

ATTACHMENT B
HUD SUBGRANTEE SCOPES OF WORK

VALLEY VISION

This work plan outlines tasks supporting the Sustainable Communities Planning Grant Project. The intent of this work is to draw upon the experience of Valley Vision staff who has worked convening interest groups in the areas of health access, economic development, and green business development, to further the work on SACOG's Sustainable Community Strategy ("SCS"). Valley Vision ("Contractor") shall perform the following tasks and produce the following deliverables:

TASK 1 – Inform the Consortium

Purpose: To inform Sacramento Regional Consortium members on policy development and technical information collected through Valley Vision's work with stakeholders throughout the Sacramento Region.

Task 1.1 - Provide technical information from the Community Health Access Project, Community Health Needs Assessment, and Green Capital Alliance to SACOG staff and the UC Davis Center for Regional Change for use in developing equity rating factors.

Task 1.2 – Draft a working paper on economic development activities and planning in the SACOG region, including key organizations, planning efforts, challenges, opportunities, and how economic development efforts may be linked with TPA and sustainable communities planning. Present key findings to the Sacramento Regional Consortium

Deliverable 1 (April 2011):

Draft Working Paper with SACOG review and input, presentation to Consortium, and final Working paper.

TASK 2 – Assist with Convening Key Stakeholders related to Economic Development

Purpose: To assist SACOG with convening and promoting interest group involvement in the Sustainable Communities Strategy from key stakeholders in the areas of Economic Development, Education and Green Business Development.

Task 2 Engage stakeholders on economic development issues and TPA/sustainable communities planning through facilitating an economic development working group, and engaging local government economic development agencies, local chambers of commerce, business improvement districts, regional chambers and trade organizations, workforce development agencies, and post-secondary education institutions to:

2.1. Develop filters to help assess and select four to five Transit Priority Areas for environmental review in the MTP/SCS EIR and implementation action plans.

Deliverable 2.1. (May 2011)

Notes from economic development working group meeting(s) and discussions with key economic development stakeholders; recommended filters for TPA selection process.

2.2. Assess the selected TPAs for economic development opportunities, participate in action plan development for the selected TPAs, and build a base of support for integrating economic development into TPA action plans.

Deliverable 2.2. (October 2011)

List of economic development stakeholders engaged in TPA assessment and community workshops; Written assessment of TPAs and recommendations for economic development efforts to integrate into each TPA action plan.

2.3. Assess plans and planning efforts to promote sustainable economic growth and development within the region, participate in development of the Regional Plan for Sustainable Development (RPSD), and make recommendations for coordinating and improving linkages between economic development and other planning in the region.

Deliverable 2.3. (December 2011)

Draft Working Paper with SACOG review and input and final Working Paper on recommendations for Sustainable Economic Development planning and the RPSD within the SACOG Region.

TASK 3 – Assist Development of Planning Consideration for Healthy Communities

Task 3 - Work with SACOG staff to convene health providers, health non-profits, and health and human services agencies to consider issues of the region's aging population, TPAs, program and facility planning and siting, transportation planning and access to services for low-income and transit-dependent populations, and policies to promote the development of healthy communities within the region as a part of the Regional Plan for Sustainable Development.

Deliverable 3 (March 2012):

Draft Working Paper with SACOG review and input and final Working Paper on the outcomes from convenings, developing recommendations for Sustainable Healthy Communities Development within the SACOG Region.

TASK 4 – Assist with Project Direction and Follow-Up

Task 4.1 - Participate in project Steering Committee meetings, Consortium meetings, TPA Key Advisory Team on TPA selection, and regular check-ins with SACOG staff on contract work and deliverables.

Task 4.2 – Assist SACOG with strategy for carrying on plans and continuity of partnerships following project conclusion.

UNIVERSITY CALIFORNIA DAVIS CENTER FOR REGIONAL CHANGE

This Scope of Work describes the ways in which the UC Davis Center for Regional Change (“CRC” or “Contractor”) will assist SACOG and other project partners in incorporating social equity metrics and on-going evaluation processes into the Sustainable Communities Planning Grant Project, including the Sustainable Communities Strategy (“SCS”) and the Metropolitan Transportation Plan (“MTP”) Update.

CRC shall perform the following tasks and produce the following deliverables:

Task 1 - Develop Regional Equity Indicators with Consortium Stakeholders

Purpose: The development of these indicators will support the Environmental Justice Analysis included in the MTP/SCS, and the screening of the Transit Priority Areas (“TPAs”) to determine which are most ready for enhanced environmental review based on social equity analysis developed by CRC.

Task 1.1 – The CRC will review all applicable SACOG and Valley Vision databases including SACOG’s Regional Opportunities Database and new information from the Census American Community Survey 2005-2009 to update CRC social equity indicators where appropriate. CRC will offer edits and updates to Regional Opportunities Database where needed.

Task 1.2 - The CRC will review its updated set of social equity indicators with stakeholders from the Sacramento Regional Consortium. The set of indicators will include spatial analysis tools (e.g., from Healthy Youth/ Healthy Regions, the San Joaquin Valley Cumulative Health Impact Project) to develop a set of multi-indicator indices that can be used to identify high vulnerability populations, spatial concentrations of hazards and risk factors, and access to regional opportunities.

Task 1.3 - Work with SACOG staff and stakeholders in the Sacramento Regional Consortium to develop a Social Vulnerability Index, a Cumulative Environmental Health Impacts, a Youth Vulnerability Index, and an Economic and Health Opportunity Index. The adaptation will include new information from Census American Community Survey 2005-2009 and all applicable SACOG and Valley Vision databases including SACOG’s Regional Opportunities GIS Database.

The process of identifying the appropriate social equity indicators will be done through meetings of working groups of stakeholders drawn from the Sacramento Regional Consortium Outreach Program. These working groups will review CRC’s existing indices and the information available to expand the equity analysis to include the goals embraced by HUD’s Livability Principles.

Task 1.4 - Participate and advise in the development of the Jobs-Housing Fit Tool. The development of this tool will be done with advisors from a statewide working group advising the California Air Resources Board Regional Targets Advisory Committee on the best practices to implement Senate Bill 375. CRC will review the tool for consistency with updated social equity indicators.

Deliverable 1 (May 2011):

Written report on the development of a Social Vulnerability Index, a Cumulative Environmental Health Impacts, a Youth Vulnerability Index, and an Economic and Health Opportunity Index and the analysis used to expand these tools for use in this project. Include documentation of public participation, including individuals, community organizations, advocacy groups consulted in the development and adaptation of the indices. Provide comparative analysis of demographic of participation to regional population demographic profile

Task 2 - Conduct a Social Equity Analysis

Purpose: This work will incorporate the social equity and analysis into the MTP/SCS and serve as an example for how analyses like these can be used to enhance integrated sustainability planning. All indices described in Task 1 will specify the distribution of opportunities and vulnerabilities across the range of

places (neighborhoods, communities, in urban, suburban and rural places) and range of populations (identified by race, ethnicity, socio-economic status, education, age, and other salient factors).

Task 2.1 - CRC will use the tools described in Task 1 to develop a basic social equity and environmental justice GIS for the region's Sustainable Community Strategy. CRC will work with SACOG staff to incorporate this data into SACOG's analysis for the MTP/SCS. The equity analysis will be an iterative process presented during at least two working group meetings of the Sacramento Regional Consortium and two meetings of SACOG's Advisory Committees (e.g. Planners Committee, Regional Planning Partnership, and Bicycle & Pedestrian Advisory Committees).

Task 2.2 - The analysis using these GIS systems will contribute, in collaboration with SACOG, ULI and other partners, to the process of categorizing Transit Priority Areas into phasing priorities by mapping the populations and places of high vulnerability. This will include those places with low access to opportunities needed for a healthy and prosperous life (e.g., transit, healthy food, and medical services, places to recreate and exercise, quality jobs, schools), high clustering of social vulnerability risk factors (e.g., age, poverty, linguistic isolation, race/ethnicity), and high vulnerability to negative impacts of planning decisions and regional change patterns (e.g., gentrification and displacement)—but also with substantial potential to benefit from targeted new investments.

Deliverable 2 (June 2011):

Written report on Regional Equity Analysis applied to SACOG's Sustainable Community Strategy

Task 3 - Develop Long-term Social Equity Performance Tracking Framework

Purpose: This task will develop an ongoing social equity measurement system to track performance as SACOG's SCS/MTP is implemented. CRC will incorporate the social equity analysis to inform the development of regional performance measures to track regional progress on MTP/SCS and livability outcome goals, including progress in TPAs in regard to housing development, investment, and access to affordable housing.

Task 3.1 - Design performance measures to use available information collection through SACOG's Planning Process. The long term tracking may include recommendations for future studies to collect information related to equity. CRC will work closely with SACOG staff to incorporate improved social equity analysis in their modeling efforts in this project.

Deliverable 3 (December 2011):

Working Memo on Recommendations for Tracking Performance Measures.

Task 4 - Advise Sacramento Regional Consortium throughout the Sustainable Community Planning Grant Process

Purpose: This task will advise SACOG and members of the Sacramento Regional Consortium throughout the course of the Sustainable Communities Planning Grant Project.

Task 4.1 - CRC staff will participate on the Sacramento Regional Consortium Steering Committee guiding the development of the Sustainable Communities Grant Project. As a participating agency on the Steering Committee, CRC staff will advise the work program in the following areas:

- Contribute to analysis of regional employment challenges and opportunities –
The CRC will contribute to the assessment of regional employment and economic opportunities (e.g., employment centers, redevelopment districts, types and wages of jobs available, employment levels of current residents). Regional employment trends will also be inventoried to identify both challenges and opportunities for expanding higher wage jobs in the TPAs.
- Consult on the process to select TPA sites -
The social equity analysis will be the basis for the CRC's consultation with ULI and SACOG on the process to identify potential Transit Priority Areas. The CRC will use the social equity analysis to inform the selection process with background materials and resources.
- Consult on incorporating social equity into visualization tools for public input on land use modeling -
The CRC will consult with SACOG staff on how to incorporate social equity factors into the visualization package for land use modeling to help explore what a high social equity neighborhood could look like and the social equity implications of various land use scenarios. Example factors could include the incorporation of affordable housing, proximity of such housing to the relevant services and opportunities, and diversity of population (by age, race, and/or ethnicity).
- Contribute to Development of Implementation Action Plans for Priority Areas -
The CRC will contribute the results of the social equity analysis to the development of implementation plans for the Transit Priority Areas targeted for priority implementation projects. This work will be done in collaboration with community and regional partners. The CRC will also collaborate with the community-based organizations to help ensure that the collaborative workshops are representative of the diverse communities and interests of the region.
- Active participation on the project consortium governance structure -
The CRC will play an active role on the project consortium governance structure, contributing its expertise in social and regional equity, its relationships within the regional equity networks in the local area and nationally, and its capacities in action research. On the latter point, the CRC will publish at least one Working Paper through its publication series, documenting the process and outcomes of incorporating social equity into the Sustainable Communities Strategy.

Deliverable 4 (June 2012):

Memo consolidating recommendations developed throughout the project. Working Paper documenting the process and outcomes of incorporating social equity into the Sustainable Communities Strategy.

SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

This scope of work outlines tasks to develop an Analysis to Impediments and a Regional Housing Plan in support of the HUD Grant Consortium's Regional Plan for Sustainable Development. The intent of the work is to provide an overall assessment of the existing regional patterns of investment in affordable

housing, and to identify and better connect regional and local housing strategies which could assist the region in providing accessible and affordable housing in Transit Priority Areas (TPA) and Opportunity Areas.

Contractor SHRA shall perform the following tasks, including related deliverables, in accordance with the specified timeline and budget per task.

TASK 1. ASSESS EXISTING CONDITIONS

Purpose: To better inform investment strategies for equitable housing development in high opportunity communities; to develop a visual template for future tracking of the region's activities; and to correlate information with transit priority areas, high employment areas, and opportunity areas to determine trends and identify strategies for focus.

Assess existing conditions, trends and barriers to equitable housing including analyzing the past patterns of affordable housing production and investments made within the region and their relation to transit, employment opportunity areas and other equity metrics.

To the extent feasible, gather, map and analyze available data on affordable rental housing production in the region including type, income mix, residency, length of affordability.

Gather, map and analyze data on local, state and federal affordable housing investments in the region over the last 5 years.

Gather, analyze and map data on region's public housing investments and Housing Choice Vouchers (HCV) concentrations.

Gather, analyze and map data from Dataquick and other sources information regarding foreclosure trends to determine community stability issues and market condition assessments.

Inputs from SACOG:

- Transit priority areas designations
- Housing Production data 2000 through 2009
- Employment areas
- Opportunity areas
- General housing production and housing trends including market analysis

Deliverable 1: (June 2011)

Memo discussing affordable housing produced in relation to overall production; location analysis; view of housing investment concentrations in the region; recommendations for on-going collection and use of data. Maps and data files supporting the paper are included in the deliverable.

TASK 2. INVENTORY HOUSING POLICIES

Purpose: To understand policies and strategies that guide affordable housing investments in the region, particularly rental housing investment and determine consistency with TPA strategies and approaches; determine any federal or local barriers to equitable housing in TPA areas.

Work with the state and local jurisdictions to inventory local housing policies and federal, state, and local funding priorities identified in but not limited to housing elements, Public Housing Authority (PHA) five-year plans, consolidated plans, state's low-income housing tax credit and mortgage revenue bond allocation programs, local redevelopment implementation plans, inclusionary housing programs and housing trust fund programs. This analysis will be regional, but will describe TPA conditions specifically to support the assessment of existing conditions.

Create an index of current local housing programs through a survey instrument, web page review and/or jurisdiction interviews within the region analyzing specifically: Inclusionary housing policies; Linkage fees; Homebuyer programs; Multifamily Lending Programs; and other housing programs as identified.

Review for broad State policies contained in Low Income Tax credit and Mortgage Revenue Bond program regarding allocation of state resources for affordable housing development.

Review housing investment strategies of PHAs and Redevelopment Agencies starting with the largest entities and to the extent possible mostly within the region.

Inputs from SACOG:

- Draft Regional Housing Needs Assessment (RHNA) methodology available in October 2011.

Deliverable 2: (December 2011)

Memo analyzing policy and programmatic consistencies and differences between jurisdictions and/or the State investment of housing resources in TPA and high opportunity areas.

TASK 3. REGIONAL ANALYSIS OF IMPEDIMENTS TO FAIR HOUSING

Purpose: Provide information necessary to inform local investment strategies to provide access to equitable and fair housing. Emphasis of the work is on implementable strategies to encourage fair housing in TPAs and high opportunity communities.

Conduct a regional analysis of impediments (AI) to fair housing choice in coordination with the region's PHAs by gathering information that may be available in current AIs, housing elements, PHA plans, consolidated plans, Continuum of Care, redevelopment implementation plans and other information pertinent to fair housing concerns.

Review and inventory existing AI's in the region including the State.

Review and inventory jurisdictions' compliance with housing element zoning law through Housing & Community Development (HCD) certifications and issue letters and identify any fair housing issues noted by HCD.

Seek information from real estate trade organizations including Sacramento Area Association of Realtors; Building Industry Association, Rental Housing Partnership and lending community, Community Reinvestment Act (CRA), and others on fair housing issues.

Use information collected in Tasks 1, 2, and 3 to analyze issues related to impediments to fair housing.

Apply information gathered through this work to assess barriers to affordable housing, including special needs population.

Inputs from SACOG

- RHNA methodology available in October 2011
- Jobs-Housing Fit analysis
- Economic modeling
- Demographic trends
- Special needs analysis

Deliverable 3: (December 2011)

Memo documenting the Regional Analysis to Impediments to fair and equitable housing, focusing on access to TPA and high opportunity areas.

TASK 4. ENHANCED REGIONAL HOUSING NEEDS PLAN (RHNP)

Purpose: To create a consolidated and comprehensive view of the region's local housing plans; identify trends and set performance measures for creation, preservation and investment of affordable housing in TPA areas; identify opportunities for strategic funding alignment at federal, state and local level; and enhance coordination of housing services and programs.

In addition to the updated RHNA methodology that will be adopted by the SACOG Board and applied in early 2012, recommendations will be made on how each of the region's local housing plans can continue to create and preserve permanent affordable housing. Of particular focus will be policy, programmatic and funding strategies for addressing impediments to equity and fair housing; housing persons with disabilities and special needs; and access to equitable housing in TPA, employment and high opportunity areas. Plan outcomes would also include improved regional measurements on progress regarding the creation or preservation of a reasonable share of affordable housing in high opportunity neighborhoods.

TASK 4.1. Establish a working group which includes PHAs, jurisdiction planners, and housing providers/advocates to provide input on development of regional plan using data analysis from Phases 1-4 and the RHNA process. The working group shall:

Consider opportunities for coordination or collaboration where feasible including sharing of data, alignment of resources, and service consolidations if possible; and

Consider pilot initiatives which might further the effort to build in TPAs.

TASK 4.2. Develop consistent performance tracking mechanisms.

TASK 4.3. Develop recommended data sharing opportunities.

TASK 4.4. Regular communications and forums for regional housing issues involving interested parties including PHAs, redevelopment agencies, and continuums of care.

TASK 4.5. Prepare a regional housing plan framework that could be supported and adopted by the SACOG region which includes the elements listed above.

Input from SACOG

- RHNA methodology available in October 2011
- Priority TPAs

Deliverable: (June 2012)

Comprehensive regional housing plan that reflects strategies to address housing needs as identified in jurisdictions housing plans and the AI.

URBAN LAND INSTITUTE DIRECT COSTS WORK SCOPE

This work supports the development of SACOG's Sustainable Communities Strategy (SCS) and environmental review of that strategy included in the Metropolitan Transportation Plan (MTP). Under California's Senate Bill 375, SACOG's MTP/SCS will include enhanced analysis of areas with future access to high quality transit (in SACOG's 2011 MTP). This scope of work describes Contractor ULI's participation, management, and documentation of the development potential of the transit priority areas.

Tasks to be performed by ULI staff:

Task 1 – Attend Monthly Steering Committee meetings

Purpose: A ULI staff person from the local ULI District Council will attend monthly Steering Committee meetings to take minutes and to ensure ULI is aware of what events and activities will be taking place and provide feedback on its volunteer efforts as appropriate.

Task 1.1 – Provide brief minutes of the Steering Committee meetings to the ULI Task Force and Advisory Board on matters that relate to ULI, and copy the SACOG Project Manager.

Deliverable 1 (Begin April 2011 through the Case Study report)

Brief Minutes of Steering Committee Meeting.

Task 2 – Attend Monthly Consortium meetings

Purpose: A ULI staff person from the local ULI District Council will attend monthly Consortium meetings to take minutes and to ensure ULI is aware of what events and activities will be taking place and provide feedback on its volunteer efforts as appropriate.

Task 2.1 – Provide brief minutes of the Consortium meetings to the ULI Task Force and Advisory Board on matters that relate to ULI, and copy the SACOG Project Manager.

Deliverable 2 (begin April 2011 through the Case Study report)

Brief minutes of Consortium meetings.

Task 3 – Prepare a list of time and expenses allocated by the ULI staff and volunteers on a monthly basis as well as any sub-consultants to ULI

Purpose: This task will monitor the progress of ULI's efforts to support the development of the SCS and transit priority areas, to ensure proper accounting of time.

Task 3.1 – The ULI local staff person will provide SACOG and ULI National staff with a summary of time and materials as it relates to staff time allocated on a monthly basis; volunteer time that will not be compensated through this contract, and that of any paid sub-consultants engaged by ULI to assist in the conduct of its work.

Deliverable 3 (Begin April 2011 through the Case Study report):
Time and materials cost summary.

Task 4 –Attend Public Workshops where Action Plans are being created around four transit priority areas.

Purpose: ULI local staff will attend the workshops to assist with ULI member volunteer activities and record the outcomes.

Task 4.1 – Provide a brief set of workshop minutes that relate to ULI efforts and provide those to the ULI Task Force, Advisory Board and SACOG.

Deliverable 4 (Begin September 2011)
Meeting minutes of the workshops.

Task 5 –Publish a Case Study on the Sacramento Region’s Sustainable Community Planning Grant Project

Purpose: This task documents the process used to examine SACOG’s MTP 2011 Transit Priority Area for sites that are ready for development and can enhance regional equity. This case study will be used as a national example of how the Sustainable Community Planning Grant Project can work in California. The focus of this study will be on development potential and development strategy given the expertise of the ULI member volunteers. ULI can incorporate material from other consortium members as it relates to the Case Study but is not responsible for the accuracy of the information. This task will be monitored by the ULI local staff person and undertaken by a sub-consultant to ULI to desk-top publish and produce the Case Study.

Task 5.1 – Develop the working memos and paper from previous tasks in this work scope into a published document. ULI will prepare one Draft document to be reviewed by members of the Consortium prior to finalizing the Case Study. ULI will print one hard copy for each Consortium firm member. ULI will deliver an electronic copy of the Case Study to SACOG.

Deliverable 5 (May 2012 target)
ULI Case Study on the Sacramento Regional Consortium’s Sustainable Community Planning Grant Program

All deliverables will be subject to review and comment by SACOG before final acceptance.

URBAN LAND INSTITUTE MEMBER ASSISTANCE WORK SCOPE

This work supports the development of SACOG’s Sustainable Communities Strategy (SCS) and environmental review of that strategy included in the Metropolitan Transportation Plan (MTP). Under California’s Senate Bill 375, SACOG’s will include enhanced analysis of areas with future access to high quality transit in SACOG’s 2011 MTP. This work program provides analysis of the development potential of the transit priority areas.

Task 1 – Review of Tools and Stakeholders planned for screening of the Transit Priority Area

Purpose: This task assists SACOG in expanding the stakeholders and the tools that will be used to review and prioritize SACOG's 2011 MTP Transit Priority Area.

Task 1.1 – Review the list of stakeholders developed by the Sacramento Regional Consortium Steering Committee and make recommendations on additional stakeholders to advise specifically on issues of urban redevelopment.

Task 1.2 – Review SACOG's tools and Center for Regional Change's regional equity indicators and make recommendations for any additional information needed or conversely recommend indicators to eliminate to analyze and prioritize the 2011 MTP Transit Priority Areas for development potential over the 24 year life of the plan. ULI understands that the indicators developed can be very data intensive; ULI review must rely on no additional data collection in support of the indicators, but only providing ULI professional opinion on how the information might affect land use decision-making.

Deliverable 1 (June 2011 target):

Working memo with recommendations for changes to the tools, additions to stakeholder group, and indicators that we feel are most important to be used in the review of the 2011 MTP Transit Priority Area.

Task 2 – Develop Screening Process Key Advisors and Community Outreach Key Advisors to Rank the MTP 2011 Transit Priority Areas and review process.

Purpose: This task develops the key advisors and reviews the process to evaluate the development potential of sites within 2011 MTP Transit Priority Area.

Task 2.1 – Review membership of SACOG's Committees and Valley Vision and Consortium Stakeholders and make recommendations for membership on the Screening Process Key Advisory team to evaluate the development potential of the Transit Priority Areas and a Community Outreach Advisory Team on community workshops for the implementation action plans.

Task 2.2 – Participate in meetings of the Sacramento Regional Consortium to develop the screening process to review and prioritize the MTP 2011 Transit Priority Area for development potential. It is understood that the UC Center for Regional Change is responsible for all data collection and analysis of the social equity indicators.

Deliverable 2 (July 2011 target):

Working memo with recommendations on the Key Advisory Teams, the transit priority area screening process and related outreach activities.

Task 3 – Screening Process and Public Meetings

Purpose: This task screens the Transit Priority Areas for at least four areas with near-term development potential and the potential to enhance social equity as specified by Regional Equity Indicators developed by UC Davis Center for Regional Change. Again, it is understood that ULI will focus on the development potential and not attempt to collect data or perform detailed analysis of the Regional Equity Indicators.

Task 3.1 – Assist SACOG with the screening process of the transit priority areas (TPAs) with the Key Advisory Team. The screening process will use the tools reviewed in Task 1 and process recommended in Task 2.

Task 3.2 – Assist the Outreach Key Advisory Team in presenting the screening process and the results in at least two but not more than three public meetings.

Task 3.3 – Document the screening process as it relates to development potential, and record what is voiced by Consortium and public meeting participants.

Deliverable 3 (August 2011 target):

Working paper on the Screening Process and Meetings

Task 4 – Assist in Creating Action Plans for at least Four Areas Ranked the Highest through the Screening Process

Purpose: This task assists in the development of action plans that will assist SACOG member jurisdictions in developing step by step processes to bring development to the four or five highest-ranking areas.

Task 4.1 – Participate in meetings of the Sacramento Regional Consortium to identify the elements needed in the action plans.

Task 4.2 – Assist on meetings with SACOG’s member jurisdictions with potential development areas identified in screening process to gain input and background on elements identified in Task 4.1.

Task 4.3 – Assist with at least eight but no more than nine community workshops organized by SACOG staff to review the outcomes of the TPA selection process and the elements of the action plans. Two meetings are envisioned to outreach to stakeholders in each of the communities selected as priority TPAs.

Deliverable 4 (March 2012):

Working paper on the elements of action plans focused on development potential and development strategy. It is understood that this effort will be part of a larger paper that SACOG or others will produce that summarizes Task 4.

MCKINLEY GROUP

This work supports natural resources analysis of the Sustainable Communities Strategy and the Metropolitan Transportation Plan (SCS/MTP) Update. Senate Bill 375 requires that SACOG use the best available data to analyze and consider the impacts of its SCS/MTP on a wide variety of resource areas. This work will help align the region’s habitat conservation plans, natural community conservation plans, habitat for species covered by state and federal endangered species acts, agricultural lands, and lands subject to flooding with SACOG’s first Sustainable Communities Strategy.

The McKinley Group (“Contractor”) shall perform the following tasks and produce the following deliverables:

Task 1 - Secure Federal Agency Approval for Final Inventory of Natural Resources

Purpose: This task will coordinate the continuing work on the U.S. Army Corps of Engineers (USACE) Six-County Aquatic Resources Inventory and conduct pre-consultation meetings for the SCS/MTP Environmental Impact Report (EIR). The Six-County Aquatic Resources Inventory, when complete, will undergo review by the U.S. Environmental Protection Agency and (USEPA) the U.S. Fish and Wildlife Service (USFWS). This task will facilitate the development of joint permitting and review strategies by the three federal agencies with regulatory authority under the Clean Water Act.

Task 1.1 - Consultation with USACE on the integration of the Six-County Aquatic Resources Inventory into the regulatory process and pre-consultation to document interests in advance of the environmental review of the MTP/SCS. Specific attention will be paid to integration with the 404 permitting process, the compensatory mitigation rule, and NPDES/401 programmatic permits.

Task 1.2 - Consultation with USFWS on permitting strategies using the Six-County Aquatic Resources Inventory and USFWS data, including but not limited to, Core Recovery Areas and Critical Habitat. Special attention will be paid to integration with the compensatory mitigation rule and pre-consultation to document interests in advance of the environmental review of the MTP/SCS.

Task 1.3 - Consultation with USEPA. Specific attention will be paid to integration with the 404 and 208 permitting processes, the compensatory mitigation rule, the NPDES/401 permitting process, and pre-consultation to document interests in advance of the environmental review of the MTP/SCS.

Task 1.4 - Consultation with the California Department of Fish and Game. Specific attention will be given to integration of 1602 permitting and pre-consultation to document interests in advance of the environmental review of the MTP/SCS.

Task 1.5 - Consultation with the California State Water Resources Control Board (SWRCB) on the development of the waters of California.

Deliverable 1 (June 2011):

Draft Working Paper for SACOG review and Final Working Paper documenting the Federal and State Permitting Strategies that will use the Six-County Aquatic Resources Inventory.

Task 2 - Assist with Integration between the SCS/ MTP and the region's Habitat Conservation Plans

Purpose: This task will assist with the development of the MTP Environmental Impact Report (EIR) to ensure that the Habitat Conservation Plans (HCP) and SCS/MTP are consistent and integrated with each other.

Task 2.1 - Meetings with Project Managers for the Placer County Habitat Conservation Plan on the process for their Draft Plan comment period and the impacts that the plan may have on the SCS/MTP process.

Task 2.2 - Meetings with Project Managers for the South Sacramento County Habitat Conservation Plan (SSCHCP) on the next steps for their plan, and the impacts that the SSCHCP may have on the SCS/MTP process. These meetings will explore new initiatives developing through the Bay Delta Conservation Plan process that could impact the SSCHCP and the SCS/MTP process.

Task 2.3 - Meetings with the Yolo County Natural Heritage Program, the Yuba County and Sutter County HCP staff, and SACOG members not covered under these documents, to discuss how the SCS/MTP EIR can support these developing plans.

Task 2.4 - Meetings with HCP project managers to review the USACE Six-County Aquatic Resources Inventory. Meetings will explore how the inventory could impact the permitting strategies under development and explore how the joint permitting process could affect the HCPs.

Deliverable 2a (August 2011):

Draft working memo for SACOG review and final working memo on the links between the SCS/MTP EIR and the HCPs that includes discussion of mitigation measures that could help support both planning efforts.

Deliverable 2b (March 2012):

Draft working memo for SACOG review and final working memo on how the Six County Aquatic Resources Inventory will be used in each of the HCP processes.

Task 3 - Review Environmental Analysis for Preferred Alternative, including Mitigation Measures.

Purpose: This task will assure that the mitigation measures developed for the SCS/MTP do not conflict with the programs proposed in the HCPs.

Task 3.1 - The mitigation measures developed by the team producing the SCS/ MTP EIR will be reviewed against regional and federal priorities to ensure there are no conflicts with planned programs.

Task 3.2 - Meetings with HCP Managers to review proposed mitigation measures.

Task 3.3 - Hold meetings with the Federal and State review agencies to review the mitigation measures before release of the draft environmental document.

Deliverable 3 (November 2011):

Draft working memo for SACOG review and final working memo documenting comments received on the draft mitigation measure.

Task 4 - Report on Integration of SCS/MTP with draft CEQ Principles and Guidelines

Purpose: To continue to work closely with the Presidential Council on Environmental Quality (CEQ) and the principal federal agencies involved in writing the draft CEQ Principles and Guidelines to identify the cross-connections between the draft CEQ Principles and Guidelines, the SCS, and the Interagency Partnership's Livability Principles. The report will serve as a pilot linking the afore-mentioned documents.

Task 4.1 - Meetings with federal agency leads and policy developers with special attention given to CEQ, USACE, USEPA and the U.S. Federal Emergency Management Agency.

Task 4.2 - Prepare a report setting forth interrelationships between the draft CEQ Principles and Guidelines and the SCS/MTP. The report will include recommendations for refinements to the draft CEQ Principles and Guidelines as well as recommendations to the Interagency Partnership

regarding how these natural resources issues might be more fully integrated with the Interagency Partnership.

Deliverable 4 (March 2012):

Draft Report for SACOG review and Final Report on Integration of the SCS/MTP with draft CEQ Principles and Guidelines

