186	40,800	36,400	35,000	-14%
10-15	HEALTH INSURANCE	129,734	120,386	109,647	112,000	91,300	115,400	3%
10-16	L I D INSURANCE	3,356	3,206	3,011	2,900	2,900	2,600	-10%
10-17	WORKERS COMPENSATION	23,362	460	21,398	17,500	15,700	15,100	-14%
10-19	PENSION	23,686	25,289	24,355	24,600	180,100	171,100	596%
10-20	OPEB	-	35,766	45,640	54,000	48,200	52,100	-4%
	PERSONNEL COSTS	831,243	807,754	777,930	782,700	905,500	857,700	10%
20-22	OFFICE SUPPLIES	62	127	-	-	-	-	0%
20-25	CUSTODIAL	510	129	235	300	300	300	0%
20-26	PROGRAM EXPENSES/SUPPLIES	40,792	60,073	40,882	41,700	41,700	41,700	0%
20-28	MEDICAL SUP & PHYSICALS	-	3,151	-	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,777	3,578	3,021	3,400	2,800	3,400	0%
20-32	SECURITY/SAFETY MATERIALS	4,196	2,242	2,725	3,300	2,900	1,800	-45%
20-33	SMALL TOOLS	4,297	2,939	2,945	3,000	3,000	3,000	0%
20-44	SAND AND SALT	413	-	315	400	400	400	0%
20-46	CITY BLDG MAINT SUPPLIES	1,790	858	322	400	400	400	0%
20-58	WATER/SEWER	4,443	3,119	2,718	3,000	3,000	3,000	0%
	MATERIALS & SUPPLIES	60,280	76,216	53,163	55,500	54,500	54,000	-3%
30-21	TELEPHONE/FAX	742	655	507	700	700	600	-14%
30-23	ELECTRICITY	3,316	3,404	2,899	2,800	2,800	2,300	-18%
30-24	HEATING OIL/GAS	3,707	3,604	5,446	4,500	4,500	4,500	0%
30-27	SUBSCRIPTIONS AND DUES	425	570	435	500	500	800	60%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,741	1,252	1,226	500	500	3,000	500%
30-31	CONTRACTUAL SERVICES	-	3,115	23,282	33,000	123,400	118,000	258%
30-43	ENVIRONMENTAL EXPENSES	2,750	-	13,148	3,000	3,000	3,500	17%
30-44	AGENCY BILLING-TEMP HELP	19,396	11,636	20,507	18,000	18,000	32,300	79%
30-62	GASOLINE	33,066	35,558	32,037	30,000	30,000	30,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	1,200	-	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	24,469	19,350	14,291	15,000	15,000	15,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,397	1,850	16,618	2,300	2,300	2,100	-9%
	ADMINISTRATIVE EXPENDITURES	92,209	80,994	130,396	110,300	200,700	212,100	92%
	OPERATING EXPENSES	983,732	964,964	961,489	948,500	1,160,700	1,123,800	18%
40-23	TRUCKS - PURCHASE	37,202	-	39,157	-	-	68,100	0%
40-24	MAINT EQUIP - PURCHASE	9,347	-	72,610	50,100	50,100	-	-100%
	CAPITAL OUTLAY	46,549	-	111,767	50,100	50,100	68,100	36%
	TOTAL EXPENDITURES	\$ 1,030,281	\$ 964,964	\$ 1,073,256	\$ 998,600	\$ 1,210,800	\$1,191,900	19%
OPERATING BUDGET STATS		\$ 983,732	\$ 964,964	\$ 961,489	\$ 948,500	\$ 1,160,700	\$1,123,800	
ACTUAL % OF OPER BUDGET		98%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-12%	-2%	0%	-1%	22%	-3%	
REVENUES								
GENERAL FUND		\$ 983,732	\$ 964,964	\$ 961,489	\$ 948,500	\$ 1,160,700	\$1,123,800	
GOV. CAPITAL PROJECT FUND		46,549	-	111,767	50,100	50,100	68,100	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		16.0	14.0	14.0	13.0	13.0	13.0	

SANITATION 110-1800-555

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 450,553	\$ 409,952	\$ 365,463	\$ 398,000	\$ 399,400	\$ 417,600	5%
10-12	OVERTIME	20,411	13,843	13,406	13,200	13,200	12,100	-8%
10-14	FICA TAXES	35,596	31,791	28,287	31,100	31,100	33,000	6%
10-15	HEALTH INSURANCE	120,170	99,685	82,618	101,800	101,800	91,500	-10%
10-16	L I D INSURANCE	2,744	2,441	2,074	2,100	2,100	2,300	10%
10-17	WORKERS COMPENSATION	18,129	313	15,368	13,500	13,500	14,100	4%
10-19	PENSION	19,915	19,055	17,298	18,800	117,100	124,400	562%
10-20	OPEB	-	26,105	31,803	41,300	41,300	49,500	20%
	PERSONNEL COSTS	667,518	603,185	556,317	619,800	719,500	744,500	20%
20-22	OFFICE SUPPLIES	181	141	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	3,234	1,704	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	37,213	80,306	11,476	20,000	20,000	20,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,133	2,981	2,190	2,900	2,900	2,900	0%
20-32	SECURITY/SAFETY MATERIALS	2,964	2,513	1,983	2,500	2,500	1,100	-56%
20-33	SMALL TOOLS	421	286	246	400	400	400	0%
20-38	COMPUTER HARDWARE	1,370	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	309	513	865	500	500	500	0%
	MATERIALS & SUPPLIES	48,825	88,444	16,762	26,300	26,300	24,900	-5%
30-21	TELEPHONE/FAX	504	491	468	500	500	500	0%
30-25	ADVERTISEMENT	935	1,013	453	1,100	1,100	1,100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	2,138	11	40	100	100	100	0%
30-31	CONTRACTUAL SERVICES	1,283,030	1,219,136	1,215,190	1,315,300	1,315,300	1,308,700	-1%
30-43	ENVIRONMENTAL EXPENSES	1,395	3,402	5,837	5,000	5,000	5,000	0%
30-44	AGENCY BILLING-TEMP HELP	60,777	42,277	74,418	59,000	59,000	36,500	-38%
30-62	GASOLINE	112,755	126,906	120,912	125,000	125,000	125,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	1,408	145	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	406	-	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,316	1,207	13,490	1,700	1,700	1,700	0%
	ADMINISTRATIVE EXPENDITURES	1,464,664	1,394,588	1,430,808	1,507,700	1,507,700	1,478,600	-2%
	OPERATING EXPENSES	2,181,007	2,086,217	2,003,887	2,153,800	2,253,500	2,248,000	4%
40-23	TRUCKS - PURCHASE	212,446	136,500	130,758	402,100	395,600	256,500	-36%
	CAPITAL OUTLAY	212,446	136,500	130,758	402,100	395,600	256,500	-36%
	TOTAL EXPENDITURES	\$ 2,393,453	\$ 2,222,717	\$ 2,134,645	\$ 2,555,900	\$ 2,649,100	\$ 2,504,500	-2%
OPERATING BUDGET STATS		\$ 2,181,007	\$ 2,086,217	\$ 2,003,887	\$ 2,153,800	\$ 2,253,500	\$ 2,248,000	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-1%	-4%	-4%	7%	5%	0%	
REVENUES								
GENERAL FUND		\$ 2,181,007	\$ 2,086,217	\$ 2,003,887	\$ 2,153,800	\$ 2,253,500	\$ 2,248,000	
GOV. CAPITAL PROJECT FUND		212,446	136,500	130,758	402,100	395,600	256,500	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		12.0	13.0	11.0	11.0	11.0	11.0	

STREET
110-1800-554

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 410,957	\$ 413,756	\$ 363,352	\$ 292,500	\$ 285,300	\$ 283,900	-3%
10-12	OVERTIME	6,187	5,026	4,465	8,800	8,800	4,700	-47%
10-13	TEMPORARY HELP	-	-	-	-	-	-	0%
10-14	FICA TAXES	31,778	31,500	28,166	23,100	23,100	22,000	-5%
10-15	HEALTH INSURANCE	95,072	88,428	74,415	74,400	74,400	89,100	20%
10-16	L I D INSURANCE	2,539	2,308	1,905	1,600	1,600	1,600	0%
10-17	WORKERS COMPENSATION	13,804	243	11,630	9,900	9,900	9,400	-5%
10-18	EDUCATIONAL ASSISTANCE	2,828	2,015	1,687	-	600	-	0%
10-19	PENSION	18,908	19,051	15,679	15,100	69,800	68,400	353%
10-20	OPEB	-	26,282	27,945	30,500	30,500	33,500	10%
	PERSONNEL COSTS	582,073	588,609	529,244	455,900	504,000	512,600	12%
20-22	OFFICE SUPPLIES	145	58	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	24	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	31,399	26,480	31,104	25,000	25,000	28,500	14%
20-29	UNIFORMS/UNIFORM ALLOW	1,985	2,643	2,148	2,300	2,300	2,300	0%
20-32	SECURITY/SAFETY MATERIALS	4,588	2,817	2,039	3,000	3,000	2,000	-33%
20-33	SMALL TOOLS	2,253	2,812	2,433	2,500	2,500	2,500	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	-	0%
20-41	STREET REPAIRING MATERIAL	11,039	19,139	7,171	19,000	19,000	10,000	-47%
20-42	STREET CLEANING SUPPLIES	4,359	2,591	2,514	4,000	4,000	3,000	-25%
20-43	STREET SIGNS/MARKING	15,270	13,622	22,037	16,000	16,000	16,000	0%
20-44	SAND AND SALT	24,576	599	6,593	8,000	8,000	9,300	16%
20-46	CITY BLDG MAINT SUPPLIES	10,493	7,169	10,137	200	200	200	0%
20-62	STORM SEWER SUPPLIES	4,064	4,402	-	3,000	3,000	10,000	233%
20-64	DITCH MAINTENANCE	1,640	122	26	800	800	1,500	88%
	MATERIALS & SUPPLIES	111,835	82,454	86,202	83,800	83,800	85,300	2%
30-21	TELEPHONE/FAX	1,605	676	461	200	200	-	-100%
30-25	ADVERTISEMENT	485	29	792	300	300	700	133%
30-28	TRAINING/CONF/FOOD/TRAVEL	3,471	-	8,790	100	100	1,300	1200%
30-29	CONSULTING FEES	-	-	893	3,500	3,500	1,500	-57%
30-31	CONTRACTUAL SERVICES	4,889	575	590	600	600	1,500	150%
30-43	ENVIRONMENTAL EXPENSES	-	-	-	-	-	-	0%
30-44	AGENCY BILLING-TEMP HELP	13,119	-	4,294	5,000	13,500	5,000	0%
30-62	GASOLINE	46,391	48,344	48,443	47,000	47,000	50,000	6%
30-64	TRUCK REPAIRS/MAINTENANCE	538	(344)	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	69,934	13,341	8,023	5,000	5,000	5,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,075	2,056	17,340	2,300	2,300	2,200	-4%
30-99	SNOW EMERGENCY	-	131,245	-	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	141,507	195,922	89,624	64,000	72,500	67,200	5%
	OPERATING EXPENDITURES	835,415	866,985	705,071	603,700	660,300	665,100	10%
40-23	TRUCKS - PURCHASE	104,476	176,721	16,704	141,700	141,700	178,900	26%
40-25	OTHER EQUIPMENT PURCHASE	-	-	-	39,800	39,800	291,400	632%
40-31	CONSTRUCTION - PURCHASE	350,123	29,617	134,010	70,000	3,279,200	3,486,100	4880%
	CAPITAL OUTLAY	454,599	206,338	150,714	251,500	3,460,700	3,956,400	1473%
	TOTAL EXPENDITURES	\$ 1,290,014	\$ 1,073,323	\$ 855,785	\$ 855,200	\$ 4,121,000	\$ 4,621,500	440%
OPERATING BUDGET STATS		\$ 835,415	\$ 866,985	\$ 705,071	\$ 603,700	\$ 660,300	\$ 665,100	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % OF CHANGE		-3%	4%	-19%	-14%	9%	1%	
REVENUES								
GENERAL FUND		\$ 835,415	\$ 866,985	\$ 705,071	\$ 603,700	\$ 660,300	\$ 665,100	
GOV. CAPITAL PROJECT FUND		454,599	206,338	150,714	251,500	3,460,700	3,956,400	
STATE GRANT							150,000	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		11.0	11.0	10.0	8.0	8.0	8.0	

PUBLIC UTILITIES

CONTAINS THE FOLLOWING SUBSECTIONS:

- PUBLIC WORKS WATER/WASTEWATER
- ELECTRIC

WATER/WASTEWATER FUND

CITY MANAGER

DEPARTMENT OF PUBLIC WORKS - WATER / WASTEWATER FUND
FISCAL YEAR 2015 ORGANIZATION CHART

PUBLIC WORKS DIRECTOR / CITY ENGINEER

1 (accounted for in Public Works Administration)

**WATER TREATMENT
& PRODUCTION**

**WATER
MANAGEMENT**

**WASTEWATER
MANAGEMENT**

**WATER
CONSTRUCTION**

**WATER / WASTEWATER
ENGINEERING & INSPECT.**

Water / Wastewater Manager

1 (accounted for in Water / Wastewater Engineering & Inspections)

Water Production Supervisor
1

Water Treat. Plant Op. II
3

Water Treat. Plant Op. I
7

11

Water / Wastewater Maintenance Supervisor
1 (accounted for in Water Management)

Crew Leader
1

Motor Equip. Operator III
1

Water Service Person
1

4

Utility Maint. Mechanic II
3

Utility Maint. Mechanic I
3

Motor Equip. Operator II
2

Motor Equip. Operator I
3

11

Utility Const. Crew Leader
1

Heavy Equip. Operator I
1

Utility Const. Worker
1

3

Civil Engineer I
2

Construction Manager
1

Public Works Inspector
1

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WATER/WASTEWATER ENGINEERING 412/417-2600-553

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 338,942	\$ 338,319	\$ 319,364	\$ 414,700	\$ 260,000	\$ 287,600	-31%
10-12	OVERTIME	460	966	949	3,300	3,300	800	-76%
10-13	TEMPORARY HELP	-	-	-	-	15,000	-	0%
10-14	FICA TAXES	25,105	25,165	23,723	32,000	20,000	22,100	-31%
10-15	HEALTH INSURANCE	63,257	55,249	48,610	79,600	44,600	55,500	-30%
10-16	L I D INSURANCE	2,013	1,936	1,818	2,300	2,300	1,800	-22%
10-17	WORKERS COMPENSATION	2,852	43	2,694	1,300	1,300	800	-38%
10-18	EDUCATIONAL ASSISTANCE	3,006	6,699	-	-	-	-	0%
10-19	PENSION	14,697	16,473	14,684	21,300	58,600	46,200	117%
10-20	OPEB	-	6,991	18,007	34,600	18,600	24,100	-30%
	PERSONNEL COSTS	450,332	451,841	429,849	589,100	423,700	438,900	-25%
20-22	OFFICE SUPPLIES	-	-	861	1,000	2,500	3,000	200%
20-29	UNIFORMS/UNIFORM ALLOW	50	-	38	600	600	300	-50%
20-31	BOOKS	25	430	155	600	600	600	0%
20-32	SECURITY/SAFETY MATERIALS	990	916	947	1,000	1,000	300	-70%
20-33	SMALL TOOLS	413	541	-	200	200	100	-50%
20-37	COMPUTER SOFTWARE	5,172	9,076	7,920	9,000	9,000	10,200	13%
20-38	COMPUTER HARDWARE	-	2,374	-	-	-	1,500	0%
	MATERIALS & SUPPLIES	6,650	13,337	9,920	12,400	13,900	16,000	29%
30-21	TELEPHONE/FAX	1,269	1,648	766	1,400	1,400	1,100	-21%
30-27	SUBSCRIPTIONS AND DUES	954	942	1,332	1,100	1,100	600	-45%
30-28	TRAINING/CONF/FOOD/TRAVEL	479	1,590	50	2,800	2,800	1,400	-50%
30-31	CONTRACTUAL SERVICES	22,188	31,187	33,678	50,000	46,200	38,000	-24%
30-39	IN-HOUSE TRAINING	-	625	650	600	2,900	600	0%
30-62	GASOLINE	5,927	6,750	5,946	6,500	6,500	3,800	-42%
30-64	TRUCK REPAIRS/MAINTENANCE	290	-	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	4,523	500	500	500	0%
	ADMINISTRATIVE EXPENDITURES	31,107	42,742	46,945	62,900	61,400	46,000	-27%
	OPERATING EXPENDITURES	488,089	507,920	486,714	664,400	499,000	500,900	-25%
40-23	TRUCKS - PURCHASE	-	-	29,208	-	-	-	0%
40-99	DEPRECIATION EXPENSE	8,056	6,315	-	-	-	-	0%
	CAPITAL OUTLAY	8,056	6,315	29,208	-	-	-	0%
	TOTAL EXPENDITURES	\$ 496,145	\$ 514,235	\$ 515,922	\$ 664,400	\$ 499,000	\$ 500,900	-25%

OPERATING BUDGET STATS	\$ 488,089	\$ 507,920	\$ 486,714	\$ 664,400	\$ 499,000	\$ 500,900
ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%
BUDGET % CHANGE	-30%	4%	-4%	37%	-25%	0%

REVENUES

WATER/WASTEWATER FUND	\$ 488,089	\$ 507,920	\$ 486,714	\$ 664,400	\$ 499,000	\$ 500,900
WATER/WASTEWATER I & E FUND	8,056	6,315	29,208	-	-	-

PERSONNEL

BUDGETED FULL-TIME POSITIONS	7.0	6.0	6.0	6.0	7.0	5.0
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WATER CONSTRUCTION

412/417-5600-556

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 226,518	\$ 203,185	\$ 192,699	\$ 196,200	\$ 157,000	\$ 122,400	-38%
10-12	OVERTIME	10,462	8,561	12,467	15,000	15,000	7,100	-53%
10-14	FICA TAXES	17,411	15,544	14,975	16,200	12,700	9,900	-39%
10-15	HEALTH INSURANCE	64,247	55,796	49,692	50,800	34,800	24,000	-53%
10-16	L I D INSURANCE	1,273	1,123	1,027	1,000	1,000	600	-40%
10-17	WORKERS COMPENSATION	7,820	123	6,920	7,000	5,600	4,300	-39%
10-19	PENSION	8,795	8,832	8,631	8,500	60,800	50,400	493%
10-20	OPEB	-	9,953	12,372	15,500	12,700	9,900	-36%
	PERSONNEL COSTS	336,526	303,117	298,785	310,200	299,600	228,600	-26%
20-28	MEDICAL SUP & PHYSICALS	-	-	-	700	700	-	-100%
20-29	UNIFORMS/UNIFORM ALLOW	1,473	1,253	1,186	1,400	1,400	900	-36%
20-32	SECURITY/SAFETY MATERIALS	1,975	2,458	832	2,200	2,200	1,400	-36%
20-33	SMALL TOOLS	4,521	4,556	4,023	4,500	4,500	-	-100%
20-38	COMPUTER HARDWARE	1,370	-	-	-	-	1,300	0%
20-46	CITY BLDG MAINT SUPPLIES	379	449	135	400	400	400	0%
20-58	WATER/SEWER	135	117	99	200	200	200	0%
	MATERIALS & SUPPLIES	9,853	8,833	6,276	9,400	9,400	4,200	-55%
30-21	TELEPHONE/FAX	546	1,057	369	200	200	200	0%
30-23	ELECTRICITY	2,181	2,183	3,114	2,000	2,000	2,000	0%
30-24	HEATING OIL/GAS	2,568	2,920	2,311	3,000	3,000	3,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	379	-	20	100	100	500	400%
30-31	CONTRACTUAL SERVICES	2,676	3,558	2,970	3,000	3,000	3,000	0%
30-62	GASOLINE	23,626	22,051	11,718	22,000	22,000	9,500	-57%
30-64	TRUCK REPAIRS/MAINTENANCE	473	-	-	-	-	-	0%
30-66	OTHER EQUIP REPAIRS/MAINT	9,672	3,246	410	600	600	600	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,285	735	7,539	900	900	900	0%
	ADMINISTRATIVE EXPENDITURES	43,406	35,750	28,450	31,800	31,800	19,700	-38%
	OPERATING EXPENDITURES	389,785	347,700	333,511	351,400	340,800	252,500	-28%
40-23	TRUCKS - PURCHASE	-	29,985	35,900	90,000	90,000	-	-100%
40-31	CONSTRUCTION - PURCHASE	22	-	-	-	-	-	0%
	CAPITAL OUTLAY	22	29,985	35,900	90,000	90,000	-	-100%
	TOTAL EXPENDITURES	\$ 389,807	\$ 377,685	\$ 369,411	\$ 441,400	\$ 430,800	\$ 252,500	-43%
OPERATING BUDGET STATS								
ACTUAL % OF OPER BUDGET		97%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-	-11%	-4%	5%	-3%	-26%	
REVENUES								
WATER/WASTEWATER FUND		\$ 389,785	\$ 347,700	\$ 333,511	\$ 351,400	\$ 340,800	\$ 252,500	
WATER/WASTEWATER I & E FUND		22	29,985	35,900	90,000	90,000	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		6.0	6.0	5.0	5.0	5.0	3.0	

WATER MANAGEMENT

412/417-6800-568

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 150,216	\$ 142,559	\$ 146,288	\$ 190,700	\$ 192,200	\$ 193,200	1%
10-12	OVERTIME	10,682	8,160	7,354	11,200	11,200	9,100	-19%
10-14	FICA TAXES	11,756	11,050	11,138	15,400	15,400	15,400	0%
10-15	HEALTH INSURANCE	62,430	88,084	76,590	54,400	54,400	54,600	0%
10-16	L I D INSURANCE	1,184	1,728	1,540	1,100	1,100	1,100	0%
10-17	WORKERS COMPENSATION	6,206	105	6,156	6,700	6,800	6,700	0%
10-19	PENSION	6,625	6,581	6,787	9,100	48,000	63,000	592%
10-20	OPEB	-	13,594	18,163	15,500	15,800	15,800	2%
	PERSONNEL COSTS	249,099	271,861	274,016	304,100	344,900	358,900	18%
20-28	MEDICAL SUP & PHYSICALS	234	341	100	500	500	500	0%
20-29	UNIFORMS/UNIFORM ALLOW	784	813	609	900	900	900	0%
20-31	BOOKS	128	95	-	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	1,195	1,766	727	1,900	1,900	800	-58%
20-33	SMALL TOOLS	6,916	8,808	7,215	7,000	7,000	7,000	0%
20-38	COMPUTER HARDWARE	685	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	-	-	4	-	-	-	0%
20-51	WATER/SEWER SYSTEM SUP	47,612	46,456	49,200	45,000	45,000	45,000	0%
20-53	METERS/METER SUPPLIES	6,986	10,115	11,901	10,000	10,000	10,000	0%
	MATERIALS & SUPPLIES	64,540	68,394	69,755	65,300	65,300	64,200	-2%
30-21	TELEPHONE/FAX	3,700	3,659	4,126	4,000	4,000	4,000	0%
30-25	ADVERTISEMENT	8,902	5,123	2,340	4,000	4,000	2,500	-38%
30-27	SUBSCRIPTIONS AND DUES	2,826	2,710	2,837	2,900	2,900	2,900	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	510	50	60	2,600	3,200	3,200	23%
30-29	CONSULTING FEES	4,023	12,832	941	3,500	3,500	2,000	-43%
30-31	CONTRACTUAL SERVICES	23,055	6,817	26,120	25,000	24,400	25,000	0%
30-62	GASOLINE	20,460	22,713	19,772	21,000	21,000	21,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	108	-	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	314	532	368	500	500	600	20%
30-67	RADIO REPAIRS/MAINTENANCE	1,735	900	15,366	1,000	1,000	1,000	0%
	ADMINISTRATIVE EXPENDITURES	65,633	55,336	71,929	64,500	64,500	62,200	-4%
	OPERATING EXPENDITURES	379,272	395,591	415,700	433,900	474,700	485,300	12%
40-23	TRUCKS - PURCHASE	-	28,816	153,036	26,800	26,800	66,900	150%
40-25	OTHER EQUIP - PURCHASE	-	-	19,128	-	30,200	-	0%
40-31	CONSTRUCTION - PURCHASE	959,816	2,238,456	915,012	1,450,000	7,584,300	1,270,000	-12%
40-34	WATER LINES	92,888	94,907	67,675	-	-	-	0%
	CAPITAL OUTLAY	1,052,704	2,362,179	1,154,852	1,476,800	7,641,300	1,336,900	-9%
	TOTAL EXPENDITURES	\$ 1,431,976	\$ 2,757,770	\$ 1,570,552	\$ 1,910,700	\$ 8,116,000	\$ 1,822,200	-5%
OPERATING BUDGET STATS		\$ 379,272	\$ 395,591	\$ 415,700	\$ 433,900	\$ 474,700	\$ 485,300	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-17%	4%	5%	4%	9%	2%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 379,272	\$ 395,591	\$ 415,700	\$ 433,900	\$ 474,700	\$ 485,300	
	WATER/WASTEWATER I & E FUND	1,052,704	2,362,179	1,154,852	1,476,800	7,641,300	1,336,900	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	5.0	4.0	5.0	5.0	4.0	4.0	

WASTE WATER MANAGEMENT

412/417-6900-569

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 379,191	\$ 372,790	\$ 304,371	\$ 382,100	\$ 298,500	\$ 366,900	-4%
10-12	OVERTIME	24,882	23,300	26,562	27,100	27,100	27,000	0%
10-14	FICA TAXES	30,298	29,900	25,167	31,400	25,400	30,100	-4%
10-15	HEALTH INSURANCE	91,357	56,379	26,303	91,900	64,900	86,900	-5%
10-16	L I D INSURANCE	1,759	1,218	756	2,100	2,100	1,900	-10%
10-17	WORKERS COMPENSATION	15,563	251	13,355	13,500	10,900	13,000	-4%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	18,300	18,039	14,252	19,500	48,900	61,100	213%
10-20	OPEB	-	12,111	10,078	30,300	25,300	29,100	-4%
	PERSONNEL COSTS	561,350	513,988	420,845	597,900	503,100	616,000	3%
20-28	MEDICAL SUP & PHYSICALS	234	341	88	1,300	1,300	700	-46%
20-29	UNIFORMS/UNIFORM ALLOW	2,674	2,611	1,938	3,100	3,100	3,100	0%
20-32	SECURITY/SAFETY MATERIALS	3,180	3,171	2,591	3,400	3,400	3,600	6%
20-33	SMALL TOOLS	10,726	4,971	2,723	5,000	5,000	5,000	0%
20-35	CHEMICALS & ADDITIVES	1,536	2,477	2,117	2,800	2,800	2,500	-11%
20-37	COMPUTER SOFTWARE	-	3,600	3,600	3,600	3,600	3,600	0%
20-38	COMPUTER HARDWARE	4,285	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	436	341	300	500	500	500	0%
20-51	WATER/SEWER SYSTEM SUP	16,603	16,452	9,510	16,000	16,000	16,000	0%
20-53	METERS/METER SUPPLIES	7,711	10,586	11,952	10,000	10,000	10,000	0%
20-54	PUMPING STATION SUPPLIES	38,473	37,529	36,851	38,000	38,000	38,000	0%
20-58	WATER/SEWER	2,134	1,513	997	1,000	1,000	1,000	0%
	MATERIALS & SUPPLIES	87,992	83,592	72,667	84,700	84,700	84,000	-1%
30-21	TELEPHONE/FAX	4,126	3,659	4,126	4,000	4,000	4,000	0%
30-23	ELECTRICITY	170,715	189,684	171,042	170,000	170,000	170,000	0%
30-27	SUBSCRIPTIONS AND DUES	63	-	-	-	-	-	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	426	8	61	7,600	7,600	1,700	-78%
30-29	CONSULTING FEES	9,678	6,824	-	3,500	3,500	2,000	-43%
30-31	CONTRACTUAL SERVICES	40,938	46,748	90,298	42,600	78,000	64,000	50%
30-62	GASOLINE	29,395	25,304	30,840	30,000	30,000	30,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	5,334	3,673	4	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	1,141	2,316	5,803	3,000	3,000	600	-80%
30-67	RADIO REPAIRS/MAINTENANCE	560	2,272	6,865	1,800	1,800	1,800	0%
	ADMINISTRATIVE EXPENDITURES	262,376	280,488	309,039	262,500	297,900	274,100	4%
	OPERATING EXPENDITURES	911,718	878,068	802,551	945,100	885,700	974,100	3%
40-23	TRUCKS - PURCHASE	-	28,816	234,994	237,200	26,800	277,300	17%
40-25	OTHER EQUIPMENT	-	-	19,128	-	10,000	-	0%
40-31	CONSTRUCTION - PURCHASE	4,028,578	1,541,124	1,561,447	1,013,800	5,215,600	2,995,900	196%
40-35	SEWER LINES	110,719	229,601	-	-	-	-	0%
	CAPITAL OUTLAY	4,139,297	1,799,541	1,815,569	1,251,000	5,252,400	3,273,200	162%
	TOTAL EXPENDITURES	\$ 5,051,015	\$ 2,677,609	\$ 2,618,120	\$ 2,196,100	\$ 6,138,100	\$ 4,247,300	93%
OPERATING BUDGET STATS		\$ 911,718	\$ 878,068	\$ 802,551	\$ 945,100	\$ 885,700	\$ 974,100	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-8%	-4%	-9%	18%	-6%	10%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 911,718	\$ 878,068	\$ 802,551	\$ 945,100	\$ 885,700	\$ 974,100	
	WATER/WASTEWATER I & E FUND	4,139,297	1,799,541	1,815,569	1,251,000	5,252,400	3,273,200	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	10.0	11.0	11.0	

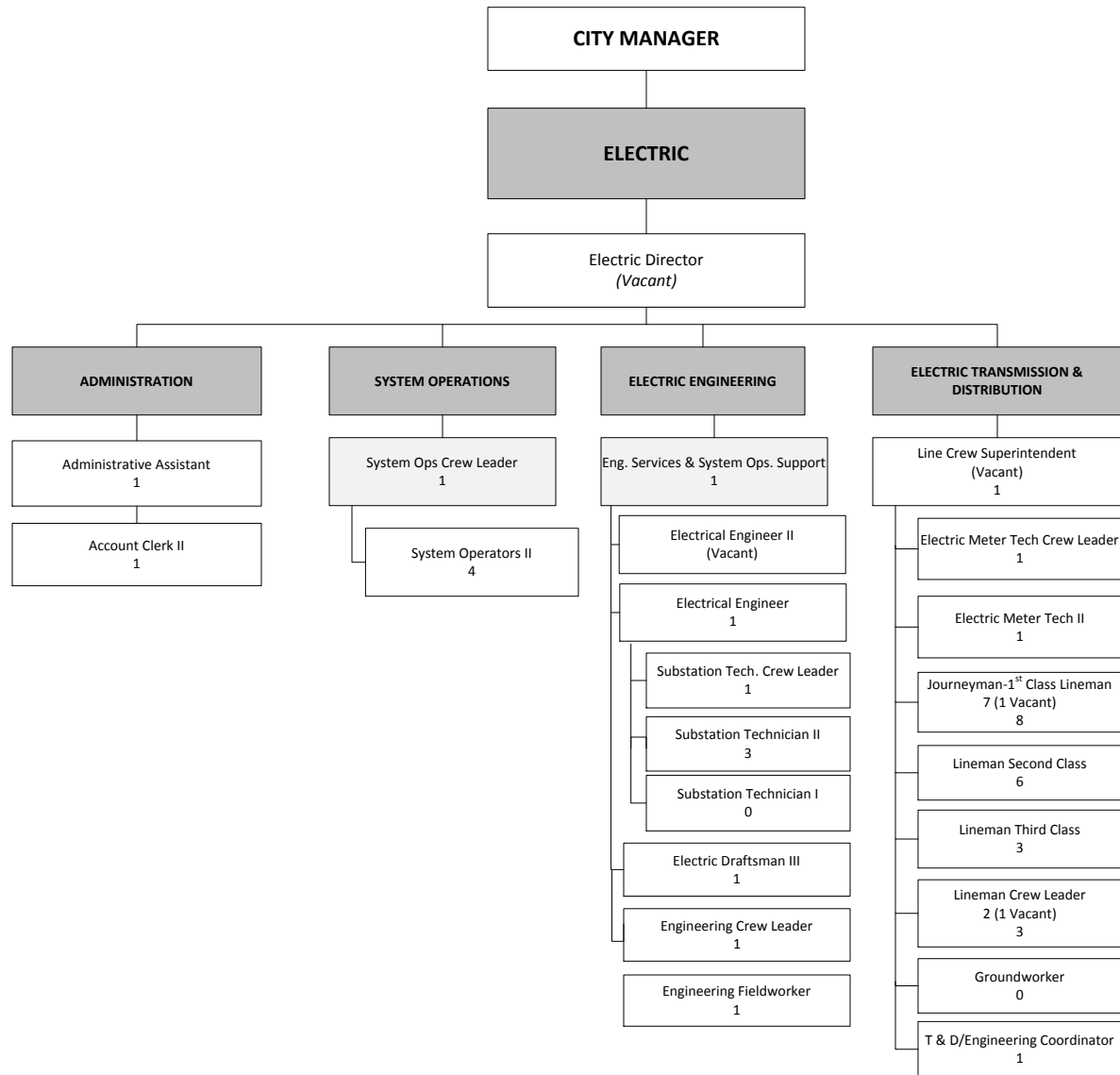
WATER TREATMENT PLANT 412/417-7600-576

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 443,044	\$ 469,096	\$ 411,080	\$ 441,800	\$ 441,800	\$ 459,300	4%
10-12	OVERTIME	18,291	21,038	34,107	19,700	19,700	34,800	77%
10-14	FICA TAXES	33,663	35,866	32,751	35,300	37,700	37,900	7%
10-15	HEALTH INSURANCE	125,858	124,712	113,941	126,600	122,600	128,000	1%
10-16	L I D INSURANCE	2,379	2,413	2,272	2,400	2,400	2,500	4%
10-17	WORKERS COMPENSATION	17,808	348	18,052	15,200	17,400	16,300	7%
10-19	PENSION	20,617	21,102	20,019	22,300	92,100	120,100	439%
10-20	OPEB	-	22,421	28,426	36,100	41,100	38,300	6%
	PERSONNEL COSTS	661,660	696,996	660,649	699,400	774,800	837,200	20%
20-23	PRINTING AND DUPLICATING	932	1,044	399	1,000	1,000	-	-100%
20-25	CUSTODIAL	157	171	185	200	200	600	200%
20-29	UNIFORMS/UNIFORM ALLOW	2,320	2,596	3,316	3,500	3,500	4,100	17%
20-31	BOOKS	96	-	155	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	2,513	2,134	4,056	2,700	2,700	1,700	-37%
20-33	SMALL TOOLS	3,834	3,891	1,156	4,500	4,500	4,500	0%
20-35	CHEMICALS & ADDITIVES	118,194	105,193	107,414	128,000	128,000	128,000	0%
20-37	COMPUTER SOFTWARE	165	179	-	200	200	200	0%
20-38	COMPUTER HARDWARE	1,370	1,299	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	1,915	2,821	1,467	2,500	3,300	2,500	0%
20-49	WELL SUPPLIES/REHAB	10,405	9,333	12,041	11,000	11,000	12,000	9%
	MATERIALS & SUPPLIES	141,901	128,661	130,189	153,600	154,400	153,600	0%
30-21	TELEPHONE/FAX	643	213	182	200	200	200	0%
30-23	ELECTRICITY	517,153	454,847	431,649	450,000	368,000	450,000	0%
30-24	HEATING OIL/GAS	6,693	2,841	1,565	4,000	5,600	4,000	0%
30-25	ADVERTISEMENT	-	-	-	-	-	500	0%
30-27	SUBSCRIPTIONS AND DUES	500	400	400	500	500	500	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	310	175	180	200	200	300	50%
30-31	CONTRACTUAL SERVICES	101,209	141,067	147,493	171,300	171,300	108,000	-37%
30-62	GASOLINE	12,037	13,300	12,031	12,000	12,000	12,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	15,028	8,062	1,558	10,000	7,600	10,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	372	1,116	4,443	600	600	600	0%
	ADMINISTRATIVE EXPENDITURES	653,945	622,021	599,501	648,800	566,000	586,100	-10%
	OPERATING EXPENDITURES	1,457,506	1,447,678	1,390,340	1,501,800	1,495,200	1,576,900	5%
40-23	TRUCKS - PURCHASE	-	22,898	29,208	-	-	38,100	0%
	CAPITAL OUTLAY	-	22,898	29,208	-	-	38,100	0%
	TOTAL EXPENDITURES	\$ 1,457,506	\$ 1,470,576	\$ 1,419,548	\$ 1,501,800	\$ 1,495,200	\$ 1,615,000	8%
OPERATING BUDGET STATS		\$ 1,457,506	\$ 1,447,678	\$ 1,390,340	\$ 1,501,800	\$ 1,495,200	\$ 1,576,900	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-6%	-1%	-4%	8%	0%	5%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 1,457,506	\$ 1,447,678	\$ 1,390,340	\$ 1,501,800	\$ 1,495,200	\$ 1,576,900	
	WATER/WASTEWATER I & E FUND	-	22,898	29,208	-	-	38,100	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	10.0	10.0	11.0	

ELECTRIC FUND

Electric Division

Fiscal Year 2015 Organization Chart



POWER PLANT OPERATIONS
480/487-8101-591

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES & WAGES	\$ 2,205,596	\$ 2,177,370	\$ 2,239,601	\$ 2,383,000	\$ 2,231,800	\$ 2,487,500	4%
10-12	OVERTIME	209,636	169,456	195,419	195,700	202,500	198,700	2%
10-13	TEMPORARY HELP	-	-	20,992	29,000	27,000	-	-100%
10-18	EDUCATIONAL ASSISTANCE	-	-	2,874	5,000	2,900	5,000	0%
10-22	INCENTIVE ACUMULATOR	216,937	276,309	284,203	316,800	309,500	327,600	3%
10-23	INCENTIVE BURDEN (21.0%)	40,255	51,980	52,288	66,500	65,000	68,800	3%
10-24	BURDEN @ 40%	709,046	637,692	689,526	795,300	723,100	819,300	3%
	PERSONNEL COSTS	3,381,470	3,312,807	3,484,903	3,791,300	3,561,800	3,906,900	3%
20-22	OFFICE SUPPLIES/SUBSCRIPT	8,130	7,701	11,083	7,300	8,100	7,300	0%
20-23	PRINTING & DUPLICATING	2,297	1,878	3,258	3,500	2,600	3,000	-14%
20-25	JANITORIAL SERV/SUPPLIES	32,155	37,315	36,280	33,000	32,200	35,000	6%
20-28	MEDICAL SUPPLIES	1,102	-	-	1,900	2,300	2,400	26%
20-29	UNIFORMS/UNIFORM ALLOW	16,594	5,667	5,856	5,200	12,400	13,000	150%
20-32	SECURITY/SAFETY MATERIALS	13,004	15,698	10,162	7,400	11,300	7,300	-1%
20-33	SMALL TOOLS	2,043	3,060	1,385	2,300	2,400	2,300	0%
20-35	WATER TREATMENT CHEMICALS	30,390	8,019	33,093	400	12,100	23,000	5650%
20-37	COMPUTER SOFTWARE	3,835	11,505	13,010	6,300	5,800	6,400	2%
20-38	COMPUTER HARDWARE	3,837	1,919	7,260	7,000	8,400	12,000	71%
20-46	CITY BUILDING MAINTENANCE	20,767	42,730	18,382	34,300	33,700	33,500	-2%
20-58	WATER/SEWER	135,081	59,180	62,523	115,000	55,900	84,000	-27%
	MATERIALS & SUPPLIES	269,235	194,672	202,291	223,600	187,200	229,200	3%
30-19	OPERATOR INSURANCE	341,185	398,623	400,253	398,600	411,200	415,000	4%
30-21	TELEPHONE	12,699	13,084	15,429	10,700	10,500	10,700	0%
30-22	POSTAGE	10,431	7,286	13,483	10,000	9,200	9,000	-10%
30-23	ELECTRICITY	999,017	594,380	584,726	550,000	528,000	550,000	0%
30-24	HEATING OIL/GAS	39,409	16,200	11,825	26,000	26,300	26,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	31,445	41,986	49,591	50,200	48,500	53,200	6%
30-31	CONTRACTUAL SERVICES	92,371	119,917	156,971	101,200	103,000	78,600	-22%
30-43	ENVIRONMENT EXPENSES	114,347	76,210	58,856	108,100	130,500	97,600	-10%
30-45	OPERATOR MANAGEMENT FEE	195,972	199,488	203,484	207,600	207,600	212,000	2%
30-46	OPERATOR INCENTIVE	122,098	159,597	162,788	150,000	162,000	157,000	5%
30-47	HOME OFFICE LABOR	69,985	73,043	91,795	71,300	72,300	63,300	-11%
30-51	RIGHT OF WAY/PERMITS	61,045	46,080	44,410	46,900	46,100	47,600	1%
30-62	GASOLINE	4,147	3,304	4,930	3,500	3,400	3,600	3%
30-66	OTHER EQUIPT/MAINTENANCE	70,413	65,437	58,319	53,000	51,300	39,500	-25%
30-67	RADIO REPAIRS/MAINTENANCE	750	17,009	700	5,800	5,300	5,800	0%
30-80	AUXILLARY SYSTEMS	44,056	22,225	39,528	46,400	47,500	43,400	-6%
30-81	BOILER SYSTEMS	149,037	36,683	60,587	81,000	93,700	54,000	-33%
30-82	CONTINUOUS EMISSIONS MONI	23,087	9,305	13,082	18,400	17,300	21,500	17%
30-83	DCS CONTROL SYSTEM	2,767	7,383	4,508	8,000	11,600	8,000	0%
30-84	FIRE PROTECTION SYSTEM	7,548	16,544	11,846	14,700	12,200	13,200	-10%
30-85	COOLING TOWER	6,838	2,050	5,233	6,000	5,000	5,000	-17%
30-86	FUEL OIL/GAS SYSTEMS	1,516	2,501	-	-	-	3,000	0%
30-87	COMBUSTION TURBINE MAINT	42,501	22,212	19,879	12,000	19,000	12,000	0%
30-88	POWER DISTRIBUTION SYSTEM	2,580	35,404	8,447	9,500	9,000	64,000	574%
30-89	TURBINE GENERATOR SYSTEMS	18,089	7,429	11,221	12,000	12,100	12,000	0%
	ADMINISTRATIVE EXPENDITURES	2,463,333	1,993,380	2,031,889	2,000,900	2,042,600	2,005,000	0%
	OPERATING EXPENDITURES	6,114,038	5,500,859	5,719,083	6,015,800	5,791,600	6,141,100	2%
40-25	OTHER EQUIP-PURCHASE	424,747	-	-	-	125,000	-	0%
40-31	CONSTRUCTION-PURCHASE	1,542,796	1,897,455	929,027	2,117,800	2,005,000	2,240,000	6%
	CAPITAL OUTLAY	1,967,543	1,897,455	929,027	2,117,800	2,130,000	2,240,000	6%
	TOTAL EXPENDITURES	\$ 8,081,581	\$ 7,398,314	\$ 6,648,110	\$ 8,133,600	\$ 7,921,600	\$ 8,381,100	3%
OPERATING BUDGET STATS		\$ 6,114,038	\$ 5,500,859	\$ 5,719,083	\$ 6,015,800	\$ 5,791,600	\$ 6,141,100	
ACTUAL % of OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		6%	-10%	4%	5%	-4%	6%	
REVENUES								
ELECTRIC FUND - OPERATING		\$ 6,114,038	\$ 5,500,859	\$ 5,719,083	\$ 6,015,800	\$ 5,791,600	\$ 6,141,100	
ELECTRIC I & E FUND - CIP		1,967,543	1,897,455	929,027	2,117,800	2,130,000	2,240,000	

POWER SUPPLY
480/487-8102-592

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
65-31	CONTRACTUAL SERVICES	\$ 226	\$ 5,207	\$ 157,955	\$ 100,000	\$ 100,000	\$ 246,800	147%
65-44	OPERATOR/SUPPLY MGMT FEE	2,355,630	996,000	996,000	996,000	996,000	996,000	0%
	65 SERIES TOTAL	2,355,856	1,001,207	1,153,955	1,096,000	1,096,000	1,242,800	13%
95-48	3RD PARTY HEDGE PURCHASES	47,543,983	41,441,134	37,698,282	23,832,000	26,458,900	21,823,000	-8%
95-49	CAPACITY CHARGES	12,344,169	8,685,938	11,587,934	15,787,200	15,614,100	9,958,900	-37%
95-50	CAPACITY CREDITS	(11,407,201)	(7,373,701)	(14,318,588)	(15,079,800)	(15,079,800)	(8,881,500)	-41%
95-58	SOLAR POWER SUPPLY	-	1,824,518	1,595,826	1,565,800	1,729,200	2,067,600	32%
95-59	SOLAR RENEWAL ENERGY CREDIT	-	-	370,255	300,000	352,600	378,600	26%
95-90	PJM CHARGES - TRANS. & FEES	-	-	7,103,571	4,740,000	7,420,000	7,234,100	53%
95-91	PJM CHARGES - ENERGY	15,051,912	10,182,061	6,024,702	12,812,900	17,274,000	11,499,800	-10%
95-92	PJM CREDITS	(6,834,780)	(4,081,759)	(2,433,494)	(397,000)	(5,314,800)	(486,700)	23%
95-93	PJM SPOT MARKET ENERGY	-	-	-	(230,500)	(1,004,500)	(2,232,800)	869%
	95 SERIES TOTAL	56,698,083	50,678,191	47,628,490	43,330,600	47,449,700	41,361,000	-5%
98-91	GAS FUEL	3,548,275	1,582,984	1,023,574	-	1,603,800	1,611,100	0%
98-93	NO. 2 FUEL OIL	136,924	-	-	-	-	-	0%
	98 SERIES TOTAL	3,685,199	1,582,984	1,023,574	-	1,603,800	1,611,100	0%
	OPERATING EXPENDITURES	62,739,138	53,262,382	49,806,020	44,426,600	50,149,500	44,214,900	0%
	TOTAL EXPENDITURES	\$ 62,739,138	\$ 53,262,382	\$ 49,806,020	\$ 44,426,600	\$ 50,149,500	\$ 44,214,900	0%
OPERATING BUDGET STATS		\$ 62,739,138	\$ 53,262,382	\$ 49,806,020	\$ 44,426,600	\$ 50,149,500	\$ 44,214,900	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-8%	-15%	-6%	-11%	13%	-12%	
REVENUES								
ELECTRIC FUND		\$ 62,739,138	\$ 53,262,382	\$ 49,806,020	\$ 44,426,600	\$ 50,149,500	\$ 44,214,900	

ELECTRIC TRANSMISSION & DISTRIBUTION

480/487-8200-562

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 1,429,382	\$ 1,456,482	\$ 1,433,173	\$ 1,498,000	\$ 1,307,700	\$ 1,508,300	1%
10-12	OVERTIME	121,397	126,886	172,288	127,800	127,800	115,000	-10%
10-14	FICA TAXES	115,703	117,942	120,210	124,400	109,400	124,100	0%
10-15	HEALTH INSURANCE	268,692	274,335	255,422	266,900	245,900	245,400	-8%
10-16	L I D INSURANCE	6,274	6,485	6,106	6,400	6,400	6,500	2%
10-17	WORKERS COMPENSATION	59,502	1,321	65,087	53,600	47,600	53,500	0%
18-Oct	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	62,295	65,932	64,874	69,000	787,100	842,400	1121%
10-20	OPEB	-	70,616	86,687	106,600	94,600	109,600	3%
	PERSONNEL COSTS	2,063,245	2,119,999	2,203,848	2,252,700	2,726,500	3,004,800	33%
20-26	PROGRAM EXPENSES/SUPPLIES	-	-	383	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	26,054	26,541	24,177	28,000	28,000	25,000	-11%
20-32	SECURITY/SAFETY MATERIALS	17,977	22,456	18,456	18,000	18,000	18,000	0%
20-33	SMALL TOOLS	26,248	25,930	24,415	26,000	26,000	25,000	-4%
20-37	COMPUTER SOFTWARE	-	179	-	200	200	-	-100%
20-38	COMPUTER HARDWARE	259	562	2,500	1,600	1,600	11,800	638%
20-53	METERS/METER SUPPLIES	15,042	13,719	15,211	14,000	14,000	14,000	0%
20-58	WATER/SEWER	888	494	693	200	200	300	50%
20-61	ELEC MATERIALS/SUPPLIES	351,800	307,667	375,087	375,000	375,000	350,000	-7%
	MATERIALS & SUPPLIES	438,268	397,548	460,922	463,000	463,000	444,100	-4%
30-21	TELEPHONE/FAX	1,663	1,686	1,236	1,400	1,400	1,400	0%
30-23	ELECTRICITY	519	576	533	600	600	600	0%
30-24	HEATING OIL/GAS	6,349	3,629	5,963	6,000	6,000	6,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	9,058	4,259	7,985	5,000	5,000	5,000	0%
30-31	CONTRACTUAL SERVICES	340,713	311,552	413,599	441,000	441,000	441,000	0%
30-39	IN-HOUSE TRAINING	51	1,898	1,933	-	-	-	0%
30-43	ENVIRONMENTAL EXPENSES	32,676	28,111	30,065	40,000	40,000	33,000	-18%
30-51	RIGHT OF WAY	5,955	5,955	5,955	6,000	6,000	6,000	0%
30-62	GASOLINE	59,326	63,348	61,986	63,000	63,000	63,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	20,064	8,450	15,640	15,000	15,000	15,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	5,328	9,460	7,572	7,500	7,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE	3,612	3,957	13,236	1,300	1,300	1,300	0%
	ADMINISTRATIVE EXPENDITURES	485,314	442,881	565,703	586,800	586,800	579,800	-1%
	OPERATING EXPENDITURES	2,986,827	2,960,428	3,230,473	3,302,500	3,776,300	4,028,700	22%
40-23	TRUCKS - PURCHASE	-	48,238	145,718	225,000	269,600	33,000	-85%
40-25	OTHER EQUIP - PURCHASE	36,454	-	-	275,000	275,000	-	-100%
40-31	CONSTRUCTION - PURCHASE	-	-	-	-	-	-	0%
60-31	UG TRANSFORMERS	109,268	90,218	163,528	75,000	75,000	144,200	92%
60-34	UG CONDUCTORS/DEVICES	494,950	296,420	805,707	450,000	450,700	789,700	75%
60-46	METERS	52,151	26,588	68,651	75,000	74,300	66,100	-12%
	CAPITAL OUTLAY	692,823	461,464	1,183,603	1,100,000	1,144,600	1,033,000	-6%
	TOTAL EXPENDITURES	\$ 3,679,650	\$ 3,421,892	\$ 4,414,076	\$ 4,402,500	\$ 4,920,900	\$ 5,061,700	15%
OPERATING BUDGET STATS		\$ 2,986,827	\$ 2,960,428	\$ 3,230,473	\$ 3,302,500	\$ 3,776,300	\$ 4,028,700	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-10%	-1%	9%	2%	14%	7%	
REVENUES								
ELECTRIC FUND		\$ 2,986,827	\$ 2,960,428	\$ 3,230,473	\$ 3,302,500	\$ 3,776,300	\$ 4,028,700	
ELECTRIC I & E FUND		692,823	461,464	1,183,603	1,100,000	1,144,600	1,033,000	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		25.0	25.0	24.0	24.0	24.0	24.0	

ELECTRIC ENGINEERING 480/487-8300-563

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 627,617	\$ 563,704	\$ 553,596	\$ 632,600	\$ 551,900	\$ 619,200	-2%
10-12	OVERTIME	6,234	7,998	18,570	15,000	15,000	11,000	-27%
10-14	FICA TAXES	47,595	42,962	42,299	49,500	42,500	48,100	-3%
10-15	HEALTH INSURANCE	99,977	82,693	100,730	112,400	102,300	105,900	-6%
10-16	L I D INSURANCE	3,079	2,719	2,708	3,100	3,100	3,100	0%
10-17	WORKERS COMPENSATION	18,364	343	16,217	14,100	12,600	15,100	7%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	1,100	-	0%
10-19	PENSION	27,984	25,926	28,691	31,100	227,400	229,600	638%
10-20	OPEB	-	25,662	33,649	43,800	38,800	45,100	3%
	PERSONNEL COSTS	830,850	752,007	796,459	901,600	994,700	1,077,100	19%
20-29	UNIFORMS/UNIFORM ALLOW	6,912	7,569	6,602	8,000	8,000	8,000	0%
20-31	BOOKS	673	412	-	400	400	200	-50%
20-32	SECURITY/SAFETY MATERIALS	4,473	3,345	4,029	4,000	4,000	5,600	40%
20-33	SMALL TOOLS	2,096	2,464	3,493	2,000	2,000	2,000	0%
20-37	COMPUTER SOFTWARE	2,433	2,447	230	3,000	3,000	-	-100%
20-38	COMPUTER HARDWARE	14,271	2,020	2,297	-	-	4,800	0%
20-61	ELEC MATERIALS/SUPPLIES	37,512	24,378	47,335	50,000	50,000	50,000	0%
	MATERIALS & SUPPLIES	68,370	42,635	63,986	67,400	67,400	70,600	5%
30-21	TELEPHONE/FAX	20,975	20,398	19,988	22,000	22,000	22,000	0%
30-23	ELECTRICITY	2,224	1,698	1,849	2,000	2,000	2,000	0%
30-27	SUBSCRIPTIONS AND DUES	195	311	185	400	400	400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	5,660	2,158	7,382	8,000	8,000	8,000	0%
30-31	CONTRACTUAL SERVICES	635,130	90,392	109,766	104,000	99,000	104,000	0%
30-39	IN-HOUSE TRAINING	1,940	2,610	2,055	-	-	-	0%
30-43	ENVIRONMENTAL EXPENSES	62,627	56,150	59,800	60,000	60,000	60,000	0%
30-51	RIGHT OF WAY	5	-	-	-	-	-	0%
30-61	OFF EQUIP/REPAIRS & MAINT	100	-	54	-	-	-	0%
30-62	GASOLINE	15,668	15,802	14,331	18,000	18,000	18,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	16	-	1	-	-	-	0%
30-66	OTHER EQUIP REPAIRS/MAINT	15,289	-	14,165	7,500	12,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE	3,486	1,882	8,293	1,300	1,300	1,300	0%
	ADMINISTRATIVE EXPENDITURES	763,315	191,401	237,870	223,200	223,200	223,200	0%
	OPERATING EXPENDITURES	1,662,535	986,043	1,098,315	1,192,200	1,285,300	1,370,900	15%
40-22	AUTOMOBILES - PURCHASE	-	-	-	35,000	35,000	28,600	-18%
40-23	TRUCKS - PURCHASE	56,078	-	-	-	-	-	0%
40-25	OTHER EQUIP - PURCHASE	20,905	102,991	-	12,000	-	-	-100%
50-55	MCKEE RUN SUBSTATION REPAIR	-	-	-	-	45,000	-	0%
50-76	LIGHTING IMPROVEMENTS	194,100	50,000	99,916	50,000	50,000	-	-100%
50-82	REPLACE BREAKERS	98,292	-	-	-	-	-	0%
50-83	UG CABLE REPLACEMENT	-	-	-	-	-	85,000	0%
50-85	WIRE REPLACEMENT 69KV	-	-	-	-	-	75,000	0%
50-86	BATTERY BANK REPLACEMENT	-	-	-	24,500	24,500	24,500	0%
60-74	DAFB SUBSTATION LAND	-	-	-	-	-	-	0%
60-82	CAPICITOR INSTALLATIONS	-	100,000	125,053	60,000	60,000	50,000	-17%
70-27	SUBSTATIONS	272,976	487,215	487,736	277,500	1,301,100	1,100,000	296%
70-28	DISTRIBUTION AUTOMATION	-	-	-	-	-	-	0%
70-35	TRANSMISSION/SWITCHES	144,593	98,000	73,938	1,546,800	55,000	-	-100%
80-38	UPGRADE SCADA	-	75,000	-	-	-	-	0%
90-25	DISTRIBUTION UPGRADES	579,430	877,510	508,030	400,000	494,900	300,000	-25%
90-26	69 KV FEEDERS 3 & 4	4,242	-	-	-	-	-	0%
90-78	WHITEOAK 69KV REBUILD	-	-	-	-	550,000	-	0%
	CAPITAL OUTLAY	1,370,616	1,790,716	1,294,674	2,405,800	2,615,500	1,663,100	-31%
	TOTAL EXPENDITURES	\$ 3,033,151	\$ 2,776,759	\$ 2,392,989	\$ 3,598,000	\$ 3,900,800	\$ 3,034,000	-16%
OPERATING BUDGET STATS		\$ 1,662,535	\$ 986,043	\$ 1,098,315	\$ 1,192,200	\$ 1,285,300	\$ 1,370,900	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		11%	-41%	11%	9%	8%	7%	
REVENUES								
	ELECTRIC FUND	\$ 1,662,535	\$ 986,043	\$ 1,098,315	\$ 1,192,200	\$ 1,285,300	\$ 1,370,900	
	ELECTRIC I & E FUND	1,370,616	1,790,716	1,294,674	2,405,800	2,615,500	1,663,100	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	11.0	10.0	10.0	10.0	10.0	10.0	

ELECTRIC ADMINISTRATION
480/487-8400-564

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 245,439	\$ 190,742	\$ 77,140	\$ 196,700	\$ 101,700	\$ 172,200	-12%
10-12	OVERTIME	-	237	2,021	-	-	2,000	0%
10-14	FICA TAXES	18,289	14,013	5,983	15,000	7,800	13,400	-11%
10-15	HEALTH INSURANCE	35,963	24,740	14,039	23,900	17,000	24,000	0%
10-16	L I D INSURANCE	1,549	1,129	533	1,200	1,000	1,100	-8%
10-17	WORKERS COMPENSATION	1,821	8	415	400	300	400	0%
10-19	PENSION	9,660	6,763	2,914	10,000	35,600	34,600	246%
10-20	OPEB	-	8,386	5,149	14,500	7,500	12,700	-12%
	PERSONNEL COSTS	312,721	246,018	108,195	261,700	170,900	260,400	0%
20-22	OFFICE SUPPLIES	2,639	2,074	1,071	1,200	1,200	1,200	0%
20-23	PRINTING AND DUPLICATING	11,478	10,838	8,744	10,000	10,000	10,000	0%
20-28	MEDICAL SUP & PHYSICALS	86	364	95	100	100	100	0%
20-31	BOOKS	50	-	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	83	-	200	200	200	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	1,300	0%
20-46	CITY BLDG MAINT SUPPLIES	129,133	158,847	128,119	130,000	130,000	133,300	3%
20-58	WATER/SEWER	807	880	853	900	900	900	0%
	MATERIALS & SUPPLIES	144,193	173,086	138,881	142,400	142,400	147,000	3%
30-21	TELEPHONE/FAX	2,440	2,164	1,263	1,900	1,200	1,000	-47%
30-23	ELECTRICITY	23,936	20,474	18,563	20,000	20,000	17,000	-15%
30-27	SUBSCRIPTIONS AND DUES	65,532	64,697	66,158	69,600	69,600	68,000	-2%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,013	(153)	947	2,500	2,500	2,500	0%
30-29	CONSULTING FEES	63,526	104,412	35,480	-	39,000	-	0%
30-31	CONTRACTUAL SERVICES	23,071	42,544	20,352	18,200	20,100	60,000	230%
30-32	LEGAL EXPENSES	301,070	-	-	75,000	157,000	75,000	0%
30-35	COMMUNITY RELATIONS EXP	4,179	225	3,107	5,000	5,000	5,000	0%
30-62	GASOLINE	763	608	721	700	700	700	0%
	ADMINISTRATIVE EXPENDITURES	485,530	234,971	146,590	192,900	315,100	229,200	19%
	OPERATING EXPENDITURES	942,444	654,075	393,666	597,000	628,400	636,600	7%
	TOTAL EXPENDITURES	\$ 942,444	\$ 654,075	\$ 393,666	\$ 597,000	\$ 628,400	\$ 636,600	7%
OPERATING BUDGET STATS		\$ 942,444	\$ 654,075	\$ 393,666	\$ 597,000	\$ 628,400	\$ 636,600	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		47%	-31%	-40%	52%	5%	1%	
REVENUES								
	ELECTRIC FUND	\$ 942,444	\$ 654,075	\$ 393,666	\$ 597,000	\$ 628,400	\$ 636,600	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	3.0	3.0	3.0	3.0	

METER READING 480/487-8500-565

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 123,061	\$ 124,887	\$ 125,654	\$ 129,700	\$ 130,100	\$ 124,200	-4%
10-12	OVERTIME	5,694	9,129	11,168	8,800	8,800	5,000	-43%
10-14	FICA TAXES	9,658	10,040	10,183	10,500	10,500	9,800	-7%
10-15	HEALTH INSURANCE	27,763	28,390	27,342	27,500	27,500	27,600	0%
10-16	L I D INSURANCE	750	758	758	800	800	800	0%
10-17	WORKERS COMPENSATION	4,980	110	5,548	3,300	4,400	2,900	-12%
10-19	PENSION	5,889	6,177	6,333	6,100	58,100	58,700	862%
10-20	OPEB	-	1,464	7,736	9,000	9,000	9,100	1%
	PERSONNEL COSTS	177,795	180,955	194,722	195,700	249,200	238,100	22%
20-29	UNIFORMS/UNIFORM ALLOW	3,298	2,942	2,597	2,700	2,700	2,700	0%
20-32	SECURITY/SAFETY MATERIALS	312	109	340	400	400	400	0%
20-33	SMALL TOOLS	816	-	-	-	-	5,300	0%
20-38	COMPUTER HARDWARE	-	-	1,401	-	-	-	0%
20-55	METER READING SUPPLIES	4,326	3,393	2,713	4,000	4,000	4,000	0%
	MATERIALS & SUPPLIES	8,752	6,444	7,050	7,100	7,100	12,400	75%
30-21	TELEPHONE/FAX	1,492	1,618	1,605	1,600	1,600	1,600	0%
30-62	GASOLINE	9,627	11,685	10,527	10,000	10,000	10,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	6,477	4,951	5,106	5,500	5,500	5,100	-7%
30-67	RADIO REPAIRS/MAINTENANCE	209	137	-	400	400	400	0%
	ADMINISTRATIVE EXPENDITURES	17,805	18,391	17,238	17,500	17,500	17,100	-2%
	OPERATING EXPENDITURES	204,352	205,790	219,010	220,300	273,800	267,600	21%
40-25	OTHER EQUIP - PURCHASE	-	10,280	-	-	-	-	0%
40-26	RADIO - PURCHASE	-	-	-	-	-	-	0%
	CAPITAL OUTLAY	-	10,280	-	-	-	-	0%
	TOTAL EXPENDITURES	\$ 204,352	\$ 216,070	\$ 219,010	\$ 220,300	\$ 273,800	\$ 267,600	21%
OPERATING BUDGET STATS		\$ 204,352	\$ 205,790	\$ 219,010	\$ 220,300	\$ 273,800	\$ 267,600	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-29%	1%	6%	1%	24%	-2%	
REVENUES								
ELECTRIC FUND		\$ 204,352	\$ 205,790	\$ 219,010	\$ 220,300	\$ 273,800	\$ 267,600	
ELECTRIC I & E FUND		-	10,280	-	-	-	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		3.0	3.0	3.0	3.0	3.0	3.0	

SYSTEM OPERATIONS

480/487-8600-526

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	\$ 318,162	\$ 332,035	\$ 336,359	\$ 339,100	\$ 349,000	\$ 347,100	2%
10-12	OVERTIME	52,681	43,311	61,029	50,300	50,300	50,000	-1%
10-14	FICA TAXES	27,547	27,665	29,061	29,900	29,900	30,300	1%
10-15	HEALTH INSURANCE	60,093	61,111	65,495	69,500	69,500	69,700	0%
10-16	L I D INSURANCE	1,265	1,343	1,356	1,400	1,400	1,400	0%
10-17	WORKERS COMPENSATION	10,545	275	13,366	12,800	12,800	13,100	2%
10-19	PENSION	14,932	16,321	16,773	16,700	138,700	146,800	779%
10-20	OPEB	-	15,701	20,666	23,900	23,900	25,300	6%
	PERSONNEL COSTS	485,225	497,762	544,105	543,600	675,500	683,700	26%
20-32	SECURITY/SAFETY MATERIALS	300	300	300	-	300	-	0%
20-38	COMPUTER HARDWARE	1,370	-	-	-	-	2,600	0%
	MATERIALS & SUPPLIES	1,670	300	300	-	300	2,600	0%
	TOTAL EXPENDITURES	\$ 486,895	\$ 498,062	\$ 544,405	\$ 543,600	\$ 675,800	\$ 686,300	26%
OPERATING BUDGET STATS		\$ 486,895	\$ 498,062	\$ 544,405	\$ 543,600	\$ 675,800	\$ 686,300	
ACTUAL % OF OPER BUDGET		100%	100%	100%	100%	100%	100%	
BUDGET % CHANGE		-22%	2%	9%	0%	24%	2%	
REVENUES								
	ELECTRIC FUND	\$ 486,895	\$ 498,062	\$ 544,405	\$ 543,600	\$ 675,800	\$ 686,300	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	5.0	5.0	5.0	5.0	5.0	5.0	

OTHER FUNDS

CONTAINS THE FOLLOWING SUBSECTIONS:

- MUNICIPAL STREET AID FUND
- WORKERS COMPENSATION FUND
- COMMUNITY TRANSPORTATION FUND
- LIBRARY GRANTS
- POLICE GRANTS

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

MUNICIPAL STREET AID FUND

CASH RECEIPTS

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
BEGINNING BALANCE	100	100	251,500	100	-	0.0%
STATE GRANT	527,400	527,400	663,900	663,900	(136,500)	25.9%
TOTALS	527,500	527,500	915,400	664,000	(136,500)	25.9%

BUDGET SUMMARY

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
TRANSFER TO GENERAL FUND	527,400	527,400	664,100	663,900	(136,500)	25.9%
STREET IMPROVEMENTS	-	-	251,200	-	-	0.0%
CURRENT YEAR BALANCE	100	100	100	100	-	0.0%
TOTALS	527,500	527,500	915,400	664,000	(136,500)	25.9%

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WORKER'S COMPENSATION FUND 662

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 ORIGINAL	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
BEGINNING BALANCE	633,051	1,200,600	1,267,800	1,135,000	132,800	-5.5%
INTEREST INCOME	(7,716)	10,600	10,600	10,600	-	0.0%
PREMIUM FROM CITY	652,388	490,700	490,700	490,500	200	0.0%
MISCELLANEOUS REVENUE	4,100	-	3,100	-	3,100	0.0%
INSURANCE REFUND	57,525	-	-	-	-	0.0%
TRANSFER FROM ELECTRIC	500,000	-	-	-	-	0.0%
TOTALS	1,839,348	1,701,900	1,772,200	1,636,100	203,248	-3.9%

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 ORIGINAL	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PROGRAM EXP./SUPPLIES - CLAIMS	433,214	450,000	450,000	450,000	-	0.0%
INSURANCE	74,789	76,500	92,600	92,600	-	21.0%
BANK FEES	689	600	600	600	-	0.0%
STATE OF DEL - SELF INSURANCE TAX	29,114	37,000	37,000	37,000	-	0.0%
CONTRACTUAL SERVICES	33,700	57,000	57,000	57,000	-	0.0%
TOTAL EXPENSES	571,506	621,100	637,200	637,200	-	2.6%
CURRENT YEAR BALANCE	1,267,842	1,080,800	1,135,000	998,900	136,100	-7.6%
TOTALS	1,839,348	1,701,900	1,772,200	1,636,100	136,100	-3.9%

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

COMMUNITY TRANSPORTATION IMPROVEMENT FUND

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	189,289	-	209,200	78,900	(78,900)	0.0%
GRANTS REVENUE	263,965	500,000	1,387,600	500,000	-	0.0%
TRF FM GENERAL CAPITAL PROJ FD	-	-	-	-	-	0.0%
INTEREST INCOME	207	500	500	500	-	0.0%
TOTALS	453,461	500,500	1,597,300	579,400	(78,900)	15.8%

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PROGRAM EXP. GRANT RELATED	144,723	500,000	1,395,100	500,000	-	0.0%
PROGRAM EXP. CITY APPROPRIATED	48,240	-	62,800	-	-	0.0%
OPERATING TRANSFERS - OUT	51,282	-	60,500	-	-	0.0%
CURRENT YEAR BALANCE	209,216	500	78,900	79,400	(78,900)	15780.0%
TOTALS	453,461	500,500	1,597,300	579,400	(78,900)	15.8%

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

LIBRARY GRANT

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	\$ CHANGE
PRIOR YEAR BALANCE	30,008	-	27,800	17,300	(17,300)	0.0%
STATE GRANT	270,044	270,100	274,100	274,100	(4,000)	1.5%
FEDERAL GRANT	1,500	-	2,500	-	-	0.0%
TOTALS	301,552	270,100	304,400	291,400	(21,300)	7.9%

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	\$ CHANGE
STATE GRANTS						
FURNITURE/FIXTURES	27,193	2,000	4,700	2,000	-	0.0%
OFFICE SUPPLIES	20,363	24,000	24,000	24,000	-	0.0%
PRINTING AND DUPLICATING	11,360	8,900	8,900	8,900	-	0.0%
PROGRAM EXPENSES/SUPPLIES	26,400	28,000	28,000	28,000	-	0.0%
BOOKS	114,926	124,900	128,900	124,900	-	0.0%
AUDIO VISUAL SUPPLIES	67,900	74,000	74,000	74,000	-	0.0%
POSTAGE	55	100	100	100	-	0.0%
TRAINING/CONF/FOOD/TRAV	2,016	3,500	3,500	3,500	-	0.0%
CONTRACTUAL SERVICES	-	-	-	-	-	0.0%
OFF EQP/REPAIRS & MAINT	2,000	2,000	2,000	2,000	-	0.0%
COMPUTER HARDWARE	-	2,700	-	2,700	-	0.0%
OTHER EQUIP - PURCHASE	-	-	10,500	-	-	0.0%
SUBTOTAL EXPENSES STATE GRANTS	272,213	270,100	284,600	270,100	-	0.0%
FEDERAL GRANTS						
PROGRAM EXPENSES/SUPPLIES	1,500	-	2,500	-	-	0.0%
COMPUTER HARDWARE	-	-	-	-	-	0.0%
SUBTOTAL EXPENSES FEDERAL GRANT	1,500	-	2,500	-	-	0.0%
CURRENT YEAR BALANCE	27,839	-	17,300	21,300	(21,300)	0
TOTALS	301,552	270,100	304,400	291,400	(21,300)	7.9%

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

POLICE GRANTS

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	173,789	100	175,200	77,200	(77,100)	77100.0%
GRANTS RECEIVED	531,883	413,000	390,500	339,000	74,000	-17.9%
INTEREST INCOME	443	-	-	-	-	0.0%
TOTALS	706,115	413,100	565,700	416,200	(3,100)	0.8%

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	\$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
EXPENDITURES						
MATERIALS AND SUPPLIES						
FURNITURE & FIXTURES	18,158	-	-	-	-	0.0%
POLICE EQUIPT & PROG SUPP	90,821	191,000	224,700	156,000	35,000	-18.3%
TECHNOLOGY EQUIPMENT	101,744	60,000	60,000	50,000	10,000	-16.7%
ADMINISTRATIVE EXPENDITURES						
CELL PHONE CHARGES	12,556	15,000	15,000	15,000	-	0.0%
TRAINING	21,045	36,000	36,000	32,000	4,000	-11.1%
AUDIT FEES	-	1,000	1,000	1,000	-	0.0%
CONTRACTUAL SERVICES	147,938	-	-	6,000	(6,000)	0.0%
CAPITAL OUTLAY						
VEHICLE PURCHASE	24,635	-	-	-	-	0.0%
TOTAL EXPENDITURES	416,897	303,000	336,700	260,000	43,000	-14.2%
OTHER FINANCING USES						
OPERATING TRANSFERS-OUT	113,982	110,000	151,800	124,000	(14,000)	12.7%
TOTAL FINANCING USES	113,982	110,000	151,800	124,000	(14,000)	12.7%
CURRENT YEAR BALANCE	175,236	100	77,200	32,200	(32,100)	32100.0%
TOTALS	706,115	413,100	565,700	416,200	(3,100)	0.8%

THE ABOVE BUDGET INCLUDES THE POLICE GRANTS FUND, USDOJ BYRNE GRANTS FUND AS WELL AS THE OTHER FEDERAL POLICE GRANTS FUND.