#### Village of Harrisville Dissolution Study

Public Informational Meeting #1 July 18, 2017, 6:00 pm, Harrisville Fire Hall



Visit the website: www.danc.org/operations/engineering/village-harrisville-dissolution-study

#### **Harrisville Dissolution Study Committee**

- Gary Williams, Village of Harrisville Mayor
- David Parow, Town of Diana Supervisor
- Celia Bango
- Marianne Dicob
- Raymond Gregory
- Jessica Jenack
- John LaDuc
- Julie Malbeuf
- Donald Messer
- Autumn Stearne

#### **Consultant:**

- Development Authority of the North Country
  - Carrie Tuttle, Director of Engineering
  - Star Carter, GIS Supervisor

### **Topics to Be Covered Today**

- Funding for Study
- Dissolution Study Process
- Draft Existing Conditions Report
- Next Steps
- Questions

## **Dissolution Study Funding**



- The Village Board applied for a \$15,000 Citizen Reorganization Empowerment Grant in September 2016
- The NYS Department of State awarded the grant to the Village in December 2016
- The grant will cover 50% of the cost of the \$30,000 Dissolution Study.

This study is being funded by and prepared in accordance with the New York State Department of State Work Plan requirements, as outlined in Contract No. T00022GG.

 In addition to NYSDOS funding, Lewis County will reimburse the Village of Harrisville up to \$5,000 towards the study costs, to be provided after the study is complete and a final accounting of costs is received by the County.

## **Dissolution Study Process**



#### **Phase 1: Existing Conditions**

- What services do the Village and Town provide to residents?
- How are municipal services provided?
- Village and Town financial, employee, and asset review
- Village and Town taxes review



#### **Phase 2: Evaluation of Alternatives**

- How can Village services be provided differently to increase efficiency?
- Study Committee explores many options to alternative service delivery, up to and including Village dissolution



#### **Phase 3: Recommendations and Final Report**

- Study Committee will submit final report to the Harrisville Village Board
- Village Board will vote to accept Recommendations and Final Report



#### **Phase 4: Public Hearing and Referendum**

- If recommendation is to dissolve the Village, the Village registered voters would be eligible to vote
- Must be a majority vote in favor of dissolution to pass

# Dissolution Study DRAFT Existing Conditions Report

The following is a summary of the DRAFT Existing Conditions Report.

The full report and all supporting documentation can be referenced on the study website:

Visit the website: www.danc.org/operations/engineering/village-harrisville-dissolution-study

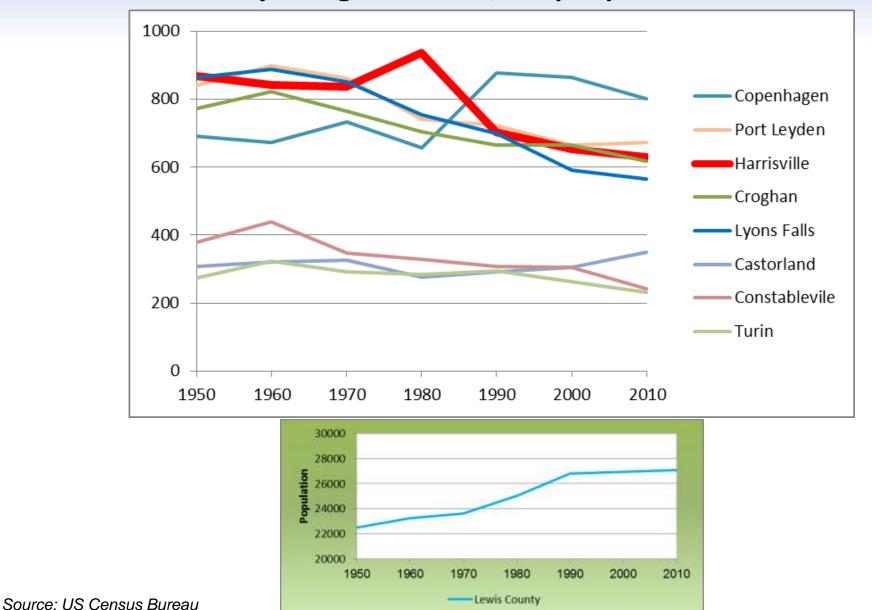
# Population Trends & Real Property

#### Lewis County Villages by Population (2010 Census data):

Village	Population
Lowville	3,470
Copenhagen	801
Port Leyden	672
Harrisville	628
Croghan	618
Lyons Falls	566
Castorland	351
Constableville	242
Turin	232

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# Population Trends Since 1950 Lewis County Villages under 1,000 people in 2010 Census



#### Lewis County Towns by Population (2010 Census data):

Town	Population
New Bremen	2,706
Croghan	2,475
Denmark	2,059
Watson	1,881
Leyden	1785
Lowville	1,512
Martinsburg	1,433
Lyonsdale	1,227
Greig	1,199
Diana	1,081
Lewis	854
West Leyden	852
Turin	529
Harrisburg	437
Pinckney	329
Osceola	229
Montague	78

Source: US Census Bureau

#### **Real Property Statistical Information**

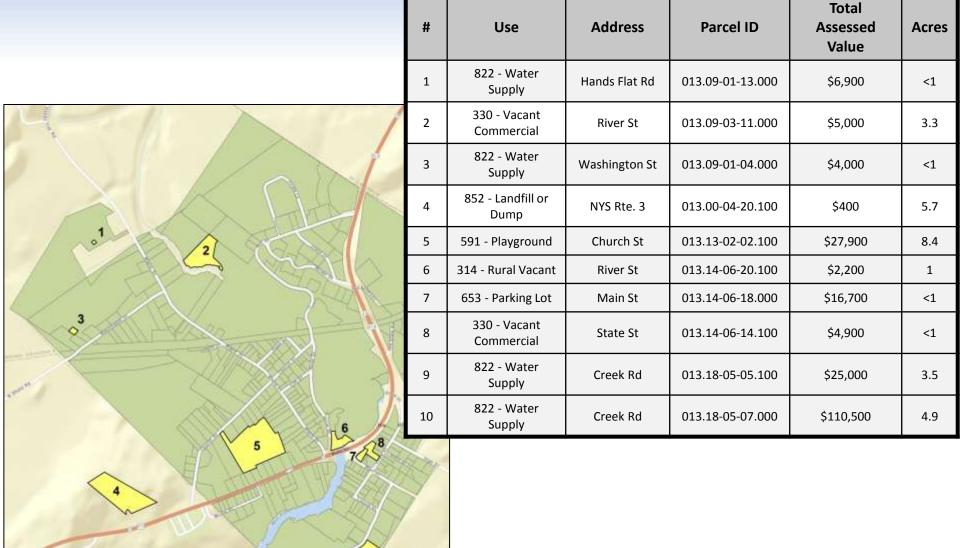
#### **2016 Assessed Values**

The dissolution study committee will review the real property in the Village and the Town to analyze municipal-owned property, State-owned property, seasonal residences, tax-exempt property, total assessed values, and other details that are pertinent to the study.

The tables below highlight a few preliminary details about the Village and Town Real Property.

Real Property Assessed Values All Parcels within Village or Town	Harrisville 2016 350 Total Parcels	Diana 2016 1,847 Total Parcels
Total Taxable Assessed Value	\$18,311,037	\$167,842,302
Highest Assessed Value (Property Owner)	\$2,100,000  Harrisville Central School - Tax Exempt  \$750,000  Fortis Energy Group	\$15,494,921 Iroquois Gas Transmission System
Average Assessed Value	\$64,746	\$85,860
Median Assessed Value	\$54,250	\$54,400

#### **Village Owned Property: Total Value = \$203,500**



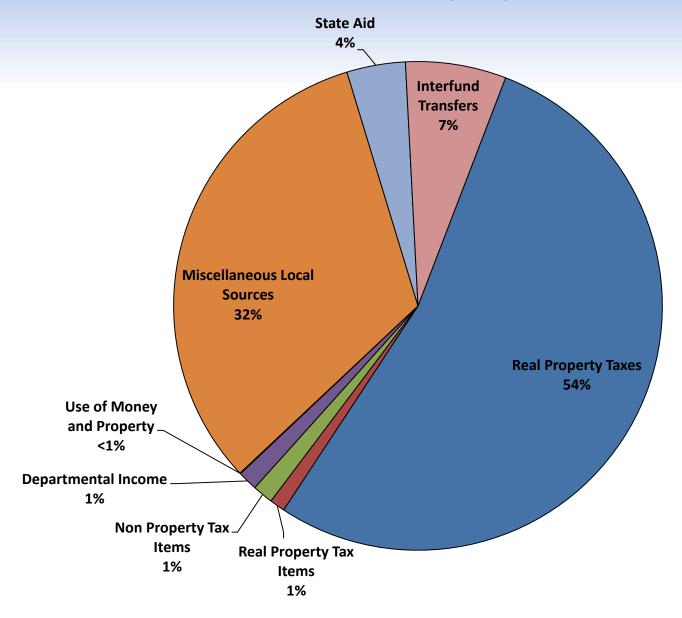
# Municipal Financials

#### Harrisville Revenues 5/31/16

The majority of the Village's revenue comes from real property taxes. The second largest revenue source is Miscellaneous Local Sources, which includes Consolidated Highway Aid (CHIPS) and Harrisville Fire Department income from Diana and Pitcairn.

Revenue Source	Total
Real Property Taxes	\$200,751
Real Property Tax Items Interest & Penalties on Real Property Taxes	\$3,804
Non Property Tax Items  Franchises - municipal imposed fees on cable television and telecommunications company gross revenue	\$5,125
Departmental Income Other General Departmental Income: softball league deposit, sidewalk repair reimbursement, 1-time County tax share; Park and Rec Charges: income from Diana and Pitcairn for playground maintenance; Other Cultural and Recreation Income: refund from State for state-owned land and an insurance adjustment from Eastern Shore municipal insurance; Zoning Fees	\$4,896
Use of Money and Property Interest & Earnings	\$189
Miscellaneous Local Sources CHIPS - \$32,286, Harrisville Fire Department Income : Diana \$63,022 and Pitcairn \$26,065	\$121,373
State Aid Revenue Sharing, Mortgage Tax	\$14,565
Interfund Transfers	\$25,000
Total Revenues	\$375,703

#### Harrisville Revenues 5/31/16: \$375,703



#### How does the Village spend this Revenue?

#### Municipalities report expenditures to the State in the Annual Update Documents as:

- "Personal Services" salaries and employee wages
- "Equipment and Capital Outlay" equipment and supply purchases
- "Contractual Expenditures" contracted services, wages paid to contractors

#### **Harrisville Municipal Services and Expenses include:**

- Mayor
- Legislative Board
- Clerk/Treasurer/Tax Collector
- > Law
- Engineer
- Department of Public Works
- Buildings Maintenance
- Central Garage New DPW building, tools, fuel, equipment repair
- Unallocated Insurance
- Other General Government Zoning Officer
- Fire Services
- Registrar of Vital Statistics
- Historian
- Insect Control

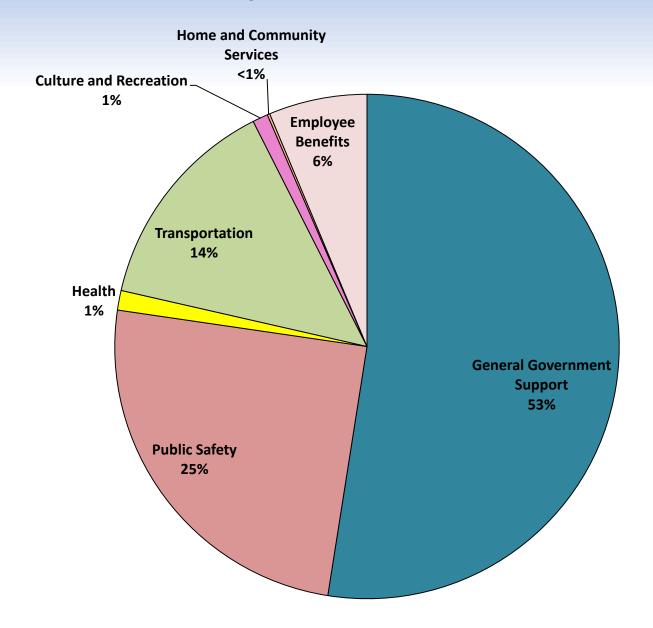
- Maintenance of Streets & Permanent Highway Improvements
- Garage Gas & Oil
- Street Lighting
- Playground and Recreational Centers
- Youth Program
- Celebrations Fireworks
- Adult Recreation Senior Citizens Club
- Garbage Services for Village municipal waste

#### **Harrisville Expenditures 5/31/16**

Expenditure	Amount
General Government Support  Legislative Board, Mayor, Treasurer, Tax Collection, Legal Services, Engineer, Public Works Administration, Buildings, Central Garage, Unallocated Insurance, Other General Government (Zoning Officer)	\$245,694
Public Safety Workers Comp: \$1,421; Village FD Vehicle Fund: \$4,500; Village FD Contract: \$12,374; Village FD turnout gear: \$2,012; Diana FD O&M: \$29,010; Diana FD Vehicle Fund: \$34,012; Pitcairn FD O&M: \$11,489; Pitcairn FD Vehicle Fund: \$14,576; Village Rescue Services Payment: \$4,805; Village Ambulance Payment: \$2,015.	\$116,214
Health Registrar of Vital Statistics, Historian, Insect Control	\$5,883
Transportation  Maintenance of Streets, Permanent Improvements Highway, Garage - Gas and Oil, Street Lighting	\$65,448
Culture and Recreation Playground & Rec Centers, Youth Program, Celebrations, Adult Recreation	\$4,621
Home and Community Services Refuse and Garbage	\$750
Employee Benefits	\$29,510
Total	\$468,120

Note: when municipal expenditures exceed revenue, fund balances are used to cover costs.

#### Harrisville Expenditures 5/31/16: \$468,120



# Village Harrisville Employees Personal Services Expenditures: Salary & Benefits

General Fund Personal Services Expenditures FYE 5/31/16		
Position	Salary as Reported in FYE16 AUD	# of staff Individual Salaries
Legislative Board (Elected)	\$3,500	4 Trustees* \$800 each Deputy Mayor receives additional \$300
Mayor (Elected)	\$3,281	1 Mayor
Clerk/Treasurer	\$13,560	1 staff
Zoning Officer	\$500	Currently, DPW Superintendent is the Zoning Officer
Public Works Admin (Public Works Staff)	\$62,033	2 staff Superintendent: \$15.88/ hour Motor Equipment Operator: \$13.90/hour
Registrar of Vital Statistics/ Historian	\$483	1 staff Historian receives \$300  Registrar of Vital Statistics receives \$183  Currently, the Clerk is the Registrar
Engineer (this is not a Village employee, this was paid to C2AE for contracted engineer expenses)	\$435	Contracted Engineer Expense Not Village Employee

<sup>\*</sup> In FYE16, only 3 of the 4 Trustee positions were filled for most of the year.

# Village Harrisville Employees Personal Services Expenditures: Salary & Benefits

Total Employee Salaries <sup>1</sup>	\$83,356
Total Benefits Paid	\$38,326
Benefits as % of Salary	46%
Total Compensation	\$121,682

<sup>&</sup>lt;sup>1</sup> Does not include the Engineer expenses because this is not a Village employee

Village	Total Salaries 6/1/15 - 5/31/16	Total Benefits 6/1/15 - 5/31/16	Benefits as % of Salary
Turin	\$26,729.69	\$2,189.78	8%
Lyons Falls*	\$139,333.50	\$17,485.69	13%
Constableville	\$30,323.00	\$4,667.00	15%
Port Leyden*	\$103,217.58	\$17,842.50	17%
Castorland	\$46,810.00	\$11,702.00	25%
Croghan*	\$79,820.33	\$22,921.91	29%
Harrisville*	\$83,356.49	\$38,325.21	46%
Copenhagen*	\$96,746.00	\$53,132.00	55%
Lowville*	\$1,074,986.84	\$656,200.69	61%

<sup>\*</sup> Village offers Medical Insurance Benefits

#### Diana Funds Summary 12/31/16

Fund	Revenue	Expenditures
General Fund	\$284,735	\$270,916
General Town - Outside Village <sup>1</sup>	\$4,750	\$6,363
Highway - Town-wide (including Village) <sup>2</sup>	\$268,543	\$238,414
Highway - Part-town (not including Village) <sup>3</sup>	\$260,628	\$331,173
Bridge DB Fund <sup>4</sup>	\$0	\$0
Fire Protection (Harrisville FD, Harrisville Rescue Squad, Natural Bridge FD)	\$103,199	\$103,199
Lighting (Natural Bridge)	\$300	\$352
Total	\$922,155	\$950,417

- 1. Includes items that only apply to Town residents: public health, registrar of vital statistics, playground and rec centers, joint recreation program, joint youth program.
- 2. Includes items that apply to the entire town including the Village: machinery, snow removal, and general Highway duties.
- 3. Includes items that apply only to the Town Outside Village: road repairs and paving, and brush and weed control, and the bridge bond payment that is reimbursed from CHIPS. The Town used the fund balance to cover the costs for the 2016 bridge payment of \$100,000.
- 4. The Town reimburses its Bridge Fund with CHIPS money when it is received by the State. The FYE16 AUD also includes a section called Capital Projects that duplicates the Bridge DB Fund accounting.

Note: when municipal expenditures exceed revenue, they may use fund balances to cover costs.

#### **Town of Diana Employee Personal Services Salary & Benefits**

General Funds Employee Cost FYE 12/31/2016		
Position	Salary as reported in FYE 16 AUD	# of staff Individual Salaries
Legislative Board (Elected)	\$7,400	4 Council Members \$1,775 each Additional \$300 for Deputy Supervisor
Municipal Court Justice (Elected)	\$25,181	1 Justice: \$13,910
Court Clerk (salary is reported combined with Justice salary)		1 Court Clerk: \$12.36/hour
Supervisor (Elected)	\$11,784	1 Supervisor
Town Clerk/ Tax Collector (Elected)	\$19,245	1 Clerk
Auditor/Accountant	\$11,095	1 Staff
Purchasing (Board of Assessment Review)	\$525	3 Staff \$175 each
Assessor	\$20,800	1 Staff
Budget Officer (part of Supervisor duties)	\$600	Part of Supervisor's duties
Animal Control	\$2,000	1 Staff
Historian	\$400	1 Staff
Registrar of Vital Statistics (Part of Clerk's Duties)	\$300	Part of Clerk's duties
Public Health Officer	\$1,000	1 Staff
Highway Superintendent (Elected)	\$46,344	1 Superintendent: \$45,844 \$500 in additional pay to the Deputy Superintendent
Green Waste Staff Member (reported as contract expense)	\$594 (contractual expenditure)	1 seasonal Staff Minimum Wage: \$9.70/hour up to \$1,400
Building Cleaning Staff member (reported as contract expense)	\$2,395 (contractual expenditure)	1 Staff \$11.54/hour

#### **Town of Diana Employee Personal Services Salary & Benefits**

Highway Funds Employee Cost FYE 12/31/2016		
Position	Salary as reported in FYE 16 AUD	# of staff Individual Salaries
Hwy Operators - Snow Removal	\$79,561	4 FT staff (currently only 3 positions are filled): MEO*: \$19.40/hour
Hwy Operators - Maintenance of Streets	\$93,694	Seasonal Laborer: \$15.30/hour Part-time MEO: 80-100% of MEO rate

<sup>\*</sup> MEO = Motor Equipment Operator

Total Employee Cost FYE 12/31/2016	
Total Salary	\$322,917
Total Benefits Paid	\$168,857
Benefits as Percent of Salary	52%
Total Compensation \$491,	

#### **Town Comparison - Employee Personal Services Salary & Benefits**

Town	Total Salaries 1/1/16 - 12/31/16	Total Benefits 1/1/16 - 12/31/16	Benefits as % of Salary
Harrisburg	\$230,721.95	\$68,660.27	30%
Turin	\$212,002.00	\$62,627.00	30%
Martinsburg	\$625,383.00	\$194,123.00	31%
Lewis	\$531,641.28	\$207,507.58	39%
West Turin	\$344,053.00	\$136,369.00	40%
Pinckney	\$173,005.00	\$73,935.00	43%
Leyden	\$238,214.00	\$105,238.00	44%
Diana	\$322,917.77	\$168,857.08	52%
Lyonsdale	\$241,735.00	\$131,100.00	54%
New Bremen	\$367,712.00	\$206,665.00	56%
Watson	\$430,068.00	\$251,268.00	58%
Denmark	\$420,788.00	\$248,412.00	59%
Lowville	\$436,044.00	\$304,762.00	70%

Note: all Towns offer some type of Medical Insurance Benefits to some employees. Towns not listed here do not have FYE16 data available on Open Book NY

#### Village and Town Debt Levels - Updated as of July 2017

	Harrisville	Diana
General Fund	\$0	\$0
Water <sup>1</sup>	\$25,000	N/A
Highway	N/A	\$0
Bridge (Town) <sup>2</sup>	N/A	\$0
Total	\$25,000	\$0

- 1. Village water debt would stay within the water district if dissolution occurred.
- 2. The Town paid off their bridge debt in July 2017.

# Municipal Services

#### Fire Protection in NY

- Cities are required to provide fire protection
  - typically provided through a municipal fire department
- Villages are required to provide fire protection. A Village may:
  - a) have its own fire department
  - b) contract with the fire department of another municipality
  - c) contract with a fire district, fire protection district, or independent fire company
  - d) form a joint fire district with a town and other villages
- Towns state law does not allow towns to provide their residents with fire protection as a municipal function. Instead, fire protection must be provided either by a fire district or through creation of a fire protection district.

#### **Harrisville Fire Department**

#### The Harrisville Fire Department is currently considered a department of the Village.

- Village Board of Trustees act as the board of fire commissioners
  - Approve Fire Chief and two Assistant Chiefs
  - Approve new volunteer fire members
  - Provides Fire Services by Contracts with Towns of Diana and Pitcairn
  - Contracts with the Harrisville Volunteer Fire Department Inc. for fire services
- Village currently does not own anything related to the fire department (building, trucks, gear, etc.)

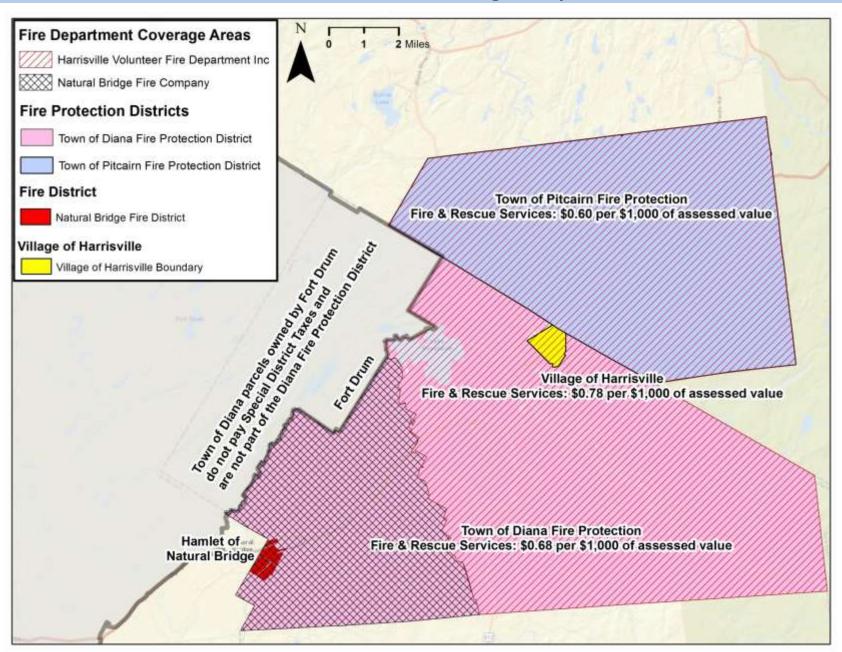
#### The Harrisville Volunteer Fire Department Inc. is a not-for-profit corporation.

- ➤ The Corporation consists of a President, Vice President, Secretary, Treasurer, 6 Board Members, and a Fire Chief and two Assistant Chiefs.
- These positions are all elected by the volunteer members annually
- Currently, there are 25 members of the Harrisville Volunteer Fire Department Inc.

#### The Harrisville Volunteer Fire Department Inc. owns:

- Fire Hall Building and the parcel it is built on (Parcel ID# 013.03-02-02.7)
- All the fire equipment, including trucks, turnout gear, etc.
- Also pays all for all utilities, fuel, and building maintenance

#### **Fire Services Coverage Map**



#### Fire and Ambulance Services Cost Breakdown

The cost for fire and rescue services can be calculated to compare how much properties are being taxed for the services per \$1,000 of assessed value, based on the municipality/service area they are in. The table below calculates the total costs of services for Fire and Rescue, divided by the Taxable Assessed Value for the Village or the Town Special District, and multiplied by \$1,000, to compute the rate for services.

2017 Contracts	V/Harrisville	T/Diana Fire Protection District	T/Pitcairn Fire Protection District	Totals
Rescue/Ambulance Service Fees	\$4,000	\$29,700	\$12,753	\$46,453
Village Fire Dept. Fees	\$10,272	\$62,753	\$27,024	\$100,049
Natural Bridge Fire Dept. Fees	\$0	\$12,000	\$0	-
Total Cost of Services	\$14,272	\$104,453	\$39,777	\$158,502
Taxable Assessed Value for 2017 taxes	\$18,311,037	\$152,514,795	\$65,893,373	\$236,719,205
Computed Cost Per \$1,000 for Rescue/Ambulance Fees	\$0.22	\$0.19	\$0.19	\$0.20
Computed Cost Per \$1,000 for Fire Dept. Fees	\$0.56	\$0.49	\$0.41	\$0.42
Total Computed Cost Per \$1,000 for Rescue and Fire Services	\$0.78	\$0.68	\$0.60	\$0.62
Total Cost Per \$1,000 actually collected in 2017	Residents pay for these services as part of Village tax	\$0.684871	\$0.607294	

#### **Harrisville Department of Public Works**

#### Two full time staff:

- > Department of Public Works (DPW) Superintendent
- ➤ Motor Equipment Operator (MEO)

#### The DPW provides the following services to Village residents:

- Grass mowing in common areas
- Snow plowing and removal
- > Street maintenance
- > Park maintenance
- Sidewalk replacement
- ➤ Maintenance of Village equipment and assets
- Other tasks as requested by Village Board

Source: Village DPW

#### Village Water Infrastructure

#### The two DPW staff also serve as the Water staff:

> Both are certified with Class C and D NYSDOH Operator licenses

#### **Responsibilities:**

- Monitor wells, pump houses, water treatment, and storage tanks
- Maintain and repair distribution system
- Respond to water emergencies (breaks, frozen pipes, etc.)
- Handle state reporting and regulatory requirements

Note: there is a requirement in the Village's water withdrawal permit from the Department of Environmental Conservation (DEC) that stipulates the Village must install water meters by the year 2000. This requirement was not met and the Village must address this issue with the DEC, whether the Village dissolves or not.

Source: Village DPW

#### **Village Street Lighting**

Lighting is considered a Village service that is currently provided through a contract with National Grid for lighting management and maintenance.

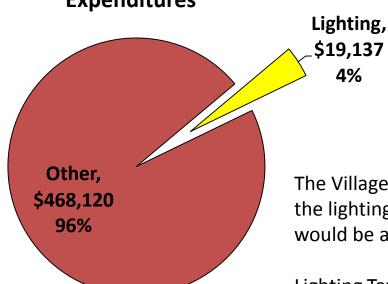
Street lighting is relevant to this dissolution study because if the Village were to dissolve, the Town would need to decide if it will create a lighting district for the area.

The Village DPW does not manage or maintain the street lights.

#### **Village Street Lighting**

- ❖ All Village residents are taxed for street lighting as part of their Village tax bill
- ❖ The cost of lighting was \$19,137 in the 2016 AUD
- ❖ DPW staff do not perform any tasks related to lighting; the Village's contract with National Grid covers maintenance of street lights.

## Lighting vs Overall 2016 AUD Expenditures



The Village taxpayers pay for lighting as part of their Village tax. If the lighting costs were broken out as a separate tax rate, the rate would be as follows:

Lighting Tax Rate Derived by:

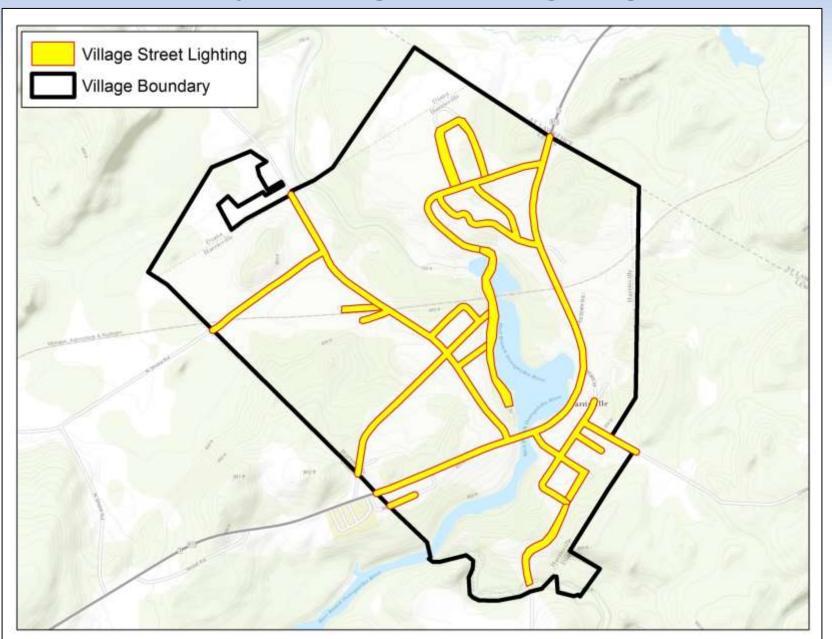
Cost of Lighting / Taxable Assessed Value x 1,000 = Rate

\$19,137 / \$18,311,037 x 1,000 = **1.05** per **\$1,000** of assessed value

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Source: Village AUD FYE 5/31/16

#### **Map of Village Street Lighting**



35 Source: Google Street View

# Local Laws

- ➤ Local Laws will be important during the Alternatives Phase of the study.
- ➤ If the committee recommends Village dissolution as an option to consider, the Town may want to create relevant laws in the former Village area.
- ➤ Local law review can be included as an implementation task in the Final Dissolution Plan for the Town to complete before the dissolution date.
- ➤ Note: there may be additional Village Local Laws that were not part of the original inventory. The Village Mayor is confirming their existence with the State and the local laws list will be updated accordingly.

Similar Laws			
Town Law	Village Law		
Dog Control and Licensing	Dog Control and License Fee		
Providing Adjustment for the Veteran's Real Property Tax Exemption	Alternative Veterans Exemption from Real Property Taxes		
Administration and Enforcement of the State Uniform Fire Prevention	Administration - Enforcement of the State Fire Prevention Code		
ATV Use on Highways	ATV Use on Streets		
Zoning Law	Zoning Law		

## Laws to Consider Keeping for Former Village Area (if dissolution occurs)

**Open Containers** 

**Restricted Winter Parking** 

Setting Speed Limits on Mill Street

Reducing Speed Limit on a Portion of Mill Street

Mobile Home and Travel Trailer Control Law

**Curfew Law** 

Truck Route System

**Games of Chance** 

Fair Housing

Regulating Traffic and Parking on Village Streets

Parking on State Street

Regulating Hoarding of Animals

Regulating Activities at Village Playground

#### Laws that are Void if Village Dissolves

Termination of Village Status as Assessing Unit

To Allow for the Publication of Abstracts

Abolishing the Office of Village Justice

Rescinding Local Law 1 of 1988 Regulating Junk and Junkyards

**Expanded Term of Office for Village Trustees** 

Expanded Term of Office for Village Mayor

Allowing for Question of Elections to be Held in March or November

Annexation of Town Property into Village

**Expand Residency Requirement for Appointed Positions** 

Creating Village of Harrisville Park Commission\*

<sup>\*</sup>This could be kept for the Park Commission, but would have to be re-written

# Municipal Property Taxes

#### **Municipal Property Taxes**

This section addresses property taxes that are applied to Village or Town taxable properties, which includes Village, Town, and County taxes. Taxes on special districts (school taxes, water/sewer/lighting districts) are not included in this section because they are applied only to properties within each special district (at different rates) and are not Village or Town-wide. Dissolution would not affect special districts or the tax rates applied to those districts. Fire Protection Services taxes are included in this table, because the Village Fire Services would change in a dissolution scenario. Note that the Village Fire Services are part of the Village tax rate.

Table 25 details Village and Town Outside Village (TOV) tax rates from FYE 2016 (tax rates are expressed as "per \$1,000 of assessed value"). The figures in this table were provided by the Lewis County Real Property Department.

FYE 2016 Tax Rates	Village	Town Outside Village
County	\$7.44	\$7.44
Town Inside Village	\$2.23	\$0
Town Outside Village	\$0	\$3.55
Village	\$9.87	\$0
Fire Protection Services	Part of Village tax rate	0.71 (Diana Fire Protection District)
Total	\$19.54	\$11.70

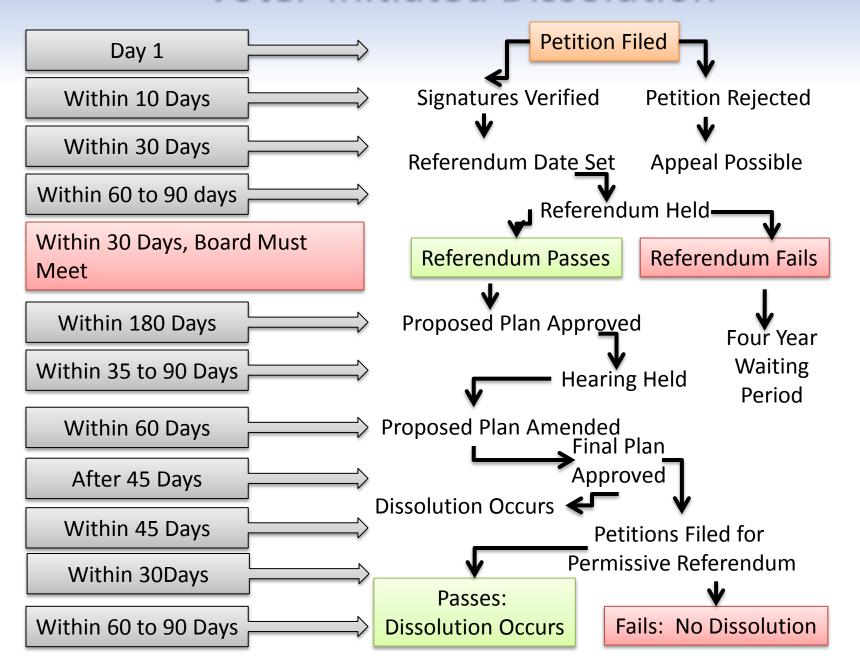
## **Department of State**

Rob Roeckle, Local Government Specialist

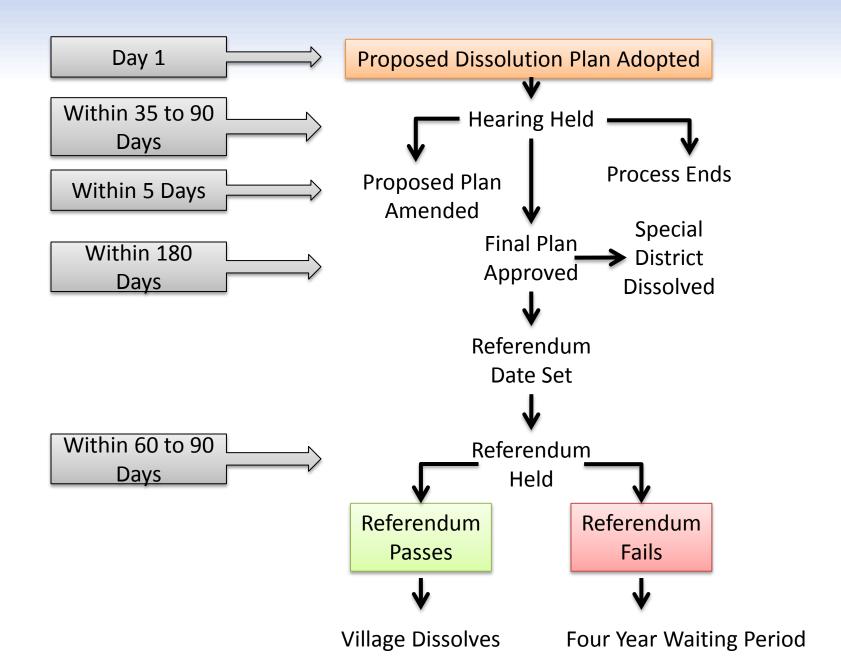
Municipal Dissolution Processes:

Voter initiated vs. Board initiated

#### **Voter-Initiated Dissolution**



#### **Board-Initiated Dissolution Process**



#### **Potential Citizens Empowerment Tax Credit**

- The Citizens Re-Organization Empowerment Grant (CREG) program assists local governments with dissolution or consolidation. Local governments that complete a municipal re-organization project are eligible for the Citizens Empowerment Tax Credit (CETC); NY State Finance Law, Section 54 (10). This funding is a separate source of additional annual aid that is awarded in amounts equal to 15% of the combined real property taxes levied by all of the cities, towns, and villages that participated in the reorganization.
- The CETC will be calculated from the tax levies for the last full fiscal year prior to dissolution (not including special district levies). The numbers below are only an estimate.

	Village 6/1/17- 5/30/18	Town 1/1/17- 12/31/17	Total
2017 Tax Levy	\$175,633	\$553,537	\$729,170
Potential Annual <b>C</b> itizens <b>E</b> mpowerment <b>T</b> ax <b>C</b> redit (CETC) 15% of Total Tax Levy	-	-	\$109,375*

<sup>\* 70%</sup> of CETC must be used to reduce property taxes.

The CETC is one source of savings from dissolution. The purpose of this dissolution study is to look at alternatives to current municipal services and service delivery that may result in additional savings.

# **Questions or Comments?**



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Star Carter, GIS Supervisor 315-661-3261 <a href="mailto:scarter@danc.org">scarter@danc.org</a>